Date: March 23, 2021 Prepared by: Assembly Counsel For Reading: March 9, 2021 1 ANCHORAGE, ALASKA 2 AO No. 2021-23(S) 3 4 AN ORDINANCE DETERMINING AND APPROVING THE TOTAL AMOUNT 5 OF THE ANNUAL OPERATING BUDGET OF THE ANCHORAGE SCHOOL 6 DISTRICT FOR ITS FISCAL YEAR 2021-2022 AND DETERMINING AND 7 APPROPRIATING THE PORTION OF THE ASSEMBLY APPROVED BUDGET 8 AMOUNT TO BE MADE AVAILABLE FROM LOCAL SOURCES 9 10 11 THE ANCHORAGE ASSEMBLY ORDAINS: 12 13 Section 1. That the FY 2021-2022 Proposed Anchorage School District 14 Financial Plan in the amount of \$841,318,521 has been approved by the Anchorage 15 Assembly and that, the amount of \$255,406,416 is to be contributed from local 16 property taxes or other local sources and is hereby appropriated for school purposes 17 to fund the School District for its 2021-2022 fiscal year. 18 19 [SECTION 2. THE DISTRICT IS ALSO REQUESTING AN 20 ADDITIONAL \$37,786,086 IN LOCAL PROPERTY TAXES TO PAY BOND DEBT 21 ASSOCIATED WITH THE GOVERNOR'S 100 PERCENT REDUCTION IN STATE BOND DEBT REIMBURSEMENT THAT IS TIED TO BONDS PASSED 22 23 **PRIOR TO 2015.**] 24 25 Section **2**[3]. That this ordinance is effective upon passage and approval. 26 27 28 PASSED AND APPROVED by the Anchorage Assembly, this 23rd day of March, 29 2021. 30 Felix 1 31 32 ATTEST: 33 34 Jennifer Veneklasen 35 Municipal Clerk

Submitted by:

Municipal Clerk's Office Approved

36

Assembly Members Zaletel

and LaFrance

# MUNICIPALITY OF ANCHORAGE ASSEMBLY MEMORANDUM AM 100-2021 Meeting Date: March 9, 2021

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FROM: ANCHORAGE SCHOOL DISTRICT

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SUBJECT: AO 2021-23 ANCHORAGE SCHOOL DISTRICT FY 2021-2022 FINANCIAL PLAN

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#### PROPOSED FINANCIAL PLAN

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The Anchorage School Board has approved the Proposed Financial Plan and Budget for FY 2020-21 in the amount of \$841,318,521. The total proposed Anchorage School District budget by individual fund is projected as follows:

Municipal Upper Limit Summary

Governmental Funds Summary (in millions \$)		ctual [1]		ctual [1]		ctual [1]		Adopted Budget		roposed Budget	FY21 Adop	posed
	F	2017-18	F	( 2018-19	H)	Y 2019-20	F	FY 2020-21	F	( 2021-22	\$	%
General Fund	\$	579.539	\$	563.426	\$	564.115	\$	575.955	\$	565.430	\$ (10.525)	-1.8%
Project Carryover [2]		-		-		-		25.000		25.000	-	0.0%
Transportation Fund		23.799		25.462		23.668		25.910		25.809	(0.101)	-0.4%
Grants Fund		47.895		49.370		46.075		130.900		112.619	(18.281)	-14.0%
Debt Service Fund		81.403		77.266		77.175		82.394		70.570	(11.824)	-14.4%
Capital Projects Fund [3]		5.497		4.367		2.775		10.000		10.000	-	0.0%
Student Nutrition Fund		23.678		22.271		21.595		24.141		23.990	(0.151)	-0.6%
Student Activities Fund		7.254		6.268		4.439		7.900		7.900	-	0.0%
ASD Managed Total		769.065		748.430		739.842		882.200		841.318	(40.882)	-4.6%
SOA PERS/TRS On-behalf		38.586		49.218		55.106		52.000		55.000	3.000	5.8%
Total All Funds	\$	807.651	\$	797.648	\$	794.948	\$	934.200	\$	896.318	\$ (37.882)	-4.1%

 $<sup>[1]\,</sup>GAAP\ basis\ expenditures\ with\ on-behalf\ pension\ payments\ removed\ from\ individual\ funds$ 

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It is requested that the Anchorage Assembly approve local property taxes in the amount of \$255,406,416, a decrease of \$474,188 from the prior year, or about 0.19 percent, and the upper limit spending authorization of \$841,318,521 for FY 2021-22, a decrease of \$40,881,653 from the prior year.

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Additionally, the District is requesting \$37,786,086 in property taxes to pay costs associated with the Governor's 100 percent reduction in State bond debt reimbursement that is tied to bonds passed prior to 2015.

<sup>[2]</sup> Accounting practice for transparency and efficiency only - not additional funding

<sup>[3]</sup> Capital Projects includes capital Legislative grants and General Fund contributions only; voter approved bond projects that are repaid through debt service have been excluded

The total tax request to fund the District's FY 2021-22 budget and repay prior bond debt is \$293,192,502. The associated mill rate is expected to increase to 8.49 for calendar year 2021, an increase of about 9.77 percent.

#### PROPERTY TAXES AND ENROLLMENT

The chart below shows the amount of taxes the District is requesting by both fiscal year (FY), which is July 1 through June 30, and calendar year (CY). Fiscal year taxes are collected over the course of two calendar years, e.g. the second half of the FY 21 tax request (January 1, 2021 – June 30, 2021) and the first half of the FY 22 tax request (July 1, 2021 – December 31, 2021) makes up the total calendar year 2021 request.

#### FY 2021-22 Proposed Budget Property Tax Request

	Approved	Proposed		
	Budget	Budget	Increase/	
_	FY 2020-2021	FY 2021-2022	(Decrease)	Percent Change
Total Property Taxes (FY)	255,880,604	255,406,416	(474,188)	-0.19%
Total Property Taxes (CY)	252,373,963	255,643,511	3,269,548	1.30%
Estimated Assessed Valuation (CY)	34,752,284,382	34,546,752,248	(205,532,134)	-0.59%
Estimated Mill Rate (CY)	7.26	7.40	0.14	1.93%

#### Calendar Year Request with Unfunded Bond Debt

	Approved	Proposed		
	Budget	Budget	Increase/	
_	FY 2020-2021	FY 2021-2022	(Decrease)	Percent Change
Total Property Taxes (CY)	252,373,963	255,643,511	3,269,548	1.30%
Unfunded Bond Debt for FY21 (CY)	16,541,107	37,786,086	21,244,979	128.44%
Total Calendar Year Request	268,915,070	293,429,597	24,514,527	9.12%
Estimated Mill Rate (CY)	7.74	8.49	0.76	9.77%

	Actual	Projected		
	FY 2020-2021	FY 2021-2022	Increase/	
	Sept. 30, 2020	Sept. 30, 2021	(Decrease)	Percent Change
Student Enrollment	41,962	45,266	3,304	7.87%
Students with Intensive Needs	949	1,025	76	8.01%

Additional information regarding changes in revenue and expenditures specific to each fund as well as programmatic and staffing changes specific to academic programs and support services can be found in the budget document.

The FY 2021-22 Proposed Financial Plan and Budget continues the Anchorage School Board's commitment to improving the education of all students.

1	The Anchorage School District requests the full support of the Anchorage
2	Assembly for this budget and in the ongoing efforts to continue a community
3	dialogue that focuses on building on the momentum ASD has started to achieve.
4	
5	
6	
7	Respectfully submitted,
	V Bushes S
8 9	
	Dr. Deena Bishop
10	Superintendent
11	
12	DB/JA/AR
13	
14	Attachments include:
15	
16	February 16, 2021 Preliminary Budget Memo
17	
18	Comb Bound / PDF Proposed FY 2021-22 Budget under separate cover



# 2021-22 Proposed Budget



# Anchorage School District

Fiscal Year 2021-2022 Proposed Budget

> Dr. Deena Bishop Superintendent

Prepared by Business Management Division

Jim Anderson, Chief Financial Officer

Andrew Ratliff
Senior Director, OMB

Neil Black Sr. Budget Analyst Natalia Mladenov Sr. Budget Analyst Karen Hinkler Budget Analyst



A Component Unit of the Municipality of Anchorage Anchorage, Alaska

#### Non-discrimination Statement

The Board is committed to an environment of nondiscrimination on the basis of race, color, religion, sex, age, national origin, economic status, union affiliation, disability, and other human differences. No person shall be excluded from participation in, or denied the benefits of, any academic or extracurricular program or educational opportunity or service offered by the District. The District will comply with the applicable statutes, regulations, and executive orders adopted by Federal, State and Municipal agencies. The District notes the concurrent applicability of the Individuals with Disabilities Education Act, Title II of the Americans with Disabilities Act and the relevant disability provisions of Alaska law.

Any student or employee who violates this policy will be subject to appropriate disciplinary action. Inquiries or complaints may be addressed to ASD's Compliance/Equal Employment Opportunity Senior Director, who also serves as the Title IX and ADA Coordinator, ASD Education Center, 5530 E. Northern Lights Blvd, Anchorage, AK 99504-3135 (907) 742-4132, EEO@asdk12.org., or to any of the following external agencies: Alaska State Commission for Human Rights, Anchorage Equal Rights Commission, Equal Employment Opportunity Commission, or the Office for Civil Rights-U.S. Department of Education. REVISED: 8/2007, 8/2012, 5/2013, 7/2014, 3/2017, 9/2017

#### PROPOSED BUDGET

For Fiscal Year 2021-2022

#### TABLE OF CONTENTS

	Page
Title Page	1
EEO Policy	
Table of Contents	
INTRODUCTORY SECTION	
School Board	9
Organization Chart	
District Profile and Budget Development	
District Frome and budget Development	11
EVECUTIVE CUMMADV	
EXECUTIVE SUMMARY	1.5
(Budget Handbook pull-out)	15
FINANCIAL SECTION	
Governmental Funds Overview	
General Fund Overview	
Transportation Fund Overview	
Grants Fund Overview	46
Debt Service Fund Overview	47
Capital Projects Fund Overview	48
Student Nutrition Fund Overview	49
Student Activities Fund Overview	50
GENERAL FUND	
Summary by Organization	51
Summary by District Object	
General Fund Summary by State Object and FTE	
General Fund Summary by State Function and Object	
General Fund Organization Detail Pages:	00
	"
1001 - Anchorage School Board	
1002 - Superintendent	
1004 - Chief Financial Officer	
1006 - Chief Academic Officer	
1007 - Chief Operating officer	
1010 - Office of Management and Budget	76
1011 - Accounting	78
1012 - Purchasing	80
1013 - Risk Management	82
1015 - Payroll	84
1016 - Human Resources	86
1017 - Equity and Compliance	88
1019 - Project Management	
1028 - Teaching and Learning	
1029 - Instructional Support	94
1030 - High School Administration	96
1031 - Elementary Education	98
1032 - Middle School Education	100

1033 - Student Activities High School	
1034 - Student Activities Middle School	
1036 - Curriculum & Instructional Services	
1037 - Professional Learning	
1038 - Assessment & Evaluation	· • •
1039 - Technology/MIS	
1043 - Fine Arts	• • •
1044 - Career Technology Education	
1048 - Development and Grants	
1049 - Publication Services	
1050 - Communications & Community Outreach	. <b></b>
1051 - Library Resources	
1061 - Custodial Services	
1062 - Security / Emergency Preparedness	
1063 - Maintenance	
1064 - Maintenance Projects	
1065 - Warehouse	
1066 - Rentals	
1067 - Community Resources	
1084 - F/M Vehicle Maintenance	
1097 - Association Benefits	
1098 - Sick Leave Bank	
.099 - Non Departmental	
1100 - Abbott Loop Elementary School	
1100 - Abbott Loop Elementary School	
1110 - Aliport Fleights Elementary School	
1112 - Alpengiow Elementary School	
1114 - Aurora Elementary School	
1116 - Bayshore Elementary School	
1118 - Bear Valley Elementary School	
120 - Birchwood ABC Elementary School	
1125 - Bowman Elementary School	
1130 - Campbell STEM Elementary School	
1140 - Chester Valley Elementary School	
1150 - Chinook Elementary School	
1160 - Chugach Open Optional Elementary School	
1170 - Chugiak Elementary School	
1174 - College Gate Elementary School	
1180 - Creekside Park Elementary School	
1190 - Denali Montessori School	
1200 - Eagle River Elementary School	
1210 - Fairview Elementary School	
1215 - Fire Lake Elementary School	
1220 - Girdwood Elementary School	
1230 - Government Hill Elementary School	•••
1235 - Homestead Elementary School	
1237 - Huffman Elementary School	
1240 - Inlet View Elementary School	
1242 - Kasuun Elementary School	
1245 - Klatt Elementary School	

	<u>Page</u>
1246 - Kincaid Elementary School	202
1248 - Lake Hood Elementary School	204
1250 - Lake Otis Elementary School	206
1257 - Mt. Spurr Elementary School	208
1260 - Mountain View Elementary School	210
1270 - Muldoon Elementary School	212
1280 - North Star Elementary School	214
1290 - Northern Lights ABC School	216
1300 - Northwood Elementary School	218
1310 - Nunaka Valley Elementary School	220
1315 - Ocean View Elementary School	222
1320 - O'Malley Elementary School	224
1324 - Orion Elementary School	226
1328 - Ptarmigan Elementary School	228
1330 - Rabbit Creek Elementary School	230
1335 - Ravenwood Elementary School	232
1340 - Rogers Park Elementary School	234
1345 - Russian Jack Elementary School	234
1350 - Sand Lake Elementary School	
	238
1360 - Scenic Park Elementary School	240
1362 - Spring Hill Elementary School	242
1363 - Trailside Elementary School	244
1364 - Susitna Elementary School	246
1365 - Taku Elementary School	248
1370 - Tudor Elementary School	250
1371 - Tudor Montessori	252
1380 - Turnagain Elementary School	254
1384 - William Tyson Elementary School	256
1386 - Ursa Major Elementary School	258
1388 - Ursa Minor Elementary School	260
1390 - Williwaw Elementary School	262
1400 - Willow Crest Elementary School	264
1410 - Wonder Park Elementary School	266
1418 - Gladys Wood Elementary School	268
1450 - Polaris K-12	270
1489 - Summer School Elementary	272
1499 - Unallocated Elementary Resources	274
1501 - Charter School Administration	276
1506 - Alaska Native Charter School	278
1510 - Aquarian Charter School	280
1530 - Eagle Academy Charter School	282
1540 - Family Partnership Charter School	284
1545 - Frontier Charter School	
1550 - Highland Academy	288
1555 - PAIDEIA Co-op Charter School	290
1560 - Rilke Schule Charter School	292
1570 - Anchorage Stream Academy Charter School	294
1595 - Winterberry Charter School	296
1599 - Unallocated Charter Schools	298
1601 - Special Education/Services	300
1001 - Special Education, Services	200

	<u>Page</u>
1603 - Special Education Deaf	302
1604 - Special Education Blind/Visually Impaired	304
1605 - Hard of Hearing	306
1612 - Gifted	308
1625 - Special Education Whaley School	310
1638 - Special Services Speech/Language	312
1653 - Special Services Psychology	314
1655 - Special Education OT/PT Program	316
1658 - Special Education Middle School	318
1659 - Special Education Preschool	320
1660 - Special Education Elementary School	322
1663 - Mt. Iliamna Elementary School	324
1665 - Special Education High School	326
1666 - Special Education Outreach	328
1667 - Special Education Alternative Career Education	330
1670 - Special Schools Program	332
-	
1673 - Special Services Health Services	334
1678 - Summer School Special Education	336
1679 - Unallocated Special Education Resources	338
1680 - English Language Learners	340
1690 - Native Education	342
1700 - Central School of Science Middle School	344
1710 - Clark Middle School	346
1730 - Gruening Middle School	348
1740 - Hanshew Middle School	350
1750 - Mears Middle School	352
1755 - Mirror Lake Middle School	354
1760 - Romig Middle School	356
1770 - Wendler Middle School	358
1780 - Goldenview Middle School	360
1785 - Nicholas J. Begich Middle School	362
1799 - Unallocated Middle School Resource	364
1800 - Bartlett High School	366
1805 - Martin Luther King Jr. Technical High School	368
1810 - Chugiak High School	370
1815 - Crossroads	372
1820 - Dimond High School	
1830 - East High School	376
1835 - SAVE Alternative High School	378
1840 - Service High School	380
1845 - Steller Open Optional High School	382
1848 - Summer School Secondary	384
1850 - West High School	386
1860 - South Anchorage High School	
	388
1865 - Eagle River High School	390
1870 - Alaska Middle College School	392
1875 - McLaughlin Youth Center	394
1878 - PAIDEIA Correspondence School	396
1880 - Benny Benson Alternative High School	398
1881 - Search Alternative High School	400

	<u>Page</u>
1885 - AVAIL Alternative High School	402
1886 - The New Path High School	404
1892 - ASD Virtual School	406
1899 - Unallocated Secondary Resource	408
OTHER FUNDS	
OTHER FUNDS	411
Transportation Summary	411
Transportation Organization Detail Pages:	41.4
1075 - Crossing Guards	
1080 - Pupil Transportation Administration	
1081 - Bus Operations	
1082 - Garage & Bus Maintenance	420
Student Nutrition Fund Summary	422
Student Nutrition Fund Organization Detail Pages:	
6099 - Fixed Charges Food Service	424
6639 - Food Service Administration	
6640 - Food Service Center	428
6641 - Elementary Kitchens	
6642 - Middle School Kitchen	
6643 - High School Kitchen	
6644 - Food Service Delivery	436
6650 - Student Nutrition Grants	
6659 - Student Nutrition Donations.	
Capital Planning & Construction Administration Summary	442
Grants Funds Classification Summary	444
Grants Fund Detail	445
Grants Fund FTE	
APPENDICES	
Appendix A - State Chart of Accounts	449
Appendix B - Schedule of GF FTE	474
Appendix C - Schedule of FY21 budget changes	
Appendix D - Computation of Local Property Tax Mill Rates	478
Appendix E - Computation of Municipal Property Tax Limitation	479

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#### The Anchorage School Board



Elisa Vakalis President



Margo Bellamy Vice President



Andy Holleman Clerk



Starr Marsett Treasurer



Dave Donley



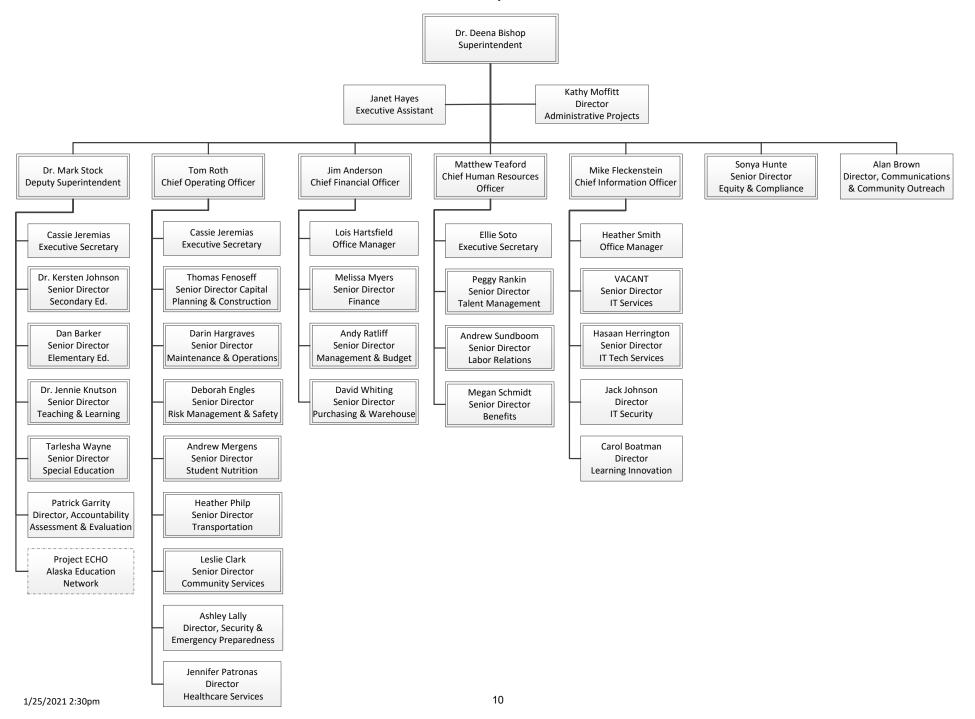
Alisha Hilde



Deena Mitchell

The Anchorage School Board is the governing body of the Anchorage School District and is composed of seven members. The Board meets twice a month unless noticed otherwise. Work sessions begin at 4 p.m., executive sessions at 5 p.m., and regular sessions at 6 p.m. The work and regular session meetings are held in the board room of the ASD Education Center located at 5530 E. Northern Lights Boulevard. Executive sessions, when needed, are held in the Executive Session conference room 150. In addition, special meetings and additional work sessions are scheduled throughout the year on an as-needed basis. Regular sessions may be watched live on ASD YouTube and are also available on-demand online after the meetings are over. Work sessions and committee meetings have a Zoom link posted for online viewing.

2020-21
Office of the Superintendent



#### **District Profile**

The Anchorage School District (District) was established by the Home Rule Charter of the Municipality of Anchorage (municipality) on September 16, 1975. The most recent State of Alaska Department of Labor estimate of population in the Municipality of Anchorage was 291,845 (2019) – a decrease of 1.2 percent from the prior year. The District primarily serves 41,962 students from pre-kindergarten through the 12<sup>th</sup> grade.

The District is a component unit of the Municipality whose eleven-member assembly approves the District's total budget. The District is operated under a Superintendent-Board system with a seven-member school board elected at-large from the community. The Superintendent acts under the direction of the School Board and is responsible for running the day to day District activities. The School Board serves as the governing body of the District and approves memorandums, significant contracts, budgets and all personnel appointments and terminations as well as creating and approving policy and District strategic vision and goals.

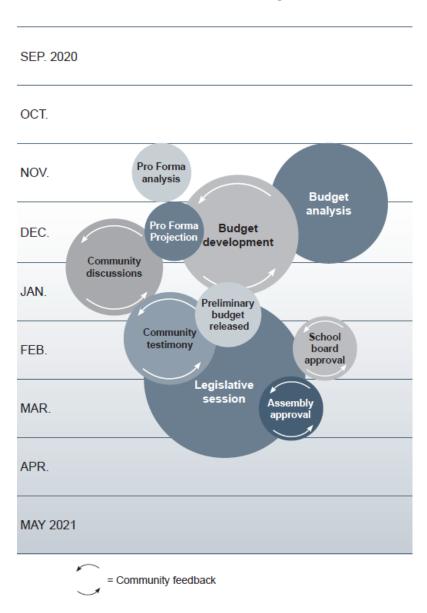
The District provides a full range of educational and certain community services. Educational opportunities within the District include a wide range of schools and programs to prepare students to be ready for college and careers. The schools range from traditional local neighborhood schools to specialized schools and programs that draw upon students from across the District. The District has a number of educational alternatives and programs such as Montessori, back to basics ABC learning, language immersion, ASD Virtual and self-paced instruction. In addition, the District offers special education services, gifted, career and technical as well as multi-cultural education programs. The District offers community use of District facilities such as tracks, fields, playgrounds, ice rinks, classrooms, and libraries.

The District operates nine charter schools, which have been approved by the School Board and the State Board of Education. Charter schools are primarily funded through the State of Alaska Public School Funding formula. Each charter school in the District is guided by an Academic Policy Committee, whose purpose is to "supervise the academic operation of a charter school" (AS 14.03.290). Charter schools remain under the purview of the superintendent and governance of the school board.

The School Board approves the Superintendent's budget for the General Fund, Grants, Student Nutrition, Pupil Transportation and Student Activity Special Revenue Funds, Debt Service Funds and Capital Grants. The District is required to submit the budget to the Assembly on (but not later than or prior to) the first Monday in March each year for the subsequent year's budget. The Assembly must approve the District's total budget and appropriate the funds within 30 days after receipt. If the Assembly fails to approve the budget within this time, the budget as submitted becomes the budget for the District. Legislative changes subsequent to the passage of the budget may result in revisions to the Adopted budget.

The District's timeline for budget development, community engagement, and approval is below:

## Budget development process for the 2021-22 fiscal year



Budgetary control is maintained by the District by fund, organization, and object in the General Fund, Student Nutrition Special Revenue Fund, Grants Special Revenue Fund, Pupil Transportation Special Revenue Fund, and Debt Service Fund only. The Capital Project and Student Activity Funds are controlled based on the amount of revenue generated, where expenditures and encumbrances cannot exceed revenue.

Additional information regarding the District, its programs, services, facilities, events and other statistics can be found on the District's website at <a href="https://www.asdk12.org">www.asdk12.org</a>.

#### **Long-term Financial Planning**

The District saw no increase to the Base Student Allocation of \$5,930 for fiscal year 2020-2021, staying the same as the previous four years. The State did not provide any additional funding as the Governor vetoed one-time contributions included in the Legislature's approved budget. Additionally, approximately \$41 million intended to pay a portion of Anchorage's previously incurred bond debt was vetoed. These vetoes were both made under the assumption that proceeds from the CARES Act grant would replace lost State revenue, however, restrictions on the use of CARES Act money did not ultimately allow that to happen and the Municipality of Anchorage taxpayers must now bear the cost of the bond debt.

The District initially projected a budget shortfall of approximately \$28 million in fiscal year 2021-2022 and used a combination of budget reductions and shifting expenditures to the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA) to close the gap and maintain continuity of aervices. For fiscal years 2022-2023 and 2023-2024, the District expects to contend with the same current revenue challenges as well as medical and liability insurance cost increases above the rate of inflation and normal inflation on salaries, benefits, services and supplies. The District is also contending with aging facilities and classroom technology that are falling further behind replacement schedules. The budget shortfall over the next three years is expected to be between \$60 and \$70 million and result in the elimination of up to 750 positions in order to close the fiscal gap and balance the budgets if additional revenue sources are not provided.

#### **Enrollment**

The majority of the district's funding is derived from the State of Alaska Public School Foundation Program, which provides formula funding based on adjusted average daily membership (ADM). The District's ADM decreased by 4,091 students (9.1 percent) from the prior fiscal year to 41,375 for fiscal year 2020-2021 as a result of uncertainty surrounding the COVID-19 pandemic. The projection for fiscal year 2021-2022 anticipates an increase in enrollment to 45,266 as school returns in-person and staying at a similar number for fiscal year 2022-2023.

#### **Facilities**

Under Alaska law, the District cannot legally hold title to real property, therefore, all constructed or purchased school facilities are owned by the Municipality of Anchorage. The Municipality has delegated the construction management of school projects to the District.

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# 2021-22 Proposed Budget





#### A message from the School Board

This past year has pushed our community and school district to implement changes at lightning pace! Although the pandemic has caused unprecedented changes, the Anchorage School

Board and District Administration remain committed to providing a quality education to prepare our 42,000 students for success in life. The arrival of available vaccinations are making our community safe again, and we look forward to fully reopened school buildings in the 2021–22 school year. The staff and students are also excited that Eagle River Elementary and Gruening Middle School are on track to have their buildings completely repaired and renovated prior to the first day of school.

Through an extensive public process, the Anchorage School Board developed and adopted goals to inform and shape the District's new strategic plan. These goals emphasize early literacy and promote equity across the District; a reflection of the community's vision and values. The Board's legislative priorities and budgetary guidance focus on prioritizing these new goals:

- Reading Proficiency
- Math Proficiency
- Life, College, Career Ready.

We appreciate the support of the Anchorage community and our state legislators. ASD continues to engage with state and local elected officials to keep them informed of the District's successes and challenges and to encourage their support for education funding.

The success of our students helps build a better community.

EUSIVAKALIS

Elisa Vakalis, President



#### A message from the Superintendent

The Anchorage School District is now in its fifth budgeting cycle under my tenure. The November 30, 2018 earthquake jolted our staff, students, and buildings. The COVID-19 pandemic continues to affect our entire community and the manner in which education is delivered. Through these circumstances, we have ultimately created new district systems that will allow us to be more nimble and prepared for the future.

State funding is expected to be relatively static for the next school year, yet we are very fortunate that the federal government is providing additional Elementary and Secondary School Emergency Relief (ESSER) funds. These funds will allow the District to focus all efforts on reopening our schools, helping students recover from shortfalls experienced during the pandemic, and prepare them for a brighter future.

The FY22 budget is the first time, since I have been ASD superintendent, in which we did not have significantly reduced staffing at our schools. The

budget meets numerous priorities across the District, redirects resources to meet student needs, and takes advantage of the additional funding provided by the federal government. Equity within our system, closing learning gaps, and preparing students for success in life are on the front burner of the FY22 budget.

I am honored to serve this community and incredibly proud of the entire ASD team as we faced new challenges while aggressively focused on improving educational outcomes for students – our State's most valuable asset. As we plan for all school doors to be open for the coming year, I am very excited the staff and students at Eagle River Elementary and Gruening Middle School will be returning to their newly repaired and renovated buildings!

Sincerely,

Deena M. Bishop, Ed.D.

Superintendent



42,000
students-one of the 100
largest school districts
in the nation

**97** schools and other facilities

more than **130** programs and schools

100+ languages are spoken by ASD families more than **6,000** employees

#### Building the ideal student experience

Student learning, achievement, and lifelong success are the focus of the Anchorage School District. Within the District, families have many academic choices to meet a variety of student needs. Equitable access and opportunity are keys to building a successful learning path for each student. ASD celebrates our differences and is committed to inclusion of all our community's languages, cultures, and perspectives.

#### **Transportation**

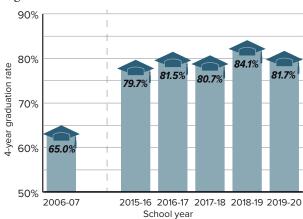
ASD partners with Reliant to transport students safely to and from school as well as activities.

#### ASD Transportation...

- Owns and operates 117 buses inside the Municipality of Anchorage
- Transports approximately 24,000 students daily
- Runs more than 225 daily routes and in partnership with Reliant
- Completes more that 5000 activity trips each year
- Delivered more than 20,000 Chromebook computers
- Operated 13 food service routes, delivering about 3,200 meals daily
- Assisted in distributing thousands of meals at 28 schools

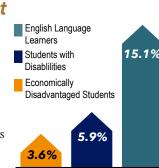
#### Sustaining the Graduation Rate

ASD's upward trend in the graduation rate the last five years is a testament to our students' hard work and dedication, our educators' unrelenting pledge to their students, and the community's staunch commitment to educating all children for success in life.



#### Student Achievement Across Groups of Interest

Over the past five years, from 2016 to 2020, ASD has made steady improvement in the graduation rate for students across several groups of interest.



#### **Anchorage School District**

# 2021–26 Board Goals and Guardrails

#### Goals



# Reading Proficiency

Beginning September 2020, the percentage of third-grade students proficient in reading on the state summative test (currently PEAKS) will increase from 40% to 80% by May 2026.



#### Math Proficiency

Beginning September 2020, the percentage of students in grades 3–9 proficient in mathematics on the state summative assessment (currently PEAKS) will increase from 40% to 55% by May 2026.



#### Life, College, Career Ready

Beginning with the Freshman Class in September 2020, the percentage of high school students Life Ready and College and/or Career Ready will increase from Spring 2021 to Spring 2026.



#### **Guardrails**

Guardrails are based on the community's values and are aligned with the vision and goals. A guardrail is an operational action or class of actions, usually strategic not tactical, which the Superintendent may not use or allow in pursuit of the District's student outcome goals.

- Superintendent will not leave student groups underrepresented in lottery/application-based programs.
- Superintendent will not operate without a diverse or culturally responsive workforce.
- Superintendent will not allow unsatisfactory employee performance to go unidentified or unaddressed.
- Superintendent will not operate elementary schools without mental health services.

#### Inputs for FY 2022

#### **Inputs**



- Resource and redesign additional supports (including summer programs), focused on learning attainment to support reading achievement and "catch-up" growth
- Implement *Reach for Reading priority* plans in grades K-5 with integrity within a multi-tiered system of supports (MTSS)
- Ensure evidence-based reading instruction is embedded in PreK-3 classrooms
- Provide professional development (PD) in evidence-based reading instruction

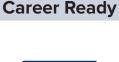


Math

- Implement Ready Mathematics in grades K-8 within a multi-tiered system of supports (MTSS)
- Provide PD on math content standards, standards of math practices, and new instructional materials
- Provide enhanced coaching in math instruction and data-based decision making (Funded by Title I and Title IIA)



- Redesign courses to meet financial literacy requirement
- Increase dual credit opportunities for high school students within CTE programs
- Develop framework of CTE lessons grades 6-12
- Develop and implement PD for staff to increase career development instruction
- Develop outreach plan to families and students on pathway/career planning



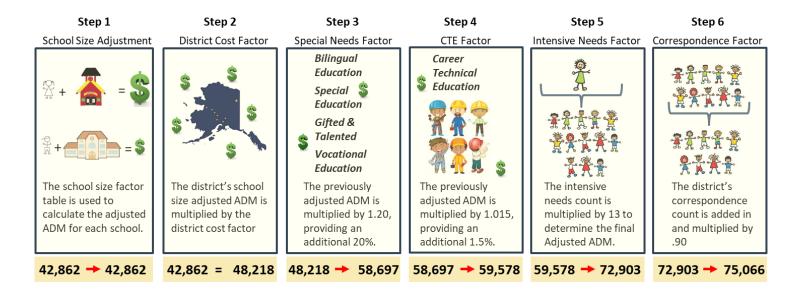
Life, College,

- Increase employee engagement to identify equity issues within the District
- Revamp diversity recruitment to attract new talent
- Implement benefits platform to meet diverse needs of employees
- Ensure equitable representation in gifted education
- Expand Reset Zones and other behavioral and mental health supports





### State Foundation Formula and Local Taxes



#### FY 2021-22 Projected State/Local Revenue for ASD

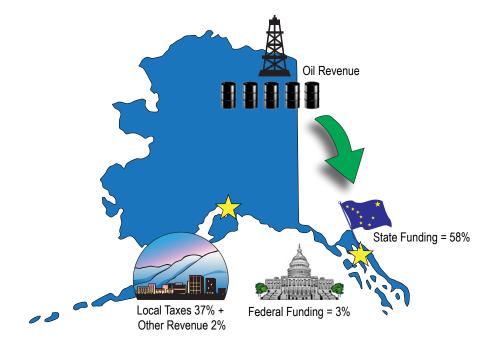
District adjusted ADM	75,065.78		
Base Student Allocation	\$5,930		
Basic need (BSA x ADM)	\$445,140,075		
		\$42,371,774,970	MOA Property Values
Required local effort (property taxes)	\$(112,285,204)	x 2.65	Mills
State Reduction for Federal Impact Aid Received	(7,168,320)	\$112,285,204	Total Required Local Taxes
State Foundation Revenue	325,686,551		
State Quality Schools Grant	1,201,052		
Total State Revenue	\$326,887,603		
Required Local Taxes	\$112,285,204		
Additional Allowable Taxes			
(23% of Basic Need + Quality Schools)	102,658,459		
Total Allowable Taxes	\$214,943,663		



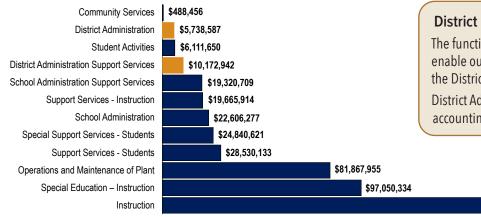
# 2021-22 General Fund Budget

\$573 Million

#### General Fund Revenue



#### General Fund Budget by State Function



#### **District Support to Schools**

The functional costs, shown in the blue bars, directly enable our schools to operate. This equates to 97.2% of the District's Operational Revenue.

District Admin Support Services include: Payroll, accounting, budget, warehouse, purchasing, HR, IT, etc.

\$249,036,680

#### FY 2021–22 General Fund Expenditures by Type







4.5%
Other Purchased
Services



3.3% Supplies & Equipment



1.0%
Insurance & Other Items

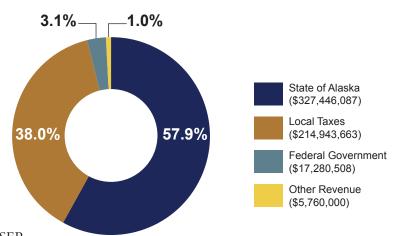
## FY 2021–22 Proposed Budget Highlights

#### General Fund Revenue

Anchorage Schools are primarily funded through the State of Alaska Foundation Funding Formula, which includes associated local property taxes. Additional Federal revenues come from Federal Impact Aid and reimbursements for Medicaid and JROTC instructors. Other local revenues include interest earnings from the municipal investment fund, user fees, facility rental, and E-rate. E-rate is a program that reimburses some telecommunication costs. The state is not expected to significantly increase K-12 education funding for next year, though several bills will be presented during this year's legislative session to increase funds in some areas. The District will receive \$50.1 million in Elementary and Secondary School Emergency Relief (ESSER

II) funds, which will be used during FY22 and FY23 to assist

FY 2021–22 General Fund Revenue

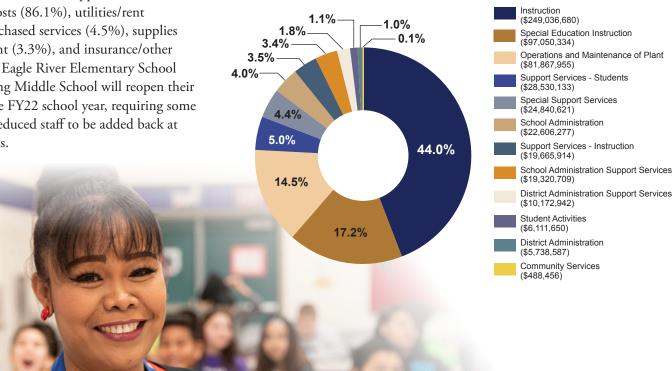


in efforts to fully reopen schools and recover from impacts of the Covid-19 pandemic. Enrollment in FY21 was significantly lower than projected, as many families moved their students out of the District for home school or private school programs. FY22 enrollment is still projected to be lower than FY20, as some students may not return from correspondence or private school programs. This lower enrollment, compared to FY20, is expected to result in decreased state and local revenue.

#### **Expenditures**

District expenditures are apportioned for personnel costs (86.1%), utilities/rent (5.1%), purchased services (4.5%), supplies & equipment (3.3%), and insurance/other items (1%). Eagle River Elementary School and Gruening Middle School will reopen their doors for the FY22 school year, requiring some previously reduced staff to be added back at those schools.

#### FY 2021–22 General Fund Expenditures

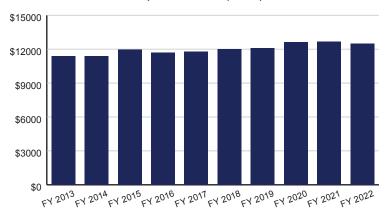


#### **Budget Development**

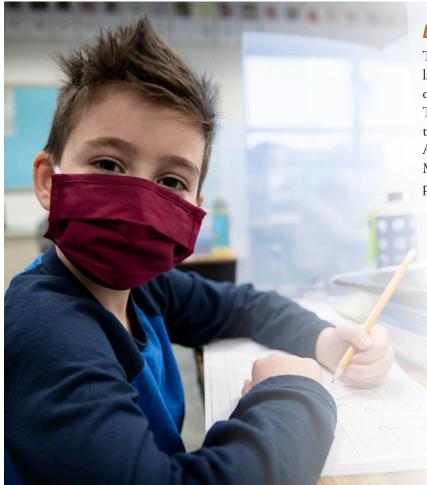
Student enrollment, or membership, drives the State's funding formula. Projected enrollment numbers and current law are used to develop the budget. Enrollment data during the first 20 school days in October is used to develop the Average Daily Membership (ADM); this confirms the State/local revenue

for the school year. The State hasn't changed the Base Student Allocation (BSA) since 2017, and it is expected to remain unchanged for FY22. The following chart depicts ASD's perstudent revenue during the past 10 years.

#### General Fund Revenue per Student (ADM)



	ADM	Revenue per Student
FY13	48,493	\$11,371
FY14	47,770	\$11,410
FY15	47,562	\$11,966
FY16	47,756	\$11,709
FY17	47,685	\$11,754
FY18	46,964	\$12,000
FY19	46,748	\$12,086
FY20	45,466	\$12,592
FY21	45,180	\$12,693
FY22	45,266	\$12,491



#### **Budget Assumptions**

The State's legislative session is scheduled to end in late April, requiring some assumptions to be made in order to develop the budget within required timelines. The budget must be balanced prior to submission to the Anchorage School Board in February and to the Anchorage Assembly no later than the first Monday in March. The following assumptions were used for the proposed budget:

- No increase to the State's Base Student Allocation (BSA) at \$5,930. The BSA has remained unchanged since FY17.
- No changes to the State's Foundation Funding Formula.
- No decrease in the State's portion of ASD's debt reimbursement.
- Additional block grant revenue might be available for targeted educational improvements.

#### **Personnel Reductions**

Nearly 90% of the District's budget is used to pay salaries and benefits for employees. As a result, the District's revenue determines whether the workforce increases or contracts. The District is able to balance the budget with no change to the pupil-teacher ratio (PTR) due to the availability of ESSER II federal relief funds. The charts below indicate that the

ESSER II funds will be used to maintain staffing levels for FY22. The PTR formula divides the total number of students in the school, by grade level, by a ratio (e.g. 1 teacher to 25 students in 1st grade); this determines the total number of teachers allocated per school.

School Type		FY 2022 GENERAL FUND PTR-Grade Level Groupings										
School Type	K	1	2	3	4–5	6	7–8	9–12				
Secondary Schools								34.25				
Middle Schools						34.25	34.25					
Elementary Schools	25	26	28	29	30	31	31					

Cohool Type		FY 2022 GENERAL FUND + ESSER II PTR-Grade Level Groupings										
School Type	K	1	2	3	4–5	6	7–8	9–12				
Secondary Schools								30.25				
Middle Schools						30.25	30.25					
Elementary Schools	21	22	24	25	26	27	27					

- Pupil to Teacher Ratio (PTR) is a budget staffing formula, not a class size, nor a class cap.
- ESSER II funds used to maintain present class size reducing PTR by 4.

#### School-based Changes Next Year-FY22

Adjustment	FTE	Cost
Metric-based Teacher reductions due to enrollment	(48.40)	(\$5,469,000)
Metric-based Teachers moved to ESSER II Grant	(235.30)	(\$26,589,000)
Metric-based programmatic Teacher additions	44.00	\$4,972,000
Added staff to open Eagle River Elementary and Gruening Middle schools	4.62	\$477,000
Metric-based Counselor, TA, Clerical, Library Assistant, and Noon Duty	(17.78)	(\$653,000)
Added Assistant Principal to South High School (Administrative adjustment)	1.00	\$137,000
Added AMCS Dual Enrollment Coordinator	1.00	\$130,000
Virtual Program changes	1.00	\$96,000
Charter school changes	11.21	\$6,729,000
Total Changes for FY22	(238.65)	(\$20,170,000)

#### **School Reductions**

The following series of charts depict proposed staff allocations, at all grade levels, needed to standardize the number of staff positions at each school. Some schools with unique

requirements may be allocated additional staff and other resources.

#### **Elementary Schools**

The elementary school teacher allocation is being reduced by 38.5 FTE teachers overall. Initiatives will be initiated or accelerated in order to meet Board goals in reading and math outcomes, along with efforts in many areas to increase access to choice programs and schools. Eagle River Elementary students will begin the FY22 school year in their newly renovated building. It was damaged during the 2018 earthquake and all efforts are being made to assure a smooth and timely reopening. ASD will continue to focus and redirect resources toward creating better student outcomes.

	Librarians	Nurses	Kindergarten TA	Office Administration	BPO					
		FTE								
Per School	1	1	.44/Class	2	1					

Metrics for staff allocations are a guide. Site factors may change final authorizations at each school.

#### **Changes**

 Reduce 38.5 FTE teachers due to enrollment, added planning time FTE



#### Middle Schools

The middle school teacher allocation is being reduced by a total of 5.2 FTE due to enrollment. Gruening Middle School is scheduled to relocate from Chugiak High School back to their newly renovated building at the start of the FY22 school

year. Repairs from the 2018 earthquake are on track and the staff and students are excited to start the year in their own school building.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	3	1 per school	450:1

					Proposed A	Allocations				Difference	
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	вро	Security	Counselors	BPO
Central	399	2.00	2.00	1.00	0.00	1.00	3.00	1.00	1.00	-	-
Clark	863	3.00	3.00	1.00	0.00	1.00	4.00	1.00	2.00	-	-
Gruening	553	2.00	2.00	1.00	0.00	1.00	3.00	1.00	1.00	-	0.63
Hanshew	689	2.00	2.00	1.00	0.00	1.00	3.00	1.00	2.00	-	-
Mears	738	2.00	2.00	1.00	0.00	1.00	3.00	1.00	2.00	(1.00)	-
Mirror Lake	631	2.00	2.00	1.00	0.00	1.00	3.00	1.00	1.00	-	-
Romig	729	2.00	2.00	0.50	0.44	1.00	3.00	1.00	2.00	(0.50)	-
Wendler	451	2.00	2.00	1.00	0.00	1.00	3.00	1.00	1.00	-	-
Goldenview	693	2.00	2.00	1.00	0.00	1.00	3.00	1.00	2.00	-	-
Begich	944	3.00	3.00	1.00	0.00	1.00	4.00	1.00	2.00	-	-
Totals=	6,690	22.00	22.00	9.50	0.44	10.00	32.00	10.00	16.00	(1.50)	0.63

Metrics for staff allocations are a guide. Site factors may change final authorizations at each school.

#### **Changes in Staffing**

• Reduce 5.2 FTE teachers due to enrollment



#### **High Schools**

The high school teacher allocation is being reduced by 3.4 teachers FTE due to enrollment.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	Principals + 3	1 per school	450:1

					Proposed A	Allocations				Difference	
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	ВРО	Security	Principals	Counselors
Bartlett	1,383	4.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00	-	-
Chugiak	869	3.00	3.00	1.00	0.88	1.00	6.00	1.00	3.00	-	-
Dimond	1,478	4.00	5.00	1.00	0.88	1.00	7.00	1.00	4.00	-	-
East	1,750	5.00	6.00	1.00	0.88	1.00	7.00	1.00	4.00	-	-
Service	1,515	4.00	5.00	1.00	0.88	1.00	7.00	1.00	4.00	-	-
West	1,767	5.00	6.00	0.50	0.88	1.00	7.00	1.00	4.00	-	-
South	1,307	4.00	4.00	1.00	0.88	1.00	7.00	1.00	3.00	1.00	(1.00)
Eagle River	833	3.00	3.00	1.00	0.88	1.00	6.00	1.00	2.00	-	
Totals=	10,902	32.00	37.00	7.50	7.00	8.00	54.00	8.00	27.00	1.00	(1.00)

Metrics for staff allocations are a guide. Site factors may change final authorizations at each school.

#### **Changes in Staffing**

• Reduce 3.4 FTE teachers due to enrollment



#### **Alternative Schools**

Reductions or increases at alternative schools are not equally dispersed across each school as each operates differently.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	As needed	1 per school	450:1

	Proposed Allocations									Difference						
School	Total Housed	Principals	Couns.	Lib.	Library Asst.	Nurses	Office Admin	вро	Security	Teaching Asst.	Other	Principals	Couns.	Office Admin	Teach Assist	Other
King Tech High School	166	1.00	2.00	0.00	0.00	1.00	2.00	1.00	1.00	2.63		(0.50)	1.00	(2.00)	-	-
ASD Virtual	174	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00		1	-	-	-	-
Polaris K-12	484	1.00	1.00	0.60	0.44	1.00	2.00	1.00	1.00	0.88		1	-	-	-	-
Save I	180	1.00	1.00	0.00	0.00	1.00	2.00	1.00	1.00	0.50		ı	-	-	0.50	-
Steller	285	1.00	1.00	0.40	0.44	1.00	2.00	1.00	0.00	0.00		1	0.40	-	-	-
AMCS	295	1.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	0.00	1.00	0.50	(1.00)	1.00	-	1.00
PAIDEIA	452	1.00	1.00	0.00	0.00	0.00	2.00	0.00	0.00	1.00	1.00	1	-	1.00	-	-
McLaughlin	55	0.50	1.00	0.00	0.00	0.00	0.50	0.00	0.00	0.00		ı	-	-	-	-
Benson Secondary	270	2.00	4.00	0.00	0.00	0.50	2.00	1.00	1.00	0.88	1.00	ı	2.00	-	-	-
New Path	9	0.50	0.00	0.00	0.00	0.00	0.50	0.00	0.00	0.00		1	-	-	-	-
Totals=	2,370	9.00	11.00	1.00	0.88	4.50	16.00	5.00	4.00	5.88	3.00	-	2.40	-	0.50	1.00

Metrics for staff allocations are a guide. Site factors may change final authorizations at each school.

#### **Changes in Staffing**

• Reduce 3.4 FTE teachers due to enrollment



#### **District-level Reductions and Changes**

The District will continue making advances toward improving professional development and providing supports at multiple levels to meet student needs. Initiatives to improve school

safety (wireless access, intercom upgrades, visitor management system) will be expanded at schools across the district in FY22.

#### Special Service Changes Next Year-FY22

Adjustment	FTE	Cost
TA positions changed to a Teacher for Blind/Visually Impaired	(.75)	(7,000)
Reclassify positions at Whaley and add TAs	1.75	\$117,000
Add SpED Preschool TAs, Teachers, and .5 FTE Clerical	10.4	\$845,000
Reclass SpED TAs and Teachers into Counselors	(1.75)	(\$111,000)
Reduce .88 FTE ACT Program Clerical to add .5 FTE ACT Program Nurse	(.38)	\$1,000
Add Supplies / Service / Equipment	-	\$91,000
Reclass Special Schools TAs into ELL TAs	-	-
Total Changes for FY22	9.27	\$936,000

#### Districtwide Changes Next Year-FY22

Adjustment	FTE	Cost
Numerous position reclass/moves to different funding sources	1.58	\$21,000
Added Finance Technician to meet growth in homeschool workload	1.0	\$79,000
HR reclassify Clerical to Generalist Position	-	\$46,000
Shift funding for Teaching and Learning Senior Director	(0.50)	(\$90,000)
Reduce Teaching and Learning substitutes/addenda and increase supplies/services	-	\$664,000
Increase Secondary / CTE Supplies / Services	-	\$293,000
Reduce Assessment and Evaluation Director FTE	(0.25)	(\$45,000)
Add IT Analysts and Systems Specialist, reduce supplies and equipment (ESSER II)	2.0	(\$1,270,000)
Personnel adjustments in Maintenance and Operations (eliminate one Director)	.71	(\$96,000)
Reduce Maintenance supplies, add funding for major maintenance	-	\$3,000
Changes to attrition, ESSER II indirect, insurance, supplies / equipment	-	(\$711,000)
Pupil Transportation deficit – transfer from General Fund	-	\$1,836,000
Total Changes for FY22	4.54	\$730,000







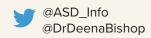


Anchorage School Board: Elisa Vakalis, President

Margo Bellamy Dave Donley Alisha Hilde Andy Holleman Starr Marsett Deena Mitchell

Superintendent: Dr. Deena Bishop

4 AnchorageSchoolDistrict







#### Governmental Funds Overview

Governmental funds are used to account for governmental activities and focus on near term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. The District maintains seven individual governmental funds and adopts an annual appropriated budget for its General Fund, Grants, Student Nutrition, Pupil Transportation, Student Activities Special Revenue Funds, and Debt Service Fund. Additionally, the District adopts an annual budget for the Capital Projects Fund to account for monies received outside of voter approved, bond funded projects such as State Legislative Grants or Capital Contributions from the General Fund. The combined governmental funds budgets are approved and set the Upper Limit Spending Authority in accordance with Municipal Charter.

<b>Governmental Funds Summary</b>				Adopted	Proposed	FY21 Adopted vs.	
(in millions \$)	Actual [1]	Actual [1]	Actual [1]	Budget	Budget FY22 Proposed		
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	\$	%
General Fund	\$ 579.539	\$ 563.426	\$ 564.115	\$ 575.955	\$ 565.430	\$ (10.525)	-1.8%
Project Carryover [2]	-	-	-	25.000	25.000	-	0.0%
Transportation Fund	23.799	25.462	23.668	25.910	25.809	(0.101)	<b>-</b> 0.4%
Grants Fund	47.895	49.370	46.075	130.900	112.619	(18.281)	<i>-</i> 14.0%
Debt Service Fund	81.403	77.266	77.175	82.394	70.570	(11.824)	<i>-</i> 14.4%
Capital Projects Fund [3]	5.497	4.367	2.775	10.000	10.000	-	0.0%
Student Nutrition Fund	23.678	22.271	21.595	24.141	23.990	(0.151)	-0.6%
Student Activities Fund	7.254	6.268	4.439	7.900	7.900	-	0.0%
ASD Managed Total	769.065	748.430	739.842	882.200	841.318	(40.882)	-4.6%
SOA PERS/TRS On-behalf	38.586	49.218	55.106	52.000	55.000	3.000	5.8%
Total All Funds	\$ 807.651	\$ 797.648	\$ 794.948	\$ 934.200	\$ 896.318	\$ (37.882)	-4.1%

<sup>[1]</sup> GAAP basis expenditures with on-behalf pension payments removed from individual funds

<sup>[2]</sup> Accounting practice for transparency and efficiency only - not additional funding

<sup>[3]</sup> Capital Projects includes capital Legislative grants and General Fund contributions only; voter approved bond projects that are repaid through debt service have been excluded

The District is projecting a total decrease for all Governmental Funds of approximately \$40.882 million, or 4.6 percent. This decrease is primarily due to eliminating the 2021-22 State grant of \$71.9 million as well as decreases in The General and Debt Service Funds by \$10.52 million and \$11.82 million, respectively. These decreases are partially offset by increases in Federal Grants for the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA) of \$50.1 million.

## General Fund Overview

The General Fund is the general operating fund of the district. It is used to account for all financial resources traditionally associated with school districts except those required to be accounted for in another fund.

# **Funding Sources**

Anchorage schools are primarily funded through the State of Alaska and local property taxes, with additional Federal revenues coming from Federal Impact Aid (FIA). FIA is a program to help offset lost local tax revenue for students living on Joint Base Elmendorf Richardson and other federally connected students. Other reimbursements for JROTC instructors and Medicaid are also included in Federal revenue. Other local revenues include interest earnings, user fees, facility rentals, and E-rate, a program which reimburses some costs of telecommunications.

#### **State Revenue**

The District's revenue from the State is generated through the Alaska Foundation Formula Program which uses each district's average daily membership (ADM) to calculate State revenue and, in turn, set the amount of local property taxes that a district can collect.

The ADM is based on the District's average enrollment during the first 20 days of October in the fiscal year in which funding is to be provided. Once the ADM is calculated, it is run through the six steps of the Foundation Formula to generate an adjusted daily membership (AADM). The six steps to determine the AADM through the foundation formula are as follows:

- 1. Adjusts the ADM at each school based on the school's size
- 2. Apply the District Cost Factor to the total adjusted ADM from step 1.
- 3. Apply the Special Needs Factor
- 4. Apply the Career Technical Education (CTE) Factor
- 5. Adds adjustment based on Intensive Needs (IN) count
- 6. Adds adjustment based on correspondence schools ADM

Once the AADM is determined, it is multiplied by the Base Student Allocation (BSA) to determine Basic Need. Basic Need is then reduced by an amount that is required to be funded by the local borough or municipality and reduced for a portion of Federal Impact Aid funds that are received.

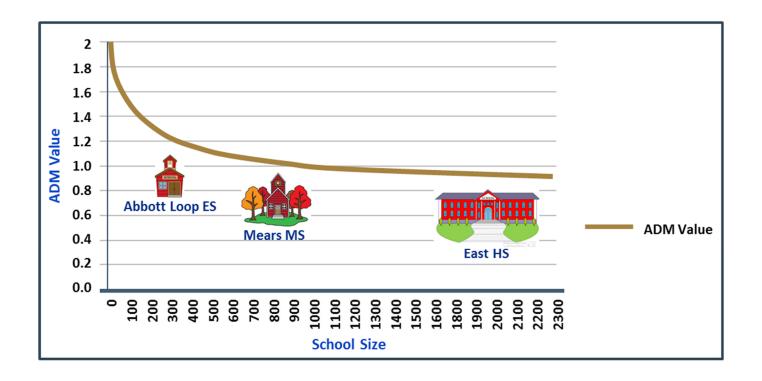
The detailed calculations to determine State revenue and local contributions for fiscal year 2021-2022 are as follows:

# **Step 1 - School Size Adjustment**

Schools are divided into two categories: regular schools (facilities based) and correspondence (home schools). The school size adjustment applies to regular schools only and correspondence schools are added at step 6, not receiving adjustments for special needs or CTE. The school size adjustment is applied on a school-by-school basis (with the exception of alternative and charter schools under 175 and 150 ADM, respectively, which are included within the District's school with the highest ADM) and is calculated based on the following formula created by the State of Alaska:

Alaska State School Size Table					
Reference	Reference School Size Formula				
1	10 - 19.99	39.60			
2	20 - 29.99	39.60 + (1.62*(ADM - 20))			
3	30 - 74.99	55.80 + (1.49 * (ADM - 30))			
4	75 - 149.99	122.85 + (1.27 * (ADM - 75))			
5	150 - 249.99	218.10 + (1.08 * (ADM - 150))			
6	250 - 399.99	326.10 + (.97 * (ADM - 250))			
7	400 - 749.99	471.60 + (.92 * (ADM - 400))			
8	Over 750	793.60 + (.84 * (ADM - 750))			
Correspondence student counts are not adjusted for size (See Step 6)					

The school size table effectively creates a sliding scale where ADM is incrementally less for each additional student that is enrolled in the school. The graphical representation of the school size adjustment is below:



For FY 2021-22, the District is projecting an ADM of 45,266 (42,863 regular and 2,403 correspondence)

Step 1	Regular ADM		42,862.69
	School Size Adjustment	+	5,355.74
	Total		48,218.43

# **Hold Harmless Adjustment**

State Statute includes a hold harmless provision to assist districts that experience a significant drop in enrollment from one year to the next. The hold harmless provision is triggered when the school size adjusted ADM declines 5 percent or more from the preceding fiscal year. The first year the provision applies, a

Step 1	FY20 School Size Adjusted ADM		49,610.25
	FY22 School Size Adjusted ADM	-	48,218.43
	Difference		1,391.82
	Hold Harmless (HH) at 50%		695.91

district is able to recoup 75 percent of the difference between that fiscal year and the preceding fiscal year, which is set as the base year. The hold harmless provision then provides 50 percent of the difference between the base year and the second year, so long as the school size adjusted ADM remains any amount below the base year. For the third year, 25 percent of the difference from the base year is provided before being completely phased out in the fourth year. The provision was triggered in FY 2020-21 due to the ongoing COVID-19 pandemic in which many students opted to attend private schools or statewide correspondence schools. For FY 2021-22, the District expects to remain below the FY 2019-20 base year and expects to be able to recoup 50 percent of the lost ADM. The hold harmless ADM adjustment is then added to the school size adjusted ADM for FY 2021-22 and continues as part of the Adjusted ADM calculation.

# **Step 2 - District Cost Factor**

The second step of the formula is the District Cost Factor which is an adjustment for cost differentials between districts. Anchorage is set as the baseline and receives no cost adjustment in this step. Cost factors are specific to each district and range between 1.000 and

Step 2	AADM + HH from Step 1		48,914.34
	District Cost Factor	x	1.00
	Total		48,914.34

2.116. It is worth noting that the district cost factors have not been adjusted based on any studies completed within nearly 18 years. In that time, the cost of living in Anchorage has outpaced many other districts and may not be the least expensive place to conduct business any longer.

# Step 3 - Special Needs Adjustment

The Special Needs Adjustment is block funded at 20 percent of Step 2 and is intended to assist districts in providing vocational education, non-intensive special education, gifted/talented education and bilingual/bicultural education.

Step 3	AADM from Step 2		48,914.34
	Special Needs Factor	x	1.20
	Total		58,697.21

# Step 4 - Career Technical Education Funding

The CTE adjustment is block funded at 1.5 percent of Step 3 and is intended to provide for additional CTE instruction for students in grades 7-12.

	Total		59,577.67
	CTE Factor	x	1.015
Step 4	AADM from Step 3		58,697.21

# **Step 5 - Intensive Needs Funding**

Intensive needs funding is based on the actual number of students with an IEP and are receiving intensive services. The number of IN students is multiplied by 13 and added to the total from step 4.

Step 5	Intensive Needs Count		1,025.00
	Intensive Needs Adjustment	x	13.00
	Subtotal		13,325.00
	AADM from Step 4	+	59,577.67
	Total		72,902.67

# **Step 6 - Correspondence Funding**

Funding for correspondence programs is calculated by multiplying the correspondence ADM by 90 percent. This is added to the total from step 5 to get to the Foundation Formula's total Adjusted Average Daily Membership (AADM).

Step 6	Correspondence ADM		2,403.45
	Correspondence adjustment	x	0.90
	Subtotal		2,163.11
	AADM from Step 5	+	72,902.67
	Total AADM		75,065.78

#### **Basic Need**

After the AADM is determined, the State calculates Basic Need, which is the amount of revenue the State has determined each district needs to fund education, by multiplying the AADM by the BSA. Basic Need, however, is not the amount the District will receive from the State.

District adjusted ADM	75,065.78
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 445,140,075

# Adjustments to Basic Need

Once Basic Need is calculated, the State makes adjustments to the amount of each district's funding based on a required local contribution that boroughs and municipalities must make towards education, Federal Impact Aid funds received, and the Quality Schools Grant which was incorporated into the formula in 1998.

# Required Local Contribution

The Required Local Contribution (RLC) is calculated as the lesser of 45 percent of the prior year's Basic Need or 2.65 mills of the borough or municipality's tax base for prior tax year (e.g. 2020 tax base used for the 2021-22 fiscal year). ASD has historically used the mill rate as the basis of calculation and is shown at right:

Property Values	\$ 42,371,774,970
Mills	x 2.65
Total Required Local Taxes	\$ 112,285,204

# Federal Impact Aid

Basic Need is then reduced by 90 percent of eligible revenue received from Federal Impact Aid funding that provides an 'in-lieu of local tax revenue' for the children of parents living and/or working on Federal property. For Anchorage, the actual percentage of total Federal Impact Aid receipts that is recaptured in the State Funding Formula is closer to 50 percent.

# Quality Schools Grant

The Quality Schools Grant is calculated based on \$16 per AADM and added in to the total funding provided by the State. The total adjustments to Basic Need and the resulting net amount of State aid to ASD are calculated as:

District adjusted ADM	75,065.78
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 445,140,075
Required local effort (property taxes)	\$ (112,285,204)
Reduction for Federal Impact Aid	(7,168,320)
State Foundation Revenue	325,686,551
State Quality School Grant	1,201,052
Total State Revenue	\$ 326,887,603

# **Operating Grants**

State funded operating grants are generally funds appropriated by the State in lieu of a permanent increase to the BSA. For FY 2021-22, the Legislature has not appropriated any funding outside the Foundation Formula.

Total State revenue for FY 2021-22 is expected to decrease from FY 2020-21 primarily as a result of lower overall enrollment, and shifting responsibility to the Municipality of Anchorage through the RLC, which is partially offset by an expected increase in funding for students in correspondence programs. Total State revenue is expected to decrease by approximately \$5.67 million, or about 1.7 percent.

# Education Raffle Proceeds

In FY 2019-20, the State of Alaska instituted an Education Raffle where residents can purchase raffle tickets when applying for their Permanent Fund Dividend. Half of the proceeds from the raffle are dedicated to go directly to school districts and are distributed to all districts on the basis of AADM. For FY 2021-22, the District is expecting approximately \$0.15 million in revenue generated from the raffle.

## **Additional Local Contribution**

The State allows boroughs and municipalities the opportunity to contribute additional funds to education above the amount legally required. The maximum additional allowable amount is calculated as the greater of a 2 mill tax levy on the local tax base or 23 percent of the total of Basic Need, the Quality Schools Grant, and other supplemental funds provided outside of the Foundation Formula, if applicable. ASD has historically

Basic Need	\$ 445,140,075
Quality Schools	1,201,052
Supplemental Funding	-
Total	\$ 446,341,127
	23%
Total Allowable Contribution	\$ 102,658,459

used the latter method. The total amount of local contributions as allowed by the State is shown here:

#### Local Revenue

The District is a component unit of the Municipality of Anchorage and has no ability to levy taxes itself, therefore, any tax appropriations must be levied by the Municipality for the benefit of the District and are subject to the State's allowable local contributions as described above.

# **Local Property Taxes**

The District is fortunate to have a community that is very supportive of public education and expects to receive tax appropriations equal to the maximum allowed under State law. Total local property tax contributions are expected to increase by \$4.11 million, about 1.95 percent, due to an increase in property values that shifts funding responsibility from the State (\$4.40 million), partially offset by a decrease in the additional allowable contribution that is due to lower overall enrollment (\$0.29 million).

Additionally, the District is subject to a local tax cap defined in Municipal Charter. Information on the District's mill rate and local tax cap can be found in Appendix D - Local Property Tax Mill Rate and Appendix E - Municipal Tax Cap Limitation, respectively. The District can only collect the lesser of the State Allowable Local Contribution or the Municipal tax cap.

## Fund Balance

The District has not used fund balance, the governmental equivalent of savings, as a local revenue source in FY2021-22 due to the effect the pandemic has had on overall District revenue and expenditures. The usage of fund balance for FY2021-22 is \$8.33 million less than FY 2020-21.

## E-Rate

The E-Rate program is intended to help school districts offset the costs of telecommunications, including bandwidth and telephone services. E-Rate revenue is expected to remain consistent with FY 2020-21.

## Other Local Revenues

Other local revenues include interest earnings, facility rentals, user fees and other miscellaneous revenue. For FY 2021-22, the District is expecting a few changes including:

- Interest earnings the District is projecting a decrease in interest earnings of \$0.5 million. This is primarily due to recent decreases to the Federal Funds Rate, which has declined from 1.75 percent to 0.25 percent over the last year.
- User fees user fees, including facilities rentals, are expected to remain consistent with FY 2020-21.

#### Federal Revenue

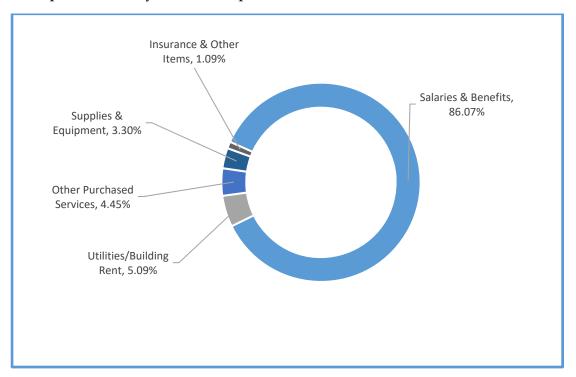
Federal revenue consists of Federal Impact Aid, JROTC instructor funding and Medicaid claim reimbursements. Budgeted Impact Aid is expected to decrease from FY 2020-21 levels by \$0.14 million or about 0.87 percent. The decrease is primarily due to fewer students living on Joint Base Elmendorf Richardson (JBER). Based on current on-base students, the decline in revenue would have been closer to \$3.175 million, however, the Federal Government has passed the Federal Impact Aid Coronavirus Relief Act which allows school districts to use their student counts from their FY21 application to calculate their share of Impact Aid. Federal Impact Aid revenue is normally based on the number of eligible students in the fiscal year immediately prior to the funding year. Therefore, FY 2021-22 Impact Aid funding would have been based on FY 2020-21 eligible students, which declined as a result of Covid-19 but was mitigated by this Congressional appropriation.

The total General Fund Revenues are shown in the chart on the following page.

General Fund Revenue	Actual	Actual	Actual	Adopted Budget	Proposed Budget	FY21 Adopted vs. FY22 Proposed	
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	\$	%
Local Revenue				•			
Property taxes	\$ 208,967,951	\$ 208,347,278	\$ 209,041,914	\$ 210,832,949	\$ 214,943,663	\$ 4,110,714	1.95%
Fund balance	-	-		8,330,000	-	(8,330,000)	-100.00%
E-rate	4,092,825	936,176	889,244	600,000	600,000	-	0.00%
Interest earnings	340,719	4,696,923	3,182,038	2,500,000	2,000,000	(500,000)	-20.00%
Facility rentals	646,485	728,250	555,424	750,000	750,000	-	0.00%
User fees	1,476,391	1,470,874	1,309,274	2,075,000	2,075,000	-	0.00%
Other local revenue	415,878	996,414	347,516	335,000	335,000	-	0.00%
Total local revenue	215,940,249	217,175,915	215,325,410	225,422,949	220,703,663	(4,719,286)	-2.09%
State Revenue							
Foundation funding	325,545,146	325,099,627	330,070,691	331,349,607	325,686,551	(5,663,056)	-1.71%
Operating grants outside BSA	-	5,765,196		-	-	-	0.00%
Quality School Grant	1,189,366	1,189,055	1,197,904	1,204,456	1,201,052	(3,404)	-0.28%
State education raffle	-	-	140,869	150,000	150,000	-	0.00%
State tuition reimbursement	408,484	408,484	408,484	408,484	408,484	-	0.00%
State disaster assistance	-	133,594	1,494,951	-	-	-	0.00%
Total State revenue	327,142,996	332,595,956	341,969,301	333,112,547	327,446,087	(5,666,460)	-1.70%
Federal Revenue							
Federal Impact Aid	18,353,170	20,911,255	15,736,273	15,959,726	15,820,508	(139,218)	-0.87%
JROTC instructor reimbursement	644,368	707,989		710,000	710,000	-	0.00%
Medicaid reimbursement	489,350	354,886	639,514	750,000	750,000	-	0.00%
Federal disaster assistance	- -	400,783	4,484,854	-	-	-	0.00%
Total Federal revenue	19,486,888	22,374,913	21,617,573	17,419,726	17,280,508	(139,218)	-0.80%
Total Revenue	\$ 562,570,133	\$ 572,146,784	\$ 578,912,284	\$ 575,955,222	\$ 565,430,258	\$ (10,524,964)	-1.83%

# **Expenditures**

By law, the District is required to have a balanced budget where revenues are equal to expenditures. Given that the District has no authority to levy taxes or raise additional funding, balancing the budget when revenue declines generally results in a reduction of budgeted expenditures. The District spends nearly 90 percent of its revenue on salaries and benefits so reductions in expenditures predominately come from personnel.



The District has made reductions across nearly all functions since 2013 as revenues have been flat or declining for the past several years. The table below shows the authorized FTE by State Function since 2017. The description of each State Function can be found in Appendix A – State of Alaska Chart of Accounts, as well as a more detailed description of which positions are in each function, in Appendix B – General Fund Detailed Personnel History. A detailed summary of changes can be found in Appendix C – Summary of FTE and Significant Discretionary Budget Changes.

General Fund Personnel History

Personnel History						5-year	5-year %
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Change	Change
100 - Instruction	2,491.91	2,441.18	2,354.67	2,303.02	2,047.08	(444.83)	-17.9%
200 - Special Education Instruction	920.26	951.14	993.34	1,041.20	1,045.60	125.34	13.6%
220 - Special Education Support Services	226.01	223.39	229.88	221.74	224.86	(1.14)	-0.5%
300 - Support Services - Students	317.37	307.01	308.21	313.21	323.51	6.14	1.9%
350 - Support Services - Instruction	162.47	152.43	147.85	150.00	151.29	(11.18)	-6.9%
400 - School Administration	142.49	142.99	143.00	141.00	143.00	0.51	0.4%
450 - School Administration Support Services	246.26	243.55	246.00	243.00	248.90	2.64	1.1%
510 - District Administration	27.92	23.25	27.50	27.00	26.75	(1.17)	-4.2%
550 - District Administration Support Services	184.00	186.69	186.89	191.39	193.39	9.39	5.1%
600 - Operations and Maintenance of Plant	500.13	482.18	477.76	477.89	480.22	(19.91)	-4.0%
780 - Community Services	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total	5,222.82	5,157.81	5,119.10	5,113.45	4,888.60	(334.22)	-6.4%

The State of Alaska has separated the State Functions into two distinct categories for the purposes of recognizing the amount that is classified as instructional activities. Functions 100 through 400 have been defined as instructional activities while function 450 through 780 are defined as support services. Up until fiscal year 2016-17, when AS 14.17.520 was repealed, Alaskan districts were required to spend a minimum of 70 percent of operating funds on instructional activities. Anchorage School District has always been well above the minimum requirement and continues to see the value in providing the calculation to demonstrate the funds being directed to each category. The chart below shows expenditures by State Function for the General Fund and the calculation of instruction vs support.

GENERAL FUND TOTAL STATE FUNCTION		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOSI	1.15
	EX	PENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
100 - Instruction	\$	269,199,170	\$	261,967,230	\$	261,998,209	\$	268,627,120	\$	249,036,680	\$	(19,590,440)	-7.9%
200 - Special Education Instruction		77,607,183		78,203,130		82,718,624		95,609,308		97,050,334		1,441,026	1.5%
220 - Special Support Svcs-Students		22,410,127		22,516,534		23,260,530		23,936,718		24,840,621		903,903	3.6%
300 - Support Services-Students		24,725,604		24,326,298		25,733,865		27,636,861		28,530,133		893,272	3.1%
350 - Support Services-Instruction		18,907,812		18,488,683		18,418,205		19,539,458		19,665,914		126,456	0.6%
400 - School Administration		21,561,931		21,560,583		21,281,829		21,284,480		22,606,277		1,321,797	5.8%
450 - School Admin Support Services		17,315,137		17,117,892		17,219,483		18,939,590		19,320,709		381,119	2.0%
510 - District Administration		4,554,387		4,889,487		4,810,405		5,809,777		5,738,587		(71,190)	-1.2%
550 - District Admin Support Svcs		23,489,884		24,130,582		25,891,767		8,341,069		10,172,942		1,831,873	18.0%
600 - Operations & Maint Of Plant		76,611,651		84,025,173		77,063,067		79,744,815		81,867,955		2,123,140	2.6%
700 - Student Activities		5,332,497		5,716,673		4,867,195		5,991,251		6,111,650		120,399	2.0%
780 - Community Services		455,105		483,953		852,015		494,775		488,456		(6,319)	-1.3%
TOTAL	\$	562,170,488	\$	563,426,218	\$	564,115,194	\$	575,955,222	\$	565,430,258	\$	(10,524,964)	-1.9%
Instructional Activities (Functions 100 - 400)	\$	434,411,827	\$	427,062,458	\$	433,411,262	\$	456,633,945	\$	441,729,959	\$	(14,903,986)	-3.3%
Support Services (Functions 450 - 780)	\$	127,758,661	\$	136,363,760	\$	130,703,932	\$	119,321,277	\$	123,700,299	\$	4,379,022	3.7%
Percent Instruction		77.3%		75.8%		76.8%		79.3%		78.1%			
Percent Support		22.7%		24.2%		23.2%		20.7%		21.9%			

#### Notes:

Additional organizational and personnel details for General Fund expenditures can be found in the General Fund section of this document.

<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed

# Pupil Transportation Fund Overview

The Pupil Transportation Fund is used to account for the operation of the District's home to school and school to school transportation programs. Transportation costs for other extracurricular or instruction purposes, such as sports and educational field trips, are recorded in the fund and function in which the activity applies.

The District is anticipating a decrease in State revenue for FY 2021-22 based on enrollment and a stagnate appropriation of \$481 per ADM that has remained unchanged since FY 2016. The District is requesting \$2.68 million in local tax revenue to supplement the Pupil Transportation Fund, a decrease of \$1.37 million, as the District has reached the Municipal Tax Cap due to the increase in the RLC. Additionally, the Transportation Fund expects to be able to use \$0.5 million in fund balance and receive a contribution from the General Fund of \$1.86 million to support operations. The overall Pupil Transportation revenues and expenditures are expected to decrease by \$0.10 million or about 0.4 percent.

The chart below shows total revenue for the Pupil Transportation Fund. Additional detailed information on Pupil Transportation Fund expenditures can be found in the Other Funds section of this document.

PUPIL TRANSPORTATION FUND	Actuals	Actuals	Actuals	Adopted Budget	Proposed Budget	FY2	21 Adopted v Proposed	
REVENUES BY SOURCE	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22		\$	0/0
Local Sources								
General Fund contributions	\$ 1,688,889	\$ 1,960,163	\$ -	\$ -	\$ 1,835,785	\$	1,835,785	0.0%
Property taxes	510,667	-	3,249,869	4,045,890	2,676,667		(1,369,223)	-33.8%
Transportation Fund fund balance	-	-	-	500,000	500,000		-	0.0%
Other local revenue	-	-	7,713	-	-		-	0.0%
Total local revenue	2,199,556	1,960,163	3,257,582	4,545,890	5,012,452		466,562	10.3%
State Sources								
State transportation revenue	22,233,860	21,747,453	21,507,883	21,363,721	20,796,954		(566,767)	-2.7%
Total revenue	\$ 24,433,416	\$ 23,707,616	\$ 24,765,465	\$ 25,909,611	\$ 25,809,406	\$	(100,205)	-0.4%

#### Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

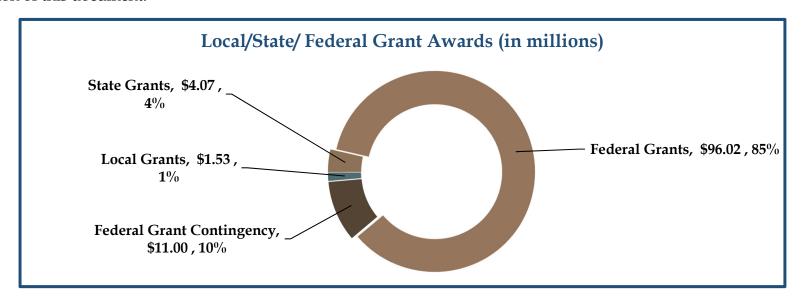
## **Grants Fund Overview**

The Grants Fund is used to account for revenues from sources, which include categorical State and Federal grants or contracts used to supplement the District's educational programs.

The District anticipates receiving \$112.619 million in grants in FY 2021-22, a decrease of 14 percent. Federal grants, including contingency, are expected to increase by approximately \$53.2 million, predominantly due to receiving stimulus funds which the District intends to use in FY 2021-22.

Within the State grants, the District has reduced the contingency for targeted legislative appropriations by \$71.90 million, as it is not expected that request will materialize in FY 2021-22.

Federal grants constitute approximately 85 percent of the Grants Fund with contingency for other Federal awards which have not yet been received providing another 10 percent. State and local grant awards make up the remaining 5 percent. The graph below shows the amounts and percentages of local, State and Federal awards which are expected for FY 2021-2022. Additional detailed information on local, State, and Federal grant expenditures can be found in the Other Funds section of this document.



## **Debt Service Fund Overview**

The Debt Service Fund is used to pay expenditures associated with voter-approved bonding for the purpose of major capital outlay relating to acquisition, construction, and renovation of capital facilities as well as debt incurred through the Municipality of Anchorage's master lease program. Annual debt service payments used to pay long-term principal, interest and related costs are expected to be \$70.57 million, about \$11.82 million less than the current year, or a 14.4 percent decrease. The District's total gross bonded debt as of June 30, 2020 is \$489.914 million, down from \$710.688 million a decade ago.

Funding for repayment of principal, interest, and other expenses comes primarily from the State Capital Debt Reimbursement program and local property taxes. The calendar year tax assessment for the repayment of bonds is estimated at 1.14 mills for 2021, about 2.2 percent above 2020. The table below shows the revenue sources by agency and the expenditures by type for the Debt Service Fund.

DEBT SERVICE FUND	Actuals	Actuals	Actuals	Adopted Budget	Proposed Budget	FY21 Adopted vs. FY22 Proposed		
REVENUES BY SOURCE	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	\$	0/0	
Local Sources								
Local Tax Appropriation	\$ 39,132,966	\$ 37,228,168	\$ 53,116,645	\$ 41,001,765	\$ 37,786,086	\$ (3,215,679)	-7.8%	
General Fund Contribution	-	125,640	-	-	-	-	0.0%	
Transportation Fund contribution	-	-	-	251,280	353,492	102,212	40.7%	
Interest Earnings	810	12,320	14,760	-		-	0.0%	
Total Local Revenue	39,133,776	37,366,128	53,131,405	41,253,045	38,139,578	(3,113,467)	-7.5%	
State Sources								
State Debt Reimbursement	43,263,394	42,212,528	19,874,866	41,141,129	32,430,294	(8,710,835)	-21.2%	
Federal Sources								
Build America Bonds	258,687	237,005	118,502	-	-	-	0.0%	
Total Debt Service Revenue	\$ 82,655,857	\$ 79,815,661	\$ 73,124,773	\$ 82,394,174	\$ 70,569,872	\$ (11,824,302)	-14.4%	
EXPENDITURES								
Refunding Bond Issuance Cost	\$ 141,879	\$ -	\$ 33,767	\$ -	\$ -	\$ -	0.0%	
Principal on Bonds	56,500,000	55,050,000	55,745,000	60,484,000	51,572,000	(8,912,000)	-14.7%	
Interest on Bonds	24,758,330	22,057,954	21,117,826	21,643,894	18,629,380	(3,014,514)	-13.9%	
Capital Lease Principal	-	85,977	194,719	183,921	270,308	86,387	47.0%	
Capital Lease Interest	-	39,663	82,114	67,359	83,184	15,825	23.5%	
Agency Fees	2,900	2,900	1,950	15,000	15,000	-	0.0%	
Total Expenditures	\$ 81,403,109	\$ 77,236,494	\$ 77,175,376	\$ 82,394,174	\$ 70,569,872	\$ (11,824,302)	-14.4%	

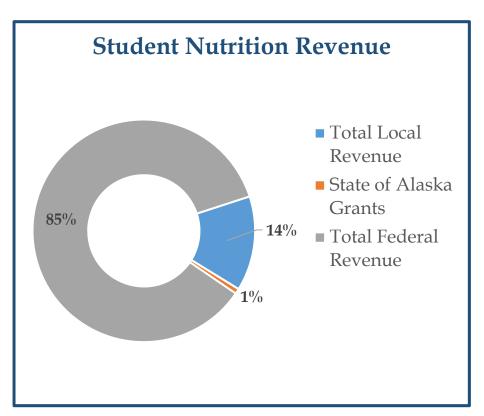
# Capital Projects Fund Overview

The Capital Projects Fund is used to account for the acquisition and major repair of school facilities and equipment. Capital projects are financed by proceeds from general obligation bonds, local, State, and Federal grants and transfers from other funds. For upper limit spending authority purposes, the District budgets for additional spending authority for funds received outside of voter-approved bonds. There were no Legislative grants issued during the 2015, 2016, 2017, 2018, 2019 or 2020 sessions and the total of \$10.0 million is included to preserve upper limit spending authority within the fund if any grants are received. Additional information regarding the administrative costs and personnel of the Capital Projects Fund can be found in the Other Funds section of this budget document.

## Student Nutrition Fund Overview

The Student Nutrition Fund is used to account for the operation of the School District's student nutrition program. Funding is provided by user fees and proceeds received under the National School Lunch and Breakfast Programs as well as from the State of Alaska's Fresh Fruit and Vegetable grants. For FY 2021-22, the District has included \$0.1 million in transfers from the General Fund to pay for uncollectible, unpaid meal balances, primarily for students in foster care or who subsequently became eligible for free or reduced meals.

Overall revenue for the Student Nutrition Fund is expected to decrease by \$0.152 million or about 0.6 percent. The anticipated revenue is shown in the chart below and detailed statements of expenditures and personnel can be found in the Other Funds section of this budget document.



STUDENT NUTRITION FUND		1		Adopted	Proposed	FY21 Adopted vs		
REVENUES BY SOURCE	Actuals FY 2017-18	Actuals FY 2018-19	Actuals FY 2019-20	Budget FY 2020-21	Budget FY 2021-22		Propose \$	d %
Local Sources								
Lunch Sales	\$ 1,829,967	\$ 1,861,412	\$ 1,495,416	\$ 2,023,127	\$ 2,229,969	\$ 2	206,842	10.2%
Breakfast Sales	122,801	117,156	101,760	144,720	175,375		30,655	21.2%
A la Carte Program	44,757	153,044	85,359	999,440	749,580	(2	249,860)	-25.0%
Other Revenues	60,980	62,811	67,917	50,000	50,000		-	0.0%
General Fund Contribution	83,706	-	100,000	100,000	100,000		-	0.0%
Total Local Revenue	2,142,211	2,194,423	1,850,452	3,317,287	3,304,924		(12,363)	-0.4%
State Sources								
State of Alaska Grants	138,762	169,993	179,045	250,000	180,000		(70,000)	-28.0%
Federal Sources								
Lunch Reimbursements	13,708,275	13,052,572	9,012,931	13,246,630	13,048,625	(1	198,005)	-1.5%
Breakfast Reimbursements	5,149,136	4,802,907	3,082,718	4,689,801	4,913,229	2	223,428	4.8%
After School Program	711,480	486,198	358,812	531,000	548,100		17,100	3.2%
Summer Program	185,602	228,840	4,678,410	294,230	304,963		10,733	3.6%
Fresh Fruit and Vegetable Grants	727,560	663,314	628,160	572,457	689,753	-	117,296	20.5%
USDA Commodities	926,233	1,069,689	817,879	1,239,753	1,000,000	(2	239,753)	-19.3%
Total Federal Revenue	21,408,286	20,303,520	18,578,910	20,573,871	20,504,670		(69,201)	-0.3%
Total Revenue	\$ 23,689,259	\$ 22,667,936	\$ 20,608,407	\$ 24,141,158	\$ 23,989,594	\$ (1	151,564)	-0.6%

# Notes:

<sup>1.</sup> State of Alaska on-behalf pension payments have been removed

# Student Activities Fund Overview

The Student Activities Fund is used to account for revenues and expenditures generated from student body organizations. For fiscal year 2021-22, no material change is expected from the current year.

The chart below shows revenues and expenditures since fiscal year 2017-18.

STUDENT ACTIVITIES FUND		Actuals		Actuals		Actuals		Adopted Budget		Proposed Budget		FY21 Adopted vs. FY22 Proposed	
	F	Y 2017-18	F	Y 2018-19	F	Y 2019-20	F	Y 2020-21	F	Y 2021-22		\$	%
REVENUES													
Student Activities	\$	7,245,291	\$	6,280,516	\$	4,792,846	\$	7,900,000	\$	7,900,000	\$	-	0.0%
Total Revenue	\$	7,245,291	\$	6,280,516	\$	4,792,846	\$	7,900,000	\$	7,900,000	\$	-	0.0%
EXPENDITURES													
Student Activities	\$	7,254,313	\$	6,267,932	\$	4,469,592	\$	7,900,000	\$	7,900,000	\$	-	0.0%
Total Expenditures	\$	7,254,313	\$	6,267,932	\$	4,469,592	\$	7,900,000	\$	7,900,000	\$	-	0.0%

## Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED	VS FY22
	2018	2019	2020	2021	2022	PROPOSE	D
	<b>EXPENDITURES</b>			BUDGET	BUDGET	\$	%
1001 - Anchorage School Board	\$ 746,972		\$ 770,582	\$ 812,288		\$ 41,275	5.1%
1002 - Superintendent	1,955,290	1,809,511	1,116,850	2,108,498	2,110,298	1,800	0.1%
1004 - Chief Financial Officer	349,983	344,634	362,252	369,706	373,199	3,493	0.9%
1006 - Deputy Superintendent	460,102	452,754	452,666	455,164	453,152	(2,012)	-0.4%
1007 - Chief Operating Officer	319,346	220,273	236,994	223,458	224,375	917	0.4%
1010 - Office Of Management & Budget	581,727	548,485	574,572	576,666	582,679	6,013	1.0%
1011 - Accounting	1,228,423	1,250,253	1,408,934	1,395,990	1,494,376	98,386	7.0%
1012 - Purchasing	1,270,833	1,317,334	1,502,488	1,705,964	1,721,941	15,977	0.9%
1013 - Risk Management	506,613	533,273	593,422	659,513	670,615	11,102	1.7%
1015 - Payroll	941,632	914,467	946,018	964,977	989,954	24,977	2.6%
1016 - Human Resources	3,322,801	3,665,305	3,513,555	4,143,901	4,218,331	74,430	1.8%
1017 - Equity and Compliance	-	-	565,957	618,744	628,486	9,742	1.6%
1019 - Project Management	363,576	335,421	219,209	244,897	251,256	6,359	2.6%
1028 - Teaching and Learning	23,226	4,775,296	5,720,187	5,524,897	6,198,274	673,377	12.2%
1029 - Instructional Support	4,573	-	-	-	-	-	0.0%
1030 - High School Administration	703,764	834,000	1,301,815	1,267,382	1,125,298	(142,084)	-11.2%
1031 - Elementary Education	1,115,874	1,043,915	1,048,883	995,766	1,699,968	704,202	70.7%
1032 - Middle School Education	249,969	233,140	243,458	239,542	236,398	(3,144)	-1.3%
1033 - Student Activities HS	1,167,180	1,211,029	1,060,276	1,390,598	1,608,619	218,021	15.7%
1034 - Student Activities MS	120,307	110,954	100,091	143,750	143,750	-	0.0%
1036 - Curr/Instr Svcs	8,339,850	-	-	-	-	-	0.0%
1037 - Professional Learning	2,388,413	82,917	-	-	-	-	0.0%
1038 - Assessment & Evaluation	251,925	742,269	855,298	950,668	959,098	8,430	0.9%
1039 - Technology/MIS	18,538,052	20,261,556	20,372,438	21,935,791	20,988,156	(947,635)	-4.3%
1043 - Fine Arts	3,816,450	3,733,345	3,838,184	4,210,516	4,201,164	(9,352)	-0.2%
1044 - Career Technology Education	1,248,260	1,036,582	1,212,413	1,532,829	1,691,019	158,190	10.3%
1048 - Development and Grants	220,237	274,118	249,093	265,971	288,154	22,183	8.3%
1049 - Publication Services	708,575	823,008	807,916	807,363	778,944	(28,419)	-3.5%
1050 - Communications and Outreach	465,961	633,059	770,560	967,995	955,552	(12,443)	-1.3%
1051 - Library Resources	425,728	3,386	-	-	-	· -	0.0%
1061 - Custodial Services	18,529,865	17,001,978	16,799,246	17,830,620	18,282,353	451,733	2.5%
1062 - Sec/Emerg Preparedness	549,946	536,589	533,877	573,515	573,669	154	0.0%
1063 - Maintenance	19,479,489	19,932,053	19,949,151	20,633,680	21,137,685	504,005	2.4%
1064 - Maintenance Projects	1,986,988	1,341,831	2,911,233	1,754,357	2,014,000	259,643	14.8%
1065 - Warehouse	1,972,595	2,058,296	2,334,012	2,050,208	2,054,731	4,523	0.2%
1066 - Rentals	1,016,371	1,096,033	1,432,802	1,088,636	1,110,459	21,823	2.0%
1067 - Community Resources	88,277	85,968	86,163	82,883	82,354	(529)	-0.6%
1084 - Fac/Maint Vehicle Maintenance	1,229,630	994,508	949,331	1,310,088	1,039,112	(270,976)	-20.7%
1097 - Association Benefits	1,564,114	2,972,354	848,424	871,584	871,090	(494)	-0.1%
1098 - Sick Leave Bank	197,206	238,827	198,148	272,161	272,161	- 1	0.0%
1099 - Non Departmental	3,380,187	12,858,717	6,392,215	(14,615,852)	(13,489,313)	1,126,539	-7.7%
1100 - Abbott Loop Elementary School	2,560,628	2,330,919	2,327,963	2,261,126	2,136,147	(124,979)	-5.5%
1110 - Airport Heights Elem School	2,176,617	2,248,338	2,326,386	2,135,716	2,070,953	(64,763)	-3.0%
1112 - Alpenglow Elementary School	3,532,511	3,141,141	3,244,829	3,531,062	2,932,060	(599,002)	-17.0%
1114 - Aurora Elementary School	1,916,170	1,825,665	2,585,818	2,344,579	2,431,864	87,285	3.7%
1115 - Baxter Elementary School	2,835,387	2,498,456	2,602,232	2,611,432	2,188,781	(422,651)	-16.2%
1116 - Bayshore Elementary School	3,030,853	3,199,655	3,217,144	3,276,202	2,818,233	(457,969)	-14.0%
1118 - Bear Vly Elementary School	2,872,841	2,891,099	3,146,366	3,074,286	2,590,183	(484,103)	-15.7%

TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED V	1.15
	2018	2019	2020	2021	2022	PROPOSEI	
	<b>EXPENDITURES</b>			BUDGET	BUDGET	\$	<b>%</b>
1120 - Birchwood Elem School	2,347,015	2,251,895	2,846,008	2,714,607	1,920,893	(793,714)	-29.2%
1125 - Bowman Elementary School	3,498,378	3,711,052	3,623,942	3,709,372	3,709,397	25	0.0%
1130 - Campbell STEM Elementary	2,655,177	2,788,181	3,049,856	2,954,136	2,821,937	(132,199)	-4.5%
1140 - Chester Vly Elem School	1,964,166	1,914,690	1,951,199	2,117,569	2,066,643	(50,926)	-2.4%
1150 - Chinook Elementary School	3,766,857	3,884,669	3,579,621	3,555,110	3,284,045	(271,065)	-7.6%
1160 - Chugach Optional Elem	2,035,937	2,076,711	2,173,964	2,171,471	1,984,243	(187,228)	-8.6%
1170 - Chugiak Elementary School	3,471,615	3,516,740	3,622,097	3,577,875	3,289,109	(288,766)	-8.1%
1174 - College Gate Elem School	2,570,887	2,512,195	2,704,726	2,934,928	2,707,737	(227,191)	-7.7%
1180 - Creekside Park Elem School	2,973,961	2,823,278	2,906,670	2,968,336	2,870,053	(98,283)	-3.3%
1190 - Denali Montessori School	2,839,050	3,031,567	3,054,867	3,042,327	2,962,207	(80,120)	-2.6%
1200 - Eagle River Elementary School	3,133,068	2,887,423	101,922	81,158	2,290,645	2,209,487	2722.5%
1210 - Fairview Elementary School	2,998,918	2,791,374	2,522,383	2,586,220	2,533,011	(53,209)	-2.1%
1215 - Fire Lake Elementary School	2,314,614	2,434,612	2,915,139	2,864,237	2,527,105	(337,132)	-11.8%
1220 - Girdwood Elementary School	1,850,956	1,960,065	2,026,008	1,836,429	1,753,874	(82,555)	-4.5%
1230 - Govt Hill Elem School	3,506,422	3,355,055	3,491,351	3,619,211	3,432,977	(186,234)	-5.1%
1235 - Homestead Elementary School	2,338,882	2,512,598	3,569,849	3,210,314	2,058,435	(1,151,879)	-35.9%
1237 - Huffman Elementary School	2,612,884	2,696,190	2,744,893	2,859,418	2,565,352	(294,066)	-10.3%
1240 - Inlet View Elementary School	1,861,919	1,897,788	2,116,233	2,077,566	1,903,243	(174,323)	-8.4%
1242 - Kasuun Elementary School	3,084,561	2,890,666	2,782,790	2,837,252	2,461,563	(375,689)	-13.2%
1245 - Klatt Elementary School	2,797,043	2,822,539	2,821,114	2,585,565	2,481,998	(103,567)	-4.0%
1246 - Kincaid Elementary School	3,638,392	3,633,834	3,711,322	3,693,360	3,306,875	(386,485)	-10.5%
1248 - Lake Hood Elementary School	2,683,867	2,670,358	2,692,937	2,660,349	2,410,169	(250,180)	-9.4%
1250 - Lake Otis Elementary School	2,952,549	2,861,906	2,845,888	2,881,527	2,564,840	(316,687)	-11.0%
1257 - Mt Spurr Elementary School	2,029,448	1,975,519	89,474	-	-	-	0.0%
1260 - Mtn View Elementary School	2,462,929	2,223,096	2,161,672	2,274,880	2,249,585	(25,295)	-1.1%
1270 - Muldoon Elementary School	2,633,639	2,766,366	2,875,256	3,417,600	3,295,669	(121,931)	-3.6%
1280 - North Star Elementary School	2,578,291	2,632,358	2,496,738	2,874,717	2,551,051	(323,666)	-11.3%
1290 - Northern Lights ABC School	3,832,806	3,902,128	3,874,297	4,200,479	3,824,720	(375,759)	-8.9%
1300 - Northwood Elementary School	2,935,964	2,480,204	2,618,055	2,853,066	2,012,792	(840,274)	-29.5%
1310 - Nunaka Vly Elem School	1,981,264	1,851,030	1,536,850	1,882,347	1,688,899	(193,448)	-10.3%
1315 - Ocean View Elementary School	3,056,550	3,088,643	3,154,943	3,170,581	2,860,970	(309,611)	-9.8%
1320 - O'Malley Elementary School	2,313,014	2,384,214	2,340,535	2,460,495	2,466,447	5,952	0.2%
1324 - Orion Elementary School	2,242,044	1,993,322	2,362,499	2,260,620	2,247,159	(13,461)	-0.6%
1328 - Ptarmigan Elementary School	2,790,643	2,597,195	2,503,770	2,902,000	2,648,699	(253,301)	-8.7%
1330 - Rabbit Creek Elem School	3,173,163	3,157,560	3,208,000	3,287,645	2,929,540	(358,105)	-10.9%
1335 - Ravenwood Elementary School	2,978,417	3,059,285	3,266,149	3,191,456	2,769,213	(422,243)	-13.2%
1340 - Rogers Park Elementary School	2,993,530	2,888,854	2,797,496	2,476,123	1,704,229	(771,894)	-31.2%
1345 - Russian Jack Elem School	2,306,345	2,351,496	2,403,555	2,580,562	2,254,439	(326,123)	-12.6%
1350 - Sand Lake Elementary School	4,448,373	4,376,838	4,277,508	4,309,695	3,767,998	(541,697)	-12.6%
1360 - Scenic Park Elementary School	3,091,509	3,329,473	3,399,631	3,073,247	2,917,049	(156,198)	-5.1%
1362 - Spring Hill Elementary School	2,837,793	2,652,394	2,634,172	2,666,355	2,380,885	(285,470)	-10.7%
1363 - Trailside Elementary School	3,044,602	3,069,228	2,939,214	2,787,806	2,490,026	(297,780)	-10.7%
1364 - Susitna Elementary School	3,113,253	2,832,798	2,804,432	3,244,356	2,706,531	(537,825)	-16.6%
1365 - Taku Elementary School	2,503,059	2,404,340	2,413,478	2,577,722	2,234,144	(343,578)	-13.3%
1370 - Tudor Elementary School	2,677,538	2,797,342	3,017,063	2,840,347	2,546,932	(293,415)	-10.3%
1371 - Tudor Montessori	43,537	2,77,342	-	2,010,517	2,5 10,552	(2,3,113)	0.0%
1380 - Turnagain Elementary School	2,969,798	2,980,983	3,293,965	2,922,084	2,730,497	(191,587)	-6.6%
1384 - Tyson Elem School	3,113,274	3,061,665	2,914,846	2,907,075	2,624,408	(282,667)	-9.7%
150. Tybon Elem benedi	J,11J,4/T	2,001,003	2,717,070	2,701,013	2,027,700	(202,007)	-2.770

2018   2019   2020   2021   2021   2022	TOTAL BY ORGANIZATION	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED V	
1886 - Ursa Major Elementary School		2018	2019	2020	2021	2022		
1888 Una Mimor Elementary School	1206 II M.' El C.11							
1909   Willivew Elementary School   2,549,430   2,560,018   2,569,018   2,671,120   2,523,549   (123,571)   4,7%						, ,		
1400   Willow Crest Flein School   2,584,655   2,571,621   2,597,590   2,475,659   2,599,678   2,759,81)   9,6%   1410   Wonder Park Flein School   3,121,797   2,793,290   3,050,446   2,561,677   2,295,590   (166,168)   6,5%   1450   Polaris K12   3,36,989   3,466,791   3,462,748   3,348,244   (223,346)   6,33%   1499   Unallocated Flein Resources								
1410   Wonder Park Elem School   2,741,983   2,664,972   2,781,932   2,761,077   2,591,270   (259,757)   9,4%   1418   Giladys Wood Elem School   30,21797   2,793,929   3,050,446   3,721,70   3,348,234   (223,936)   6,366   1450   Polaria K12   3,363,989   3,486,679   3,662,081   3,572,170   3,348,234   (223,936)   6,366   1450   Polaria K12   1,722,439   1,942,214   13,775   0,776   1,901   1,001   1								
1418- Gladys Wood Elem School   3,021,797   2,793,929   3,050,446   2,561,677   2,395,509   (166,168)   6,589   1450 - Polains K12   3,36,989   3,466,797   3,662,081   3,372,170   3,348,234   (223,936)   6,389   1490 - Unallocated Elem Resources								
1499 - Unallocated Elem Resources			, ,				( , ,	
1499   Unallocated Elem Resources								
1501 - Charter School Administration   174,116   179,020   190,344   188,161   188,761   600   0.3%   1506 - AR Native Charter School   3,748,414   3,612,462   3,695,641   3,992,639   3,899,388   (93,251)   2,33%   1510 - Aguarian Charter School   3,748,414   3,612,462   3,695,641   3,992,639   3,899,388   (93,251)   2,33%   1520 - Eagle Academy Charter School   1,998,696   4,707,158   3,917,097   4,515,917   8,056,401   3,540,484   78,4%   1545 - Framity Partnership Charter   1,979,499   2,088,440   1,659,372   1,587,841   4,697,598   3,109,757   195,88%   1550 - HighLand Academy   2,110,864   2,797,188   2,493,846   2,313,560   2,312,931   (629)   0.0%   1560 - Rike Schule Charter School   4,308,319   4,482,803   5,126,522   5,697,020   5,131,613   34,593   0.7%   1570 - Anchorage StrEam Academy   1,359,645   1,737,093   1,843,840   1,879,251   1,976,868   972,255   2,287,596   1,970,848   2,243,840   1,879,251   1,976,868   972,255   2,287,596   1,995 - Winterberry Charter School   3,105,826   3,105,922   2,287,540   2,873,392   2,851,124   2,22,888   1,995 - Winterberry Charter School   3,105,826   3,105,192   2,287,540   2,873,392   2,851,124   2,22,888   1,995 - Winterberry Charter School   3,265,572   2,287,540   2,287,540   2,873,392   2,851,124   2,22,288   1,995 - Winterberry Charter School   2,265,572   2,287,540   2,287,540   2,873,392   2,851,124   2,22,288   1,995 - Winterberry Charter School   3,265,572   2,287,540   2,287,540   2,873,392   2,851,124   2,22,288   1,995 - Winterberry Charter School   4,240,569   4,406,588   4,481,337   4,491,321   7,7934   1,898   1,498		3,363,989	3,486,679	3,662,081				
1506 - AK Native Charter School   2,954,952   2,930,673   3,060,528   3,232,460   3,206,682   (25,778)   0.88%   1510 - Aquarina Charter School   3,748,144   3,061,246   3,090,528   3,209,088   (9,251)   2,23%   1530 - Eagle Academy; Charter School   1,687,112   1,202,806   1,896,168   2,132,930   2,079,554   (53,376)   2,55%   1540 - Family Patmership Charter School   1,979,499   2,058,440   1,659,372   1,587,841   4,697,598   3,109,757   195,83%   1,550 - Highland Academy   2,110,864   2,079,188   2,493,464   2,313,560   2,121,911   (6,29)   0,0%   1555 - PAIDEIA Charter School   9,195,57   19,300     0,0%   1,550 - Highland Academy   1,359,645   1,737,093   1,8413,400   1,879,251   1,776,486   97,235   5,23%   1,595 - Whiterberry; Charter School   3,105,826   3,161,922   2,637,070   2,825,596   3,000,602   182,466   6,5%   1599 - Unallocated Charter School   3,105,826   3,161,922   2,637,070   2,825,596   3,000,602   182,466   6,5%   1599 - Unallocated Charter School   4,400,658   4,481,538   4,413,333   4,421,211   1,188   1,4%   1,469 - 1,469		-	-	-				
1510 - Aquarian Charter School								
1530 - Eagle Academy Charter School   1,687,112   1,920,806   1,896,168   2,132,930   2,079,554   633,376   2,25%   1540 - Family Partnership Charter School   1,979,499   2,058,440   1,659,372   1,587,841   4,697,598   3,109,757   195.89%   1555 - HighLand Academy   2,110,864   2,079,188   2,493,846   2,313,560   2,312,931   (629)   0,00%   1,555 - PAIDEIA Charter School   919,537   19,300								
1540 - Family Partnership Charter   3,798,696   4,070,158   3,917,097   4,515,917   8,056,601   3,540,484   78,489   1545 - Frontice Charter School   1,079,499   2,088,440   2,079,188   2,493,846   2,313,660   2,312,931   (629 ) 0.0%   1545 - Frontice Charter School   919,537   19,300								
1545 - Frontier Charter School   1,979,499   2,058,440   1,659,372   1,587,841   4,697,598   3,109,757   195,8%   1550 - HighLad Academy   2,110,864   2,079,188   2,498,846   2,313,560   2,312,931   (62)   0,0%   1555 - PAIDEIA Charter School   919,537   193,00   0,0%   1556 - Rilke Schule Charter School   4,308,319   4,482,803   5,126,522   5,097,020   5,131,613   34,593   0,77%   1570 - Anchorage STEEM Academy   1,359,645   1,737,093   1,843,540   1,879,251   1,976,486   97,235   5,2%   1590 - Unallocated Charter School   3,105,826   3,161,922   2,637,607   2,825,596   3,008,002   182,466   6,5%   1599 - Unallocated Charter Schools   998,491   980,481   980,903   823,270   100,00			, ,	, ,				
1555 - PAIDEL Charter School								
1555 - PAIDEIA Charter School		, ,	, ,	, ,				
1560				2,493,846	2,313,560	2,312,931	(629)	
1570 - Anchorage STFaM Academy			,	-	-	-	-	
1595   Winterberry Charter School								
1599   Unallocated Charter Schools   -   -   -   -   100,000   100,000   -   0.0%								
1601 - Special Ed/Sves		3,105,826	3,161,922	2,637,607			182,466	
1603 - Special Ed Deaf   2,365,572   2,287,549   2,473,360   2,873,392   2,851,124   (2,268)   -0.8%   1604 - Special Ed Blindr/Visually Imp   820,354   800,903   823,270   985,992   987,496   1,504   0.2%   1605 - Hard of Hearing   900,333   392,883   32,550   3.6%   1612 - Gifted   4,940,260   4,409,658   4,481,538   4,413,337   4,491,321   77,984   1.8%   1625 - Special Ed Whaley School   5,029,139   5,148,779   5,424,667   5,824,422   5,993,999   169,517   2.9%   1638 - Special Sves Speech/Language   9,172,476   9,196,755   9,550,513   9,626,796   9,633,163   6,367   0.1%   1633 - Special Sves Speech/Language   9,172,476   9,196,755   9,550,513   9,626,796   9,633,163   6,367   0.1%   1633 - Special Ed OT/PT Program   3,891,702   3,920,941   3,882,035   3,980,499   4,080,418   99,919   2.5%   1658 - Special Ed OT/PT Program   3,891,702   3,920,941   3,882,035   3,980,499   4,080,418   99,919   2.5%   1659 - Special Ed Preschool   - 6,051,752   7,957,203   9,234,031   0,110,113   876,082   9,5%   1660 - Special Ed Elementary School   41,675,877   36,127,484   36,745,307   41,381,367   42,047,694   666,327   1.6%   1663 - Special Ed High School   41,08,729   31,253,738   3,864,640   15,310,304   15,454,881   144,577   0.9%   1666 - Special Ed High School   41,08,729   31,253,738   3,864,640   15,310,304   15,454,881   144,577   0.9%   1667 - Special Ed Alt Career Ed   2,943,827   3,157,412   3,133,356   3,369,006   3,491,868   122,862   3,6%   1667 - Special Ed Alt Career Ed   2,943,827   3,157,412   3,133,356   3,369,006   3,491,868   122,862   3,6%   1670 - Special Schools Program   2,292,025   2,551,697   2,476,258   2,895,650   2,916,069   20,419   0.7%   1678 - Special Schools Program   2,292,025   2,551,697   2,476,258   2,895,650   2,916,069   20,419   0.7%   1678 - Special Schools Program   2,292,025   2,551,697   2,476,258   2,895,650   2,916,069   20,419   0.7%   1678 - Special Schools Program   2,292,025   2,551,697   2,476,258   2,895,650   2,916,069   20,419   0.7%   1678 - Special Sc		-	-	-			-	
1605 - Hard of Hearing	1601 - Special Ed/Svcs			848,179	865,073	876,971	11,898	
1605 - Hard of Hearing	1603 - Special Ed Deaf			2,473,360	2,873,392	2,851,124		
1612 - Gifted	1604 - Special Ed Blind/Visually Imp	820,354	800,903	823,270	985,992	987,496	1,504	
1625 - Special Ed Whaley School	1605 - Hard of Hearing	-	-	-	900,333	932,883	32,550	3.6%
1638 - Special Sves Speech/Language		4,940,260	4,409,658	4,481,538	4,413,337		77,984	1.8%
1653 - Special Sves Psychology	1625 - Special Ed Whaley School	5,029,139	5,148,779	5,424,667	5,824,422	5,993,939	169,517	2.9%
1655 - Special Ed OTI/PT Program   3,891,702   3,920,941   3,882,035   3,980,499   4,080,418   99,919   2.5%   1658 - Special Ed Middle School   9,818,930   10,069,892   10,512,787   12,189,744   12,342,454   152,710   1.3%   1.59 - Special Ed Preschool   - 6,061,752   7,957,203   9,234,031   10,110,113   876,082   9.5%   1660 - Special Ed Elementary School   41,675,877   36,127,484   36,745,307   41,381,367   42,047,694   666,327   1.6%	1638 - Special Svcs Speech/Language	9,172,476	9,196,755	9,550,513	9,626,796	9,633,163	6,367	0.1%
1658 - Special Ed Middle School         9,818,930         10,069,892         10,512,787         12,189,744         12,342,454         152,710         1.3%           1659 - Special Ed Preschool         -         6,051,752         7,957,203         9,234,031         10,110,113         876,082         9,5%           1660 - Special Ed Elementary School         41,675,877         36,127,484         36,745,307         41,381,367         42,047,694         666,327         1.6%           1663 - Mt Iliamna School         34,802         8         5         -         -         -         0.0%           1665 - Special Ed High School         14,108,729         13,253,738         13,864,640         15,310,304         15,444,881         144,577         0.9%           1666 - Special Ed Outreach         263,070         242,537         294,043         270,304         257,875         (12,429)         4.6%           1667 - Special Schools Program         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3,6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1678 - Summer School Special Ed         1,054,952         1,189,5		4,817,864	5,138,468	5,354,933	5,541,505			
1659 - Special Ed Preschool	1655 - Special Ed OT/PT Program	3,891,702	3,920,941	3,882,035	3,980,499	4,080,418	99,919	
1660 - Special Ed Elementary School         41,675,877         36,127,484         36,745,307         41,381,367         42,047,694         666,327         1.6%           1663 - Mt Ilianma School         34,802         8         5         -         -         -         0.0%           1665 - Special Ed High School         14,108,729         13,253,738         13,864,640         15,310,304         15,454,881         144,577         0.9%           1666 - Special Ed Outreach         263,070         242,537         294,043         270,304         257,875         (12,429)         -4.6%           1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Svcs Health Svcs         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,49,376 <td>1658 - Special Ed Middle School</td> <td>9,818,930</td> <td>10,069,892</td> <td>10,512,787</td> <td>12,189,744</td> <td>12,342,454</td> <td>152,710</td> <td>1.3%</td>	1658 - Special Ed Middle School	9,818,930	10,069,892	10,512,787	12,189,744	12,342,454	152,710	1.3%
1663 - Mt Ilianna School         34,802         8         5         -         -         -         -         0.0%           1665 - Special Ed High School         14,108,729         13,253,738         13,864,640         15,310,304         15,454,881         144,577         0.9%           1666 - Special Ed Outreach         263,070         242,537         294,043         270,304         257,875         (12,429)         -4.6%           1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Sves Health Sves         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,814         12,36,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11	1659 - Special Ed Preschool	-	6,051,752	7,957,203	9,234,031	10,110,113	876,082	9.5%
1665 - Special Ed High School         14,108,729         13,253,738         13,864,640         15,310,304         15,454,881         144,577         0.9%           1666 - Special Ed Outreach         263,070         242,537         294,043         270,304         257,875         (12,429)         -4.6%           1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Sves Health Sves         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,9	1660 - Special Ed Elementary School	41,675,877	36,127,484	36,745,307	41,381,367	42,047,694	666,327	1.6%
1666 - Special Ed Outreach         263,070         242,537         294,043         270,304         257,875         (12,429)         -4.6%           1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Svcs Health Svcs         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           170 - Central MS Of Science         3,702,973	1663 - Mt Iliamna School	34,802	8	5	-	-	-	0.0%
1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Svcs Health Svcs         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           1700 - Central MS Of Science         3,702,922         3,193,114         3,300,657         3,502,787         3,384,770         (118,017)         -3.4%           1710 - Glark Middle School         4,295,528 </td <td>1665 - Special Ed High School</td> <td>14,108,729</td> <td>13,253,738</td> <td>13,864,640</td> <td>15,310,304</td> <td>15,454,881</td> <td>144,577</td> <td></td>	1665 - Special Ed High School	14,108,729	13,253,738	13,864,640	15,310,304	15,454,881	144,577	
1667 - Special Ed Alt Career Ed         2,943,827         3,157,412         3,133,356         3,369,006         3,491,868         122,862         3.6%           1670 - Special Schools Program         2,292,025         2,551,697         2,476,258         2,895,650         2,916,069         20,419         0.7%           1673 - Special Svcs Health Svcs         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           1700 - Central MS Of Science         3,702,922         3,193,114         3,300,657         3,502,787         3,384,770         (118,017)         -3.4%           1710 - Glark Middle School         4,295,528 </td <td>1666 - Special Ed Outreach</td> <td>263,070</td> <td>242,537</td> <td>294,043</td> <td>270,304</td> <td>257,875</td> <td>(12,429)</td> <td>-4.6%</td>	1666 - Special Ed Outreach	263,070	242,537	294,043	270,304	257,875	(12,429)	-4.6%
1673 - Special Svcs Health Svcs         1,054,952         1,189,566         1,467,698         1,632,239         1,650,039         17,800         1.1%           1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           1700 - Central MS Of Science         3,702,922         3,193,114         3,300,657         3,502,787         3,384,770         (118,017)         -3.4%           1710 - Clark Middle School         6,070,871         5,635,149         5,542,819         6,293,494         5,935,599         (357,895)         -5.7%           1730 - Gruening Middle School         4,295,528         4,236,380         4,580,018         4,160,664         3,960,378         (200,286)         -4.8%           1740 - Hanshew Middle School         5,009,17	1667 - Special Ed Alt Career Ed	2,943,827	3,157,412	3,133,356	3,369,006	3,491,868	122,862	
1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           1700 - Central MS Of Science         3,702,922         3,193,114         3,300,657         3,502,787         3,384,770         (118,017)         -3.4%           1710 - Clark Middle School         6,070,871         5,635,149         5,542,819         6,293,494         5,935,599         (357,895)         -5.7%           1730 - Gruening Middle School         4,295,528         4,236,380         4,580,018         4,160,664         3,960,378         (200,286)         -4.8%           1740 - Hanshew Middle School         5,009,171         4,810,233         4,964,339         5,215,655         4,709,433         (506,222)         -9.7%           1750 - Mears Middle School         5,542,390	1670 - Special Schools Program	2,292,025	2,551,697	2,476,258	2,895,650	2,916,069	20,419	0.7%
1678 - Summer School Special Ed         1,109,426         1,078,240         1,170,771         1,231,406         1,226,700         (4,706)         -0.4%           1679 - Unallocated SPED Resource         (2,818)         5,102         -         1,241,480         1,245,758         4,278         0.3%           1680 - English Language Learner         12,486,879         11,449,376         11,152,103         12,241,814         12,326,378         84,564         0.7%           1690 - Native Education         758,964         574,816         518,043         650,652         661,621         10,969         1.7%           1700 - Central MS Of Science         3,702,922         3,193,114         3,300,657         3,502,787         3,384,770         (118,017)         -3.4%           1710 - Clark Middle School         6,070,871         5,635,149         5,542,819         6,293,494         5,935,599         (357,895)         -5.7%           1730 - Gruening Middle School         4,295,528         4,236,380         4,580,018         4,160,664         3,960,378         (200,286)         -4.8%           1740 - Hanshew Middle School         5,009,171         4,810,233         4,964,339         5,215,655         4,709,433         (506,222)         -9.7%           1750 - Mears Middle School         5,542,390	1673 - Special Svcs Health Svcs	1,054,952	1,189,566	1,467,698	1,632,239	1,650,039	17,800	1.1%
1680 - English Language Learner       12,486,879       11,449,376       11,152,103       12,241,814       12,326,378       84,564       0.7%         1690 - Native Education       758,964       574,816       518,043       650,652       661,621       10,969       1.7%         1700 - Central MS Of Science       3,702,922       3,193,114       3,300,657       3,502,787       3,384,770       (118,017)       -3.4%         1710 - Clark Middle School       6,070,871       5,635,149       5,542,819       6,293,494       5,935,599       (357,895)       -5.7%         1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%	1678 - Summer School Special Ed					1,226,700	(4,706)	-0.4%
1680 - English Language Learner       12,486,879       11,449,376       11,152,103       12,241,814       12,326,378       84,564       0.7%         1690 - Native Education       758,964       574,816       518,043       650,652       661,621       10,969       1.7%         1700 - Central MS Of Science       3,702,922       3,193,114       3,300,657       3,502,787       3,384,770       (118,017)       -3.4%         1710 - Clark Middle School       6,070,871       5,635,149       5,542,819       6,293,494       5,935,599       (357,895)       -5.7%         1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%	1679 - Unallocated SPED Resource	(2,818)	5,102	-	1,241,480	1,245,758	4,278	0.3%
1690 - Native Education       758,964       574,816       518,043       650,652       661,621       10,969       1.7%         1700 - Central MS Of Science       3,702,922       3,193,114       3,300,657       3,502,787       3,384,770       (118,017)       -3.4%         1710 - Clark Middle School       6,070,871       5,635,149       5,542,819       6,293,494       5,935,599       (357,895)       -5.7%         1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%	1680 - English Language Learner			11,152,103				0.7%
1700 - Central MS Of Science       3,702,922       3,193,114       3,300,657       3,502,787       3,384,770       (118,017)       -3.4%         1710 - Clark Middle School       6,070,871       5,635,149       5,542,819       6,293,494       5,935,599       (357,895)       -5.7%         1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%		758,964	574,816	518,043	650,652	661,621		1.7%
1710 - Clark Middle School       6,070,871       5,635,149       5,542,819       6,293,494       5,935,599       (357,895)       -5.7%         1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%							·	
1730 - Gruening Middle School       4,295,528       4,236,380       4,580,018       4,160,664       3,960,378       (200,286)       -4.8%         1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%								
1740 - Hanshew Middle School       5,009,171       4,810,233       4,964,339       5,215,655       4,709,433       (506,222)       -9.7%         1750 - Mears Middle School       5,542,390       5,412,060       5,625,690       5,581,811       4,932,082       (649,729)       -11.6%								
1750 - Mears Middle School 5,542,390 5,412,060 5,625,690 5,581,811 4,932,082 (649,729) -11.6%								

TOTAL BY ORGANIZATION	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPO	100
	EXPENDITURE				BUDGET	\$	SED %
1760 - Romig Middle School	5,158,43		5,323,763		4,862,116	(386,885)	-7.4%
1770 - Wendler Middle School	3,565,74	5 3,518,077	3,585,217	3,863,802	3,615,743	(248,059)	-6.4%
1780 - Goldenview Middle School	4,806,14	8 4,927,181	5,012,441	5,241,945	4,753,189	(488,756)	-9.3%
1785 - Begich Middle School	6,391,73	8 6,644,513	6,777,362	6,982,089	6,335,775	(646,314)	-9.3%
1799 - Unallocated MS Resource	-	-	-	534,787	539,609	4,822	0.9%
1800 - Bartlett High School	9,950,38	9,673,013	9,763,352	10,035,499	9,590,484	(445,015)	-4.4%
1805 - King Tech HS	5,176,72	2 5,714,007	5,583,361	5,809,028	5,518,659	(290,369)	-5.0%
1807 - CTE Statewide Partnerships	-	-	140,516	500,000	500,001	1	0.0%
1810 - Chugiak High School	7,855,88	7,634,372	7,340,176	7,623,724	7,089,238	(534,486)	-7.0%
1815 - Crossroads	139,59	2 143,945	-	-	-	· -	0.0%
1820 - Dimond High School	11,060,47	9 10,525,327	9,748,017	10,179,278	9,781,355	(397,923)	-3.9%
1830 - East High School	12,706,32	6 12,079,805	11,499,748	11,855,100	11,373,744	(481,356)	-4.1%
1835 - SAVE Alternative High School	1,745,87	3 1,746,662	1,784,163	1,531,150	1,424,291	(106,859)	-7.0%
1840 - Service High School	10,029,87	9 10,072,887	9,934,816	10,282,477	9,905,274	(377,203)	-3.7%
1845 - Steller Secondary	2,082,86	7 2,128,414	2,273,909	2,318,772	2,261,053	(57,719)	-2.5%
1848 - Summer School Secondary	288,95	7 229,031	282,044	400,000	400,000	-	0.0%
1850 - West High School	11,340,22	3 11,225,395	11,317,165	11,957,584	11,350,275	(607,309)	-5.1%
1860 - South Anchorage High School	9,446,86	5 9,337,180	9,114,369	9,279,994	8,613,162	(666,832)	-7.2%
1865 - Eagle River High School	6,455,72	2 6,240,718	6,276,284	6,706,947	6,117,882	(589,065)	-8.8%
1870 - AK Middle College School	1,349,05	5 1,960,819	2,026,559	2,756,830	2,836,587	79,757	2.9%
1875 - McLaughlin Alt HS	1,396,04	4 1,633,123	1,447,208	1,434,570	1,416,443	(18,127)	-1.3%
1878 - PAIDEIA CO-OP SCHOOL	-	1,396,836	1,422,600	1,989,666	2,205,435	215,769	10.8%
1880 - Benson Alternative HS	1,585,45	9 1,545,294	1,995,183	2,964,643	2,792,567	(172,076)	-5.8%
1881 - SEARCH Alternative HS	627,81	2 554,615	531,857	-	-	-	0.0%
1885 - AVAIL Alternative High School	640,70	8 603,719	740,996	-	-	-	0.0%
1886 - The New Path High School	434,75	2 415,544	391,215	512,001	382,612	(129,389)	-25.3%
1892 - ASD Virtual School	1,745,92	0 1,620,509	1,864,067	1,805,189	1,864,006	58,817	3.3%
1899 - Unallocated Secondary Resource	-	-	-	1,581,866	1,608,788	26,922	1.7%
TOTAL	\$ 562,170,48	8 \$ 563,426,218	\$ 564,115,194	\$ 575,955,222	\$ 565,430,258	\$ (10,524,964)	-1.8%
State On-behalf Pension Payments	35,957,26	2 45,370,405	50,480,924	46,000,000	46,000,000	-	0.0%
Total General Fund	\$ 598,127,75	0 \$ 608,796,623	\$ 614,596,118	\$ 621,955,222	\$ 611,430,258	\$ (10,524,964)	-1.7%

#### Notes:

Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
 State of Alaska on-behalf pension payments have been removed from individual organizations

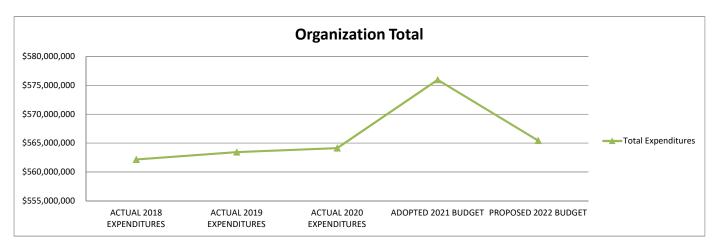
TOTAL BY DISTRICT OBJECT	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	<b>EXPENDITURES</b>	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
1011 - School Board Compensation	\$ 199,837	\$ 197,680	\$ 210,028	\$ 212,777	\$ 221,696	\$ 8,919	4.2%
1100 - Superintendent	235,900	248,069	250,900	250,901	250,901	-	0.0%
1110 - Deputy Superintendent	322,000	318,120	165,000	165,000	165,000	-	0.0%
1111 - Chief Operating Officer	145,000	153,253	157,000	145,000	145,000	-	0.0%
1170 - Program Directors Certificated	2,045,992	2,246,190	2,349,832	2,531,179	2,481,730	(49,449)	-2.0%
1171 - Program Directors Classified	2,733,764	2,840,777	2,996,770	3,013,404	3,013,547	143	0.0%
1180 - Other Professionals Certificated	582,796	813,558	757,298	782,414	784,068	1,654	0.2%
1181 - Other Professionals Classified	8,451,372	8,915,862	9,465,976	9,859,790	10,533,464	673,674	6.8%
1190 - Technical Certificated	457,199	319,384	384,110	387,342	387,403	61	0.0%
1191 - Technical Classified	6,614,108	6,813,188	7,422,621	7,639,770	7,705,109	65,339	0.9%
1201 - Clerical	12,134,972	11,920,676	11,962,379	12,406,899	12,574,823	167,924	1.4%
1211 - Extra Help Classified	3,224,370	3,158,854	2,543,035	2,283,321	2,260,556	(22,765)	-1.0%
1220 - Extra Help Certificated	352,083	355,075	389,448	253,443	253,443	` -	0.0%
1221 - Temporary School Attendants	-	34,534	31,243	-	-	-	0.0%
1231 - Teachers Assistants	19,251,578	19,137,992	19,680,795	22,077,320	21,858,297	(219,023)	-1.0%
1240 - Nurses	5,698,998	5,741,094	5,954,588	6,244,369	6,442,999	198,630	3.2%
1260 - Sr Curriculum Spec Certificatd	443,789	452,617	437,537	466,271	478,330	12,059	2.6%
1271 - Sick Leave Bank Classified	181,460	220,599	182,850	250,000	250,000	-	0.0%
1280 - Librarians	5,884,095	6,086,233	6,184,261	6,305,604	6,477,557	171,953	2.7%
1300 - Principals	15,764,383	16,028,335	15,892,217	15,774,465	16,704,758	930,293	5.9%
1310 - Elementary Teachers	89,675,599	89,132,075	88,073,101	86,161,517	77,174,770	(8,986,747)	-10.4%
1320 - Secondary Teachers	60,786,232	60,490,385	61,451,086	61,721,497	55,754,784	(5,966,713)	-9.7%
1330 - Added Duty Certificated	4,712,358	4,505,820	4,530,269	5,274,486	5,213,001	(61,485)	-1.2%
1331 - Added Duty Classified	396,507	467,821	480,779	465,995	503,925	37,930	8.1%
1340 - Dept Chairperson	720,203	693,727	677,542	742,990	731,990	(11,000)	-1.5%
1350 - Added Days Certificated	2,533,023	2,067,141	2,520,094	2,214,355	2,306,115	91,760	4.1%
1351 - Added Days Classified	323,455	339,971	354,814	314,646	313,646	(1,000)	-0.3%
1360 - Special Service Teachers	47,259,155	47,645,537	49,485,067	56,268,872	57,775,867	1,506,995	2.7%
1370 - Sub Teachers Certificated	97,359	229,156	222,347	24,010	24,010	· · · · ·	0.0%
1371 - Sub Teachers Classified	9,001,669	10,008,840	8,253,112	8,325,167	7,401,841	(923,326)	-11.1%
1380 - Personal Leave Certificated	6,362,451	6,029,112	6,454,447	6,241,016	6,179,754	(61,262)	-1.0%
1381 - Personal Leave Classified	7,470,322	7,321,747	7,509,184	7,848,468	7,613,921	(234,547)	-3.0%
1390 - CTE Teachers	4,771,698	4,529,692	3,840,343	3,906,800	3,807,737	(99,063)	-2.5%
1400 - Counselors	7,848,914	7,937,641	8,070,355	8,134,448	8,183,870	49,422	0.6%
1410 - Recruitment Incentive	105,000	-	-	270,000	240,000	(30,000)	-11.1%
1420 - Bonus Certificated	198,950	510,000	469,625	309,250	300,750	(8,500)	-2.7%
1421 - Bonus Classified	162,850	1,042,407	971,966	489,867	8,906	(480,961)	-98.2%
1621 - Bus Drivers	-	60,579	-	-	-	-	0.0%
1631 - Bus Attendants	-	12,137	-	_	-	_	0.0%
1681 - Custodian Security Supervisor	600,468	359,532	362,859	371,659	305,701	(65,958)	-17.7%
1701 - Custodians	11,924,323	11,979,948	11,529,587	11,428,856	11,941,500	512,644	4.5%
1741 - Custodians Extra Help	338,416	272,085	265,606	465,000	465,000	-	0.0%
1801 - Maintenance	10,032,660	10,916,857	10,301,775	10,214,877	10,527,871	312,994	3.1%
1841 - Maintenance Extra Help	138,746	274,259	270,144	167,400	236,040	68,640	41.0%
1851 - Safety-Security Specialist	1,985,238	1,900,400	1,877,208	1,834,627	1,831,899	(2,728)	-0.1%
1861 - Noon Duty Attendants	952,819	930,420	1,119,617	1,444,097	1,423,397	(20,700)	-1.4%
1891 - Wage Settlements Classified	44,943	21,078	1,727	1,111,027	1,123,377	(20,700)	0.0%
1930 - Leave Usage Adj Certificated	(3,030,640)	(3,786,893)	(2,843,572)	(3,663,540)	(3,616,287)	47,253	-1.3%
1931 - Leave Usage Adj Classified	(5,483,749)	(5,407,299)	(4,895,882)	(5,640,180)		154,718	-2.7%
1980 - Attrition Salaries	(3,703,777)	(3,707,277)	(1,075,002)	(5,127,197)		(442,525)	8.6%
2100 - Group Life	504,178	506,896	507,753	567,875	545,230	(22,645)	-4.0%
2100 Group Ene	304,176	300,070	301,133	307,073	5-15,250	(22,043)	-7.070

TOTAL BY DISTRICT OBJECT	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
2200 - Group Med	87,490,383	86,836,166	85,622,250	100,088,386	96,630,960	(3,457,426)	-3.5%
2250 - Insurance Other	15,000	-	-	-	-	-	0.0%
2350 - Employee Assistance	12,271	11,024	37,488	13,000	13,000	-	0.0%
2500 - Workers' Compensation	4,619,821	2,709,377	2,495,808	5,160,327	5,089,229	(71,098)	-1.4%
2550 - Unemployment Insurance	145,754	155,500	572,430	514,653	496,910	(17,743)	-3.4%
2600 - Social Security	5,509,669	5,675,023	5,568,500	5,982,519	5,943,492	(39,027)	-0.7%
2610 - Medicare	4,871,665	4,876,699	4,865,099	5,167,675	4,990,258	(177,417)	-3.4%
2700 - Certificated Retirement	31,351,508	28,702,422	31,259,521	32,306,932	30,611,337	(1,695,595)	-5.2%
2750 - Professional Affiliations	24,200	24,200	25,000	30,000	30,000	-	0.0%
2760 - Tuition & Cert Reimbursements		-	147,786	7,000	7,000	-	0.0%
2800 - Public Employees Retirement	16,636,818	14,779,462	16,808,107	17,843,204	18,116,264	273,060	1.5%
2980 - Attrition Benefits	-	-	-	(15,500,000)	(14,368,060)	1,131,940	-7.3%
3010 - Contracted Svcs Administration	3,525,885	4,251,002	3,484,299	4,988,677	4,542,935	(445,742)	-8.9%
3020 - Indirect Cost	(2,641,654)	(2,116,755)	(2,453,390)	(2,800,000)	(4,800,000)	(2,000,000)	71.4%
3030 - Contracted Svcs Instructional	9,017,967	9,770,346	9,329,076	9,303,174	11,407,345	2,104,171	22.6%
3040 - Contracted ASD Services	· · · · · ·	· · · · · ·			2,500	2,500	0.0%
3050 - Equipment Repair	523,077	628,082	397,920	602,216	631,093	28,877	4.8%
3060 - Contracted Svcs Custodial	-	1,103	1,295	1,000	1,000	-	0.0%
3070 - Contracted Svcs Grounds	498.123	754,682	747,573	908,000	913,000	5,000	0.6%
3080 - Contracted Svcs Buildings	3,376,375	8,946,927	4,337,019	2,596,152	2,837,940	241,788	9.3%
3100 - Legal Fees	98,561	116,996	113,237	402,000	403,000	1,000	0.2%
3101 - Special Ed Legal	455,957	303,675	6,968	300,000	300,000	-	0.0%
3110 - Activity/Field Trip - Contract	-	-	-	-	232,221	232,221	0.0%
3120 - Contracted Transportation	395,829	401,180	456,947	497,800	497,800		0.0%
3130 - Activity/Field Trips	812,385	773,737	510,766	796,521	77,400	(719,121)	-90.3%
3135 - Activity/Field Trip - ASD Tran		-	-		506,595	506,595	0.0%
3150 - Stipend-Student	-	-	21,727	_	26,500	26,500	0.0%
3160 - Student Travel	132,178	184,214	149,939	165,500	194,400	28,900	17.5%
3180 - Contract Svcs Student Activity	-	230,661	253,302	199,755	267,526	67,771	33.9%
3200 - Rental Land & Buildings	7,248,778	7,588,592	7,143,636	7,462,332	7,499,871	37,539	0.5%
3210 - Rental Equipment	122,421	171,415	127,784	181,998	465,598	283,600	155.8%
3220 - Contracted Svcs Copier Lease	796,998	799,287	828,887	804,197	801,095	(3,102)	-0.4%
3230 - Advertising	173,059	162,957	129,127	179,620	194,620	15,000	8.4%
3400 - Board Contingency	-	-	-	3,600	3,600	-	0.0%
3430 - Parking/Mileage In-District	275,497	281,518	195,883	314,685	319,635	4,950	1.6%
3500 - Heat For Buildings	4,951,042	4,510,520	5,123,599	5,753,200	6,453,000	699,800	12.2%
3510 - Water & Sewer	558,435	564,782	467,288	681,660	699,560	17,900	2.6%
3520 - Electricity	9,958,855	10,574,205	10,032,990	11,900,700	11,808,700	(92,000)	-0.8%
3530 - Telephone	2,685,735	2,633,044	2,330,153	2,266,118	2,338,718	72,600	3.2%
3540 - Refuse	831,815	857,107	701,858	1,009,850	1,027,221	17,371	1.7%
3550 - Postage	-	-	97,631	189,460	172,604	(16,856)	-8.9%
3600 - Staff Travel	221,480	197,822	219,577	353,468	318,653	(34,815)	-9.8%
3610 - Staff Registration	108,820	49,317	66,523	99,525	103,175	3,650	3.7%
3613 - Other Registration/Membership	204,586	355,749	225,166	336,737	103,173	(336,737)	-100.0%
3614 - Other Memberships	-	-	-	330,737	253,276	253,276	0.0%
3650 - Reimbursement Expense		_		600	600	233,270	0.0%
3980 - Unallocated Adjustments	-	-	-	2,692,857	3,432,379	739,522	27.5%
4010 - Office Supplies	795,912	848,427	745,241	772,114	769,094	(3,020)	-0.4%
4020 - Textbooks	6,267,025	1,657,893	2,576,554	2,311,733	3,567,083	1,255,350	54.3%
4020 - Textbooks 4030 - Library A/V Supplies	237,298	225,244	182,198	2,511,755	195,665	(11,189)	-5.4%
4040 - Teaching Supplies	3,874,555	3,145,880	3,112,316	3,336,002	4,354,020	1,018,018	30.5%
TOTO - Teaching Supplies	3,074,333	3,143,000	3,112,310	3,330,002	4,334,020	1,010,010	30.370

TOTAL BY DISTRICT OBJECT	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTI PROPO	
	<b>EXPENDITURES</b>	EXPENDITURES	<b>EXPENDITURES</b>	BUDGET	BUDGET	\$	%
4050 - Health Supplies	84,748	86,765	228,304	108,027	106,437	(1,590)	-1.5%
4060 - Meals & Food	119,871	158,719	321,316	161,669	161,301	(368)	-0.2%
4080 - Student Activities Supplies	109,337	141,791	179,755	340,207	375,030	34,823	10.2%
4090 - Resale/Fees/Charges	-	61	-	-	-	-	0.0%
4100 - Fuel	428,626	485,212	354,405	512,200	512,200	-	0.0%
4110 - Oil, Grease & Lube	43,886	18,769	27,533	40,880	30,000	(10,880)	-26.6%
4120 - Tires	35,430	42,953	46,649	41,160	41,160	-	0.0%
4130 - Repair Parts	683,486	759,217	672,784	774,245	710,264	(63,981)	-8.3%
4140 - Garage Supplies	7,505	(21,822)	1,019	8,800	8,800	-	0.0%
4200 - Custodial Supplies	853,510	744,367	709,341	872,588	820,798	(51,790)	-5.9%
4250 - Bldgs/Grounds Supplies	2,020,754	2,105,784	1,902,234	1,755,000	1,743,500	(11,500)	-0.7%
4260 - Warehouse Supplies	6,755	5,072	6,131	5,500	5,500		0.0%
4380 - Dairy	-	37,288	-	-	-	-	0.0%
4400 - Expendables	-	-	5,016	-	-	-	0.0%
4880 - Self-Insured Supplies	146	28	1,408	3,000	3,000	-	0.0%
4980 - Inventory Adjustment	253	670	2,439	6,000	6,000	-	0.0%
5400 - Expendable Equipment	895,465	2,423,632	3,145,817	1,206,343	3,740,419	2,534,076	210.1%
5415 - Furniture & Fixtures	289,153	718,738	678,315	211,069	, , , <u>-</u>	(211,069)	-100.0%
5420 - Tagged Equipment	857,062	1,211,357	1,522,476	2,471,545	-	(2,471,545)	-100.0%
5460 - Other Capital Outlay Expenses	1,426,535	1,408,691	1,401,452	1,417,500	1,379,890	(37,610)	-2.7%
5470 - Capital Equipment	154,044	501,331	1,467,719	25,000	75,000	50,000	200.0%
5880 - Self-Insured Equipment	-	-	-	55,000	55,000	-	0.0%
6010 - ASAA Dues	155,670	165,970	163,620	166,120	166,120	-	0.0%
6050 - Property Insurance	731,481	864,310	954,700	1,193,135	1,291,641	98,506	8.3%
6060 - Fidelity Insurance	18,746	18,729	18,897	20,625	25,545	4,920	23.9%
6070 - Liability Insurance	707,896	658,560	1,092,501	1,171,681	1,558,321	386,640	33.0%
6071 - Risk Management Claims	1,179,590	2,749,898	855,280	1,000,000	1,000,000	-	0.0%
6080 - Bad Debt Expense	17,232	4,263	2,610	120,000	120,000	-	0.0%
6100 - Settlements	-	4,389	8,286	-	-	-	0.0%
6230 - Transfer To Municipality	-	(1,500,000)	-	5,000	45,000	40,000	800.0%
6500 - Over/Short	(806)	980	621	-	-	· -	0.0%
6530 - Service Fees	- ′	-	-	-	100,000	100,000	0.0%
6550 - NSF Checks	3,187	(2,147)	647	5,000	5,000	-	0.0%
9600 - Operating Transfer Out	-	-	-	-	1,835,785	1,835,785	0.0%
TOTAL	\$ 562,170,488	\$ 563,426,218	\$ 564,115,194	\$ 575,955,222	\$ 565,430,258	\$ (10,524,964)	-1.8%
State On-behalf Pension Payments	35,957,262	45,370,405	50,480,924	46,000,000	46,000,000	-	0.0%
Total General Fund	\$ 598,127,750	\$ 608,796,623	\$ 614,596,118	\$ 621,955,222	\$ 611,430,258	\$ (10,524,964)	-1.7%

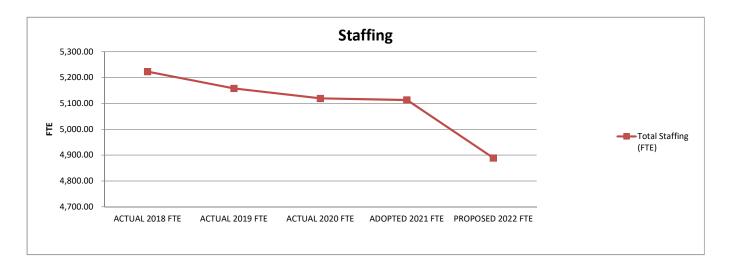
- Actuals are on the GAAP basis and include expenditures against prior year authorizations
   State of Alaska on-behalf pension payments have been removed from the object totals

GENERAL FUND TOTAL STATE OBJECT SUMMARY		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	1	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
STATE OBJECT SUMMARY	EX	PENDITURES	EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	247,465,086	\$	246,562,956	\$	249,261,448	\$ 249,398,476	\$	236,753,074	\$ (12,645,402)	-5.1%
320 - Non-Certificated Salaries		83,354,806		86,572,450		85,546,009	87,770,292		88,036,756	266,464	0.3%
360 - Employee Benefits		165,014,040		157,627,628		161,873,373	166,271,055		161,899,295	(4,371,760)	-2.6%
Total Personnel Expenditures		495,833,932		490,763,034		496,680,830	503,439,823		486,689,125	(16,750,698)	-3.3%
Non-personnel Expenditures											
410 - Professional And Technical	\$	13,098,370	\$	13,172,680	\$	13,186,882	\$ 15,202,206	\$	16,971,906	\$ 1,769,700	11.6%
420 - Staff Travel		605,797		528,657		481,983	767,678		741,463	(26,215)	-3.4%
425 - Student Travel		944,563		957,951		660,705	962,021		778,395	(183,626)	-19.1%
430 - Utility Services		4,075,985		4,054,933		3,596,930	4,147,088		4,238,103	91,015	2.2%
435 - Energy		14,909,897		15,084,725		15,156,589	17,653,900		18,261,700	607,800	3.4%
440 - Other Purchased Services		13,134,660		19,454,225		14,170,188	13,233,315		14,074,238	840,923	6.4%
445 - Insurance And Bond Premiums		2,637,713		4,291,497		2,921,378	3,385,441		3,875,507	490,066	14.5%
450 - Supplies, Materials, And Media		17,610,777		14,796,045		16,421,251	15,144,936		17,150,271	2,005,335	13.2%
480 - Tuition And Stipends		-		-		21,727	-		26,500	26,500	0.0%
490 - Other Expenses		379,869		528,657		400,950	3,321,314		4,077,375	756,061	22.8%
495 - Indirect Costs		(2,641,654)		(2,116,208)		(2,453,390)	(2,800,000)		(4,800,000)	(2,000,000)	71.4%
500 - Capital Outlay		-		-		-	-		- '	-	0.0%
510 - Equipment		154,044		501,331		1,467,719	80,000		130,000	50,000	62.5%
540 - Capital Outlay Other Expenses		1,426,535		1,408,691		1,401,452	1,417,500		1,379,890	(37,610)	-2.7%
550 - Transfers To Other Funds		-				-	· · · · -		1,835,785	1,835,785	0.0%
Total Non-personnel Expenditures		66,336,556		72,663,184		67,434,364	72,515,399		78,741,133	6,225,734	8.6%
Total Expenditures	\$	562,170,488	\$	563,426,218	\$	564,115,194	\$ 575,955,222	\$	565,430,258	\$ (10,524,964)	-1.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed

GENERAL FUND TOTAL	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	21.00	22.00	22.00	23.00	22.50	(0.50)	-2.2%
Principal	142.49	142.99	143.00	142.00	144.00	2.00	1.4%
Classroom Teacher	2,200.03	2,149.05	2,070.05	2,017.70	1,789.70	(228.00)	-11.3%
Special Service Teacher	697.65	703.03	721.32	741.47	743.62	2.15	0.3%
Professional/Technical	11.00	13.00	13.00	12.00	12.00	-	0.0%
Other Certificated	271.50	274.70	269.90	269.20	271.50	2.30	0.9%
Total Certificated	3,343.67	3,304.77	3,239.27	3,205.37	2,983.32	(222.05)	-6.9%
Classified							
Director	32.25	32.25	33.50	33.00	32.75	(0.25)	-0.8%
Professional/Technical	237.78	239.32	251.85	259.10	267.69	8.59	3.3%
Clerical	318.89	307.25	307.43	305.83	310.95	5.13	1.7%
Teachers Assistants	669.01	679.31	698.39	720.67	699.91	(20.75)	-2.9%
Custodial	343.80	325.85	320.85	320.98	325.22	4.24	1.3%
Maintenance	154.00	153.00	153.00	153.00	152.00	(1.00)	-0.7%
Other Classified	123.42	116.06	114.82	115.52	116.77	1.25	1.1%
Total Classified	1,879.15	1,853.04	1,879.83	1,908.09	1,905.29	(2.80)	-0.1%
Total Staffing (FTE)	5,222.82	5,157.81	5,119.10	5,113.45	4,888.60	(224.85)	-4.4%



GENERAL FUND TOTAL STATE FUNCTION AND OBJECT		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOSE	
	EXI	PENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
100 - Instruction													
310 - Certificated Salaries	\$	161,851,036	\$	160,650,215	\$	161,311,707	\$	159,077,914	\$	143,830,555	\$	(15,247,359)	-9.6%
320 - Non-Certificated Salaries	Ψ	13,283,531	Ψ	13,626,080	Ψ	12,274,648	Ψ	13,552,307	Ψ	12,317,103	Ψ	(1,235,204)	-9.1%
360 - Employee Benefits		75,878,535		72,619,257		72,444,716		77,621,109		70,150,407		(7,470,702)	-9.6%
410 - Professional And Technical		6,005,564		6,588,491		5,631,534		7,877,824		9,224,637		1,346,813	17.1%
420 - Staff Travel		159,766		109,854		70,692		105,785		102,285		(3,500)	-3.3%
425 - Student Travel		37,663		33,952		19,189		68,900		81,900		13,000	18.9%
430 - Utility Services		138,436		154,815		157,552		173,511		271,296		97,785	56.4%
435 - Energy		-		-		-		-				-	0.0%
440 - Other Purchased Services		1,036,534		1,091,042		1,040,078		1,166,376		1,431,230		264,854	22.7%
445 - Insurance And Bond Premiums		-				-		-				-	0.0%
450 - Supplies, Materials, And Media		10,637,466		6,855,442		8,848,796		7,390,069		9,513,901		2,123,832	28.7%
480 - Tuition And Stipends		-		-		2,818		-		-		-,,	0.0%
490 - Other Expenses		35,567		80,683		36,576		1,488,325		2,011,578		523,253	35.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		_		-		_		_	0.0%
510 - Equipment		34,361		62,228		75,003		25,000		25,000		_	0.0%
540 - Capital Outlay Other Expenses		100,711		95,171		84,900		80,000		76,788		(3,212)	-4.0%
Total	\$	269,199,170	\$	261,967,230	\$	261,998,209	\$	268,627,120	\$	249,036,680	\$	(19,590,440)	-7.9%
200 Carriel Education Instruction													
200 - Special Education Instruction 310 - Certificated Salaries	\$	31,939,484	ď	32,114,302	ø	33,862,302	¢	39,350,484	ø	40,317,517	ď	967,033	2.5%
310 - Certificated Salaries 320 - Non-Certificated Salaries	Ф	16,458,293	Þ	, ,	Э	18,205,272	Э		Э	18,056,293	Ф	142,436	0.8%
360 - Employee Benefits		28,274,756		17,575,508 27,301,678		29,584,124		17,913,857 37,217,573		37,519,671		302,098	0.8%
410 - Professional And Technical		263,478		413,699		29,384,124		204,550		204,550		302,098	0.0%
410 - Professional And Technical 420 - Staff Travel		67,743		60,096		41,925		91,600		92,600		1,000	1.1%
425 - Student Travel		2,081		1,273		1,537		6,500		6,500		1,000	0.0%
430 - Utility Services		3,177		(8,130)		3,869		2,880		2,989		109	3.8%
435 - Energy		5,177		(8,130)		3,809		2,000		2,969		-	0.0%
440 - Other Purchased Services		354,281		350,553		377,441		469,372		469,372		-	0.0%
445 - Insurance And Bond Premiums		334,261		330,333		3//,441		409,372		409,372		-	0.0%
450 - Supplies, Materials, And Media		243,615		381,681		421,003		327,908		330,758		2,850	0.9%
480 - Tuition And Stipends		243,013		361,061		18,909		327,900		26,500		26,500	0.0%
490 - Other Expenses		275		12,470		1,078		24,584		23,584		(1,000)	-4.1%
495 - Indirect Costs		213		12,470		1,076		24,364		25,564		(1,000)	0.0%
500 - Capital Outlay		-		-		-		- -		-		-	0.0%
510 - Equipment		-		-		-		-		<del>-</del>		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		- -		-		-	0.0%
Total	\$	77,607,183	\$	78,203,130	\$	82,718,624	\$	95,609,308	\$	97,050,334	\$	1,441,026	1.5%

## GENERAL FUND TOTAL ST

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	ACTUAL 2018	ACTU 201		ACTUAL 2020			OPTED 021	P	PROPOSED 2022	F	FY21 ADOPTE PROPOS	
STATE PUNCTION AND OBJECT	EXPENDITURES				RES		DGET		BUDGET		\$	% %
220 - Special Support Svcs-Students											Ť	7.5
310 - Certificated Salaries	\$ 10,983,806	\$ 11,	502,729	\$ 11,616	,706	\$ 13	2,663,328	\$	13,388,459	\$	725,131	5.7%
320 - Non-Certificated Salaries	2,576,471	2,	398,498	2,484	,188		2,624,954		2,649,189		24,235	0.9%
360 - Employee Benefits	6,401,418	6,	071,145	6,533	,321		7,600,863		7,755,886		155,023	2.0%
410 - Professional And Technical	2,228,154	2,	203,218	2,441	,374		827,700		827,700		-	0.0%
420 - Staff Travel	38,831		48,192	29	,539		55,000		58,850		3,850	7.0%
425 - Student Travel	-		-		-		-		-		-	0.0%
430 - Utility Services	26,551		26,949	21	,039		19,752		19,766		14	0.1%
435 - Energy	-		-		-		-		-		-	0.0%
440 - Other Purchased Services	14,636		14,483	12	,006		11,570		11,570		-	0.0%
445 - Insurance And Bond Premiums	-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media	136,850	1	243,893	115	,559		127,051		126,551		(500)	-0.4%
480 - Tuition And Stipends	-		-		-		-		-		-	0.0%
490 - Other Expenses	3,410		7,427	$\epsilon$	,798		6,500		2,650		(3,850)	-59.2%
495 - Indirect Costs	-		-		-		-		-		-	0.0%
500 - Capital Outlay	-		-		-		-		-		-	0.0%
510 - Equipment	-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses			-		-		-		=		=	0.0%
Total	\$ 22,410,127	\$ 22,	516,534	\$ 23,260	,530	\$ 2.	3,936,718	\$	24,840,621	\$	903,903	3.6%
300 - Support Services-Students												
310 - Certificated Salaries	\$ 13,341,416	\$ 13.5	250,691	\$ 13.829	,465	\$ 14	4,377,383	\$	14,736,778	\$	359,395	2.5%
320 - Non-Certificated Salaries	3,572,087	. ,	635,121	3,833	,		4,117,748	Ψ	4,304,653	Ψ	186,905	4.5%
360 - Employee Benefits	7,598,096		148,503	7,815			8,876,654		9,225,927		349,273	3.9%
410 - Professional And Technical	79,689		176,136		,246		74,700		74,700		-	0.0%
420 - Staff Travel	17,497		13,704		,681		24,200		24,200		_	0.0%
425 - Student Travel	- · · · · · · · · · · · · · · · · · · ·		-		_		_		-		_	0.0%
430 - Utility Services	_		_		_		_		_		_	0.0%
435 - Energy	-		-		_		-		-		_	0.0%
440 - Other Purchased Services	11,261		1,512	23	,541		16,512		16,512		_	0.0%
445 - Insurance And Bond Premiums	, - -		-		_		- /-		-		_	0.0%
450 - Supplies, Materials, And Media	103,098		99,357	133	,984		147,394		145,363		(2,031)	-1.4%
480 - Tuition And Stipends	<u>-</u>		_		_		-		-		-	0.0%
490 - Other Expenses	2,460		1,274		855		2,270		2,000		(270)	-11.9%
495 - Indirect Costs	-		-		_		_		-		-	0.0%
500 - Capital Outlay	_		_		_		_		_		_	0.0%
510 - Equipment	-		-		_		_		-		-	0.0%
540 - Capital Outlay Other Expenses	-		-		_		_		-		-	0.0%
Total	\$ 24,725,604	\$ 24,	326,298	\$ 25,733	,865	\$ 2	7,636,861	\$	28,530,133	\$	893,272	3.1%

## GENERAL FUND TOTAL ST

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPO	
STATE FUNCTION AND OBJECT		EXPENDITURES		BUDGET	BUDGET	\$	%
350 - Support Services-Instruction		ETT ET (DITT CITEE)	BITT BITT GILBS	DODODI	Debel	Ÿ	,,
310 - Certificated Salaries	\$ 10,407,769	\$ 9,900,467	\$ 10,079,582	\$ 10,310,533	\$ 10,322,315	\$ 11,782	0.1%
320 - Non-Certificated Salaries	2,174,957	2,162,664	2,150,840	2,508,053	2,321,611	(186,442)	-7.4%
360 - Employee Benefits	5,168,388	4,811,349	4,988,863	5,612,439	5,642,484	30,045	0.5%
410 - Professional And Technical	431,938		420,036	409,610	722,550	312,940	76.4%
420 - Staff Travel	48,949	39,200	74,254	77,620	82,620	5,000	6.4%
425 - Student Travel	´-	5,051	8,188	15,200	4,000	(11,200)	-73.7%
430 - Utility Services	6,019		6,414	5,586	5,514	(72)	-1.3%
435 - Energy		-	´-	´-	´-	-	0.0%
440 - Other Purchased Services	137,325	97,771	148,394	115,798	109,242	(6,556)	-5.7%
445 - Insurance And Bond Premiums		´-		´-	_	-	0.0%
450 - Supplies, Materials, And Media	507,599	592,539	527,227	449,078	440,037	(9,041)	-2.0%
480 - Tuition And Stipends	-	-	´-	´-	-	-	0.0%
490 - Other Expenses	24,868	24,890	3,912	35,541	15,541	(20,000)	-56.3%
495 - Indirect Costs	-	-	-	´-	-	-	0.0%
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	-	231,508	10,495	-	-	-	0.0%
540 - Capital Outlay Other Expenses	-	-	-	-	-	-	0.0%
Total	\$ 18,907,812	\$ 18,488,683	\$ 18,418,205	\$ 19,539,458	\$ 19,665,914	\$ 126,456	0.6%
400 - School Administration							
310 - Certificated Salaries	\$ 16,459,050	\$ 16,622,923	\$ 16,317,051	\$ 16,074,423	\$ 17,131,140	\$ 1,056,717	6.6%
320 - Non-Certificated Salaries	\$ 10,439,030	\$ 10,022,923	\$ 10,517,051	\$ 10,074,423	\$ 17,131,140	\$ 1,030,717	0.0%
360 - Employee Benefits	5,055,984	4,874,764	4,885,175	5,199,978	5,468,058	268,080	5.2%
410 - Professional And Technical	5,055,964	1,010	4,005,175	3,199,976	3,400,030	200,000	0.0%
420 - Staff Travel	40,258	41,562	75,714	4,150	3,150	(1,000)	-24.1%
425 - Student Travel	40,236	41,302	75,714	4,130	5,150	(1,000)	0.0%
430 - Utility Services	_	-	-	_	-	-	0.0%
435 - Energy	-	-	-	-	-	-	0.0%
440 - Other Purchased Services	_	-	-	_	-	-	0.0%
445 - Insurance And Bond Premiums	-	-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media	4,900	19,227	2,440	4,679	3,679	(1,000)	-21.4%
480 - Tuition And Stipends	4,900	19,227	2,440	4,079	3,079	(1,000)	0.0%
490 - Other Expenses	1,739	1,097	1,449	1,250	250	(1,000)	-80.0%
490 - Other Expenses 495 - Indirect Costs	1,/39	1,097	· · · · · · · · · · · · · · · · · · ·	1,230		* ' '	0.0%
	-	-	=	-	-	-	
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	-	-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses Total	\$ 21,561,931	° 21.560.592	\$ 21,281,829	¢ 21.204.400	\$ 22,606,277	\$ 1,321,797	0.0% 5.8%
ı otal	\$ 21,561,931	\$ 21,560,583	\$ 21,281,829	\$ 21,284,480	\$ 22,606,277	\$ 1,321,797	3.8%

## GENERAL FUND TOTAL $\mathbf{S}$

GENERAL FUND TOTAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTE	
STATE FUNCTION AND OBJECT	2018	2019	2020	2021	2022	PROPOS	
450 01 141 ' 0 '	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	<b>%</b>
450 - School Admin Support Services 310 - Certificated Salaries	\$ -	\$ -	¢	\$ -	\$ -	\$ -	0.00/
	*	*	\$ -	*	*	*	0.0% 1.1%
320 - Non-Certificated Salaries	8,735,400	8,862,596	8,935,477	9,256,777	9,354,870	98,093	
360 - Employee Benefits	7,928,611	7,568,123	7,761,803	8,950,618	9,117,035	166,417	1.9%
410 - Professional And Technical	20,858	96,167	64,622	48,269	165,650	117,381	243.2%
420 - Staff Travel	4,697	5,314	4,812	3,900	7,650	3,750	96.2%
425 - Student Travel	-	=	-	-	-	(15.041)	0.0%
430 - Utility Services	150	-	28,839	117,680	102,339	(15,341)	-13.0%
435 - Energy	-	-	-	-	-	-	0.0%
440 - Other Purchased Services	80,083	70,166	41,419	34,656	69,656	35,000	101.0%
445 - Insurance And Bond Premiums	-	-	-	-	-	- (7.420)	0.0%
450 - Supplies, Materials, And Media	529,803	500,226	362,072	501,156	493,717	(7,439)	-1.5%
480 - Tuition And Stipends	<del>-</del>	-	-	-	-	-	0.0%
490 - Other Expenses	15,535	15,300	20,439	26,534	9,792	(16,742)	-63.1%
495 - Indirect Costs	-	-	-	-	-	-	0.0%
500 - Capital Outlay	-	-	-	-	-	-	0.0%
510 - Equipment	-	-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		=	=	=	=	=	0.0%
Total	\$ 17,315,137	\$ 17,117,892	\$ 17,219,483	\$ 18,939,590	\$ 19,320,709	\$ 381,119	2.0%
510 - District Administration							
310 - Certificated Salaries	\$ 725,785	\$ 778,732	\$ 690,978	\$ 684,631	\$ 687,965	\$ 3,334	0.5%
320 - Non-Certificated Salaries	1,222,326	1,371,876	1,569,902	1,665,883	1,667,975	2,092	0.1%
360 - Employee Benefits	923,637	887,828	974,761	1,091,127	1,107,525	16,398	1.5%
410 - Professional And Technical	1,140,495	1,506,974	1,292,199	1,941,040	1,870,178	(70,862)	-3.7%
420 - Staff Travel	43,974	60,528	43,549	87,375	87,375	-	0.0%
425 - Student Travel		- -	1,426	´-	´-	-	0.0%
430 - Utility Services	162	162	226	162	188	26	16.0%
435 - Energy	-	-	-	-	-	-	0.0%
440 - Other Purchased Services	57,751	54,039	40,208	74,800	74,800	-	0.0%
445 - Insurance And Bond Premiums	<del>-</del>	-	-	-	-	_	0.0%
450 - Supplies, Materials, And Media	356,708	89,413	62,109	73,969	75,469	1,500	2.0%
480 - Tuition And Stipends	<del>-</del>	-	-	-	-	-	0.0%
490 - Other Expenses	54,965	92,277	61,366	100,790	100,790	_	0.0%
495 - Indirect Costs		-	-	-	-	_	0.0%
500 - Capital Outlay	<u>-</u>	-	_	_	_	_	0.0%
510 - Equipment	<u>-</u>	-	_	_	_	_	0.0%
540 - Capital Outlay Other Expenses	28,584	47,658	73,681	90,000	66,322	(23,678)	-26.3%
Total	\$ 4,554,387	\$ 4,889,487	\$ 4,810,405	\$ 5,809,777	\$ 5,738,587	\$ (71,190)	-1.2%

## GENERAL FUND TOTAL ST

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOS	
	EXF	PENDITURES	EX		EX	<b>XPENDITURES</b>		BUDGET		BUDGET		\$	%
550 - District Admin Support Svcs	•											·	
310 - Certificated Salaries	\$	4,847	\$	30,520	\$	-	\$	(5,000,000)	\$	(5,500,000)	\$	(500,000)	10.0%
320 - Non-Certificated Salaries		12,286,474		12,566,495		13,447,941		13,626,353		13,975,478		349,125	2.6%
360 - Employee Benefits		7,960,753		7,409,339		8,291,433		(6,492,624)		(5,071,306)		1,421,318	-21.9%
410 - Professional And Technical		2,186,504		699,362		2,386,478		3,142,505		3,126,762		(15,743)	-0.5%
420 - Staff Travel		130,422		120,999		109,585		255,075		249,775		(5,300)	-2.1%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		(77)		696		62,640		68,065		69,915		1,850	2.7%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		275,197		484,778		241,687		315,253		346,330		31,077	9.9%
445 - Insurance And Bond Premiums		1,879,252		3,401,505		1,942,370		2,165,567		2,557,127		391,560	18.1%
450 - Supplies, Materials, And Media		491,054		666,659		985,225		1,020,377		1,069,756		49,379	4.8%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		49,788		82,939		53,004		1,302,998		1,609,085		306,087	23.5%
495 - Indirect Costs		(2,641,654)		(2,116,208)		(2,453,390)		(2,800,000)		(4,800,000)		(2,000,000)	71.4%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		64,921		7,409		171,977		55,000		55,000		-	0.0%
540 - Capital Outlay Other Expenses		802,403		776,089		652,817		682,500		649,235		(33,265)	-4.9%
550 - Transfers To Other Funds		-		-		-		-		1,835,785		1,835,785	0.0%
Total	\$	23,489,884	\$	24,130,582	\$	25,891,767	\$	8,341,069	\$	10,172,942	\$	1,831,873	18.0%
600 - Operations & Maint Of Plant													
310 - Certificated Salaries	\$	_	\$	10,338	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	•	21,513,990	•	22,813,437	•	21,255,310	•	20,902,860	•	21,767,993	•	865,133	4.1%
360 - Employee Benefits		19,348,808		18,399,136		18,087,497		19,959,306		20,354,096		394,790	2.0%
410 - Professional And Technical		238,894		416,131		247,761		242,953		246,453		3,500	1.4%
420 - Staff Travel		50,332		22,791		21,989		26,900		26,400		(500)	-1.9%
425 - Student Travel		´-		_		_		´-		´-		-	0.0%
430 - Utility Services		3,901,567		3,876,553		3,316,198		3,759,452		3,766,096		6,644	0.2%
435 - Energy		14,909,897		15,084,725		15,156,589		17,653,900		18,261,700		607,800	3.4%
440 - Other Purchased Services		10,938,157		17,011,233		11,904,472		10,759,994		11,019,321		259,327	2.4%
445 - Insurance And Bond Premiums		733,816		866,645		954,700		1,193,135		1,291,641		98,506	8.3%
450 - Supplies, Materials, And Media		4,396,684		4,863,980		4,533,008		4,623,848		4,469,660		(154,188)	-3.3%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		33,227		41,824		33,973		57,467		27,050		(30,417)	-52.9%
495 - Indirect Costs		-		-		-		-		,		-	0.0%
500 - Capital Outlay		-		-		-		-		_		-	0.0%
510 - Equipment		51,442		128,607		961,516		_		50,000		50,000	0.0%
540 - Capital Outlay Other Expenses		494,837		489,773		590,054		565,000		587,545		22,545	4.0%
Total	\$	76,611,651	\$	84,025,173	\$		\$	79,744,815	\$	81,867,955	\$		2.6%

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED Y	
	EX	PENDITURES	EX		EX	PENDITURES	BUDGET	BUDGET	\$	%
700 - Student Activities										
310 - Certificated Salaries	\$	1,751,893	\$	1,702,039	\$	1,553,657	\$ 1,859,780	\$ 1,838,345	\$ (21,435)	-1.2%
320 - Non-Certificated Salaries		1,322,787		1,350,159		1,179,978	1,378,485	1,399,476	20,991	1.5%
360 - Employee Benefits		310,264		399,606		382,443	459,402	460,321	919	0.2%
410 - Professional And Technical		434,616		402,108		359,443	381,555	457,226	75,671	19.8%
420 - Staff Travel		3,259		6,417		3,694	32,923	3,408	(29,515)	-89.6%
425 - Student Travel		904,819		917,675		630,365	871,421	685,995	(185,426)	-21.3%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		229,435		274,499		245,823	267,484	524,705	257,221	96.2%
445 - Insurance And Bond Premiums		24,645		23,347		24,308	26,739	26,739	-	0.0%
450 - Supplies, Materials, And Media		189,424		458,243		294,639	438,407	440,380	1,973	0.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		158,035		168,476		181,500	275,055	275,055	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		3,320		14,104		11,345	-	=	-	0.0%
540 - Capital Outlay Other Expenses			_	-		-	 	 -	 -	0.0%
Total	\$	5,332,497	\$	5,716,673	\$	4,867,195	\$ 5,991,251	\$ 6,111,650	\$ 120,399	2.0%
780 - Community Services										
310 - Certificated Salaries	\$	-	\$	-	\$	_	\$ -	\$ _	\$ -	0.0%
320 - Non-Certificated Salaries		208,490		210,016		209,148	223,015	222,115	(900)	-0.4%
360 - Employee Benefits		164,790		136,900		123,449	174,610	169,191	(5,419)	-3.1%
410 - Professional And Technical		68,180		50,028		50,025	51,500	51,500	-	0.0%
420 - Staff Travel		69		-		1,549	3,150	3,150	-	0.0%
425 - Student Travel		-		-		_	-	-	-	0.0%
430 - Utility Services		-		-		153	-	-	-	0.0%
435 - Energy		-		=		-	-	-	=	0.0%
440 - Other Purchased Services		-		4,149		95,119	1,500	1,500	=	0.0%
445 - Insurance And Bond Premiums		-		=		-	-	-	=	0.0%
450 - Supplies, Materials, And Media		13,576		25,385		135,189	41,000	41,000	-	0.0%
480 - Tuition And Stipends		=		-		-	-	-	-	0.0%
490 - Other Expenses		=		-		=	-	-	-	0.0%
495 - Indirect Costs		=		-		=	-	-	-	0.0%
500 - Capital Outlay		=		-		=	-	-	-	0.0%
510 - Equipment		-		57,475		237,383	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total	\$	455,105	\$	483,953	\$	852,015	\$ 494,775	\$ 488,456	\$ (6,319)	-1.3%
Grand Total	\$	562,170,488	\$	563,426,218	\$	564,115,194	\$ 575,955,222	\$ 565,430,258	\$ (10,524,964)	-1.9%

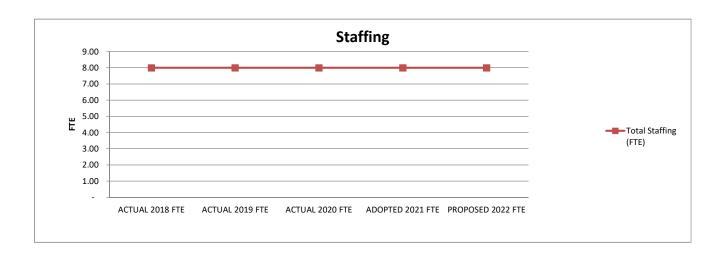
<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorization 2. State of Alaska on-behalf pension payments have been removed

LOCATION: 1001 - Anchorage School Board	Α	ACTUAL 2018		CTUAL 2019	ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		PROP		1.00
	EXPE	ENDITURES	EXPE	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		273,648		271,388		284,983		286,469		295,388		8,919	3.1%
360 - Employee Benefits		87,109		80,328		88,521		89,234		100,064		10,830	12.1%
Total Personnel Expenditures		360,757		351,716		373,504		375,703		395,452		19,749	5.3%
Non-personnel Expenditures													
410 - Professional And Technical	\$	322,194	\$	320,425	\$	330,756	\$	328,900	\$	350,400	\$	21,500	6.5%
420 - Staff Travel		21,694		19,841		16,679		27,825		27,825		-	0.0%
425 - Student Travel		-		-		1,426		-		-		-	0.0%
430 - Utility Services		162		162		162		162		188		26	16.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		1,696		1,870		4,000		3,948		3,948		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		40,469		41,929		44,055		75,750		75,750		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		386,215		384,227		397,078		436,585		458,111		21,526	4.9%
Total Expenditures	\$	746,972	\$	735,943	\$	770,582	\$	812,288	\$	853,563	\$	41,275	5.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1001 - Anchorage School Board	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	VS FY22 ED
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	=	-	-	-	-	-	0.0%
Principal	=	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	<del>-</del>	-	-	-	-	-	0.0%
Classified							
Director	7.00	7.00	7.00	7.00	7.00	-	0.0%
Professional/Technical	=	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	8.00	8.00	8.00	8.00	8.00	-	0.0%



8.00

8.00

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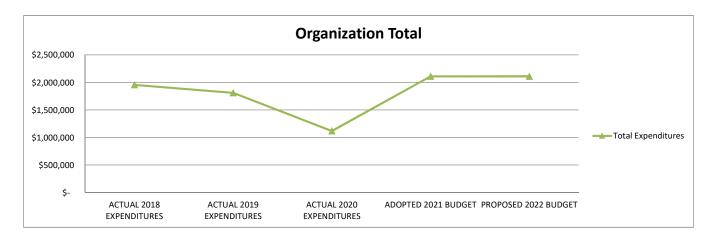
8.00

#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

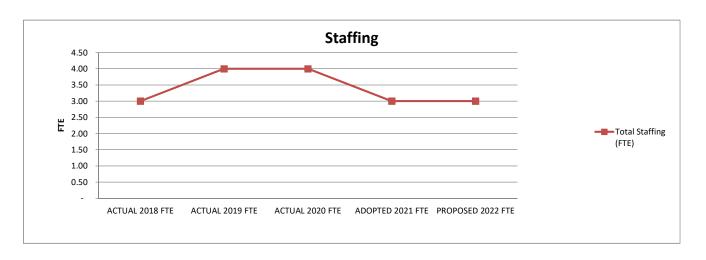
The School Board is the policy making and legislative body of the School District. The powers granted to the School Board are set forth in Titles 10, 14 and 29 of the Alaska Statutes. The School Board is responsible for adopting, amending or revoking as necessary School District policies. The School Board's decisions are made and related actions taken after consideration and evaluation of both administrative recommendations and public testimony and consultation.

LOCATION: 1002 - Superintendent		ACTUAL 2018 EXPENDITURES		ACTUAL 2019		ACTUAL 2020		ADOPTED  2021		PROPOSED 2022	FY21 ADOPTE PROPO	
•	EXP	ENDITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	388,616	\$	396,291	\$	248,028	\$	244,390	\$	244,390	\$ -	0.0%
320 - Non-Certificated Salaries		189,349		183,358		190,828		190,255		190,255	-	0.0%
360 - Employee Benefits		256,475		220,768		190,630		184,353		186,153	1,800	1.0%
Total Personnel Expenditures		834,440		800,417		629,486		618,998		620,798	1,800	0.3%
Non-personnel Expenditures												
410 - Professional And Technical	\$	1,087,193	\$	922,760	\$	439,320	\$	1,405,500	\$	1,405,500	\$ -	0.0%
420 - Staff Travel		8,318		14,437		14,876		28,500		28,500	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		_	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		14,140		24,791		19,993		34,900		34,900	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		11,199		47,106		13,175		20,600		20,600	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		1,120,850		1,009,094		487,364		1,489,500		1,489,500	-	0.0%
Total Expenditures	\$	1,955,290	\$	1,809,511	\$	1,116,850	\$	2,108,498	\$	2,110,298	\$ 1,800	0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

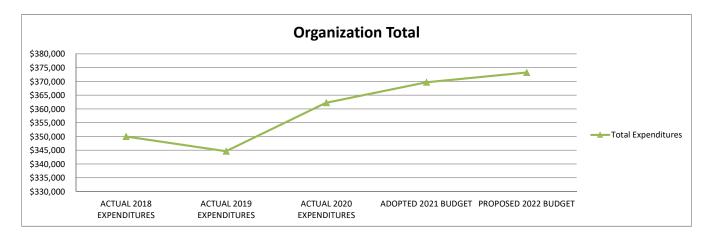
LOCATION: 1002 - Superintendent	ACTUAL 2018	ACTUAL 2010	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTEI PROPOS	
1002 - Superintenuent	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>е</u> р %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	2.00	2.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.00	2.00	2.00	1.00	1.00	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Staffing (FTE)	3.00	4.00	4.00	3.00	3.00	-	0.0%



### STATEMENT OF PROGRAM:

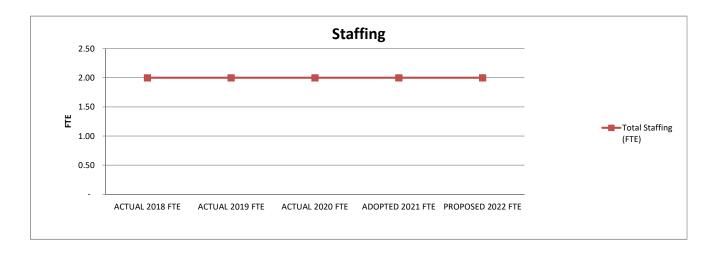
The Superintendent is responsible for the overall direction and administration of the affairs and programs of the District to include conformity with applicable State Statutes, rules and regulations, and the policies of the School Board. Additionally, the Superintendent holds responsibility for the planning, coordinating, supervising and direction of the educational, operational and fiscal activities of the school system as a unified enterprise.

LOCATION: 1004 - Chief Financial Officer	A	CTUAL 2018	I	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	7.75
	EXPE	NDITURES	EXP.	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ _	\$ -	0.0%
320 - Non-Certificated Salaries		209,788		212,420		225,190	230,036	231,389	1,353	0.6%
360 - Employee Benefits		132,992		119,704		129,990	127,209	129,349	2,140	1.7%
Total Personnel Expenditures		342,780		332,124		355,180	357,245	360,738	3,493	1.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1	\$	2,185	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		4,466		8,141		4,889	10,100	10,100	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,861		704		633	1,861	1,861	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		875		1,480		1,550	500	500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		7,203		12,510		7,072	12,461	12,461	-	0.0%
Total Expenditures	\$	349,983	\$	344,634	\$	362,252	\$ 369,706	\$ 373,199	\$ 3,493	0.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

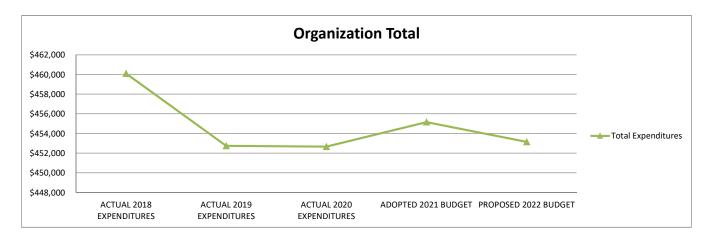
LOCATION: 1004 - Chief Financial Officer	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
Total Canal Canal Canal	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	_	1.00	1.00	1.00	-	0.0%
Clerical	1.00	1.00	-	-	-	-	0.0%
Teachers Assistants	-	_	-	-	-	-	0.0%
Custodial	-	_	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	_	-	-	-	-	0.0%
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Staffing (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%



### STATEMENT OF PROGRAM:

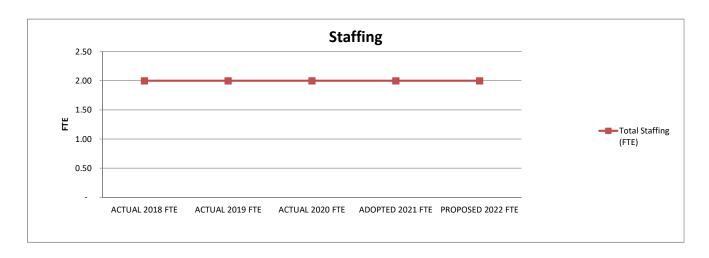
The Chief Financial Officer (CFO) is responsible for the direction, management and supervision of all aspects of business and finance functions of the district. The Business Management Service's mission is to provide improving value through business support systems that support increased student achievement as identified in Destination 2020: the district's strategic plan. This is accomplished through the support and management of business functions including Finance (Accounting and Payroll), Fiscal Compliance, Office of Management and Budget, Grant Writing and Procurement.

LOCATION: 1006 - Deputy Superintendent	A	CTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	154,441	\$	158,189	\$	154,916	\$ 160,428	\$ 160,428	\$ _	0.0%
320 - Non-Certificated Salaries		56,892		55,816		56,541	57,352	57,352	-	0.0%
360 - Employee Benefits		96,466		90,880		102,512	97,934	99,134	1,200	1.2%
Total Personnel Expenditures		307,799		304,885		313,969	315,714	316,914	1,200	0.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	50,000	\$	50,000	\$	50,000	\$ 50,000	\$ 50,000	\$ -	0.0%
420 - Staff Travel		702		1,897		1,430	8,250	8,250	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		64	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		670		801		1,543	1,200	1,200	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		220		-		760	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		100,711		95,171		84,900	80,000	76,788	(3,212)	-4.0%
Total Non-personnel Expenditures		152,303		147,869		138,697	139,450	136,238	(3,212)	-2.3%
Total Expenditures	\$	460,102	\$	452,754	\$	452,666	\$ 455,164	\$ 453,152	\$ (2,012)	-0.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

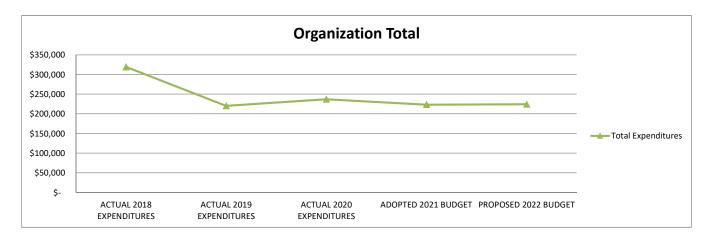
LOCATION: 1006 - Deputy Superintendent	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
p,p	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%



#### STATEMENT OF PROGRAM:

The Deputy Superintendent develops, oversees and manages the daily operations of the District's educational programs and services while maintaining the priority of improved student achievement and closing of the achievement gap at every school in a safe, caring school environment. This is achieved through the management of all academic service departments including Elementary Education, Secondary Education, Charter Schools, Special Education, Teaching & Learning, Assessment and Evaluation, and Federal Programs including Title I, Indian Education, Migrant Education and English Language Learners.

LOCATION: 1007 - Chief Operating Officer		CTUAL 2018	2	TUAL 019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	ED
	EXPE	NDITURES	<b>EXPEN</b>	DITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		162,372		143,850		153,866	140,737	140,737	-	0.0%
360 - Employee Benefits		100,761		73,557		82,096	75,661	76,578	917	1.2%
Total Personnel Expenditures		263,133		217,407		235,962	216,398	217,315	917	0.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	52,825	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		3,276		2,677		748	5,800	5,800	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		112		189		234	260	260	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		50	1,000	1,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		56,213		2,866		1,032	7,060	7,060	-	0.0%
Total Expenditures	\$	319,346	\$	220,273	\$	236,994	\$ 223,458	\$ 224,375	\$ 917	0.4%



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LOCATION: 1007 - Chief Operating Officer	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
omer operating officer	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	_	-	-	-	0.0%
Principal	-	-	_	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	_	-	-	-	-	0.0%
Professional/Technical	-	_	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	_	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%

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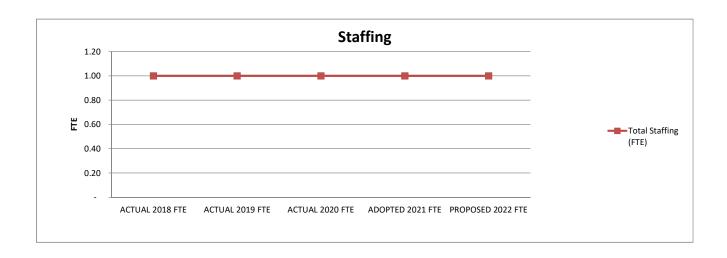
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#### STATEMENT OF PROGRAM:

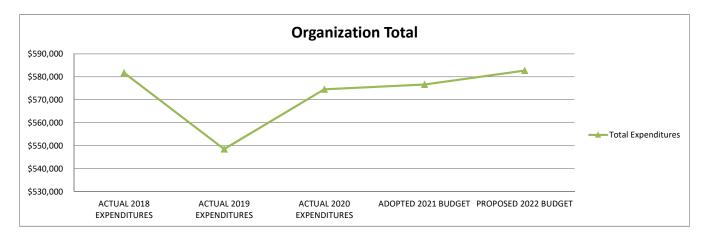
Other Classified

Total Classified

Total Staffing (FTE)

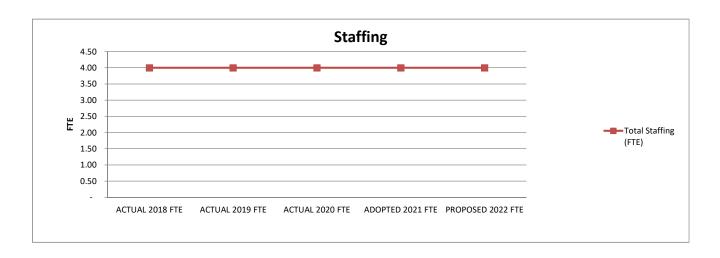
The Chief Operating Officer provides support in the management of non-instructional areas within the Anchorage School District. This position provides focus and supervision of traditional business areas that include: Student Nutrition, Student Transportation, Facilities, Maintenance & Operations, Risk Management & Safety, Security & Emergency Preparedness, and Community Services. The Support Services team provides support to all district departments; ensuring support is carried out in the most cost effective and efficient manner possible while furthering the Anchorage School District's mission of preparing all students for success in life.

LOCATION: 1010 - Office Of Management & Budget	A	CTUAL 2018		TUAL 019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
	EXPE	NDITURES	<b>EXPENI</b>	DITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ _	\$ _	\$ _	0.0%
320 - Non-Certificated Salaries		349,643		347,974		364,792	363,447	365,806	2,359	0.6%
360 - Employee Benefits		203,939		197,068		208,658	211,419	215,073	3,654	1.7%
Total Personnel Expenditures		553,582		545,042		573,450	574,866	580,879	6,013	1.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	25,000	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,495		1,862		271	150	150	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		750		668		146	750	750	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		900		913		705	900	900	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		28,145		3,443		1,122	1,800	1,800	-	0.0%
Total Expenditures	\$	581,727	\$	548,485	\$	574,572	\$ 576,666	\$ 582,679	\$ 6,013	1.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

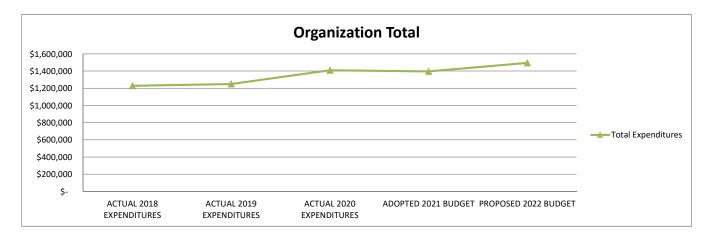
LOCATION: 1010 - Office Of Management & Budget	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)	4.00	4.00	4.00	4.00	4.00	-	0.0%



### STATEMENT OF PROGRAM:

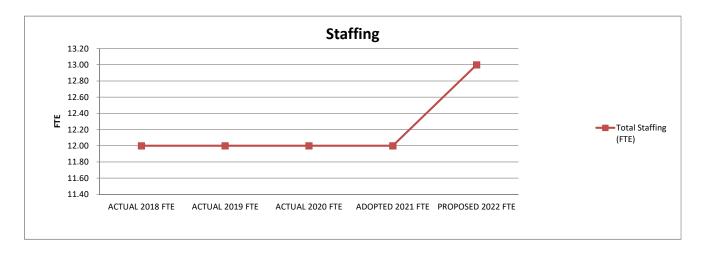
OMB's principle responsibility is for the planning, development, compilation, execution and monitoring of the district's budget and financial planning. This includes developing extensive revenue projections based on state statute, evaluating prospective changes to statutes, estimating future costs of labor, benefits, supplies and services and assessing the risk in each area. Additionally, OMB provides training for school and administrative staff and provides support in financial modeling and reporting to other departments.

LOCATION: 1011 - Accounting	I	ACTUAL 2018	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
Total Recounting	EXP			EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	-	\$ -	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		733,315	755,597		793,310	809,969	864,194	54,225	6.7%
360 - Employee Benefits		462,583	461,858		504,796	533,966	579,127	45,161	8.5%
Total Personnel Expenditures		1,195,898	1,217,455		1,298,106	1,343,935	1,443,321	99,386	7.4%
Non-personnel Expenditures									
410 - Professional And Technical	\$	16,099	\$ 1,180	\$	43,148	\$ 20,910	\$ 20,910	\$ -	0.0%
420 - Staff Travel		278	9,977		11,814	11,100	11,100	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		-	-		110	-	-	-	0.0%
435 - Energy		-	-		-	-	-	-	0.0%
440 - Other Purchased Services		3,730	3,511		3,518	3,300	3,300	-	0.0%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		9,556	14,733		47,839	13,345	12,345	(1,000)	-7.5%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		2,862	3,397		4,399	3,400	3,400	-	0.0%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		32,525	 32,798		110,828	52,055	51,055	(1,000)	-1.9%
Total Expenditures	\$	1,228,423	\$ 1,250,253	\$	1,408,934	\$ 1,395,990	\$ 1,494,376	\$ 98,386	7.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

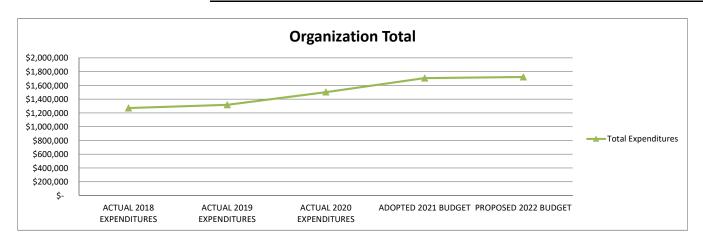
LOCATION: 1011 - Accounting	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
1011 - Accounting	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	1.00	2.00	1.00	1.00	-	0.0%
Professional/Technical	8.00	9.00	8.00	9.00	10.00	1.00	11.1%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	12.00	12.00	12.00	12.00	13.00	1.00	8.3%
Total Staffing (FTE)	12.00	12.00	12.00	12.00	13.00	1.00	8.3%



### STATEMENT OF PROGRAM:

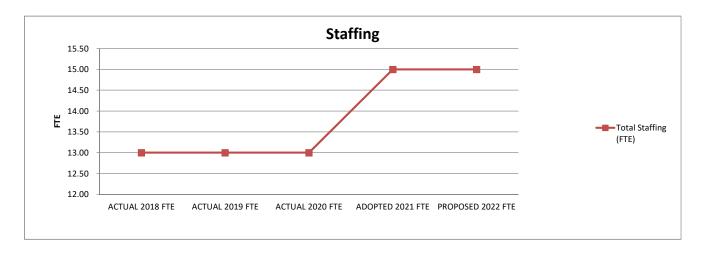
The goal of the Accounting Department is to maintain and improve an accounting system which provides information to optimize educational and administrative decision making, is consistent with generally accepted accounting principles, and operates so as to maximize funds available for the educational programs. In attaining this goal, the primary emphasis lies in providing service to other departments and the public.

LOCATION: 1012 - Purchasing	I	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOS	
_	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES	BUDGET		BUDGET	\$	<b>%</b>
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		713,926		763,722		868,539	922,398		930,095	7,697	0.8%
360 - Employee Benefits	<u></u>	448,032		430,160		526,131	649,606		667,884	18,278	2.8%
Total Personnel Expenditures		1,161,958		1,193,882		1,394,670	1,572,004		1,597,979	25,975	1.7%
Non-personnel Expenditures											
410 - Professional And Technical	\$	1,563	\$	-	\$	-	\$ 3,600	\$	3,600	\$ -	0.0%
420 - Staff Travel		2,105		8,848		2,796	3,300		3,300	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		21,699		21,104		78,038	84,144		74,146	(9,998)	-11.9%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		6,811		3,755		3,459	7,314		7,314	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		75,987		89,052		22,270	26,895		26,895	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		710		693		1,255	8,707		8,707	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		108,875		123,452		107,818	133,960		123,962	(9,998)	-7.5%
Total Expenditures	\$	1,270,833	\$	1,317,334	\$	1,502,488	\$ 1,705,964	\$	1,721,941	\$ 15,977	0.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

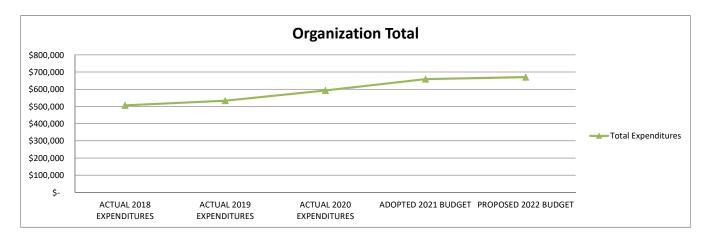
LOCATION: 1012 - Purchasing	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
1012 - I urchasing	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	5.00	6.00	6.00	7.00	7.00	-	0.0%
Clerical	7.00	6.00	6.00	7.00	7.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	13.00	13.00	13.00	15.00	15.00	-	0.0%
Total Staffing (FTE)	13.00	13.00	13.00	15.00	15.00	-	0.0%



### STATEMENT OF PROGRAM:

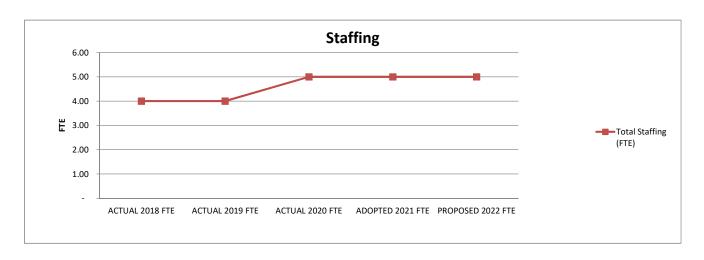
The primary goal of the Purchasing Department is to provide timely and cost effective support to all schools and departments of the District, through the purchase of supplies, services and equipment at the lowest cost consistent with quality, price, and timely delivery, in accordance with School Board Policy. The Purchasing Department provides assistance and guidance in the preparation of specifications and other acquisition requirements in order to obtain the most value for dollars spent. Purchasing also provides follow up actions on incomplete, late, or damaged shipments and maintains permanent files on all purchases.

LOCATION: 1013 - Risk Management	A	CTUAL 2018	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXPE			EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		301,102	330,826		359,647		393,924		394,729		805	0.2%
360 - Employee Benefits		190,126	184,442		216,327		237,089		243,886		6,797	2.9%
Total Personnel Expenditures		491,228	515,268		575,974		631,013		638,615		7,602	1.2%
Non-personnel Expenditures												
410 - Professional And Technical	\$	3,366	\$ -	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		4,063	9,262		7,914		18,500		20,500		2,000	10.8%
425 - Student Travel		-	-		-		-		-		-	0.0%
430 - Utility Services		-	-		110		-		-		-	0.0%
435 - Energy		-	-		-		-		-		-	0.0%
440 - Other Purchased Services		-	-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-	-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		5,031	8,563		8,227		8,000		8,500		500	6.3%
480 - Tuition And Stipends		-	-		-		-		-		-	0.0%
490 - Other Expenses		2,925	180		1,197		2,000		3,000		1,000	50.0%
495 - Indirect Costs		-	-		-		-		-		-	0.0%
500 - Capital Outlay		-	-		-		-		-		-	0.0%
510 - Equipment		-	-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-	-		-		-		-		-	0.0%
Total Non-personnel Expenditures		15,385	 18,005		17,448		28,500		32,000		3,500	12.3%
Total Expenditures	\$	506,613	\$ 533,273	\$	593,422	\$	659,513	\$	670,615	\$	11,102	1.7%



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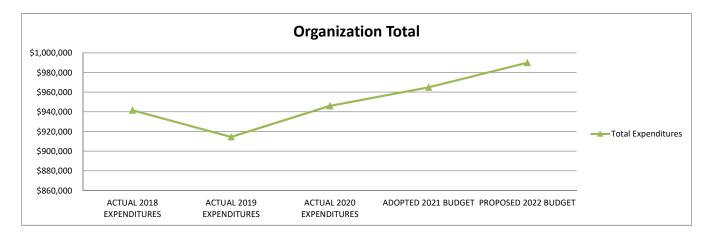
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSI	
1013 - Risk Management	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	2.00	2.00	4.00	4.00	4.00	-	0.0%
Clerical	1.00	1.00	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	4.00	4.00	5.00	5.00	5.00	-	0.0%
Total Staffing (FTE)	4.00	4.00	5.00	5.00	5.00	-	0.0%



### STATEMENT OF PROGRAM:

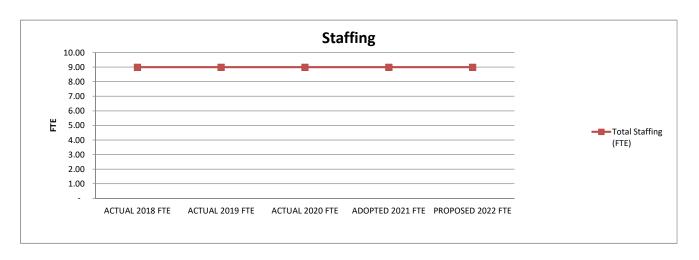
The Risk Management Department is responsible for oversight of the workers' compensation and liability self-insurance programs. The Department procures all property/casualty excess insurance, reviews insurance requirements for contracted services, monitors safety programs, and assures compliance with environmental health and safety regulations. In addition, the Department maintains the software program for the claims data reporting system and coordinates a Return to Work program for employees who are injured on the job.

LOCATION: 1015 - Payroll	A	CTUAL 2018	4	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
•	EXPE	NDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		558,879		571,210		580,706	575,199	588,656	13,457	2.3%
360 - Employee Benefits		382,654		343,138		365,204	389,778	401,298	11,520	3.0%
Total Personnel Expenditures		941,533		914,348		945,910	964,977	989,954	24,977	2.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		99		119		108	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		99		119		108	-	-	-	0.0%
Total Expenditures	\$	941,632	\$	914,467	\$	946,018	\$ 964,977	\$ 989,954	\$ 24,977	2.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

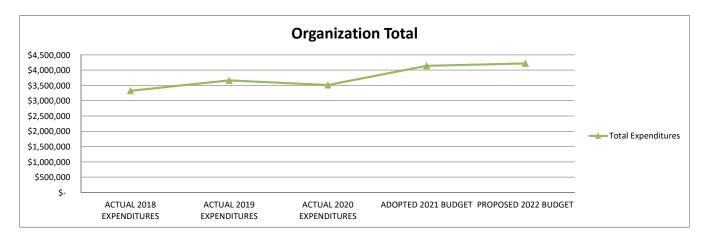
LOCATION: 1015 - Payroll	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPO	
1015 - 1 ayrun	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	9.00	9.00	9.00	9.00	9.00	-	0.0%
Total Staffing (FTE)	9.00	9.00	9.00	9.00	9.00	-	0.0%



### STATEMENT OF PROGRAM:

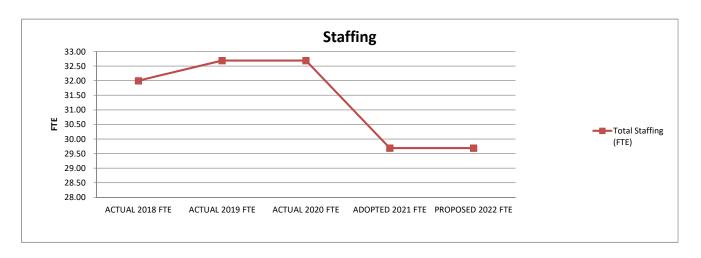
The main objective of the Payroll Department is to comply with Board Policy, State and Federal statutes and regulations, Collective Bargaining Agreements and established policies and procedures. All payroll information will be protected and kept confidential. Earnings, deductions and contributions will be processed timely and accurately ensuring all district employees are compensated appropriately. Record keeping will be kept in compliance with generally accepted principles of governmental accounting and budgetary guidelines.

LOCATION: 1016 - Human Resources	4	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED	1.15
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,847	\$	264,347	\$	197,566	\$ 408,500	\$ 386,000	\$ (22,500)	-5.5%
320 - Non-Certificated Salaries		1,917,771		1,985,495		1,914,257	1,998,099	2,020,156	22,057	1.1%
360 - Employee Benefits		1,262,293		1,250,568		1,231,666	1,425,592	1,447,965	22,373	1.6%
Total Personnel Expenditures		3,184,911		3,500,410		3,343,489	3,832,191	3,854,121	21,930	0.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	43,962	\$	32,811	\$	27,642	\$ 144,000	\$ 192,500	\$ 48,500	33.7%
420 - Staff Travel		46,930		24,293		25,598	56,250	56,250	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		22	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		22,384		47,598		51,599	50,000	50,000	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,605		35,814		36,467	30,860	34,860	4,000	13.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		8,009		24,379		28,738	30,600	30,600	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		137,890		164,895		170,066	311,710	364,210	52,500	16.8%
Total Expenditures	\$	3,322,801	\$	3,665,305	\$	3,513,555	\$ 4,143,901	\$ 4,218,331	\$ 74,430	1.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

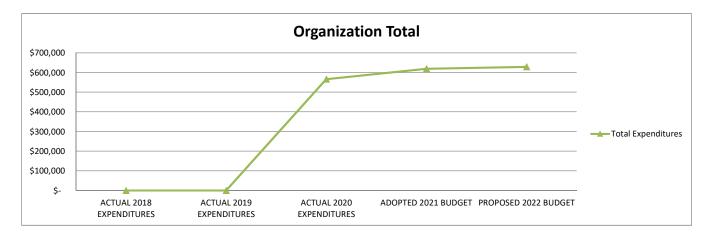
LOCATION: 1016 - Human Resources	ACTUAL 2018	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTEI PROPOS	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1010 - Human Resources	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	ED %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	1.00	1.00	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	1.00	1.00	-	-	-	0.0%
Classified							
Director	5.00	5.00	5.00	4.00	4.00	-	0.0%
Professional/Technical	12.00	12.69	13.69	12.69	13.69	1.00	7.9%
Clerical	15.00	14.00	13.00	13.00	12.00	(1.00)	-7.7%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	32.00	31.69	31.69	29.69	29.69	-	0.0%
Total Staffing (FTE)	32.00	32.69	32.69	29.69	29.69	-	0.0%



#### STATEMENT OF PROGRAM:

The Human Resources Division, comprised of HR Administration, Talent Management, Contract Administration, and Benefits, supports the School Board's mission to educate all students for success in life by striving to attract and retain highly qualified employees to fulfill regulatory mandates and to address the needs of students, parents and the community. HR is responsible for helping to ensure that the District has a diverse workforce committed to that mission. Essential HR functions include recruitment, staffing, records management, compensation, benefits, retirement administration, contract administration and negotiations, and compliance.

LOCATION: 1017 - Equity and Compliance	20	TUAL 018		CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPO	SED
	<b>EXPENI</b>	DITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	-	\$	-	\$ -	\$ -	\$ _	0.0%
320 - Non-Certificated Salaries		-		-		321,291	338,663	340,877	2,214	0.7%
360 - Employee Benefits		-		-		210,198	211,531	219,059	7,528	3.6%
Total Personnel Expenditures		-		-		531,489	550,194	559,936	9,742	1.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	15,635	\$ 30,000	\$ 30,000	\$ -	0.0%
420 - Staff Travel		-		-		6,476	14,750	14,750	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	200	200	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		10,713	18,000	18,000	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		1,644	5,600	5,600	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		-		34,468	68,550	68,550	-	0.0%
Total Expenditures	\$	-	\$	-	\$	565,957	\$ 618,744	\$ 628,486	\$ 9,742	1.6%



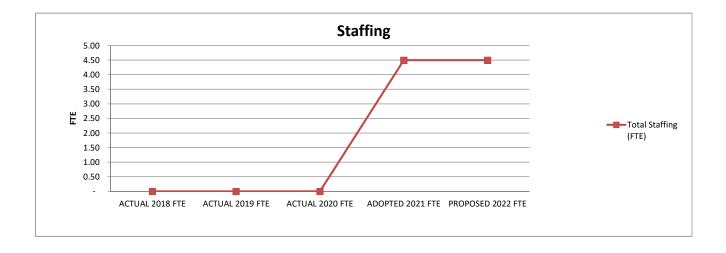
- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1017 - Equity and Compliance	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	3.00	3.00	-	0.0%
Clerical	-	-	-	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified		-	-	4.50	4.50	-	0.0%

4.50

4.50

0.0%

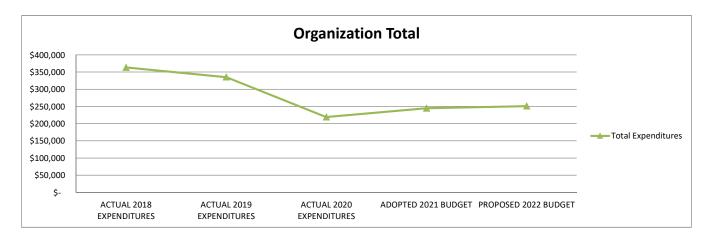


### STATEMENT OF PROGRAM:

Total Staffing (FTE)

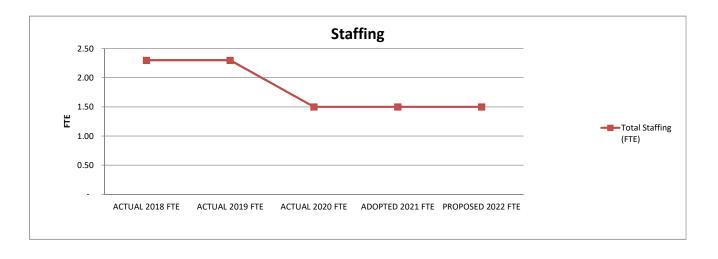
The Office of Equity and Compliance coordinates ASD efforts to ensure equity in educational programs and employment for the benefit of all students and all employees. The EC office provides civil rights compliance guidance across ASD departments in an effort to remove barriers to educational and employment opportunities. The office also facilitates the Superintendent's Multicultural Education Concerns Advisory Committee which is comprised of stakeholders from Anchorage's diverse communities united by the goal of educating all students for success in life.

LOCATION: 1019 - Project Management	A	CTUAL 2018	ACTUA 2019	L	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	EXPE	NDITURES	EXPENDIT	URES E	XPENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	_	\$	- \$	_	\$ _	\$ _	\$ _	0.0%
320 - Non-Certificated Salaries		157,555		9,670	93,731	103,959	105,031	1,072	1.0%
360 - Employee Benefits		105,600	7:	3,556	66,330	67,938	69,152	1,214	1.8%
Total Personnel Expenditures		263,155	19	3,226	160,061	171,897	174,183	2,286	1.3%
Non-personnel Expenditures									
410 - Professional And Technical	\$	78,223	\$ 49	9,927 \$	43,985	\$ 49,700	\$ 53,700	\$ 4,000	8.0%
420 - Staff Travel		2,038	1	2,150	66	8,500	8,500	-	0.0%
425 - Student Travel		-		-	-	-	-	-	0.0%
430 - Utility Services		-		-	-	-	150	150	0.0%
435 - Energy		-		-	-	-	-	-	0.0%
440 - Other Purchased Services		1,878	7:	5,545	4,759	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-	-	-	-	-	0.0%
450 - Supplies, Materials, And Media		4,529		1,520	2,515	6,000	6,000	-	0.0%
480 - Tuition And Stipends		-		-	-	-	-	-	0.0%
490 - Other Expenses		6,330		630	400	1,300	1,300	-	0.0%
495 - Indirect Costs		-		-	-	-	-	-	0.0%
500 - Capital Outlay		-		-	-	-	-	-	0.0%
510 - Equipment		-		-	-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		7,423		7,423	7,423	7,500	7,423	(77)	-1.0%
Total Non-personnel Expenditures		100,421	13'	7,195	59,148	73,000	77,073	4,073	5.6%
Total Expenditures	\$	363,576	\$ 33:	5,421 \$	219,209	\$ 244,897	\$ 251,256	\$ 6,359	2.6%



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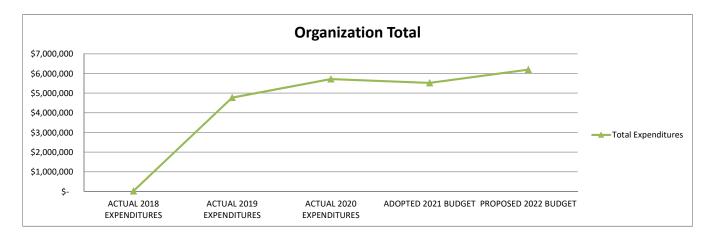
LOCATION: 1019 - Project Management	ACTUAL 2018	ACTUAL	ACTUAL 2020	ADOPTED	PROPOSED	FY21 ADOPTE PROPO	
1019 - Froject Management	FTE	2019 FTE	FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<u> </u>	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.80	1.80	1.00	1.00	1.00	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	2.30	2.30	1.50	1.50	1.50	-	0.0%
Total Staffing (FTE)	2.30	2.30	1.50	1.50	1.50	-	0.0%



# STATEMENT OF PROGRAM:

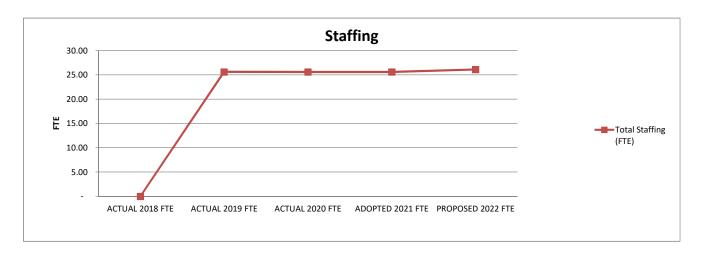
Project Support provides information and services to ensure optimal use and management of bond, grant, and general funds to support major maintenance, energy conservation, and capital renewal, and supports the Capital Improvement Advisory Committee and Capital Planning Committee in preparation of annual CIP (Capital Improvement Plan) and municipal bond propositions. The division also manages production of Six-Year CIP, school boundary maps, and energy conservation projects and initiatives.

LOCATION: 1028 - Teaching and Learning		CTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXPE	NDITURES	EXP.	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	18,101	\$	1,842,534	\$	1,787,389	\$ 1,838,035	\$ 1,775,819	\$ (62,216)	-3.4%
320 - Non-Certificated Salaries		-		564,425		610,223	867,167	628,418	(238,749)	-27.5%
360 - Employee Benefits		5,125		874,152		910,795	1,060,670	1,037,432	(23,238)	-2.2%
Total Personnel Expenditures		23,226		3,281,111		3,308,407	3,765,872	3,441,669	(324,203)	-8.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	407,849	\$	362,693	\$ 286,300	\$ 574,240	\$ 287,940	100.6%
420 - Staff Travel		-		5,318		29,823	10,000	15,000	5,000	50.0%
425 - Student Travel		-		5,051		8,188	15,200	4,000	(11,200)	-73.7%
430 - Utility Services		-		-		12	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		10,707		15,445	9,850	9,850	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		1,048,569		1,994,261	1,403,315	2,140,155	736,840	52.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		16,691		1,358	34,360	13,360	(21,000)	-61.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		1,494,185		2,411,780	1,759,025	2,756,605	997,580	56.7%
Total Expenditures	\$	23,226	\$	4,775,296	\$	5,720,187	\$ 5,524,897	\$ 6,198,274	\$ 673,377	12.2%



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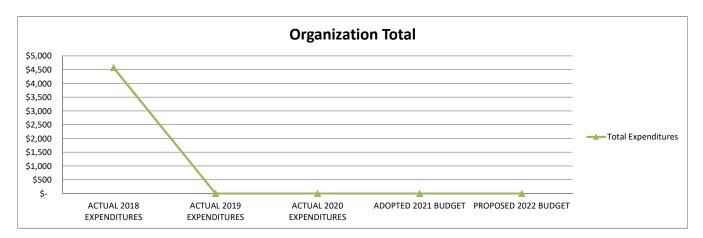
LOCATION: 1028 - Teaching and Learning	ACTUAL 2018	ACTUAL 2010	ACTUAL 2020	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSI	10.00
1020 - Teaching and Learning	FTE	2019 FTE	FTE	2021 FTE	2022 FTE	FTE	<u></u> %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	4.00	4.00	4.00	3.50	(0.50)	-12.5%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	4.80	4.80	4.80	4.80	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	2.00	2.00	2.00	3.00	1.00	50.0%
Other Certificated		5.00	5.00	5.00	5.00	-	0.0%
Total Certificated		15.80	15.80	15.80	16.30	0.50	3.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	1.00	1.00	-	0.0%
Clerical	-	9.82	9.80	8.80	8.80	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	9.82	9.80	9.80	9.80	-	0.0%
Total Staffing (FTE)		25.62	25.60	25.60	26.10	0.50	2.0%



#### STATEMENT OF PROGRAM:

The Teaching and Learning Department encompasses resources and support for PK-12 students and staff including: curriculum and instruction, library services, gifted education, English Language Learner services, Title I services, Migrant Education services, and professional learning for instructional staff. The department is responsible for ongoing analysis of school and student data, standards, application of local and national research findings, and review and implementation of relevant and engaging curriculum. The Teaching and Learning Department collaborates across the academic services division to align curriculum and support equitable, high quality instruction in the Anchorage School District.

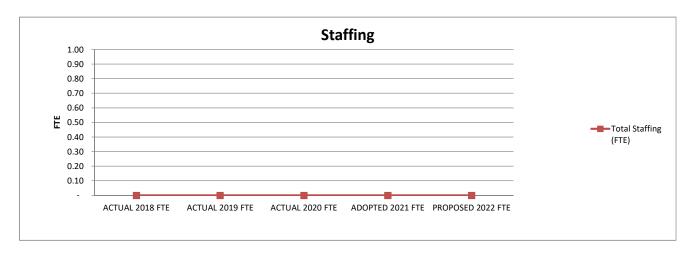
LOCATION: 1029 - Instructional Support		CTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	I	PROPOSED 2022	FY21 ADOPTE PROPOS	SED
	EXPE	NDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	3,975	\$	_	\$	_	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		-		-		-	-		-	-	0.0%
360 - Employee Benefits		598		_		-	-		-	-	0.0%
Total Personnel Expenditures		4,573		-		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		_		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-	-		-	-	0.0%
Total Expenditures	\$	4,573	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1029 - Instructional Support	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

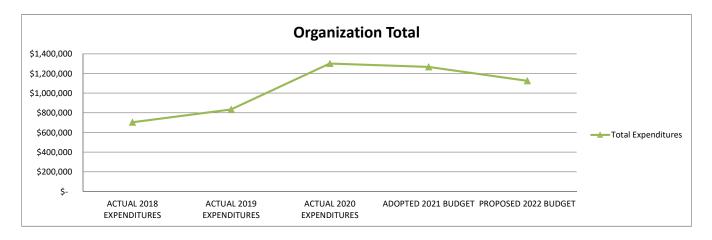
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
_	_	_	_	_	-	0.0%
_	_	_	_	_	-	0.0%
_	_	_	_	_	-	0.0%
_	_	_	_	_	-	0.0%
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-	-	-	-	_	-	0.0%
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			_		_	0.0%
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### STATEMENT OF PROGRAM:

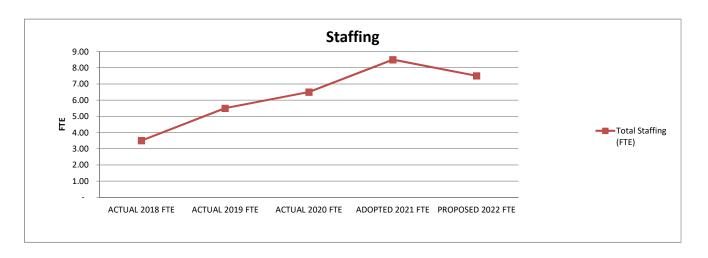
This department was eliminated for FY 2017-2018

LOCATION: 1030 - High School Administration	A	CTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	1.00
•	EXPI	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	248,404	\$	348,012	\$	663,426	\$ 603,852	\$ 511,329	\$ (92,523)	-15.3%
320 - Non-Certificated Salaries		168,132		198,453		241,389	240,612	231,754	(8,858)	-3.7%
360 - Employee Benefits		207,677		218,036		330,323	368,418	327,715	(40,703)	-11.0%
Total Personnel Expenditures		624,213		764,501		1,235,138	1,212,882	1,070,798	(142,084)	-11.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	53,230	\$	27,467	\$	8,200	\$ 26,000	\$ 26,000	\$ -	0.0%
420 - Staff Travel		2,846		6,866		14,983	8,500	8,500	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,220		33,731		42,594	20,000	20,000	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,255		1,435		900	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		79,551		69,499		66,677	54,500	54,500	-	0.0%
Total Expenditures	\$	703,764	\$	834,000	\$	1,301,815	\$ 1,267,382	\$ 1,125,298	\$ (142,084)	-11.2%



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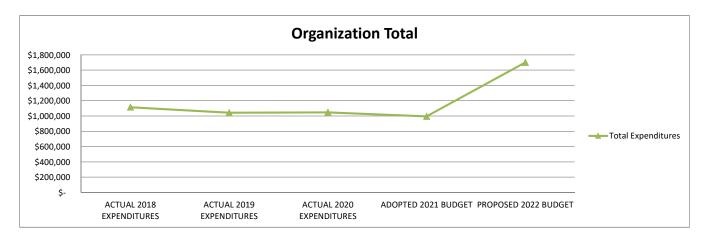
LOCATION: 1030 - High School Administration	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	2.00	2.00	2.00	3.00	3.00	-	0.0%
Principal	-	-	-	1.00	1.00	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	1.00	1.00	1.00	-	(1.00)	-100.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	2.00	3.00	3.00	5.00	4.00	(1.00)	-20.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.50	1.50	2.50	2.50	2.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.50	2.50	3.50	3.50	3.50	-	0.0%
Total Staffing (FTE)	3.50	5.50	6.50	8.50	7.50	(1.00)	-11.8%



#### STATEMENT OF PROGRAM:

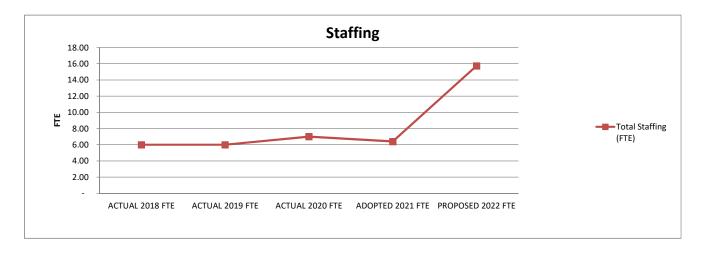
The High School Education Department is responsible for eight (8) comprehensive high schools and 13 alternative schools/programs. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

LOCATION: 1031 - Elementary Education	A	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	EXP		EXPE		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	694,063	\$	613,355	\$	622,251	\$ 604,946	\$ 904,294	\$ 299,348	49.5%
320 - Non-Certificated Salaries		58,185		110,653		73,730	78,513	193,179	114,666	146.0%
360 - Employee Benefits		307,803		291,338		276,836	273,607	563,795	290,188	106.1%
Total Personnel Expenditures		1,060,051		1,015,346		972,817	957,066	1,661,268	704,202	73.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	4,250	\$	404	\$	6,000	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		9,229		8,238		11,465	31,000	31,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		55	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		35	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,949		19,132		57,716	6,900	6,900	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		16,395		795		795	800	800	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		55,823		28,569		76,066	38,700	38,700	-	0.0%
Total Expenditures	\$	1,115,874	\$	1,043,915	\$	1,048,883	\$ 995,766	\$ 1,699,968	\$ 704,202	70.7%



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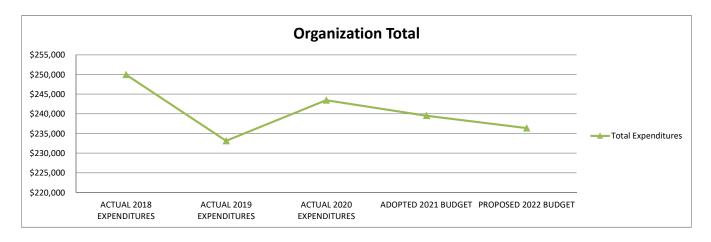
LOCATION: 1031 - Elementary Education	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	5.00	5.00	5.00	5.00	5.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	4.00	4.00	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	5.00	5.00	5.00	5.00	9.00	4.00	80.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	1.00	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.40	1.50	0.10	7.1%
Teachers Assistants	-	-	-	-	5.25	5.25	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	2.00	1.40	6.75	5.35	382.1%
Total Staffing (FTE)	6.00	6.00	7.00	6.40	15.75	9.35	146.1%



# STATEMENT OF PROGRAM:

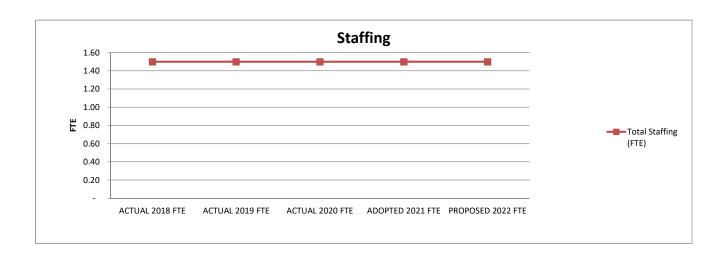
The Elementary Education division strongly supports partnerships with parents and the community and believes that such partnerships are critical to the success of the District's mission of education students for success in life. We believe that all children can and will learn in our classrooms and schools. All of our efforts are aimed at improving academic achievement in safe and caring schools and classrooms. Each school is encouraged and expected to create opportunities to ensure academic progress and success for every child at every grade level.

LOCATION: 1032 - Middle School Education	A	CTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.00
	EXPE	NDITURES	EXPE	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	117,410	\$	117,950	\$	121,021	\$ 118,135	\$ 118,135	\$ _	0.0%
320 - Non-Certificated Salaries		38,697		27,006		30,846	33,300	30,349	(2,951)	-8.9%
360 - Employee Benefits		64,171		62,569		73,821	64,473	64,280	(193)	-0.3%
Total Personnel Expenditures		220,278		207,525		225,688	215,908	212,764	(3,144)	-1.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	20,749	\$	21,796	\$	15,218	\$ 20,350	\$ 20,350	\$ -	0.0%
420 - Staff Travel		6,515		1,708		2,203	1,950	1,950	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		2,427		2,111		349	1,334	1,334	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		29,691		25,615		17,770	23,634	23,634	-	0.0%
Total Expenditures	\$	249,969	\$	233,140	\$	243,458	\$ 239,542	\$ 236,398	\$ (3,144)	-1.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1032 - Middle School Education	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	0.50	0.50	0.50	0.50	0.50	-	0.0%



1.50

1.50

1.50

1.50

0.0%

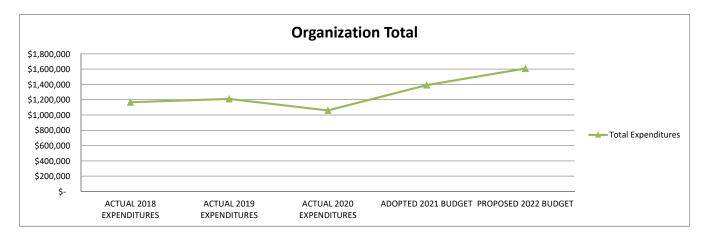
1.50

#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

The Middle School Education Department is responsible for the ten (10) middle schools and Polaris K-12 school. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

LOCATION: 1033 - Student Activities HS	I I	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	EXP.	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	18,165	\$	_	\$	-	\$ 61,796	\$ 73,796	\$ 12,000	19.4%
320 - Non-Certificated Salaries		1,667		19,100		11,000	5,000	5,000	-	0.0%
360 - Employee Benefits		2,912		1,382		921	9,853	11,679	1,826	18.5%
Total Personnel Expenditures	<u> </u>	22,744		20,482		11,921	76,649	90,475	13,826	18.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	118,547	\$	86,581	\$	84,563	\$ 75,000	\$ 121,200	\$ 46,200	61.6%
420 - Staff Travel		1,718		2,461		711	150	150	-	0.0%
425 - Student Travel		9,321		2,504		1,957	164,000	164,000	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		819,919		900,071		753,449	698,005	856,000	157,995	22.6%
445 - Insurance And Bond Premiums		24,645		23,347		24,308	26,739	26,739	-	0.0%
450 - Supplies, Materials, And Media		25,366		20,813		29,283	75,000	75,000	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		144,920		154,770		154,084	275,055	275,055	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,144,436		1,190,547		1,048,355	1,313,949	1,518,144	204,195	15.5%
Total Expenditures	\$	1,167,180	\$	1,211,029	\$	1,060,276	\$ 1,390,598	\$ 1,608,619	\$ 218,021	15.7%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

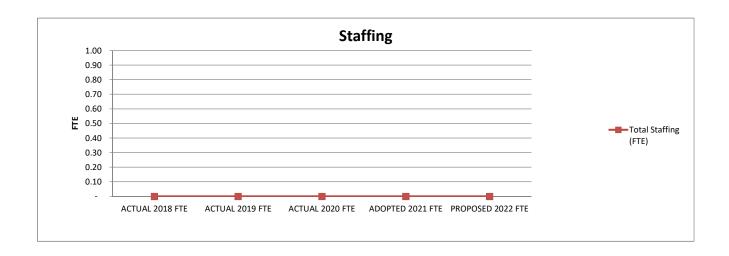
<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

1033 - Student Activities HS	2018	2019	2020	2021	2022	PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%

0.0%

0.0%

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#### STATEMENT OF PROGRAM:

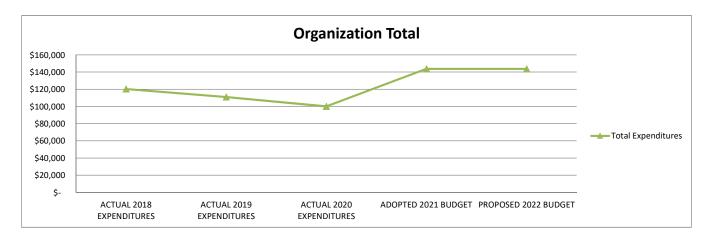
LOCATION:

Other Classified Total Classified

Total Staffing (FTE)

Student Activities is responsible for providing the necessary support facilities and resources for extracurricular activities districtwide at the High School level. This includes athletics, music, drama, academic competition, and other activities which are associated with curriculum and programs of the schools.

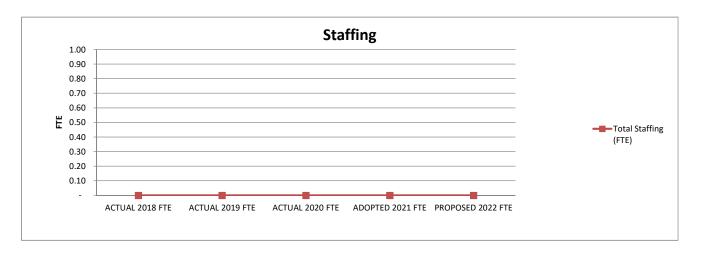
LOCATION: 1034 - Student Activities MS		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		-		-		-		-		-		-	0.0%
360 - Employee Benefits		-		(15)		-		-		-		-	0.0%
Total Personnel Expenditures		-		(15)		-		=		-		=	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	52,389	\$	51,924	\$	43,041	\$	42,000	\$	42,000	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		118		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		67,800		59,045		57,050		55,250		55,250		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		46,500		46,500		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		120,307		110,969		100,091		143,750		143,750		-	0.0%
Total Expenditures	\$	120,307	\$	110,954	\$	100,091	\$	143,750	\$	143,750	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1034 - Student Activities MS	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

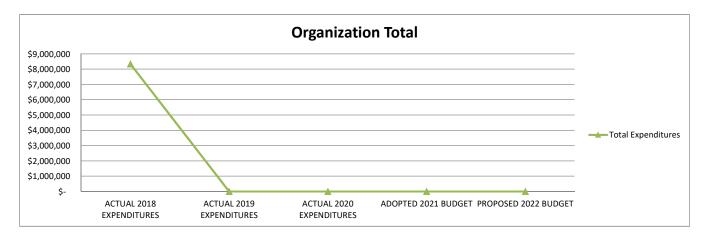
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
<u> </u>	-	-	-	-	-	0.0%
-	_	-	_	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	-	-	_	-	0.0%
	- - - - - - - - - - - - - - - - - - -					



## STATEMENT OF PROGRAM:

Middle School activities provide opportunities for experience in athletic, academic, leadership, community service, music, drama and other curricular and co-curricular areas for middle school students, which are not usually available in a classroom setting.

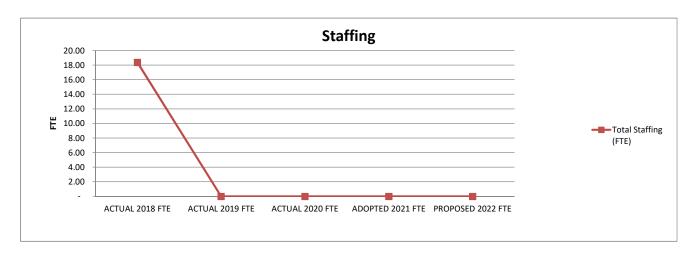
LOCATION: 1036 - Curr/Instr Svcs		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
	EXP		EXI		EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	1,404,767	\$	-	\$	-	\$	_	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		268,264		-		-		-		-		-	0.0%	
360 - Employee Benefits		641,396		-		-		-		-		-	0.0%	
Total Personnel Expenditures		2,314,427		-		-		-		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	55,896	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		4,259		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		10,064		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		5,930,897		-		-		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		2,317		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		21,990		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		6,025,423		-		-		-		-		-	0.0%	
Total Expenditures	\$	8,339,850	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1036 - Curr/Instr Svcs	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

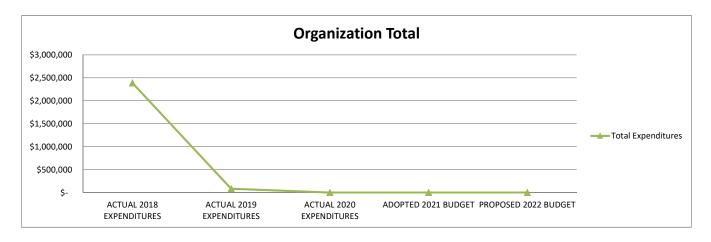
		·				
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
2.00	-	-	-	-	-	0.0%
-	-	-	_	-	-	0.0%
6.80	-	-	-	-	-	0.0%
-	-	-	_	-	-	0.0%
1.00	_	-	-	-	-	0.0%
4.00	_	-	-	-	-	0.0%
13.80	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
4.59	-	_	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
4.59	-	-	-	-	-	0.0%
18.39	_				<u>-</u>	0.0%
	2.00 -6.80 -1.00 4.00 13.80	2.00	2.00	2.00	2.00	2.00



#### STATEMENT OF PROGRAM:

Curriculum and Instruction has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

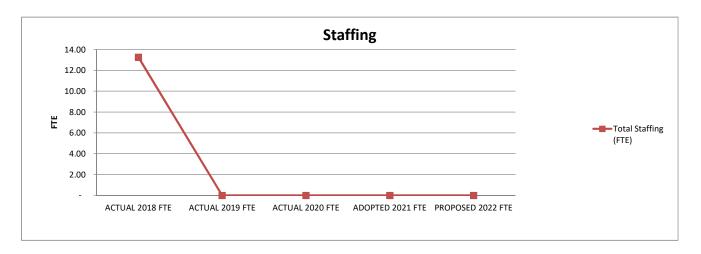
LOCATION: 1037 - Professional Learning		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
2	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	1,322,479	\$	(2,571)	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		269,944		-		-		-		-		-	0.0%	
360 - Employee Benefits		463,395		(1,131)		-		-		-		-	0.0%	
Total Personnel Expenditures		2,055,818		(3,702)		-		-		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	268,267	\$	45,950	\$	-	\$	_	\$	-	\$	-	0.0%	
420 - Staff Travel		10,214		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		_		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		1,366		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		51,963		40,669		-		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		785		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		332,595		86,619		-		-		-		-	0.0%	
Total Expenditures	\$	2,388,413	\$	82,917	\$	-	\$	-	\$	-	\$	-	0.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1037 - Professional Learning	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

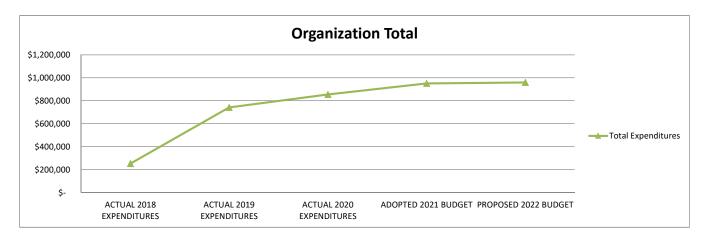
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
1.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
6.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
3.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
10.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.45	-	-	-	-	-	0.0%
0.82	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
3.27	-	-	-	-	-	0.0%
13.27	_	-			-	0.0%
	1.00 6.00 3.00 	1.00	1.00	1.00	1.00	1.00



## STATEMENT OF PROGRAM:

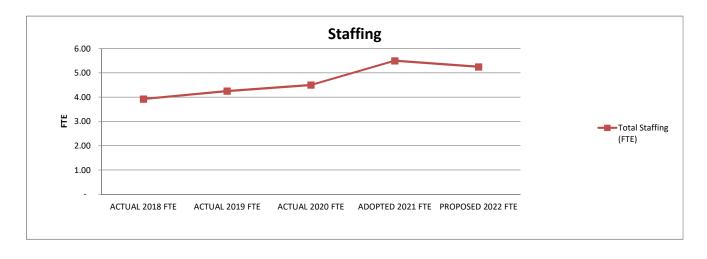
Professional Learning has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1038 - Assessment & Evaluation		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXPE				EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	(571)	\$	222,427	\$	288,034	\$	279,813	\$	283,147	\$	3,334	1.2%
320 - Non-Certificated Salaries		93,349		232,109		293,547		347,785		337,022		(10,763)	-3.1%
360 - Employee Benefits		51,538		142,802		204,919		259,750		250,609		(9,141)	-3.5%
Total Personnel Expenditures	·	144,316		597,338		786,500		887,348		870,778		(16,570)	-1.9%
Non-personnel Expenditures													
410 - Professional And Technical	\$	99,085	\$	126,905	\$	44,192	\$	56,920	\$	80,420	\$	23,500	41.3%
420 - Staff Travel		3,478		9,860		49		1,100		1,100		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		3,211		1,800		1,800		2,400		2,400		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		1,835		6,366		22,757		2,500		4,000		1,500	60.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		400		400		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		107,609		144,931		68,798		63,320		88,320		25,000	39.5%
Total Expenditures	\$	251,925	\$	742,269	\$	855,298	\$	950,668	\$	959,098	\$	8,430	0.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

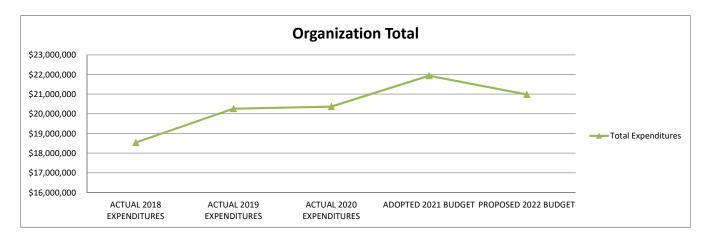
LOCATION: 1038 - Assessment & Evaluation	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	ED	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	2.00	3.00	3.00	3.00	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	2.00	3.00	3.00	3.00	-	0.0%	
Classified								
Director	0.25	0.25	0.50	1.00	0.75	(0.25)	-25.0%	
Professional/Technical	3.00	2.00	1.00	1.50	1.50	-	0.0%	
Clerical	0.67	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	3.92	2.25	1.50	2.50	2.25	(0.25)	-10.0%	
Total Staffing (FTE)	3.92	4.25	4.50	5.50	5.25	(0.25)	-4.5%	



# STATEMENT OF PROGRAM:

The Assessment and Evaluation Department serves schools and students within the learning community by supporting the multiple systems of support that contribute to our mission to ensure success in life for all students. The department overseas data collection including state required and district adopted assessments and data analysis by supporting research and evaluation projects. The department, in close collaboration with the Information Technology Department, strives to provide accurate data and analysis to support key decision makers from the classroom to the boardroom so that the district can deliver the best possible education to all students.

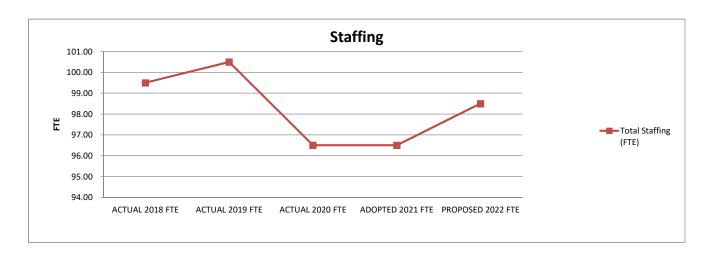
LOCATION: 1039 - Technology/MIS	ACTUAL 2018		2018 2019			ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED			
	EXP	ENDITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	570,383	\$	365,724	\$	86,047	\$	72,326	\$	73,325	\$	999	1.4%	
320 - Non-Certificated Salaries		6,455,364		6,561,755		6,943,840		7,101,711		7,410,566		308,855	4.3%	
360 - Employee Benefits		4,256,094		3,896,207		4,179,293		4,530,203		4,735,817		205,614	4.5%	
Total Personnel Expenditures		11,281,841		10,823,686		11,209,180		11,704,240		12,219,708		515,468	4.4%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	4,737,089	\$	5,588,067	\$	5,104,148	\$	6,932,166	\$	5,476,591	\$	(1,455,575)	-21.0%	
420 - Staff Travel		80,465		67,197		57,362		104,525		97,225		(7,300)	-7.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		542,351		529,014		291,002		271,155		302,030		30,875	11.4%	
435 - Energy		160,557		167,356		163,974		192,300		205,400		13,100	6.8%	
440 - Other Purchased Services		265,801		366,843		221,045		250,219		281,296		31,077	12.4%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		694,690		1,807,235		2,765,609		1,899,427		1,815,306		(84,121)	-4.4%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		11,023		9,421		2,502		6,759		6,509		(250)	-3.7%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		64,921		233,413		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		699,314		669,324		557,616		575,000		584,091		9,091	1.6%	
Total Non-personnel Expenditures		7,256,211		9,437,870		9,163,258		10,231,551		8,768,448		(1,463,103)	-14.3%	
Total Expenditures	\$	18,538,052	\$	20,261,556	\$	20,372,438	\$	21,935,791	\$	20,988,156	\$	(947,635)	-4.3%	



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

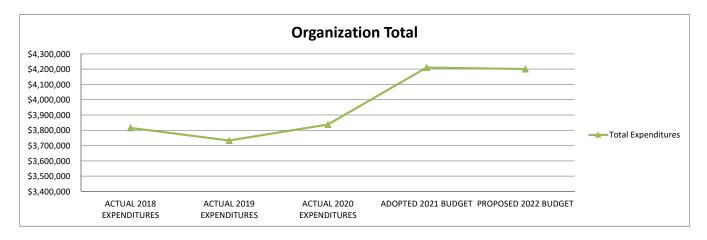
LOCATION: 1039 - Technology/MIS	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1007 - Technology/M115	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	7.00	5.00	1.00	1.00	1.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	7.00	5.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	3.00	4.00	4.00	4.00	4.00	-	0.0%
Professional/Technical	79.00	80.00	81.00	81.00	83.00	2.00	2.5%
Clerical	3.00	4.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	7.00	7.00	7.00	7.00	7.00	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	92.50	95.50	95.50	95.50	97.50	2.00	2.1%
Total Staffing (FTE)	99.50	100.50	96.50	96.50	98.50	2.00	2.1%



#### STATEMENT OF PROGRAM:

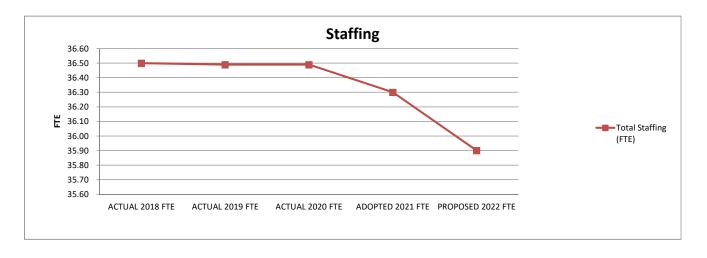
Information Technology plans, develops, implements, integrates and supports systems that provide essential information for the operation and management of the Anchorage School District, as well as providing hardware, software, services and support for instructional initiatives.

LOCATION: 1043 - Fine Arts	1	ACTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	2,494,776	\$	2,472,416	\$	2,544,512	\$ 2,710,334	\$	2,717,976	\$ 7,642	0.3%
320 - Non-Certificated Salaries		107,438		107,982		77,351	72,804		58,547	(14,257)	-19.6%
360 - Employee Benefits		1,033,595		922,839		999,940	1,237,464		1,235,763	(1,701)	-0.1%
Total Personnel Expenditures		3,635,809		3,503,237		3,621,803	4,020,602		4,012,286	(8,316)	-0.2%
Non-personnel Expenditures											
410 - Professional And Technical	\$	32,397	\$	48,784	\$	16,294	\$ 47,155	\$	47,155	\$ -	0.0%
420 - Staff Travel		27,788		29,953		19,581	39,055		39,055	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		5,190		4,810		5,047	5,586		4,650	(936)	-16.8%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		34,065		36,417		41,602	35,262		35,262	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		80,868		92,563		132,807	62,856		61,756	(1,100)	-1.8%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		333		1,885		1,050	-		1,000	1,000	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		15,696		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		180,641		230,108		216,381	189,914		188,878	 (1,036)	-0.5%
Total Expenditures	\$	3,816,450	\$	3,733,345	\$	3,838,184	\$ 4,210,516	\$	4,201,164	\$ (9,352)	-0.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

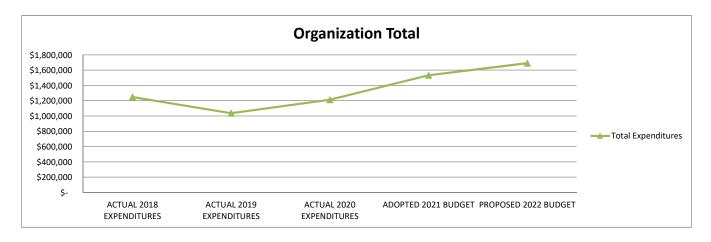
LOCATION: 1043 - Fine Arts	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	33.50	33.49	33.49	33.30	32.90	(0.40)	-1.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated	<del></del>	-	-	-	-	-	0.0%
Total Certificated	35.50	35.49	35.49	35.30	34.90	(0.40)	-1.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	36.50	36.49	36.49	36.30	35.90	(0.40)	-1.1%



#### STATEMENT OF PROGRAM:

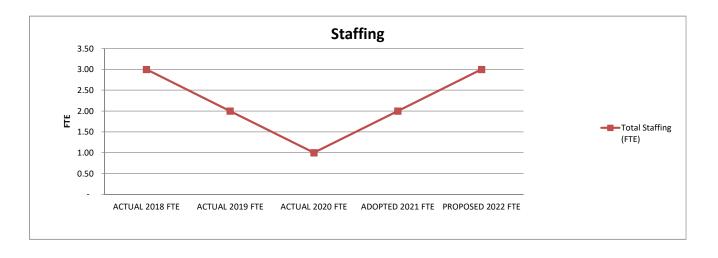
The Music and Fine Arts Department provides funding, instruction, and direct supervision for the elementary band, 6-12 orchestra, and middle school choir programs. Our itinerant instrumental music and choral teachers teach more than 5000 students throughout the District. The M & FA budget also funds orchestra and band in the secondary optional programs. In addition to funding and supervision, The M & FA Department also provides support and event coordination for the entire K-12 Music program and K-12 Art program. This includes curriculum support, teacher in-service, professional development, resource materials, festivals, concerts, art shows, and a variety of other services to all schools.

LOCATION: 1044 - Career Technology Education		ACTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.00
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	231,471	\$	164,966	\$	239,974	\$ 466,295	\$ 483,030	\$ 16,735	3.6%
320 - Non-Certificated Salaries		74,236		69,967		65,879	80,913	112,985	32,072	39.6%
360 - Employee Benefits		67,482		61,763		104,503	140,366	174,749	34,383	24.5%
Total Personnel Expenditures		373,189		296,696		410,356	687,574	770,764	83,190	12.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	117,344	\$	47,569	\$	39,241	\$ 105,000	\$ 30,000	\$ (75,000)	-71.4%
420 - Staff Travel		34,029		8,198		8,292	32,500	32,500	-	0.0%
425 - Student Travel		1,167		-		-	25,000	25,000	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		62,441		61,593		95,981	128,000	128,000	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		637,864		581,469		607,853	524,533	674,533	150,000	28.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		9,855		15,572		77	5,222	5,222	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		12,371		25,485		50,613	25,000	25,000	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		875,071		739,886		802,057	845,255	920,255	75,000	8.9%
Total Expenditures	\$	1,248,260	\$	1,036,582	\$	1,212,413	\$ 1,532,829	\$ 1,691,019	\$ 158,190	10.3%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

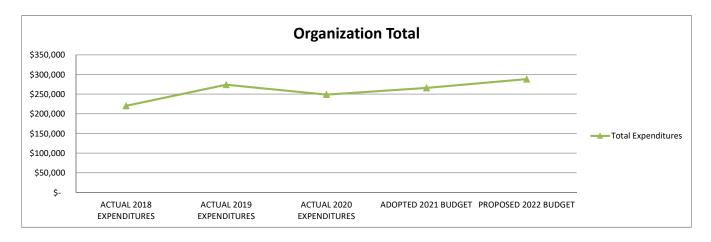
LOCATION: 1044 - Career Technology Education	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1077 - Carcel Technology Education	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	-	-	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	1.00	1.00	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	2.00	1.00	-	1.00	1.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	1.00	1.00	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
Total Staffing (FTE)	3.00	2.00	1.00	2.00	3.00	1.00	50.0%



#### STATEMENT OF PROGRAM:

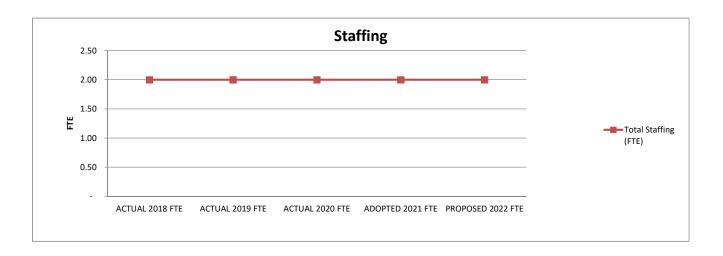
Career and Technical Education (CTE) helps students discover their talents, plan a career, and build a future. The department designs, develops and coordinates career preparation programs aligned to in-demand industry clusters and career pathways. CTE priorities include teacher professional development, quality instruction, rigorous CTE curriculum, work based learning experiences and post-secondary connections to the workplace and advanced education. CTE programs serve students in 6th through 12th grade, creating educational pathways that prepare students for the demands of the workplace and post-secondary education. Programs are influenced and guided by the CTE Advisory boards, industry partners and post-secondary education institutions to ensure students can successfully transition out of high school to pursue their career and educational goals.

LOCATION: 1048 - Development and Grants	A	CTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	1.15
	EXPE	NDITURES	EXPE	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	-	\$ _	\$ _	\$ _	0.0%
320 - Non-Certificated Salaries		143,576		142,178		157,535	160,196	173,504	13,308	8.3%
360 - Employee Benefits		73,091		78,081		80,029	96,525	102,900	6,375	6.6%
Total Personnel Expenditures		216,667		220,259		237,564	256,721	276,404	19,683	7.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	44,182	\$	-	\$ -	\$ 2,500	\$ 2,500	0.0%
420 - Staff Travel		973		4,963		3,817	5,050	5,050	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		484	2,400	2,400	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,443		3,794		7,078	1,800	1,800	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,154		920		150	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		3,570		53,859		11,529	9,250	11,750	2,500	27.0%
Total Expenditures	\$	220,237	\$	274,118	\$	249,093	\$ 265,971	\$ 288,154	\$ 22,183	8.3%



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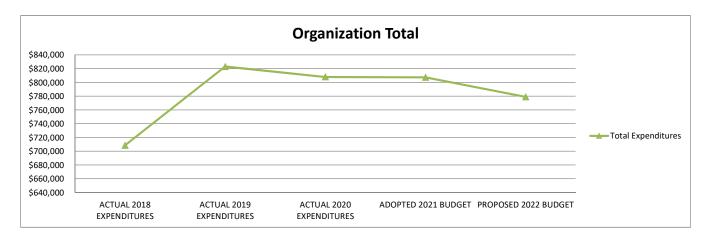
LOCATION: 1048 - Development and Grants	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
To to Development and Grants	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Staffing (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%



#### STATEMENT OF PROGRAM:

The Development and Grants Department acts as the central oversight for ASD's external funding opportunities. The Department provides research, prepares competitive grant proposals, and plans for growing the peripheral relationships and networking capacity for ASD to gain funding prospects. The staff works closely with ASD leadership and Academic Services to identify school/instructional funding needs and to strategically align with ASD's long-term goals/objectives. Under the Finance Department, the Development and Grants Dept. works closely with Accounting staff regarding notification of awards, post-award compliance training, budget adjustments, and new award criteria.

LOCATION: 1049 - Publication Services	A	CTUAL 2018		CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	EXPE	NDITURES	EXPE	NDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ (1,607)	\$ (1,607)	0.0%
320 - Non-Certificated Salaries		324,223		341,609		338,812	332,564	315,527	(17,037)	-5.1%
360 - Employee Benefits		211,538		207,584		211,990	216,987	213,768	(3,219)	-1.5%
Total Personnel Expenditures		535,761		549,193		550,802	549,551	527,688	(21,863)	-4.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	21,109	\$	74,984	\$	30,785	\$ 64,460	\$ 64,460	\$ -	0.0%
420 - Staff Travel		19		442		-	5,978	5,978	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		93	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		64,085		48,529		89,412	66,870	60,314	(6,556)	-9.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		87,507		143,956		126,270	120,123	120,123	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		94		400		59	381	381	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		5,504		10,495	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		172,814		273,815		257,114	257,812	251,256	(6,556)	-2.5%
Total Expenditures	\$	708,575	\$	823,008	\$	807,916	\$ 807,363	\$ 778,944	\$ (28,419)	-3.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

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FY21 ADOPTED VS FY22

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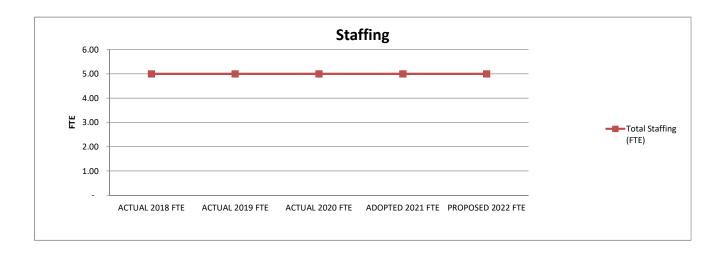
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1049 - Publication Services	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%

5.00

5.00

5.00



#### STATEMENT OF PROGRAM:

LOCATION:

Professional/Technical

Clerical Teachers Assistants

Custodial

Maintenance Other Classified

Total Classified

Total Staffing (FTE)

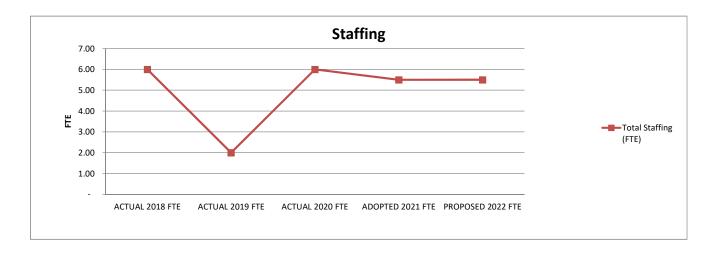
The Publications Services Department provides quality printed materials as needed by all departments and school units to the extent possible within budgetary limits.

LOCATION: 1050 - Communications and Outreach		CTUAL 2018		CTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTE PROPOS	SED
	EXPE	NDITURES	EXPE	ENDITURES	EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$	5,000	S	_	S	_	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	•	188,033	•	272,935	•	364,947	•	413,249	•	415,832	2,583	0.6%
360 - Employee Benefits		105,681		159,789		176,093		256,986		265,638	8,652	3.4%
Total Personnel Expenditures		293,714		437,724		541,040		670,235		681,470	11,235	1.7%
Non-personnel Expenditures												
410 - Professional And Technical	\$	78,150	\$	73,104	\$	92,162	\$	87,720	\$	87,720	\$ -	0.0%
420 - Staff Travel		1,815		3,675		4,878		5,800		5,800	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		50,040		52,239		38,408		72,400		72,400	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		11,456		16,897		18,615		39,300		39,300	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		2,202		1,762		1,776		2,540		2,540	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses	-	28,584		47,658		73,681		90,000		66,322	(23,678)	-26.3%
Total Non-personnel Expenditures		172,247		195,335		229,520		297,760		274,082	(23,678)	-8.0%
Total Expenditures	\$	465,961	\$	633,059	\$	770,560	\$	967,995	\$	955,552	\$ (12,443)	-1.3%



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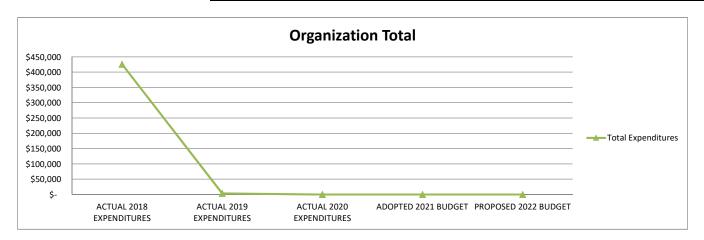
LOCATION: 1050 - Communications and Outreach	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTE PROPOS	
1050 - Communications and Outreach	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	SED %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	3.00	1.00	4.00	4.00	4.00	-	0.0%
Clerical	2.00	-	1.00	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	6.00	2.00	6.00	5.50	5.50	-	0.0%
Total Staffing (FTE)	6.00	2.00	6.00	5.50	5.50	-	0.0%



## STATEMENT OF PROGRAM:

The Communications and Community Outreach Department supports Anchorage's students, staff and the community by providing accurate and timely information about student achievement, budget and District initiatives. We focus efforts on media relations, strong internal communications, crisis communications and external communications with residents and community partners.

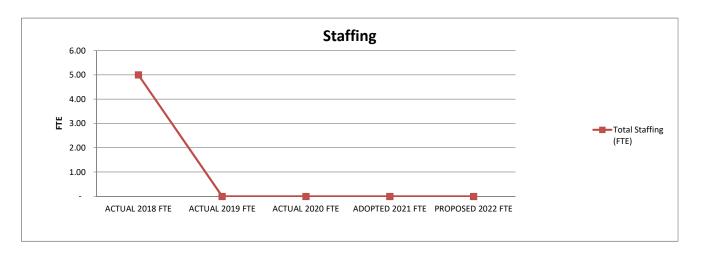
LOCATION: 1051 - Library Resources	A	CTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	1	PROPOSED 2022	FY21 ADOPTEI PROPOS	
•	EXPE	NDITURES	EXP		EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		225,553		3,633		-	-		-	-	0.0%
360 - Employee Benefits		192,436		(247)		-	_		-	-	0.0%
Total Personnel Expenditures		417,989		3,386		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ _	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	_		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		232		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		7,156		-		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		351		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		7,739		-		-	-		-	-	0.0%
Total Expenditures	\$	425,728	\$	3,386	\$	-	\$ -	\$	-	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1051 - Library Resources	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

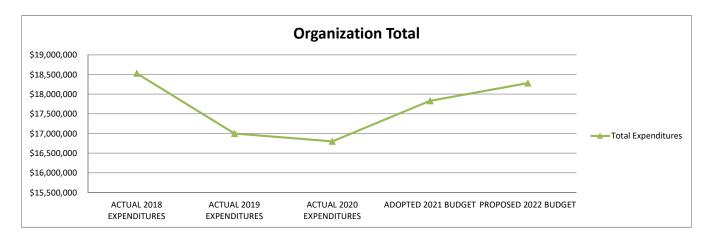
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	_	-	0.0%
Principal	-	_	-	-	_	-	0.0%
Classroom Teacher	-	_	-	-	-	-	0.0%
Special Service Teacher	-	_	-	-	-	-	0.0%
Professional/Technical	-	_	-	_	-	-	0.0%
Other Certificated	-	_	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	_	_	_	0.0%
Professional/Technical	1.00	-	-	-	-	-	0.0%
Clerical	4.00	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	_	-	_	-	-	0.0%
Other Classified	-	_	-	-	-	-	0.0%
Total Classified	5.00	-	-	-	-	-	0.0%
Total Staffing (FTE)	5.00	_	-	<u>-</u>	-	_	0.0%



#### STATEMENT OF PROGRAM:

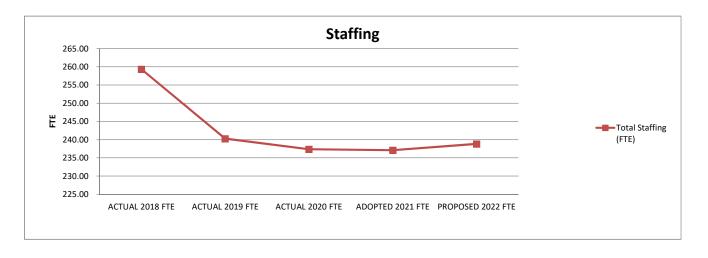
Library Resources has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1061 - Custodial Services		ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	1.00
	EXP	PENDITURES	EXPE	NDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		8,824,178		8,219,969		8,233,871	8,480,994	8,715,252	234,258	2.8%
360 - Employee Benefits		8,630,443		7,777,606		7,686,084	8,221,426	8,528,345	306,919	3.7%
Total Personnel Expenditures		17,454,621		15,997,575		15,919,955	16,702,420	17,243,597	541,177	3.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	110,148	\$	105,828	\$	113,453	\$ 117,988	\$ 117,988	\$ -	0.0%
420 - Staff Travel		11,843		1,496		5,741	2,000	2,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		2,938		(2,943)		4,015	2,900	2,592	(308)	-10.6%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		3,683		2,646		2,195	5,900	5,900	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		923,809		880,070		738,134	964,412	889,412	(75,000)	-7.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		22,823		17,306		15,753	35,000	20,864	(14,136)	-40.4%
Total Non-personnel Expenditures		1,075,244		1,004,403		879,291	1,128,200	1,038,756	(89,444)	-7.9%
Total Expenditures	\$	18,529,865	\$	17,001,978	\$	16,799,246	\$ 17,830,620	\$ 18,282,353	\$ 451,733	2.5%



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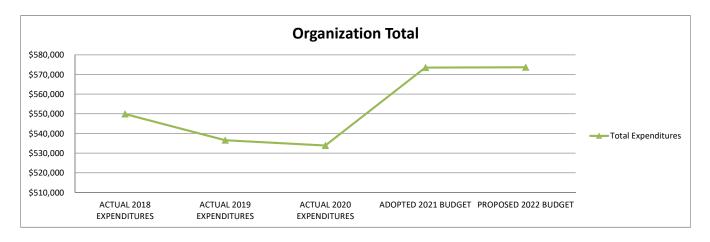
LOCATION: 1061 - Custodial Services	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
2001 Gastoana Scrittes	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-			-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	2.00	1.50	1.50	1.50	1.00	(0.50)	-33.3%
Professional/Technical	2.33	1.33	1.41	1.41	1.00	(0.41)	-29.1%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	253.00	235.45	232.45	232.21	234.82	2.62	1.1%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	_	-	-	-	-	0.0%
Total Classified	259.33	240.28	237.36	237.12	238.82	1.71	0.7%
Total Staffing (FTE)	259.33	240.28	237.36	237.12	238.82	1.71	0.7%



## STATEMENT OF PROGRAM:

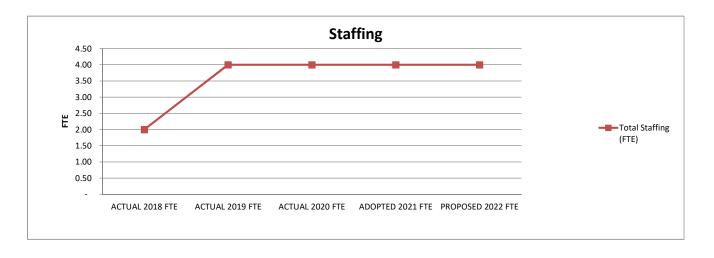
The Operations Department provides services for the cleaning of schools and other District facilities; support coverage and clean-up during and after facility use by various community organizations, to include after-school related activities, collection and disposal of trash and recycle materials from all facilities, pest control services, and building security services.

LOCATION: 1062 - Sec/Emerg Preparedness		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXPE	NDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		312,232		307,978		345,928		346,090		348,207		2,117	0.6%
360 - Employee Benefits		188,279		172,564		180,602		203,993		207,662		3,669	1.8%
Total Personnel Expenditures		500,511		480,542		526,530		550,083		555,869		5,786	1.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	29,750	\$	45,000	\$	-	\$	4,000	\$	1,000	\$	(3,000)	-75.0%
420 - Staff Travel		8,320		9,381		2,358		15,500		15,000		(500)	-3.2%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		432		-		(432)	-100.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		47		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		11,285		1,298		4,942		3,000		1,750		(1,250)	-41.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		80		368		-		500		50		(450)	-90.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		49,435		56,047		7,347		23,432		17,800		(5,632)	-24.0%
Total Expenditures	\$	549,946	\$	536,589	\$	533,877	\$	573,515	\$	573,669	\$	154	0.0%



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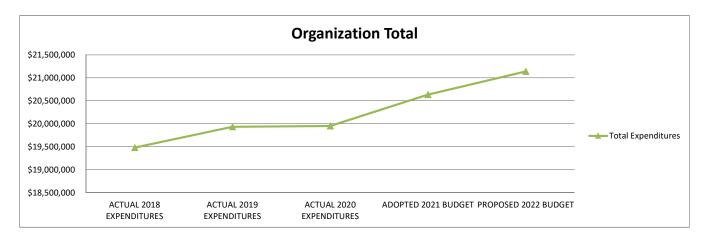
LOCATION: 1062 - Sec/Emerg Preparedness	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
1002 - Sect Emerg 1 repareuness	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	=	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	1.00	2.00	3.00	3.00	3.00	-	0.0%
Clerical	=	1.00	-	-	-	-	0.0%
Teachers Assistants	=	-	-	-	-	-	0.0%
Custodial	=	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	=	-	-	-	-	-	0.0%
Total Classified	2.00	4.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)	2.00	4.00	4.00	4.00	4.00	-	0.0%



#### STATEMENT OF PROGRAM:

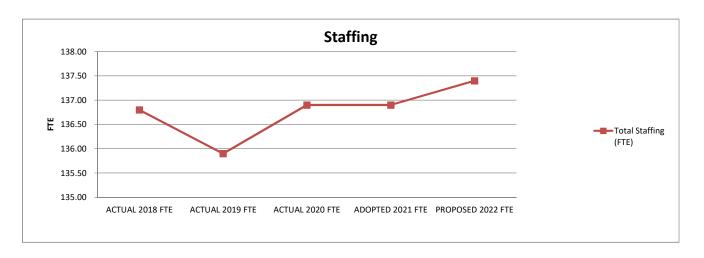
This department focuses on school crisis planning, security management and reporting, and emergency preparedness and training in collaboration with schools and departments within the Anchorage School District. In addition, the director works as a liaison to the Municipality of Anchorage, the State of Alaska, and federal emergency response agencies to ensure that emergency and security plans fall within mandated guidelines.

LOCATION: 1063 - Maintenance		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
Total Manuellande	EXI		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		8,169,993		8,824,598		8,527,353		8,189,962		8,735,752		545,790	6.7%	
360 - Employee Benefits		6,669,015		6,212,150		6,341,215		7,502,423		7,543,373		40,950	0.5%	
Total Personnel Expenditures		14,839,008		15,036,748		14,868,568		15,692,385		16,279,125		586,740	3.7%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	84,851	\$	65,365	\$	75,645	\$	108,307	\$	114,807	\$	6,500	6.0%	
420 - Staff Travel		25,976		266		5,259		6,000		6,000		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		93,305		66,330		89,953		120,538		95,672		(24,866)	-20.6%	
435 - Energy		140,685		131,629		121,730		147,900		151,500		3,600	2.4%	
440 - Other Purchased Services		885,697		1,176,740		992,435		982,270		855,770		(126,500)	-12.9%	
445 - Insurance And Bond Premiums		2,335		2,335		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		2,861,450		2,811,096		2,658,131		2,994,280		3,041,130		46,850	1.6%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		32,938		40,470		33,918		52,000		27,000		(25,000)	-48.1%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		41,230		128,607		529,211		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		472,014		472,467		574,301		530,000		566,681		36,681	6.9%	
Total Non-personnel Expenditures		4,640,481		4,895,305		5,080,583		4,941,295		4,858,560		(82,735)	-1.7%	
Total Expenditures	\$	19,479,489	\$	19,932,053	\$	19,949,151	\$	20,633,680	\$	21,137,685	\$	504,005	2.4%	



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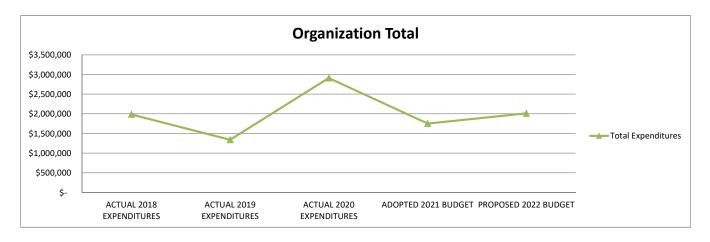
LOCATION: 1063 - Maintenance	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI		
1005 - Maintenance	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.50	1.50	1.50	1.00	(0.50)	-33.3%	
Professional/Technical	7.00	8.00	9.00	9.00	10.00	1.00	11.1%	
Clerical	4.00	3.00	3.00	3.00	3.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	0.80	0.40	0.40	0.40	0.40	-	0.0%	
Maintenance	124.00	123.00	123.00	123.00	123.00	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	136.80	135.90	136.90	136.90	137.40	0.50	0.4%	
Total Staffing (FTE)	136.80	135.90	136.90	136.90	137.40	0.50	0.4%	



## STATEMENT OF PROGRAM:

The Maintenance Department performs corrective, preventative, and emergency maintenance services throughout District facilities. The Maintenance crafts include: Grounds, Lock & Key, Mechanical, Painting, Roofing, Carpentry, Electronics, Electrical, Heat & Vent, Plumbing, Glass, Automations, and associated support functions. Regulatory compliance is an additional function of the Maintenance Department, overseeing Federal, State, and Municipal code, as well as OSHA compliance.

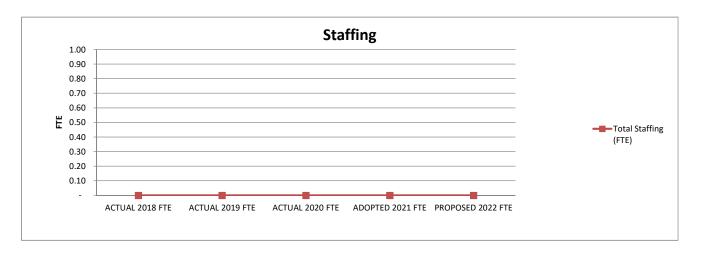
LOCATION: 1064 - Maintenance Projects		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
•	EXP	ENDITURES	EXPEN	NDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$	-	\$	_	\$	-	0.0%	
320 - Non-Certificated Salaries		-		-		-		-		-		-	0.0%	
360 - Employee Benefits		-		-		-		-		-		-	0.0%	
Total Personnel Expenditures		=		-		-		=		-		-	0.0%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		1,975,586		1,149,573		2,401,546		1,754,357		1,964,000		209,643	11.9%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		1,190		192,258		97,035		-		-		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		10,212		-		412,652		-		50,000		50,000	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		1,986,988		1,341,831		2,911,233		1,754,357		2,014,000		259,643	14.8%	
Total Expenditures	\$	1,986,988	\$	1,341,831	\$	2,911,233	\$	1,754,357	\$	2,014,000	\$	259,643	14.8%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1064 - Maintenance Projects	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

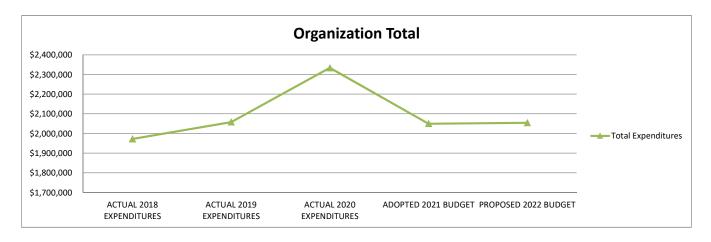
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
<u> </u>	-	-	-	-	-	0.0%
-	_	-	_	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	-	-	_	-	0.0%
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## STATEMENT OF PROGRAM:

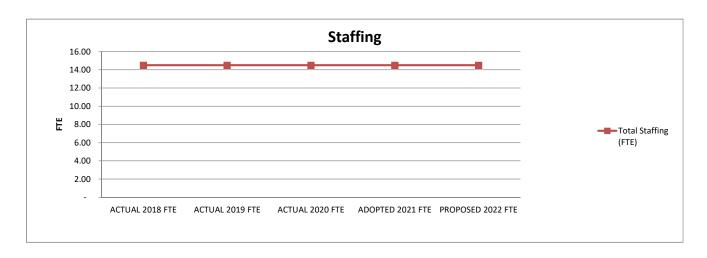
The Major Maintenance budget addresses those corrective and preventative projects of a significant size and scope to be completed primarily by outside contractors.

LOCATION: 1065 - Warehouse	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	,	944,672	•	1,050,137	•	1,106,665		970,630	•	994,668	•	24,038	2.5%
360 - Employee Benefits		765,362		729,646		788,570		776,501		787,283		10,782	1.4%
Total Personnel Expenditures		1,710,034		1,779,783		1,895,235		1,747,131		1,781,951		34,820	2.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	9,010	\$	12,365	\$	9,954	\$	4,007	\$	4,007	\$	-	0.0%
420 - Staff Travel		25		157		391		500		500		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		40,326		37,559		24,067		44,750		52,332		7,582	16.9%
435 - Energy		74,639		70,391		74,640		80,100		84,500		4,400	5.5%
440 - Other Purchased Services		861		977		771		3,220		3,220		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		42,034		57,722		69,199		65,500		65,500		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		171,977		5,000		5,000		-	0.0%
540 - Capital Outlay Other Expenses		95,666		99,342		87,778		100,000		57,721		(42,279)	-42.3%
Total Non-personnel Expenditures		262,561		278,513		438,777		303,077		272,780		(30,297)	-10.0%
Total Expenditures	\$	1,972,595	\$	2,058,296	\$	2,334,012	\$	2,050,208	\$	2,054,731	\$	4,523	0.2%



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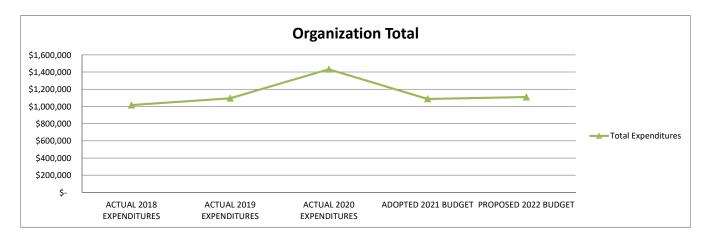
LOCATION: 1065 - Warehouse	ACTUAL 2018	ACTUAL 2010	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED VS FY22 PROPOSED		
1005 - Walchouse	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>ж</u>	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%	
Maintenance	12.00	12.00	12.00	12.00	12.00	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	14.50	14.50	14.50	14.50	14.50	-	0.0%	
Total Staffing (FTE)	14.50	14.50	14.50	14.50	14.50	-	0.0%	



#### STATEMENT OF PROGRAM:

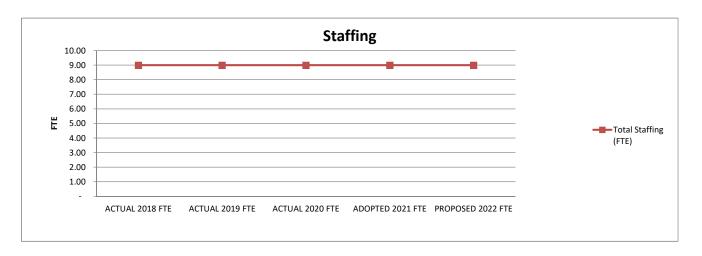
Warehouse receives and verifies shipments of materials, equipment and supplies. Distributes these items to appropriate district locations. Also provides truck transfers, courier services, archive storage and transport and maintaining school/support centralized supply inventories. Coordinates the redistribution and sales activities related to disposal of surplus equipment and material. Provides support in property movements related to major maintenance and capital projects. Responsible for coding and tagging of equipment into fixed asset system. Transport of science kits to and from all elementary schools.

LOCATION: 1066 - Rentals		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
	EXP		EXPE		EX	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	_	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		542,395		596,415		556,186		565,718		583,096		17,378	3.1%	
360 - Employee Benefits		432,524		402,524		392,265		464,173		470,413		6,240	1.3%	
Total Personnel Expenditures		974,919		998,939		948,451		1,029,891		1,053,509		23,618	2.3%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	18,350	\$	28	\$	25	\$	1,500	\$	1,500	\$	-	0.0%	
420 - Staff Travel		3,180		3,655		6,034		6,550		6,550		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		153		1,795		-		(1,795)	-100.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		4,223		95,119		1,500		1,500		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		19,922		31,713		145,637		47,400		47,400		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		57,475		237,383		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		41,452		97,094		484,351		58,745		56,950		(1,795)	-3.1%	
Total Expenditures	\$	1,016,371	\$	1,096,033	\$	1,432,802	\$	1,088,636	\$	1,110,459	\$	21,823	2.0%	



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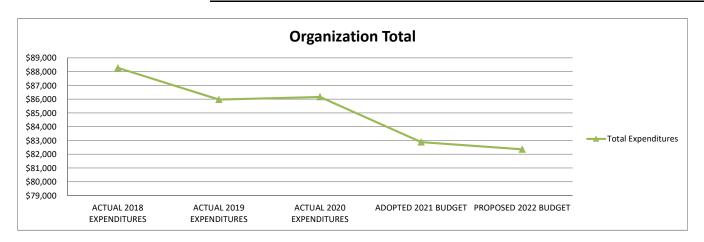
LOCATION: 1066 - Rentals	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	=	-	-	-	-	-	0.0%	
Principal	=	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	5.00	5.00	5.00	5.00	5.00	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	9.00	9.00	9.00	9.00	9.00	-	0.0%	
Total Staffing (FTE)	9.00	9.00	9.00	9.00	9.00	-	0.0%	



# STATEMENT OF PROGRAM:

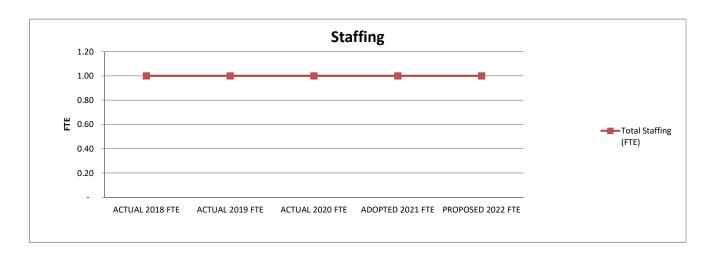
The Rentals Department coordinates district and community use and rental of ASD facilities for school, community, cultural and recreational events. Spaces available for facility rentals include auditoriums, gyms, multi-purpose rooms, classrooms, outside spaces and more. The department uses a web based program that allows community rental groups to check site availability and to schedule their own rental requests. The department's goal is to make tools available that support rental groups' facility scheduling needs and provide more customer service assistance.

LOCATION: 1067 - Community Resources		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
•	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
320 - Non-Certificated Salaries		47,747		45,906		45,937		41,949		41,412		(537)	-1.3%	
360 - Employee Benefits		40,478		39,912		40,077		40,784		40,792		8	0.0%	
Total Personnel Expenditures		88,225		85,818		86,014		82,733		82,204		(529)	-0.6%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		-		-		-		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		-		-		-		-		-		-	0.0%	
435 - Energy		-		-		-		-		-		-	0.0%	
440 - Other Purchased Services		-		-		-		-		-		-	0.0%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		52		150		149		150		150		-	0.0%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		-		-		-		-	0.0%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		52		150		149		150		150		-	0.0%	
Total Expenditures	\$	88,277	\$	85,968	\$	86,163	\$	82,883	\$	82,354	\$	(529)	-0.6%	



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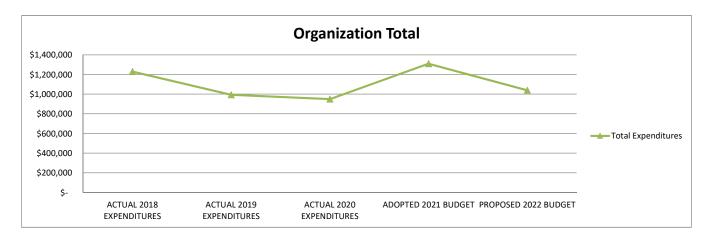
LOCATION: 1067 - Community Resources	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED		
•	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Total Staffing (FTE)	1.00	1.00	1.00	1.00	1.00	-	0.0%	



#### STATEMENT OF PROGRAM:

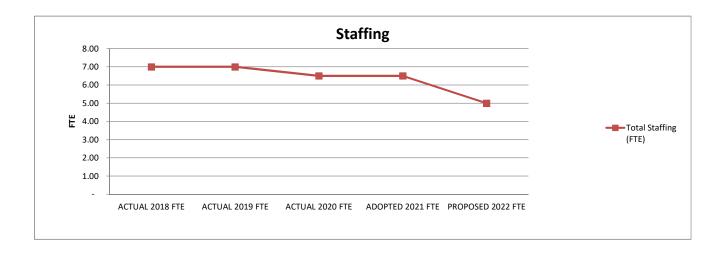
The Community Resources Department works closely with classroom teachers, community-wide resources and special events coordinators to enhance the instructional process for students. This is achieved by scheduling assemblies, speakers and field trips for ASD classrooms. The department uses a web based program that allows school staff to submit requests online, track requests and status changes, and receive immediate email notifications. Throughout the year, the department schedules People Mover buses for many field trips. Use of People Mover increases classroom mobility, eases congestion and decreases overall District transportation costs.

LOCATION: 1084 - Fac/Maint Vehicle Maintenance		ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED  2021		PROPOSED 2022	FY21 ADOPTE PROPO	SED
	EXP	ENDITURES	EXPENDITURES	EXPENDITURES	BUDGE	T	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	_	\$ -	\$ -	\$	_	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		400,086	375,759		36	9,243	316,183	(53,060)	-14.4%
360 - Employee Benefits		309,794	273,734	266,916	38	8,958	287,537	(101,421)	-26.1%
Total Personnel Expenditures		709,880	649,493	601,064	75	8,201	603,720	(154,481)	-20.4%
Non-personnel Expenditures									
410 - Professional And Technical	\$	13,975	\$ 10,314	\$ 6,988	\$ 1	2,658	\$ 12,658	\$ -	0.0%
420 - Staff Travel		-	-	-		-	-	-	0.0%
425 - Student Travel		-	-	-		-	-	-	0.0%
430 - Utility Services		-	-	50		-	-	-	0.0%
435 - Energy		-	-	-		-	-	-	0.0%
440 - Other Purchased Services		34,455	61,527	50,132	6	1,324	61,324	-	0.0%
445 - Insurance And Bond Premiums		-	-	-		-	-	-	0.0%
450 - Supplies, Materials, And Media		471,111	272,188	271,389	47	2,938	361,410	(111,528)	-23.6%
480 - Tuition And Stipends		-	-	-		-	-	-	0.0%
490 - Other Expenses		209	986	55		4,967	-	(4,967)	-100.0%
495 - Indirect Costs		-	-	-		-	-	-	0.0%
500 - Capital Outlay		-	-	-		-	-	-	0.0%
510 - Equipment		-	-	19,653		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-	-		-	-	-	0.0%
Total Non-personnel Expenditures		519,750	345,015	348,267	55	1,887	435,392	(116,495)	-21.1%
Total Expenditures	\$	1,229,630	\$ 994,508	\$ 949,331	\$ 1,31	0,088	\$ 1,039,112	\$ (270,976)	-20.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

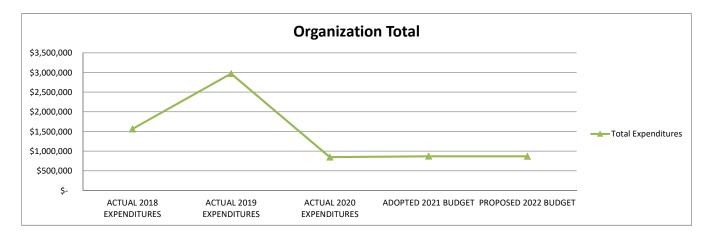
LOCATION: 1084 - Fac/Maint Vehicle Maintenance	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022			
1004 - Paciviaint Venicle Maintenance	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	0.50	0.50	-	-	-	-	0.0%	
Clerical	0.50	0.50	0.50	0.50	-	(0.50)	-100.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	6.00	6.00	6.00	6.00	5.00	(1.00)	-16.7%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	7.00	7.00	6.50	6.50	5.00	(1.50)	-23.1%	
Total Staffing (FTE)	7.00	7.00	6.50	6.50	5.00	(1.50)	-23.1%	



## STATEMENT OF PROGRAM:

The Vehicle Maintenance Department maintains all District non-pupil transportation vehicles, including warehouse and food delivery vans, maintenance vehicles, pickups, snowplows, tractors, loaders, graders, lawn mowers, snow blowers, and other motorized equipment.

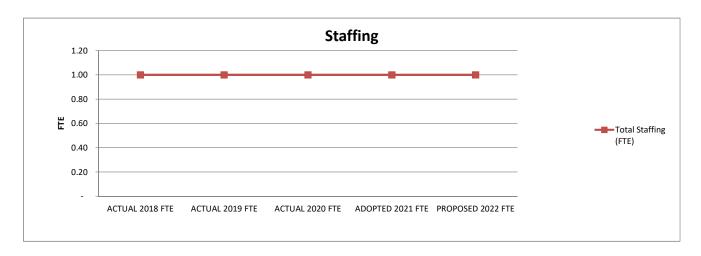
LOCATION: 1097 - Association Benefits		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXP.		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	442,550	\$	453,230	\$	496,378	\$	507,050	\$	506,977	\$	(73)	0.0%
320 - Non-Certificated Salaries		111,701		96,294		77,727		202,748		202,248		(500)	-0.2%
360 - Employee Benefits		1,009,863		2,397,830		274,319		161,786		161,865		79	0.0%
Total Personnel Expenditures		1,564,114		2,947,354		848,424		871,584		871,090		(494)	-0.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		25,000		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		-		25,000		-		-		-		-	0.0%
Total Expenditures	\$	1,564,114	\$	2,972,354	\$	848,424	\$	871,584	\$	871,090	\$	(494)	-0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPT	ED VS FY22
1097 - Association Benefits	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

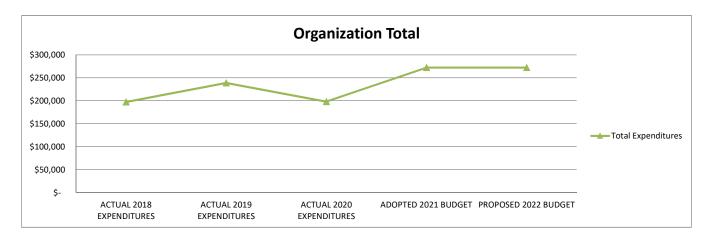
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	_	_	_	_	_	_	0.0%
Principal	_	_	_	_	_	_	0.0%
Classroom Teacher	_	_	_	_	_	_	0.0%
Special Service Teacher	_	_	_	_	_	_	0.0%
Professional/Technical	_	_	_	_	_	_	0.0%
Other Certificated	_	_	_	_	_	_	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	_	_	_	0.0%
Professional/Technical	_	_	_	_	_	_	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	_	0.0%
Teachers Assistants	-	-	-	-	-	_	0.0%
Custodial	_	_	_	_	_	_	0.0%
Maintenance	_	_	_	_	_	_	0.0%
Other Classified	_	_	_	_	_	_	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	1.00	1.00	1.00	1.00	1.00	_	0.0%



## STATEMENT OF PROGRAM:

The Association Benefits cost center accounts for partial salaries, leave days and substitutes for employees while performing their duties as representatives of bargaining groups.

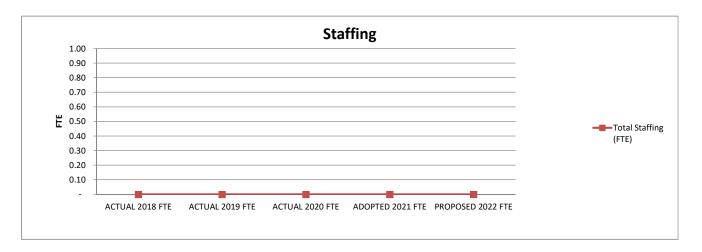
LOCATION: 1098 - Sick Leave Bank	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY: PROPOSED	
	EXPE		EXPE		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		181,460		220,599		182,850		250,000		250,000		-	0.0%
360 - Employee Benefits		15,746		18,228		15,298		22,161		22,161		-	0.0%
Total Personnel Expenditures		197,206		238,827		198,148		272,161		272,161		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		-		-		-		-		-		-	0.0%
Total Expenditures	\$	197,206	\$	238,827	\$	198,148	\$	272,161	\$	272,161	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1098 - Sick Leave Bank	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVED ACE DAILY MEMBEDSHID (ADM)	46 964 45	45 016 51	45 466 01	41 265 40	45 266 00	4 000 51	0.70/

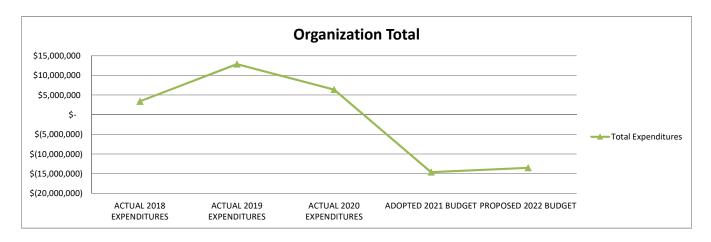
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
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## STATEMENT OF PROGRAM:

The Sick Leave Bank provides additional sick leave for participating employees who have exceeded their normal accrued leave.

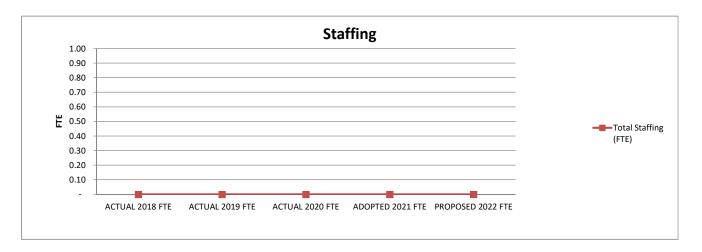
LOCATION: 1099 - Non Departmental		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
1035 - Non Departmental	EXP		EXPI		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	152,754	\$	446,573	\$	(5,000,000)	\$	(5,500,000)	\$	(500,000)	10.0%
320 - Non-Certificated Salaries		44,943		1,200,194		138,756		- 1		- 1			0.0%
360 - Employee Benefits		40,337		388,319		146,787		(15,462,000)		(14,330,060)		1,131,940	-7.3%
Total Personnel Expenditures		85,280		1,741,267		732,116		(20,462,000)		(19,830,060)		631,940	-3.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	(78,284)	\$	(1,393,628)	\$	73,053	\$	96,000	\$	6,000	\$	(90,000)	-93.8%
420 - Staff Travel		30		8,571		4,332		35,000		35,000		-	0.0%
425 - Student Travel		-		1,356		-		-		-		-	0.0%
430 - Utility Services		172,672		167,101		131,130		106,752		90,726		(16,026)	-15.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		3,321,510		9,485,317		3,966,883		3,682,557		3,695,180		12,623	0.3%
445 - Insurance And Bond Premiums		2,488,705		4,194,723		2,748,891		3,224,607		3,671,487		446,880	13.9%
450 - Supplies, Materials, And Media		12,315		723,728		1,177,036		207,500		207,500		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		19,613		46,490		12,164		1,243,732		1,549,069		305,337	24.6%
495 - Indirect Costs		(2,641,654)		(2,116,208)		(2,453,390)		(2,800,000)		(4,800,000)		(2,000,000)	71.4%
500 - Capital Outlay		- '		- '		- '		- '		- 1		- 1	0.0%
510 - Equipment		-		-		-		50,000		50,000		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
550 - Transfers To Other Funds		-		_		-		-		1,835,785		1,835,785	0.0%
Total Non-personnel Expenditures		3,294,907		11,117,450		5,660,099		5,846,148		6,340,747		494,599	8.5%
Total Expenditures	\$	3,380,187	\$	12,858,717	\$	6,392,215	\$	(14,615,852)	\$	(13,489,313)	\$	1,126,539	-7.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPT	ED VS FY22
1099 - Non Departmental	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

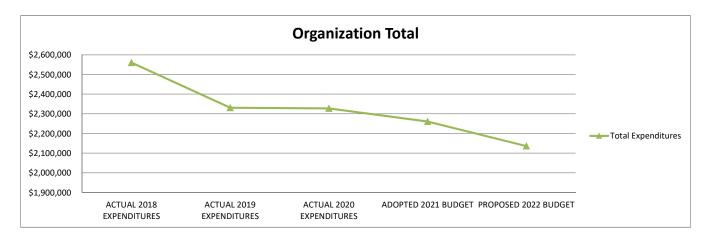
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
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## STATEMENT OF PROGRAM:

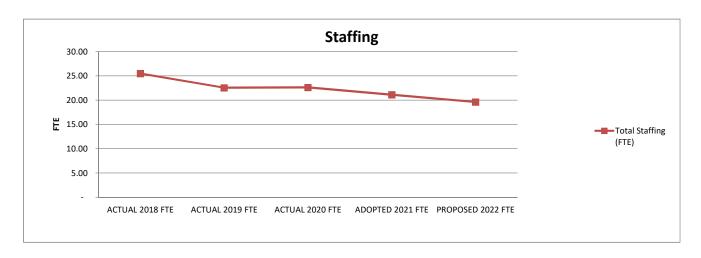
The Non Departmental cost center is used to account for districtwide charges and amounts not specifically provided for in any other cost center.

LOCATION: 1100 - Abbott Loop Elementary School		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED		100
	EXP		EXPE		EXP	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,507,579	\$	1,413,245	\$	1,388,361	\$	1,228,564	\$	1,139,122	\$	(89,442)	-7.3%
320 - Non-Certificated Salaries		144,389		152,063		166,627		182,568		185,725		3,157	1.7%
360 - Employee Benefits		737,909		612,580		610,096		659,561		616,906		(42,655)	-6.5%
Total Personnel Expenditures		2,389,877		2,177,888		2,165,084		2,070,693		1,941,753		(128,940)	-6.2%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		23,486		24,693		23,043		28,157		31,990		3,833	13.6%
435 - Energy		121,932		110,241		120,939		132,000		135,200		3,200	2.4%
440 - Other Purchased Services		4,440		5,170		5,950		6,145		5,820		(325)	-5.3%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		20,893		12,927		12,947		23,959		21,231		(2,728)	-11.4%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		172		153		(19)	-11.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		170,751		153,031		162,879		190,433		194,394		3,961	2.1%
Total Expenditures	\$	2,560,628	\$	2,330,919	\$	2,327,963	\$	2,261,126	\$	2,136,147	\$	(124,979)	-5.5%



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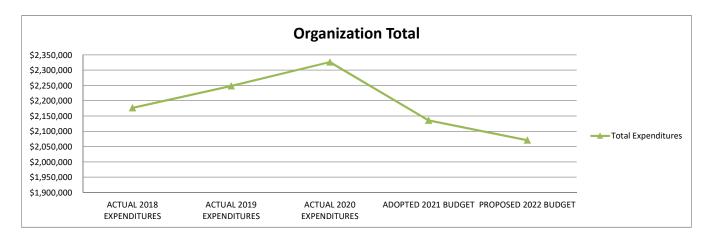
LOCATION: 1100 - Abbott Loop Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	320.20	305.21	304.54	232.56	257.00	24.44	10.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	14.00	14.00	12.50	11.00	(1.50)	-12.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	19.90	17.50	17.50	16.00	14.50	(1.50)	-9.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.06	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	25.46	22.56	22.63	21.13	19.63	(1.50)	-7.1%



## STATEMENT OF PROGRAM:

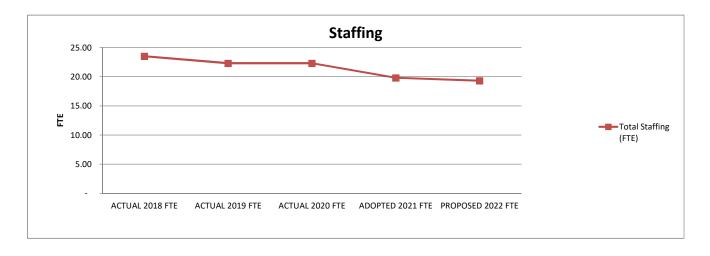
Abbott Loop Elementary School houses a K-6 traditional program with a full-day kindergarten program, and special education resource classes. Abbott Loop emphasizes academic achievement and mastery of the basics, and Social Emotional Learning for all students. Abbott Loop received Alaska's top Green Star Award and the Anchorage Chamber of Commerce Star Award for outstanding school-business partnerships.

LOCATION: 1110 - Airport Heights Elem School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED	1.15
The import neighbors seem sensor	EXP		EXPE		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,190,287	\$	1,174,838	\$	1,316,820	\$ 1,152,621	\$ 1,139,115	\$ (13,506)	-1.2%
320 - Non-Certificated Salaries		220,923		287,227		196,291	196,027	185,990	(10,037)	-5.1%
360 - Employee Benefits		653,983		666,208		698,080	656,497	618,054	(38,443)	-5.9%
Total Personnel Expenditures		2,065,193		2,128,273		2,211,191	2,005,145	1,943,159	(61,986)	-3.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	119	\$	134	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		22,458		22,449		21,713	23,691	24,638	947	4.0%
435 - Energy		59,753		66,968		67,930	79,200	76,100	(3,100)	-3.9%
440 - Other Purchased Services		5,356		5,969		5,810	5,595	5,505	(90)	-1.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		23,857		24,560		19,608	21,924	21,395	(529)	-2.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	161	156	(5)	-3.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		111,424		120,065		115,195	130,571	127,794	(2,777)	-2.1%
Total Expenditures	\$	2,176,617	\$	2,248,338	\$	2,326,386	\$ 2,135,716	\$ 2,070,953	\$ (64,763)	-3.0%



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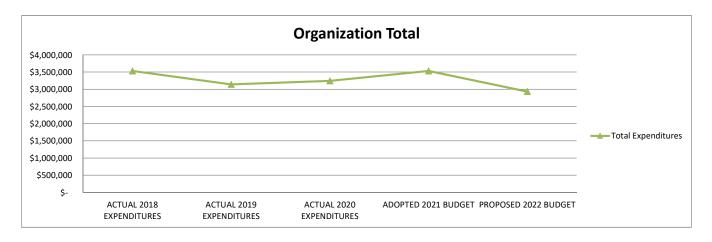
LOCATION: 1110 - Airport Heights Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	314.80	314.80	286.35	242.55	267.00	24.45	10.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.20	14.00	14.00	11.50	11.00	(0.50)	-4.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	18.70	17.50	17.50	15.00	14.50	(0.50)	-3.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.81	4.81	4.81	4.81	4.81	-	0.0%
Total Staffing (FTE)	23.51	22.31	22.31	19.81	19.31	(0.50)	-2.5%



## STATEMENT OF PROGRAM:

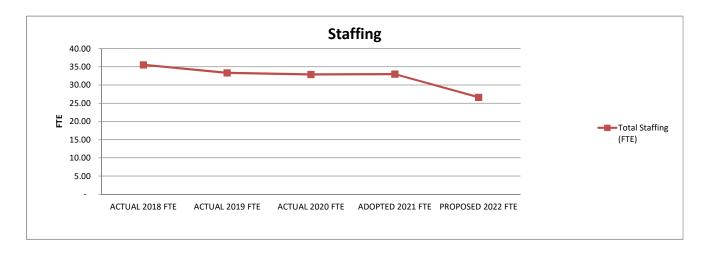
Airport Heights Elementary School provides a comprehensive school experience for children in kindergarten through grade six. The school uses a research-based curriculum combined with ongoing assessment and progress monitoring to deliver data driven, differentiated instruction for all students. By instilling the value of learning, and teaching the skills necessary for social and academic success, we will develop life-long learners who are responsible, productive members of their families and the community.

LOCATION: 1112 - Alpenglow Elementary School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	<b>%</b>
Personnel Expenditures													
310 - Certificated Salaries	\$	2,112,188	\$	1,903,436	S	1,900,186	\$	2,023,273	\$	1,646,120	\$	(377,153)	-18.6%
320 - Non-Certificated Salaries	*	265,007	-	234,647	*	262,749	-	242,869	-	206,366	-	(36,503)	-15.0%
360 - Employee Benefits		989,174		839,700		904,518		1,063,973		882,583		(181,390)	-17.0%
Total Personnel Expenditures		3,366,369		2,977,783		3,067,453		3,330,115		2,735,069		(595,046)	-17.9%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		378		738		410		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		23,452		21,836		31,601		29,008		25,744		(3,264)	-11.3%
435 - Energy		100,828		100,318		111,512		127,400		132,500		5,100	4.0%
440 - Other Purchased Services		7,405		7,820		7,480		7,620		6,920		(700)	-9.2%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		34,079		32,646		26,373		36,650		31,594		(5,056)	-13.8%
480 - Tuition And Stipends		-		-		-		-		-		- 1	0.0%
490 - Other Expenses		-		-		-		269		233		(36)	-13.4%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		166,142		163,358		177,376		200,947		196,991		(3,956)	-2.0%
Total Expenditures	\$	3,532,511	\$	3,141,141	\$	3,244,829	\$	3,531,062	\$	2,932,060	\$	(599,002)	-17.0%



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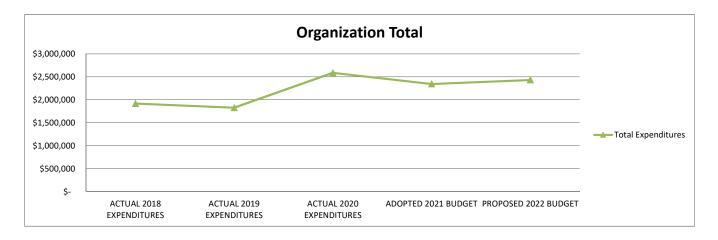
LOCATION: 1112 - Alpenglow Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	521.50	481.38	475.95	291.06	423.00	131.94	45.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	25.60	23.40	23.40	23.50	18.00	(5.50)	-23.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	29.10	26.90	26.90	27.00	21.50	(5.50)	-20.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.19	2.19	1.75	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.44	6.44	6.00	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	35.54	33.34	32.90	33.00	26.63	(6.38)	-19.3%



#### STATEMENT OF PROGRAM:

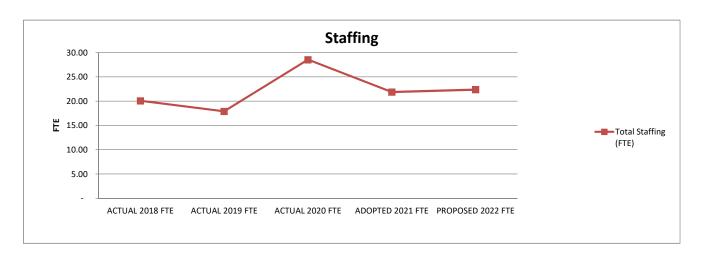
Alpenglow Elementary School is set in the picturesque Eagle River Valley, a local K-6 neighborhood school. While high academic achievement continues to be a success story, its best attribute is the cohesive community of parents and staff who work together to make each day a positive experience. Alpenglow is a high achieving school that fosters both high expectations and consideration for the social emotional development of the whole child. Alpenglow enjoys strong parental involvement and is dedicated to continuing and expanding its partnership with the community. We are proud to hold a high standard at Alpenglow and pleased to celebrate the many successes of all our hard working students.

LOCATION: 1114 - Aurora Elementary School		ACTUAL 2018 EXPENDITURES E		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP		EXP		EXP	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,110,556	\$	1,036,913	\$	1,540,010	\$	1,275,226	\$ 1,339,052	\$ 63,826	5.0%
320 - Non-Certificated Salaries		162,601		163,424		179,919		202,413	201,174	(1,239)	-0.6%
360 - Employee Benefits		529,977		512,090		721,208		720,598	735,229	14,631	2.0%
Total Personnel Expenditures		1,803,134		1,712,427		2,441,137		2,198,237	2,275,455	77,218	3.5%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		14		116		-		-	-	-	0.0%
425 - Student Travel		-		-		-		-	-	-	0.0%
430 - Utility Services		19,836		21,257		20,016		26,038	22,595	(3,443)	-13.2%
435 - Energy		74,298		75,110		88,837		92,800	102,400	9,600	10.3%
440 - Other Purchased Services		3,074		4,130		10,632		4,700	5,755	1,055	22.4%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		15,814		12,625		25,196		22,635	25,472	2,837	12.5%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		-		-		-		169	187	18	10.7%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		113,036		113,238		144,681		146,342	156,409	10,067	6.9%
Total Expenditures	\$	1,916,170	\$	1,825,665	\$	2,585,818	\$	2,344,579	\$ 2,431,864	\$ 87,285	3.7%



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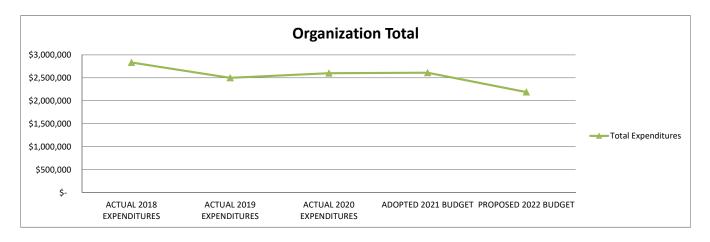
LOCATION: 1114 - Aurora Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	1.15
1114 - Autora Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	209.30	175.85	316.90	245.70	334.00	88.30	35.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	11.60	10.60	19.80	14.00	14.50	0.50	3.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	15.10	13.60	22.80	17.00	17.50	0.50	2.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.75	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.18	0.50	1.00	1.00	1.00	-	0.0%
Total Classified	4.99	4.31	5.75	4.88	4.88	-	0.0%
Total Staffing (FTE)	20.09	17.91	28.55	21.88	22.38	0.50	2.3%



## STATEMENT OF PROGRAM:

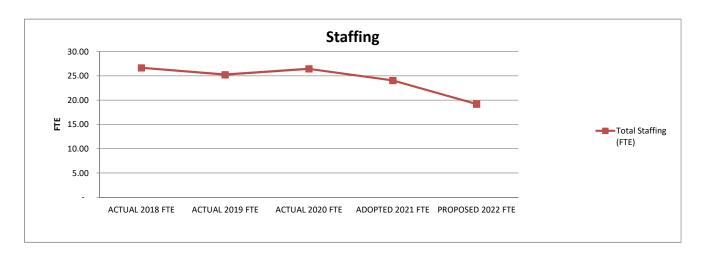
Aurora Elementary School is located on Joint Base Elmendorf Richardson. Our school motto is" Soaring to success because we H.O.P.E. (Have Only Positive Expectations) in a safe, caring and enriching learning environment." The majority of our students are military dependents, transitioning to and from other states and countries. We are a culturally responsive school, fostering a climate of caring and respect.

LOCATION: 1115 - Baxter Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOSE	
·	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,656,162	\$	1,441,244	\$	1,476,747	\$ 1,449,055	\$	1,182,138	\$ (266,917)	-18.4%
320 - Non-Certificated Salaries		178,874		234,401		241,542	202,060		171,399	(30,661)	-15.2%
360 - Employee Benefits		783,557		634,442		693,013	750,381		630,018	(120,363)	-16.0%
Total Personnel Expenditures		2,618,593		2,310,087		2,411,302	2,401,496		1,983,555	(417,941)	-17.4%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		29,304		28,766		27,493	34,371		34,557	186	0.5%
435 - Energy		139,616		124,282		131,349	144,500		144,800	300	0.2%
440 - Other Purchased Services		6,681		7,030		6,150	5,815		5,395	(420)	-7.2%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		41,193		28,291		25,698	25,070		20,327	(4,743)	-18.9%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		240	180		147	(33)	-18.3%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		216,794		188,369		190,930	209,936		205,226	(4,710)	-2.2%
Total Expenditures	\$	2,835,387	\$	2,498,456	\$	2,602,232	\$ 2,611,432	\$	2,188,781	\$ (422,651)	-16.2%



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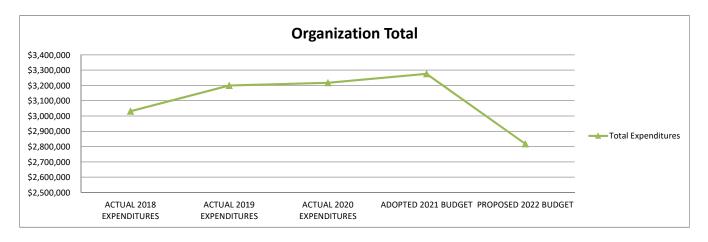
LOCATION: 1115 - Baxter Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
The Busice Beneating School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	360.56	341.70	300.25	201.44	253.00	51.56	25.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	17.60	15.20	16.40	14.00	10.00	(4.00)	-28.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	21.10	19.70	20.90	18.50	14.50	(4.00)	-21.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.44	(0.88)	-66.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	4.69	(0.88)	-15.7%
Total Staffing (FTE)	26.66	25.26	26.46	24.06	19.19	(4.88)	-20.3%



#### STATEMENT OF PROGRAM:

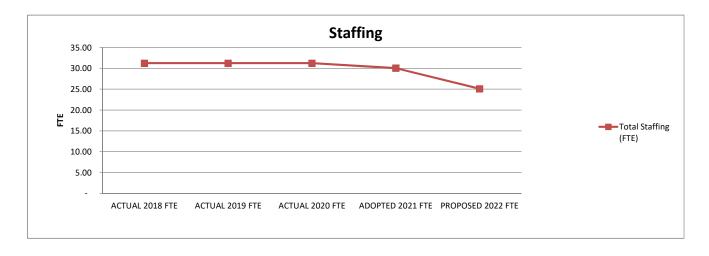
Baxter Elementary provides a comprehensive educational program for students in Kindergarten through sixth grade. Baxter is the alternative site for the MSI (Multi-Sensory Instruction) program in the Anchorage School District. MSI is a structured, systematic, explicit approach to teaching Language Arts and Reading. The approach is highly effective with students with Specific Language Disability and those that struggle in reading, writing, and spelling. Baxter has two Life Skills classes for students with disabilities. The Baxter staff is dedicated to providing a safe and positive educational environment in which students are challenged, excellence is expected, and diversity is valued.

LOCATION: 1116 - Bayshore Elementary School	1	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,836,353	\$	1,953,720	\$	1,946,455	\$ 1,841,541	\$ 1,539,956	\$ (301,585)	-16.4%
320 - Non-Certificated Salaries	•	188,093	•	206,203	•	199,533	238,364	214,721	(23,643)	-9.9%
360 - Employee Benefits		795,895		825,853		873,363	968,541	831,277	(137,264)	-14.2%
Total Personnel Expenditures		2,820,341		2,985,776		3,019,351	3,048,446	2,585,954	(462,492)	-15.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	26	\$	197	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		379		714		521	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		27,804		27,903		28,420	35,099	34,803	(296)	-0.8%
435 - Energy		141,534		143,835		128,797	151,900	159,900	8,000	5.3%
440 - Other Purchased Services		6,780		7,115		6,940	7,070	6,775	(295)	-4.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		33,989		34,115		32,996	33,442	30,576	(2,866)	-8.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	245	225	(20)	-8.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		210,512		213,879		197,793	227,756	232,279	4,523	2.0%
Total Expenditures	\$	3,030,853	\$	3,199,655	\$	3,217,144	\$ 3,276,202	\$ 2,818,233	\$ (457,969)	-14.0%



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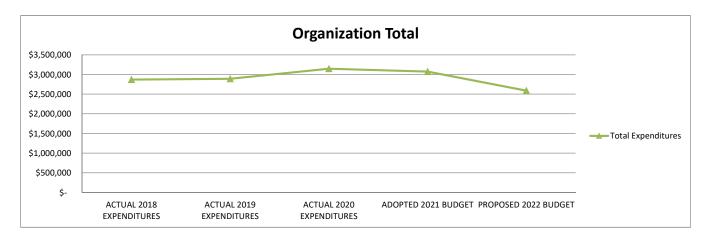
LOCATION: 1116 - Bayshore Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	463.85	462.65	442.70	355.85	407.00	51.15	14.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	22.20	22.20	22.20	21.00	16.50	(4.50)	-21.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.70	25.70	25.70	24.50	20.00	(4.50)	-18.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	31.26	31.26	31.26	30.06	25.13	(4.94)	-16.4%



#### STATEMENT OF PROGRAM:

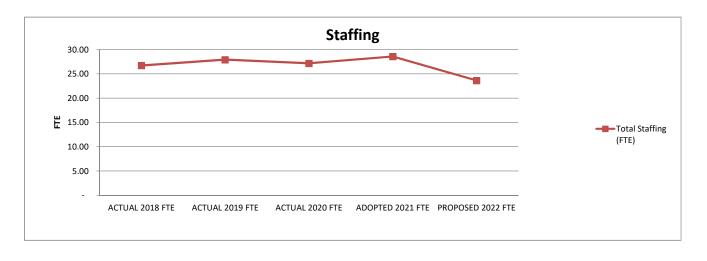
Bayshore Elementary School provides a well-rounded education for children in grades K-6 in a traditional neighborhood setting. The rigorous program is focused on district and state standards. Our dedicated 90-minute literacy and math blocks help students learn in flexible groups based on regular review of performance. Reading and math instruction is provided according to students' specific needs. We also use assessment-driven instruction in writing. PTA and staff members are dedicated to providing personal development activities for students such as: chorus, choir chimes, community service, Student Council, spirit days and numerous sports opportunities.

LOCATION: 1118 - Bear Vly Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,637,177	\$	1,709,308	\$	1,892,363	\$ 1,726,605	\$ 1,423,879	\$ (302,726)	-17.5%
320 - Non-Certificated Salaries		227,674		208,602		189,327	241,655	212,346	(29,309)	-12.1%
360 - Employee Benefits		857,266		812,108		915,359	921,363	774,990	(146,373)	-15.9%
Total Personnel Expenditures		2,722,117		2,730,018		2,997,049	2,889,623	2,411,215	(478,408)	-16.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		197		639		368	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		19,152		22,301		22,894	26,980	27,281	301	1.1%
435 - Energy		96,366		105,694		93,327	119,200	117,500	(1,700)	-1.4%
440 - Other Purchased Services		6,107		6,485		6,180	6,790	6,265	(525)	-7.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		28,652		25,962		26,548	31,693	27,922	(3,771)	-11.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		250		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		150,724		161,081		149,317	184,663	 178,968	 (5,695)	-3.1%
Total Expenditures	\$	2,872,841	\$	2,891,099	\$	3,146,366	\$ 3,074,286	\$ 2,590,183	\$ (484,103)	-15.7%



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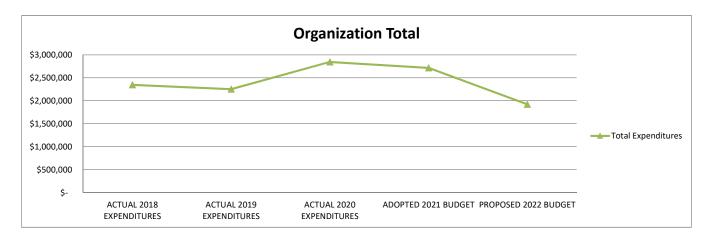
LOCATION: 1118 - Bear Vly Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
The Bear viy Elementary sensor	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	412.80	384.05	421.90	259.71	370.00	110.29	42.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	19.80	18.60	20.00	15.50	(4.50)	-22.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	21.60	22.80	21.60	23.00	18.50	(4.50)	-19.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.13	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	26.73	27.93	27.16	28.56	23.63	(4.94)	-17.3%



## STATEMENT OF PROGRAM:

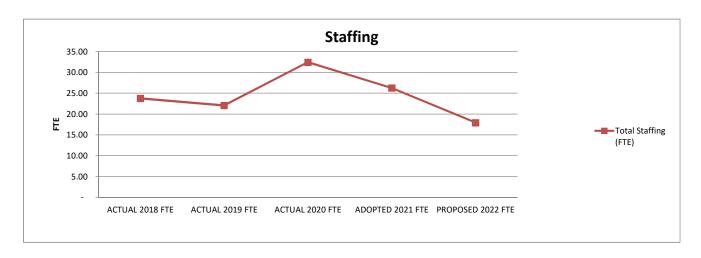
Bear Valley Elementary, nestled in the mountains above Anchorage, is committed to providing students a well-rounded education in support of life-long learning. Parent involvement is welcome and acknowledged as integral to student success. Bear Valley is dedicated to providing students with successful learning experiences, enrichment opportunities and assistance in reaching their full potential as safe, respectful and responsible members of the community.

LOCATION: 1120 - Birchwood Elem School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,347,067	\$	1.281.169	\$	1,708,163	\$ 1,478,808	\$ 976,476	\$ (502,332)	-34.0%
320 - Non-Certificated Salaries		166,401		188,010		173,077	229,787	172,968	(56,819)	-24.7%
360 - Employee Benefits		673,603		614,683		791,293	810,980	583,296	(227,684)	-28.1%
Total Personnel Expenditures		2,187,071		2,083,862		2,672,533	2,519,575	1,732,740	(786,835)	-31.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	179	\$	179	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		201		90		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,359		40,789		33,986	34,847	34,400	(447)	-1.3%
435 - Energy		106,232		104,008		107,429	128,600	130,500	1,900	1.5%
440 - Other Purchased Services		5,055		5,500		8,210	5,845	5,770	(75)	-1.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,097		17,467		23,671	25,553	17,357	(8,196)	-32.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	187	126	(61)	-32.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		159,944		168,033		173,475	195,032	188,153	(6,879)	-3.5%
Total Expenditures	\$	2,347,015	\$	2,251,895	\$	2,846,008	\$ 2,714,607	\$ 1,920,893	\$ (793,714)	-29.2%



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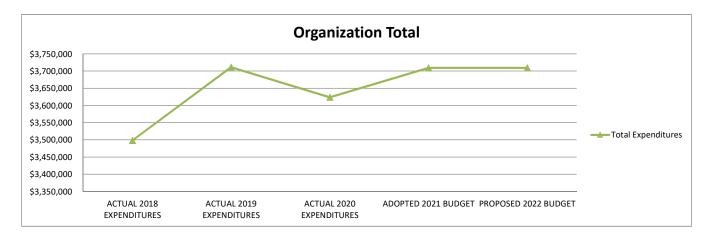
LOCATION: 1120 - Birchwood Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	10.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	292.45	251.25	216.35	163.89	218.00	54.11	33.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.20	14.00	22.20	16.00	9.50	(6.50)	-40.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.50	2.50	2.00	(0.50)	-20.0%
Total Certificated	18.20	17.00	25.70	19.50	12.50	(7.00)	-35.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.75	1.75	0.44	(1.31)	-75.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	2.00	2.00	2.00	-	0.0%
Total Classified	5.56	5.06	6.75	6.75	5.44	(1.31)	-19.4%
Total Staffing (FTE)	23.76	22.06	32.45	26.25	17.94	(8.31)	-31.7%



## STATEMENT OF PROGRAM:

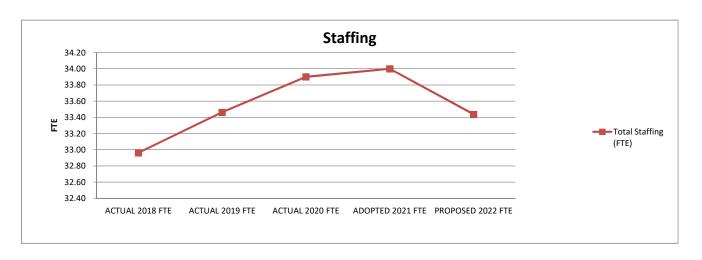
Birchwood ABC is a neighborhood school in the Anchorage School District with an alternative curricular program. The staff emphasizes basic academic skills and subject matter along with character building, citizenship, and patriotism. The school seeks to build a sense of responsibility, confidence, and community. Parent participation is a key component to our success as many parents volunteer six or more hours of their time each quarter. This partnership creates the optimal climate for promoting student success.

LOCATION: 1125 - Bowman Elementary School	4	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
·	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,080,028	\$	2,217,513	\$	2,146,819	\$ 2,129,121	\$ 2,096,840	\$ (32,281)	-1.5%
320 - Non-Certificated Salaries		224,727		250,743		242,912	249,873	263,363	13,490	5.4%
360 - Employee Benefits		966,581		1,022,392		1,014,854	1,093,589	1,099,672	6,083	0.6%
Total Personnel Expenditures		3,271,336		3,490,648		3,404,585	3,472,583	3,459,875	(12,708)	-0.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		835		1,213		908	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		26,209		28,918		30,121	32,934	34,181	1,247	3.8%
435 - Energy		151,624		138,733		140,106	151,300	161,300	10,000	6.6%
440 - Other Purchased Services		9,919		8,440		8,760	8,930	9,360	430	4.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		38,455		43,100		39,462	43,316	44,361	1,045	2.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	309	320	11	3.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		227,042		220,404		219,357	236,789	249,522	12,733	5.4%
Total Expenditures	\$	3,498,378	\$	3,711,052	\$	3,623,942	\$ 3,709,372	\$ 3,709,397	\$ 25	0.0%



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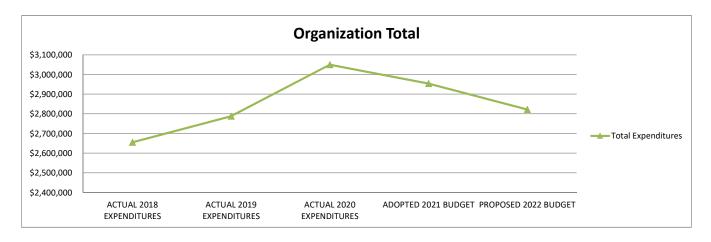
LOCATION: 1125 - Bowman Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
1125 - Bowlian Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	562.62	550.76	561.08	484.86	539.00	54.14	11.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	23.40	23.40	23.40	23.50	22.50	(1.00)	-4.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	27.40	27.90	27.90	28.00	27.00	(1.00)	-3.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.75	1.75	2.19	0.44	25.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	6.00	6.00	6.44	0.44	7.3%
Total Staffing (FTE)	32.96	33.46	33.90	34.00	33.44	(0.56)	-1.7%



#### STATEMENT OF PROGRAM:

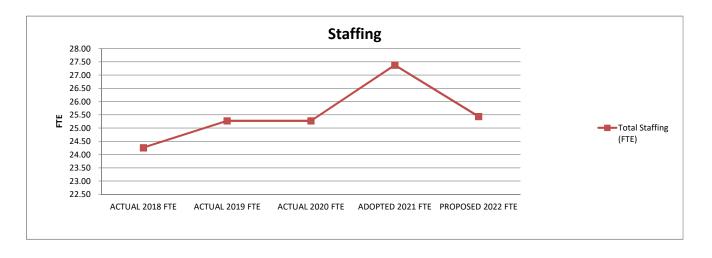
Willard L. Bowman provides a variety of educational opportunities for students. Our school has a K-6 neighborhood program, a K-6 Open Optional program, two special education developmental preschool classes, a special education PreK-6 structured learning program with four classrooms. The instructional staff includes classroom teachers, specialists, special education teachers, special education department chair, physical therapists, occupational therapists, spech therapists, nurse, two bilingual tutors, part-time counselor, and teacher assistants (kindergarten and special education). Parent and community involvement are integral components of the Bowman community.

LOCATION: 1130 - Campbell STEM Elementary		ACTUAL 2018	TUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.0
The Campbell & LEM Elementary	EXP			EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,508,267	\$ 1,599,057	\$	1,773,748	\$ 1,664,543	\$ 1,581,816	\$ (82,727)	-5.0%
320 - Non-Certificated Salaries		201,685	230,256		211,240	226,223	214,716	(11,507)	-5.1%
360 - Employee Benefits		751,706	806,392		881,122	889,906	842,670	(47,236)	-5.3%
Total Personnel Expenditures		2,461,658	2,635,705		2,866,110	2,780,672	2,639,202	(141,470)	-5.1%
Non-personnel Expenditures									
410 - Professional And Technical	\$	3,200	\$ -	\$	3,200	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,768	354		159	-	-	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		19,884	21,289		23,760	24,366	30,958	6,592	27.1%
435 - Energy		100,457	98,097		104,008	110,900	112,700	1,800	1.6%
440 - Other Purchased Services		5,356	5,900		6,090	6,790	7,090	300	4.4%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		61,855	26,836		40,530	31,182	31,759	577	1.9%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		999	-		-	226	228	2	0.9%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		5,999	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		193,519	152,476		183,746	173,464	182,735	9,271	5.3%
Total Expenditures	\$	2,655,177	\$ 2,788,181	\$	3,049,856	\$ 2,954,136	\$ 2,821,937	\$ (132,199)	-4.5%



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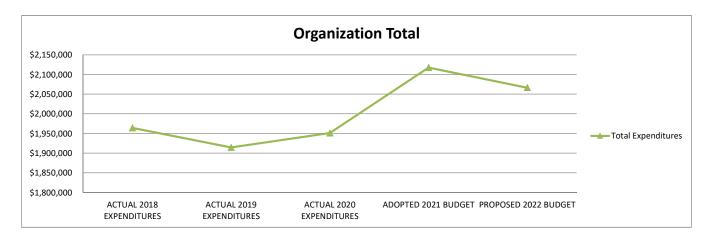
LOCATION: 1130 - Campbell STEM Elementary	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	10.00
1130 - Campben STEM Elementary	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.20	16.40	16.40	18.50	17.00	(1.50)	-8.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	18.70	19.90	19.90	22.00	20.50	(1.50)	-6.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	-	0.0%
Total Classified	5.56	5.38	5.38	5.38	4.94	(0.44)	-8.1%
Total Staffing (FTE)	24.26	25.28	25.28	27.38	25.44	(1.94)	-7.1%



#### STATEMENT OF PROGRAM:

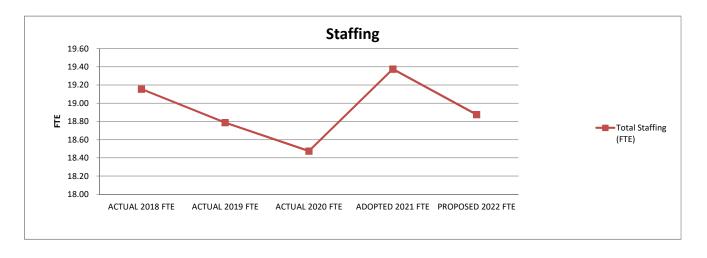
Campbell STEM Elementary is ASD's first official STEM (science, technology, engineering and math) alternative school serving the Campbell neighborhood and students throughout Anchorage who are interested in STEM. In addition to PE, Music, Health, Art, and Band or Orchestra for 6th graders, Campbell STEM includes integration of science, technology, engineering and math into all subject areas. Campbell STEM places an emphasis on engineering design process, project-based and place-based learning, and STEM career exposure at every grade level as well as STEM labs and maker-spaces. Campbell STEM utilizes partnership businesses, UAA and high schools to provide STEM experiences for students.

LOCATION: 1140 - Chester Vly Elem School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
·	EXP	ENDITURES	EXPE	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,090,402	\$	1,076,605	\$	1,048,128	\$ 1,149,029	\$ 1,137,485	\$ (11,544)	-1.0%
320 - Non-Certificated Salaries		158,032		151,490		223,007	179,288	168,161	(11,127)	-6.2%
360 - Employee Benefits		598,211		566,595		555,461	645,937	616,697	(29,240)	-4.5%
Total Personnel Expenditures		1,846,645		1,794,690		1,826,596	1,974,254	1,922,343	(51,911)	-2.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		72		58		40	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		18,744		19,538		20,060	24,375	23,596	(779)	-3.2%
435 - Energy		75,256		76,467		77,390	93,000	93,000	-	0.0%
440 - Other Purchased Services		4,782		5,310		4,840	5,340	5,950	610	11.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		18,667		18,627		22,273	20,449	21,599	1,150	5.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	151	155	4	2.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		117,521		120,000		124,603	143,315	144,300	985	0.7%
Total Expenditures	\$	1,964,166	\$	1,914,690	\$	1,951,199	\$ 2,117,569	\$ 2,066,643	\$ (50,926)	-2.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

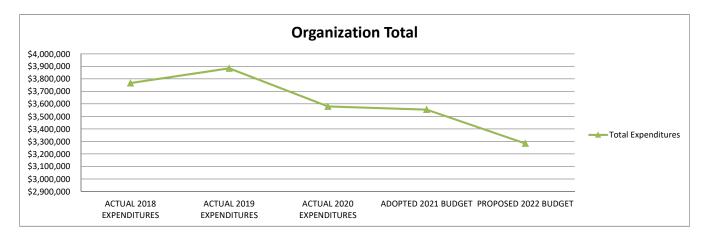
LOCATION: 1140 - Chester Vly Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1140 - Chester Viy Elem School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	251.02	248.90	261.10	226.30	264.00	37.70	16.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	11.60	11.60	10.60	11.50	11.00	(0.50)	-4.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	15.10	15.10	14.10	15.00	14.50	(0.50)	-3.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.68	0.31	0.50	0.50	0.50	-	0.0%
Total Classified	4.06	3.69	4.38	4.38	4.38	-	0.0%
Total Staffing (FTE)	19.16	18.79	18.48	19.38	18.88	(0.50)	-2.6%



## STATEMENT OF PROGRAM:

Chester Valley Elementary is a welcoming, community-based neighborhood school serving a diverse group of students and their families. We offer multi-age classrooms within a highly structured environment, promoting student safety, citizenship skills, academic achievement and personal growth. Our child-centered approach to teaching and learning engages and inspires students, resulting in a focused instructional program where every child is challenged and supported while striving to meet their individual goals.

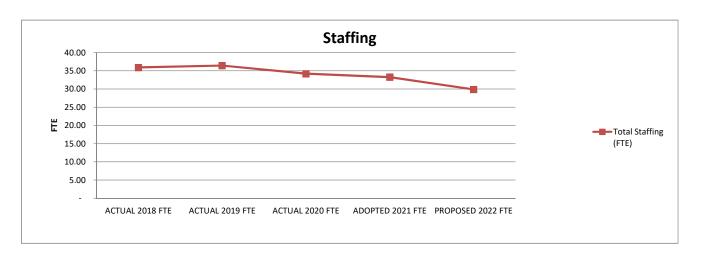
LOCATION: 1150 - Chinook Elementary School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
v	EXP	ENDITURES	EXP	PENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,246,641	\$	2,327,326	\$	2,153,750	\$ 2,002,675	\$ 1,837,468	\$ (165,207)	-8.2%
320 - Non-Certificated Salaries		234,105		258,046		207,587	273,025	235,918	(37,107)	-13.6%
360 - Employee Benefits		1,083,868		1,088,707		1,028,150	1,049,837	971,935	(77,902)	-7.4%
Total Personnel Expenditures		3,564,614		3,674,079		3,389,487	3,325,537	3,045,321	(280,216)	-8.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		654		643		153	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		27,328		26,983		29,560	32,637	38,236	5,599	17.2%
435 - Energy		128,340		137,726		117,469	153,800	157,600	3,800	2.5%
440 - Other Purchased Services		8,724		8,240		7,770	7,525	7,910	385	5.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		37,098		36,998		35,182	35,350	34,722	(628)	-1.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	261	256	(5)	-1.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		202,243		210,590		190,134	229,573	238,724	9,151	4.0%
Total Expenditures	\$	3,766,857	\$	3,884,669	\$	3,579,621	\$ 3,555,110	\$ 3,284,045	\$ (271,065)	-7.6%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

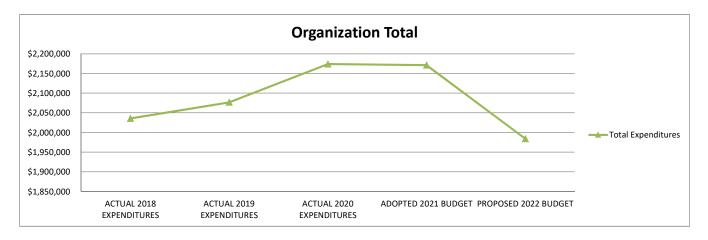
LOCATION: 1150 - Chinook Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
· · · · · · · · · · · · · · · · · · ·	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	539.20	488.75	496.85	391.60	457.00	65.40	16.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	25.60	25.60	23.40	22.00	19.50	(2.50)	-11.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	29.60	30.10	27.90	26.50	24.00	(2.50)	-9.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	2.19	1.31	(0.88)	-40.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.56	1.56	1.56	1.56	1.56	-	0.0%
Total Classified	6.31	6.31	6.31	6.75	5.87	(0.88)	-13.0%
Total Staffing (FTE)	35.91	36.41	34.21	33.25	29.87	(3.38)	-10.2%



#### STATEMENT OF PROGRAM:

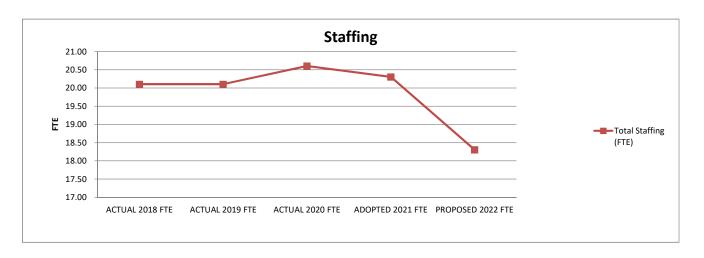
Chinook is an elementary school providing a comprehensive instruction program for grades K-6. The staff is committed to improving student achievement. Our focus on reading, language arts and the Common Core State Standards continue throughout all grade levels. The staff welcomes focused and intensive staff development to increase their knowledge and skill set. Chinook is also fortunate to have two active parent associations, the PTA and Chinook Optional School Association (COSA). These associations work together to benefit all students and provide enriching experiences for our students.

LOCATION: 1160 - Chugach Optional Elem	1	ACTUAL 2018	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	EXP			EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	1,180,656	\$ 1,214,761	\$	1,256,043	\$ 1,179,913	\$ 1,055,260	\$ (124,653)	-10.6%
320 - Non-Certificated Salaries		155,742	161,001		154,296	189,481	184,171	(5,310)	-2.8%
360 - Employee Benefits		575,009	566,855		634,706	657,009	601,944	(55,065)	-8.4%
Total Personnel Expenditures		1,911,407	1,942,617		2,045,045	2,026,403	1,841,375	(185,028)	-9.1%
Non-personnel Expenditures									
410 - Professional And Technical	\$	-	\$ -	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-	103		-	-	-	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		18,065	20,816		23,392	27,614	25,736	(1,878)	-6.8%
435 - Energy		83,665	88,940		82,184	93,600	93,200	(400)	-0.4%
440 - Other Purchased Services		3,757	4,500		4,454	4,600	4,735	135	2.9%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		19,043	19,735		18,889	19,254	19,057	(197)	-1.0%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	-		-	-	140	140	0.0%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		124,530	134,094		128,919	145,068	142,868	(2,200)	-1.5%
Total Expenditures	\$	2,035,937	\$ 2,076,711	\$	2,173,964	\$ 2,171,471	\$ 1,984,243	\$ (187,228)	-8.6%



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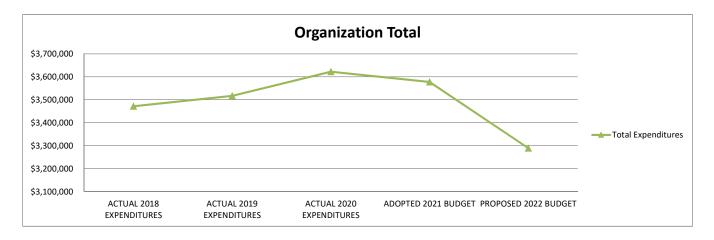
LOCATION: 1160 - Chugach Optional Elem	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	255.20	270.10	261.95	242.50	254.00	11.50	4.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	12.80	12.80	12.80	12.50	10.50	(2.00)	-16.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	15.80	15.80	15.80	15.50	13.50	(2.00)	-12.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.31	4.31	4.81	4.81	4.81	-	0.0%
Total Staffing (FTE)	20.11	20.11	20.61	20.31	18.31	(2.00)	-9.8%



## STATEMENT OF PROGRAM:

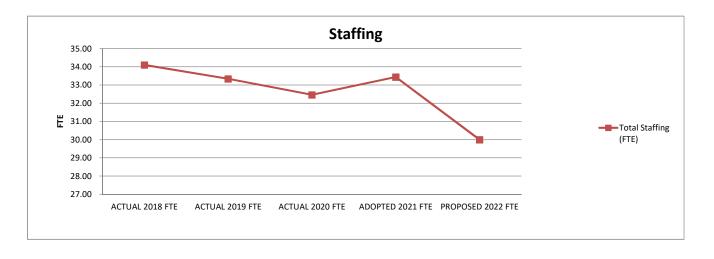
The students at Chugach Optional Elementary develop a sense of responsibility for themselves and others while becoming confident, independent learners. The open method at Chugach focuses on "doing" and reflects an experiential approach to learning. In practice this means extensive use of manipulative teaching materials, formulation and testing of hypotheses, numerous field trips and classroom visits by a variety of resource persons. Chugach has a strong sense of community with close home school connections.

LOCATION: 1170 - Chugiak Elementary School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
Ç	EXP	ENDITURES	EXPEN	DITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%	
Personnel Expenditures														
310 - Certificated Salaries	S	2,015,043	S	2,041,722	\$	2,118,833	\$	2,018,115	\$	1,836,920	\$	(181,195)	-9.0%	
320 - Non-Certificated Salaries	*	298,171	*	309,229	*	284,432	-	267,221	-	247,244	-	(19,977)	-7.5%	
360 - Employee Benefits		959,889		972,551		1,032,480		1,066,632		984,487		(82,145)	-7.7%	
Total Personnel Expenditures		3,273,103		3,323,502		3,435,745		3,351,968		3,068,651		(283,317)	-8.5%	
Non-personnel Expenditures														
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - Staff Travel		102		376		368		-		-		-	0.0%	
425 - Student Travel		-		-		-		-		-		-	0.0%	
430 - Utility Services		30,474		30,378		32,175		33,321		31,232		(2,089)	-6.3%	
435 - Energy		124,059		118,450		113,685		148,000		145,700		(2,300)	-1.6%	
440 - Other Purchased Services		7,405		7,760		7,840		7,835		7,635		(200)	-2.6%	
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%	
450 - Supplies, Materials, And Media		36,472		36,274		30,484		36,481		35,632		(849)	-2.3%	
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%	
490 - Other Expenses		-		-		1,800		270		259		(11)	-4.1%	
495 - Indirect Costs		-		-		-		-		-		-	0.0%	
500 - Capital Outlay		-		-		-		-		-		-	0.0%	
510 - Equipment		-		-		-		-		-		-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%	
Total Non-personnel Expenditures		198,512		193,238		186,352		225,907		220,458		(5,449)	-2.4%	
Total Expenditures	\$	3,471,615	\$	3,516,740	\$	3,622,097	\$	3,577,875	\$	3,289,109	\$	(288,766)	-8.1%	



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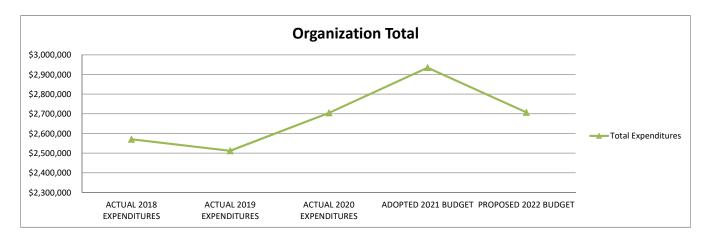
LOCATION: 1170 - Chugiak Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
1170 - Chugiak Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	499.70	502.00	499.50	325.24	468.00	142.76	43.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	24.60	23.40	23.40	23.50	20.50	(3.00)	-12.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	28.10	26.90	26.90	27.00	24.00	(3.00)	-11.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	2.19	1.31	2.19	1.75	(0.44)	-20.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.00	6.44	5.56	6.44	6.00	(0.44)	-6.8%
Total Staffing (FTE)	34.10	33.34	32.46	33.44	30.00	(3.44)	-10.3%



#### STATEMENT OF PROGRAM:

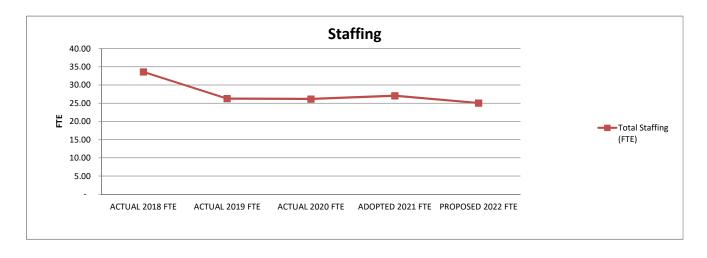
Offered within the walls of Chugiak Elementary one will find our Natiya Program, an academically rigorous educational program working harmoniously with the District's only one-way Spanish Immersion School. Adding to the richness of our school one will also find an award winning art program, a high-energy physical education program that is committed to lifelong fitness, a state of the art library, and a music program offering the regular music curriculum as well as a handbell choir, an honor choir, and regularly scheduled performances. We are also fortunate to have caring and dedicated support staff in our Teacher's Assistants, office personnel, recess attendants, and bus drivers.

LOCATION: 1174 - College Gate Elem School	1	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,501,544	\$	1,462,521	\$	1,594,664	\$ 1,624,438	\$ 1,500,383	\$ (124,055)	-7.6%
320 - Non-Certificated Salaries		171,038		208,908		197,461	214,493	209,821	(4,672)	-2.2%
360 - Employee Benefits		754,427		686,428		755,561	910,895	815,538	(95,357)	-10.5%
Total Personnel Expenditures		2,427,009		2,357,857		2,547,686	2,749,826	2,525,742	(224,084)	-8.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	458	\$	119	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		8		9		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		25,130		26,709		26,799	32,335	31,546	(789)	-2.4%
435 - Energy		96,879		102,577		101,847	116,600	112,600	(4,000)	-3.4%
440 - Other Purchased Services		5,014		5,882		5,710	6,750	6,900	150	2.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,389		19,042		22,400	29,202	30,723	1,521	5.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		165	215	226	11	5.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		143,878		154,338		157,040	185,102	 181,995	(3,107)	-1.7%
Total Expenditures	\$	2,570,887	\$	2,512,195	\$	2,704,726	\$ 2,934,928	\$ 2,707,737	\$ (227,191)	-7.7%



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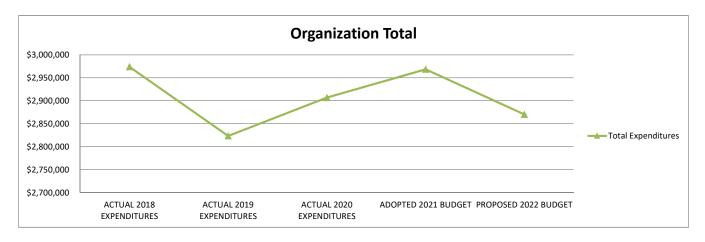
LOCATION: 1174 - College Gate Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
11/4 - Conege Gate Elem School	FTE	FTE	FTE	FTE	FTE	FTE	<u>*************************************</u>
AVERAGE DAILY MEMBERSHIP (ADM)	347.25	362.95	403.45	347.35	398.00	50.65	14.6%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.10	16.40	17.60	18.50	16.50	(2.00)	-10.8%
Special Service Teacher	-	_	-	-	-	- 1	0.0%
Professional/Technical	-	_	-	-	-	-	0.0%
Other Certificated	4.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	24.10	19.40	20.60	21.50	19.50	(2.00)	-9.3%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	_	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	5.25	2.63	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	9.50	6.88	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	33.60	26.28	26.16	27.06	25.06	(2.00)	-7.4%



### STATEMENT OF PROGRAM:

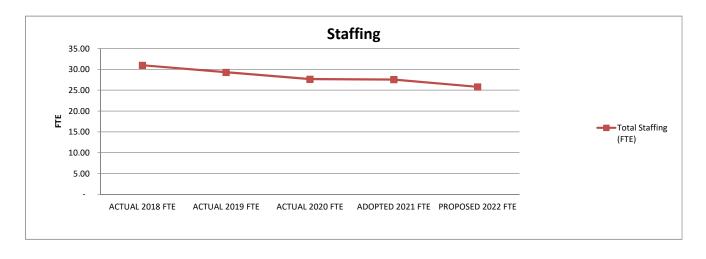
College Gate is a neighborhood school that enjoys a strong partnership with parents and our PTA. We provide a comprehensive instructional program for students in grades K-6. Our program emphasizes academic excellence, responsibility, decision-making and meeting our social/emotional needs. We strive to help each student be the best he or she can be. We focus on reading, mathematics, writing and higher-level thinking across the curriculum.

LOCATION: 1180 - Creekside Park Elem School	4	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP		EXP		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,702,733	\$	1,586,866	\$	1,615,592	\$ 1,648,270	\$ 1,570,658	\$ (77,612)	-4.7%
320 - Non-Certificated Salaries		192,521		238,625		229,930	227,164	214,810	(12,354)	-5.4%
360 - Employee Benefits		885,118		809,429		864,272	877,454	847,773	(29,681)	-3.4%
Total Personnel Expenditures		2,780,372		2,634,920		2,709,794	2,752,888	2,633,241	(119,647)	-4.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		298		601		40	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		29,396		30,744		30,807	37,285	37,607	322	0.9%
435 - Energy		131,214		122,541		136,308	136,600	158,700	22,100	16.2%
440 - Other Purchased Services		7,064		8,692		7,550	8,085	7,840	(245)	-3.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,617		25,780		21,921	33,233	32,429	(804)	-2.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		250	245	236	(9)	-3.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		193,589		188,358		196,876	215,448	236,812	21,364	9.9%
Total Expenditures	\$	2,973,961	\$	2,823,278	\$	2,906,670	\$ 2,968,336	\$ 2,870,053	\$ (98,283)	-3.3%



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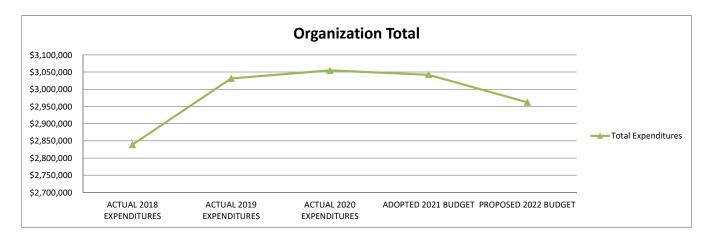
LOCATION: 1180 - Creekside Park Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
1100 - Creeksine 1 ark Elelli School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	409.05	424.57	424.90	372.64	398.00	25.36	6.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.00	19.80	18.60	18.50	17.00	(1.50)	-8.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.00	23.30	22.10	22.00	20.50	(1.50)	-6.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.00	(0.25)	-20.0%
Total Classified	6.00	6.00	5.56	5.56	5.31	(0.25)	-4.5%
Total Staffing (FTE)	31.00	29.30	27.66	27.56	25.81	(1.75)	-6.3%



# STATEMENT OF PROGRAM:

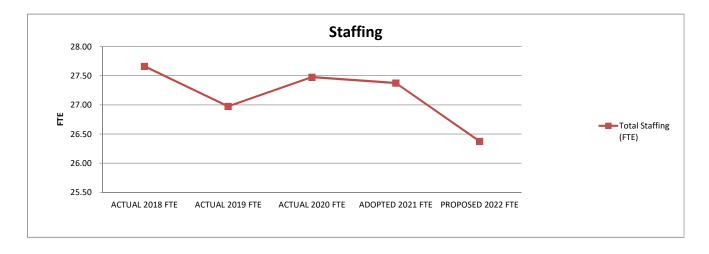
Creekside Park Elementary is a TITLE 1 neighborhood school. We are committed to the provision of quality educational programs to maximize student learning and citizenship. We are proud of our diverse student body representing children from many countries and speaking many different languages. We are also an area-site for students with significant disabilities and have two self-contained classroom for up to ten students from the neighborhood and area schools. Creekside Park currently houses a Pre-School Communications classroom and partners with Headstart for a regular Pre-School for four year olds.

LOCATION: 1190 - Denali Montessori School		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	100
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,550,146	\$	1,655,108	\$	1,715,307	\$ 1,664,218	\$ 1,617,376	\$ (46,842)	-2.8%
320 - Non-Certificated Salaries		262,188		299,972		264,066	222,568	214,731	(7,837)	-3.5%
360 - Employee Benefits		821,898		835,059		871,126	878,080	860,929	(17,151)	-2.0%
Total Personnel Expenditures		2,634,232		2,790,139		2,850,499	2,764,866	2,693,036	(71,830)	-2.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	6,960	\$	5,034	\$	-	\$ 5,000	\$ 5,000	\$ -	0.0%
420 - Staff Travel		444		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		23,423		23,985		28,168	33,111	31,257	(1,854)	-5.6%
435 - Energy		137,965		174,978		141,762	200,800	193,200	(7,600)	-3.8%
440 - Other Purchased Services		6,148		6,881		6,770	7,040	7,325	285	4.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,878		30,550		25,215	28,910	32,155	3,245	11.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		2,453	2,600	234	(2,366)	-91.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		204,818		241,428		204,368	277,461	269,171	(8,290)	-3.0%
Total Expenditures	\$	2,839,050	\$	3,031,567	\$	3,054,867	\$ 3,042,327	\$ 2,962,207	\$ (80,120)	-2.6%



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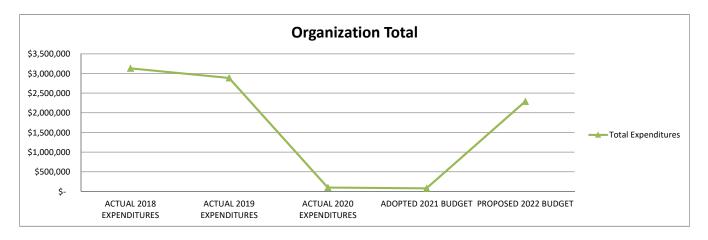
LOCATION: 1190 - Denali Montessori School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1170 Benni Havnesson Benov.	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	411.45	411.80	402.75	374.06	412.00	37.94	10.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	18.60	18.60	18.50	17.50	(1.00)	-5.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.00	2.50	2.50	2.50	-	0.0%
Total Certificated	22.10	21.60	22.10	22.00	21.00	(1.00)	-4.5%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	-	0.0%
Total Classified	5.56	5.38	5.38	5.38	5.38	-	0.0%
Total Staffing (FTE)	27.66	26.98	27.48	27.38	26.38	(1.00)	-3.7%



### STATEMENT OF PROGRAM:

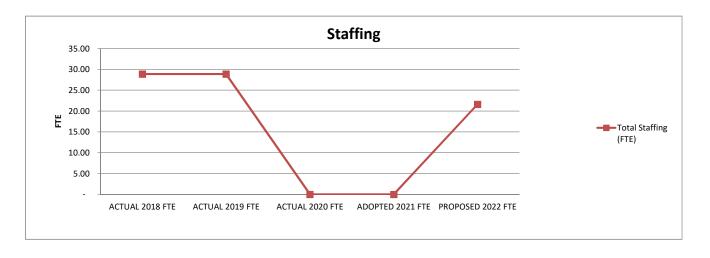
Denali Montessori School uses the Montessori method of instruction for its students. The emphasis is highly customized using proprietary materials appropriate to the child's developmental level. The child progresses academically at his or her own pace. Denali's classes are multi age with individual and small group instruction. Independent learning, teamwork, inquiry and freedom within a structured academic environment are encouraged.

LOCATION: 1200 - Eagle River Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTEI PROPOS	1.00
	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,817,680	\$	1,658,760	\$	_	\$	_	\$	1,279,005	\$ 1,279,005	0.0%
320 - Non-Certificated Salaries		217,469		278,788		10,131		-		173,635	173,635	0.0%
360 - Employee Benefits		925,614		795,617		10,276		-		632,219	632,219	0.0%
Total Personnel Expenditures		2,960,763		2,733,165		20,407		-		2,084,859	2,084,859	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		928		2,974		-		-		-	-	0.0%
425 - Student Travel		-		1,132		-		-		-	-	0.0%
430 - Utility Services		26,679		26,541		8,130		6,658		25,388	18,730	281.3%
435 - Energy		103,987		87,597		73,385		74,500		149,700	75,200	100.9%
440 - Other Purchased Services		6,685		7,290		-		-		5,925	5,925	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		34,026		28,724		-		-		24,592	24,592	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		181	181	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		172,305		154,258		81,515		81,158		205,786	124,628	153.6%
Total Expenditures	\$	3,133,068	\$	2,887,423	\$	101,922	\$	81,158	\$	2,290,645	\$ 2,209,487	2722.5%



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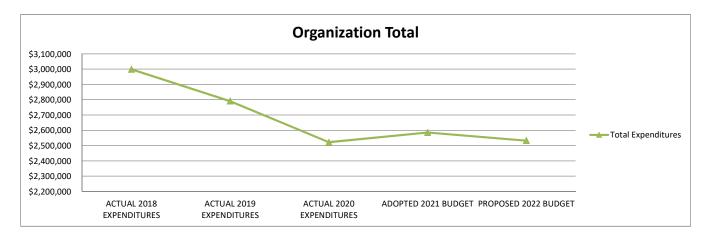
LOCATION: 1200 - Eagle River Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	418.45	414.25	340.55	247.24	327.00	79.76	32.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	-	-	1.00	1.00	0.0%
Classroom Teacher	19.80	19.80	-	-	13.00	13.00	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	-	-	2.50	2.50	0.0%
Total Certificated	23.30	23.30	-	-	16.50	16.50	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	-	-	2.00	2.00	0.0%
Teachers Assistants	1.31	1.31	-	-	0.88	0.88	0.0%
Custodial	1.00	1.00	-	-	1.00	1.00	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	-	-	1.25	1.25	0.0%
Total Classified	5.56	5.56	-	-	5.13	5.13	0.0%
Total Staffing (FTE)	28.86	28.86	_	-	21.63	21.63	0.0%



### STATEMENT OF PROGRAM:

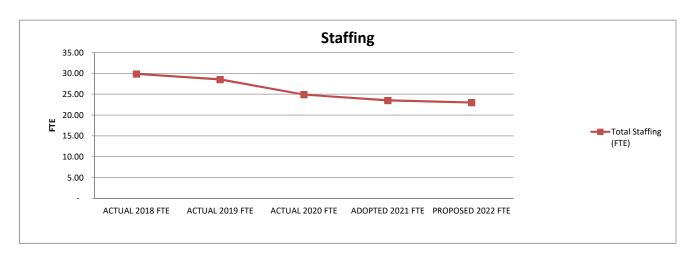
Eagle River Elementary is a community of learners, with students and staff taking an active role in creating a safe and positive learning environment. Teachers set high academic standards for all of our students while still recognizing and honoring the strengths and challenges of each child. Our neighborhood and open optional programs provide students with opportunities to grow and develop as learners and citizens of the school community. ERES was closed in FY20 and FY21 due to earthquake damage and is scheduled to reopen in FY22.

LOCATION: 1210 - Fairview Elementary School	I	ACTUAL 2018		TUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXPEN	DITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,725,662	\$	1,638,652	\$	1,438,977	\$ 1,393,783	\$ 1,384,405	\$ (9,378)	-0.7%
320 - Non-Certificated Salaries		275,057		188,934		170,551	197,338	193,296	(4,042)	-2.0%
360 - Employee Benefits		822,916		764,197		725,608	771,613	740,845	(30,768)	-4.0%
Total Personnel Expenditures		2,823,635		2,591,783		2,335,136	2,362,734	2,318,546	(44,188)	-1.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		227		59		43	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		22,410		27,682		25,876	31,792	29,410	(2,382)	-7.5%
435 - Energy		124,173		143,427		137,753	158,800	151,100	(7,700)	-4.8%
440 - Other Purchased Services		6,722		7,160		6,590	6,730	6,715	(15)	-0.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		21,652		21,263		16,985	25,977	27,046	1,069	4.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	187	194	7	3.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		175,283		199,591		187,247	223,486	214,465	(9,021)	-4.0%
Total Expenditures	\$	2,998,918	\$	2,791,374	\$	2,522,383	\$ 2,586,220	\$ 2,533,011	\$ (53,209)	-2.1%



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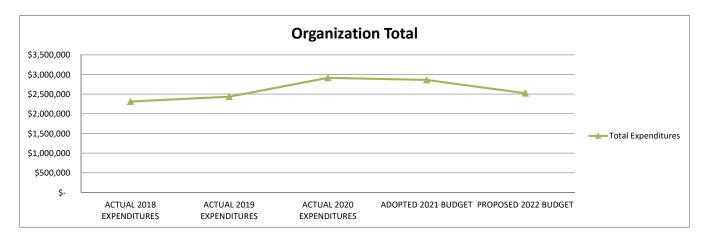
LOCATION: 1210 - Fairview Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1210 - Pail view Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	386.48	372.15	341.35	339.15	334.00	(5.15)	-1.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	18.60	16.40	15.00	14.50	(0.50)	-3.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.80	23.10	19.90	18.50	18.00	(0.50)	-2.7%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	_	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.75	1.13	1.13	1.13	1.13	-	0.0%
Total Classified	6.06	5.44	5.01	5.01	5.01	-	0.0%
Total Staffing (FTE)	29.86	28.54	24.91	23.51	23.01	(0.50)	-2.1%



### STATEMENT OF PROGRAM:

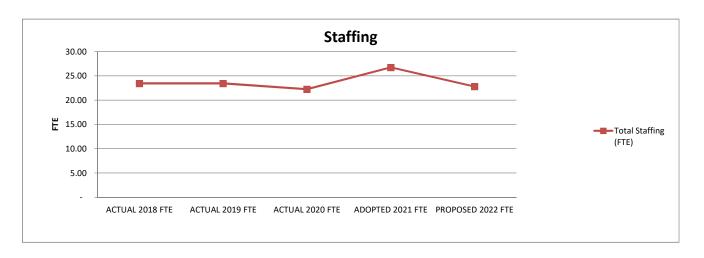
Fairview Elementary is a Title I school where the staff and students take pride in our diversity and community support. Fairview uses small class size, and integrated core curriculum to help students achieve proficiency in language arts, and mathematics. The Fairview staff is dedicated to the continuing academic success and the social and emotional growth of all students.

LOCATION: 1215 - Fire Lake Elementary School	I	ACTUAL 2018		TUAL 019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTEI PROPOS	ED
	EXP.	ENDITURES	EXPEN	DITURES	<b>EXP</b>	ENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,308,402	S	1,405,034	s	1,701,162	\$	1,604,574	\$	1,370,613	S	(233,961)	-14.6%
320 - Non-Certificated Salaries	•	163,605	Ψ	176,213	Ψ.	181,314	Ψ	203,766	Ψ	184,128	Ψ.	(19,638)	-9.6%
360 - Employee Benefits		672,697		686,467		842,480		846,720		756,237		(90,483)	-10.7%
Total Personnel Expenditures		2,144,704		2,267,714		2,724,956		2,655,060		2,310,978		(344,082)	-13.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	13	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		159		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		26,819		27,518		30,435		32,922		31,459		(1,463)	-4.4%
435 - Energy		114,019		110,321		123,792		137,700		147,500		9,800	7.1%
440 - Other Purchased Services		4,725		5,280		5,460		7,000		7,575		575	8.2%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		24,347		23,779		22,626		31,426		29,378		(2,048)	-6.5%
480 - Tuition And Stipends		-		-		-		-		-		- 1	0.0%
490 - Other Expenses		-		-		500		129		215		86	66.7%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		7,198		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		169,910		166,898		190,183		209,177		216,127		6,950	3.3%
Total Expenditures	\$	2,314,614	\$	2,434,612	\$	2,915,139	\$	2,864,237	\$	2,527,105	\$	(337,132)	-11.8%



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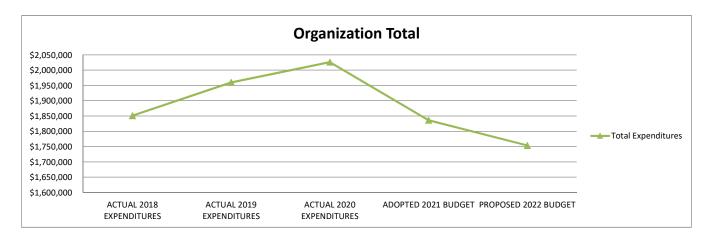
LOCATION: 1215 - Fire Lake Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1215 - The Eart Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	323.20	322.55	331.22	242.35	374.00	131.65	54.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.20	15.20	14.00	18.50	15.00	(3.50)	-18.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	18.20	18.20	17.00	21.50	18.00	(3.50)	-16.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.24	5.24	5.24	5.24	4.81	(0.44)	-8.3%
Total Staffing (FTE)	23.44	23.44	22.24	26.74	22.81	(3.94)	-14.7%



### STATEMENT OF PROGRAM:

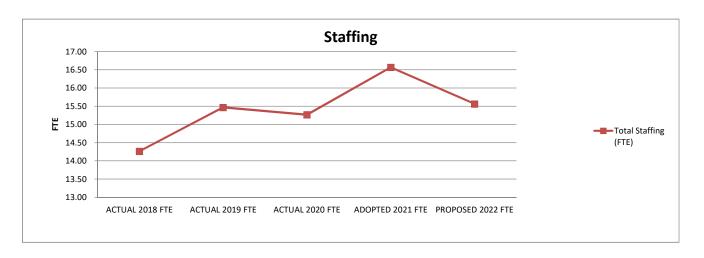
Fire Lake Elementary provides a K-5 program with emphasis on academic achievement through strategies based on current research and data analysis. Students are expected to make positive choices and use effective strategies to solve problems and maintain fun, beneficial relationships. Our school helps our students succeed through quality staff, parent involvement and community partnerships.

LOCATION: 1220 - Girdwood Elementary School	A	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
v	EXP.	ENDITURES	EXPE	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,080,025	\$	1,130,941	\$	1,160,454	\$ 987,278	\$ 930,987	\$ (56,291)	-5.7%
320 - Non-Certificated Salaries		139,451		152,857		152,078	162,611	164,579	1,968	1.2%
360 - Employee Benefits		516,694		563,434		611,381	563,256	538,505	(24,751)	-4.4%
Total Personnel Expenditures		1,736,170		1,847,232		1,923,913	1,713,145	1,634,071	(79,074)	-4.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		778		2,406		2,243	-	-	-	0.0%
425 - Student Travel		6,687		7,489		2,666	3,600	3,600	-	0.0%
430 - Utility Services		18,862		17,138		16,256	19,279	18,647	(632)	-3.3%
435 - Energy		68,861		66,191		64,057	79,000	76,100	(2,900)	-3.7%
440 - Other Purchased Services		2,893		3,570		3,530	4,140	4,180	40	1.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		16,705		16,039		13,328	17,155	17,166	11	0.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		15	110	110	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		114,786		112,833		102,095	123,284	119,803	(3,481)	-2.8%
Total Expenditures	\$	1,850,956	\$	1,960,065	\$	2,026,008	\$ 1,836,429	\$ 1,753,874	\$ (82,555)	-4.5%



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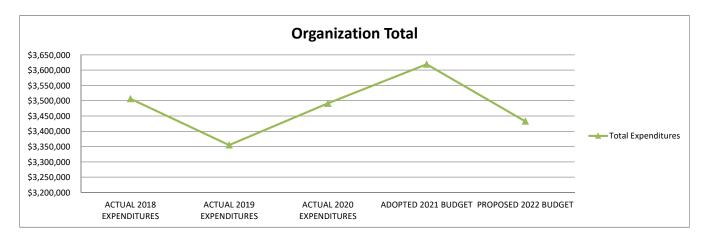
LOCATION: 1220 - Girdwood Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	10.00
1220 - Girdwood Exementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	191.89	181.95	198.96	143.10	195.00	51.90	36.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	8.20	9.40	8.20	9.50	8.50	(1.00)	-10.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.50	1.50	2.00	2.00	2.00	-	0.0%
Total Certificated	10.70	11.90	11.20	12.50	11.50	(1.00)	-8.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.63	0.63	0.63	0.63	0.63	-	0.0%
Total Classified	3.56	3.57	4.07	4.07	4.07	-	0.0%
Total Staffing (FTE)	14.26	15.47	15.27	16.57	15.56	(1.00)	-6.1%



#### STATEMENT OF PROGRAM:

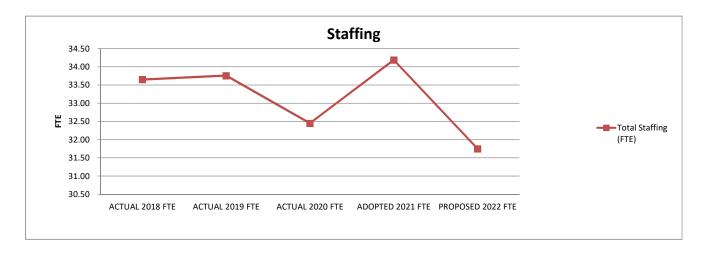
Girdwood K-8 School serves a small community at the base of Mount Alyeska. The education program, based on ASD curriculum and state standards, includes all academic areas, physical education, music, art, technology, band and orchestra, ELL tutoring, special education services, and gifted enrichment. Girdwood school is a learning community that fosters high academic achievement and community involvement through Four Valleys Community School Program and actively works to develop a strong sense of community through cooperative service-learning projects and school activities to produce healthy, active and well-educated students who are prepared for high school, both socially and academically.

LOCATION: 1230 - Govt Hill Elem School		ACTUAL 2018	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP	ENDITURES	EXPE	NDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,029,928	\$	1,877,171	\$	1,959,212	\$ 2,013,772	\$ 1,895,463	\$ (118,309)	-5.9%
320 - Non-Certificated Salaries		247,067		346,375		327,438	287,377	271,425	(15,952)	-5.6%
360 - Employee Benefits		1,017,695		924,949		1,007,988	1,092,108	1,036,809	(55,299)	-5.1%
Total Personnel Expenditures		3,294,690		3,148,495		3,294,638	3,393,257	3,203,697	(189,560)	-5.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		199		249		96	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		25,293		26,640		26,383	32,848	32,352	(496)	-1.5%
435 - Energy		130,072		137,006		132,781	147,500	148,600	1,100	0.7%
440 - Other Purchased Services		6,613		7,070		7,620	8,010	8,505	495	6.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		49,555		35,595		29,833	37,321	39,535	2,214	5.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	275	288	13	4.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		211,732		206,560		196,713	225,954	229,280	3,326	1.5%
Total Expenditures	\$	3,506,422	\$	3,355,055	\$	3,491,351	\$ 3,619,211	\$ 3,432,977	\$ (186,234)	-5.1%



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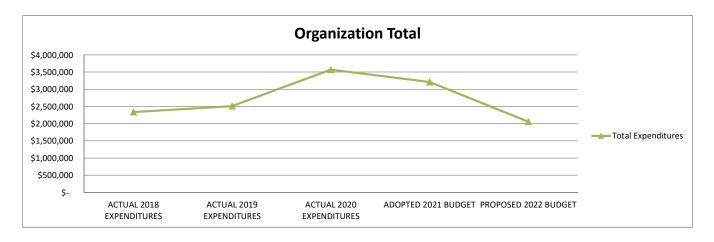
LOCATION: 1230 - Govt Hill Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1230 - GOVETHII EICHI SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	469.75	478.11	493.71	442.90	511.00	68.10	15.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	23.40	23.40	22.20	23.50	21.50	(2.00)	-8.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	26.90	26.90	25.70	27.00	25.00	(2.00)	-7.4%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.50	2.61	2.50	2.94	2.50	(0.44)	-14.9%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.75	6.86	6.75	7.19	6.75	(0.44)	-6.1%
Total Staffing (FTE)	33.65	33.76	32.45	34.19	31.75	(2.44)	-7.1%



### STATEMENT OF PROGRAM:

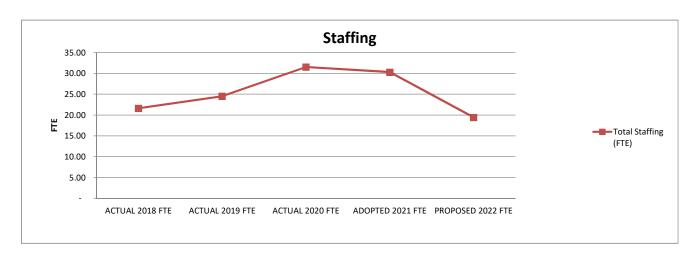
Government Hill is dedicated to providing a positive, safe school climate that meets the needs of a bilingual multicultural community. We are a positive, multicultural, Title 1 school that houses neighborhood and Spanish Immersion Programs. We have high expectations for students and actively seek to involve parents in the education of their children.

LOCATION:	1	ACTUAL	1	ACTUAL		ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED	
1235 - Homestead Elementary School	EXP	2018 ENDITURES	EXP	2019 ENDITURES	EXP	2020 PENDITURES	2021 BUDGET	2022 BUDGET	PROPOS \$	SED %
	1321	E. (DIT OILL)	137.11	B. IDTT (ICL)		Bribill CRES	Debeli	Dobali	<b></b>	, ,
Personnel Expenditures										
310 - Certificated Salaries	\$	1,323,973	\$	1,464,453	\$	2,155,922	\$ 1,801,965	\$ 1,086,329	\$ (715,636)	-39.7%
320 - Non-Certificated Salaries		172,210		224,756		246,328	249,853	171,698	(78,155)	-31.3%
360 - Employee Benefits		694,109		681,439		1,010,761	969,504	629,272	(340,232)	-35.1%
Total Personnel Expenditures		2,190,292		2,370,648		3,413,011	3,021,322	1,887,299	(1,134,023)	-37.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		236		75		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		21,672		23,471		31,665	33,965	30,035	(3,930)	-11.6%
435 - Energy		97,089		89,248		91,658	113,200	111,800	(1,400)	-1.2%
440 - Other Purchased Services		4,905		5,420		7,980	7,430	7,160	(270)	-3.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,688		23,736		25,370	34,145	21,978	(12,167)	-35.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		165	252	163	(89)	-35.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		148,590		141,950		156,838	188,992	171,136	(17,856)	-9.4%
Total Expenditures	\$	2,338,882	\$	2,512,598	\$	3,569,849	\$ 3,210,314	\$ 2,058,435	\$ (1,151,879)	-35.9%



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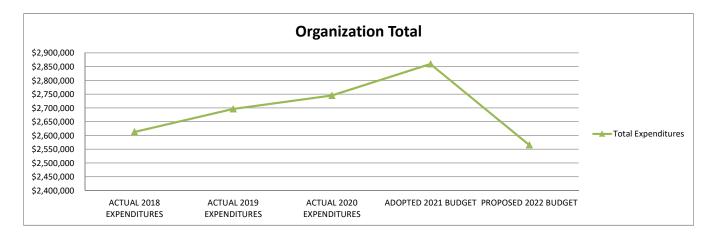
LOCATION: 1235 - Homestead Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL ADOPTED 2020 2021		PROPOSED 2022	FY21 ADOPTED PROPOSI	
1255 - Homesteau Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	323.00	322.20	310.99	184.27	277.00	92.73	50.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	14.00	16.40	22.20	21.00	11.00	(10.00)	-47.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	17.00	19.40	25.20	24.00	14.00	(10.00)	-41.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	1.31	1.31	0.44	(0.88)	-66.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	2.00	2.00	2.00	-	0.0%
Total Classified	4.63	5.13	6.31	6.31	5.44	(0.88)	-13.9%
Total Staffing (FTE)	21.63	24.53	31.51	30.31	19.44	(10.88)	-35.9%



#### STATEMENT OF PROGRAM:

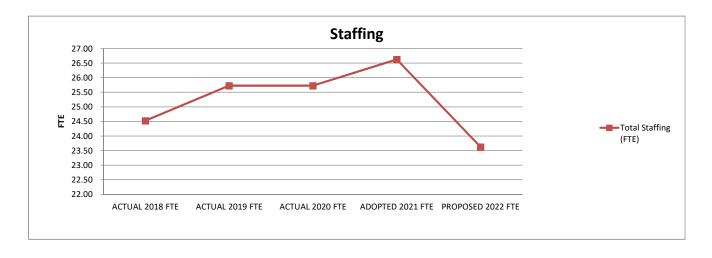
As a neighborhood school, Homestead Elementary provides a complete K-6 educational program based on the adopted curriculum of the ASD. We believe in educating students for success in life with a focus on academic achievement, personal responsibility and social-emotional learning. We are dedicated to providing a learning environment in which students achieve academically, develop self-discipline, utilize problem-solving abilities, an exercise good interpersonal skills. Our goal is partner with our families and to help students become active participants in the learning process. At Homestead, we "run with the best" and reach for the stars.

LOCATION: 1237 - Huffman Elementary School	A	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
•	EXP	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,529,664	\$	1,581,872	\$	1,649,887	\$ 1,611,093	\$ 1,415,215	\$ (195,878)	-12.2%
320 - Non-Certificated Salaries		188,870		239,070		184,157	207,778	201,113	(6,665)	-3.2%
360 - Employee Benefits		740,882		723,395		753,800	863,564	774,917	(88,647)	-10.3%
Total Personnel Expenditures		2,459,416		2,544,337		2,587,844	2,682,435	2,391,245	(291,190)	-10.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,164		20,834		20,409	24,517	28,401	3,884	15.8%
435 - Energy		99,042		96,503		100,242	115,500	110,500	(5,000)	-4.3%
440 - Other Purchased Services		5,588		6,100		5,990	6,485	6,535	50	0.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		28,674		28,416		30,408	30,481	28,671	(1,810)	-5.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		153,468		151,853		157,049	176,983	174,107	(2,876)	-1.6%
Total Expenditures	\$	2,612,884	\$	2,696,190	\$	2,744,893	\$ 2,859,418	\$ 2,565,352	\$ (294,066)	-10.3%



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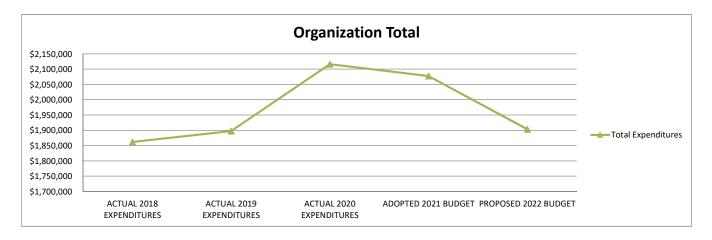
LOCATION: 1237 - Huffman Elementary School	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSI	
1237 - Huffman Elementary School	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	365.29	373.01	408.30	311.10	370.00	58.90	18.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	17.60	17.60	18.50	15.50	(3.00)	-16.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	19.40	20.60	20.60	21.50	18.50	(3.00)	-14.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.13	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	24.53	25.73	25.73	26.63	23.63	(3.00)	-11.3%



#### STATEMENT OF PROGRAM:

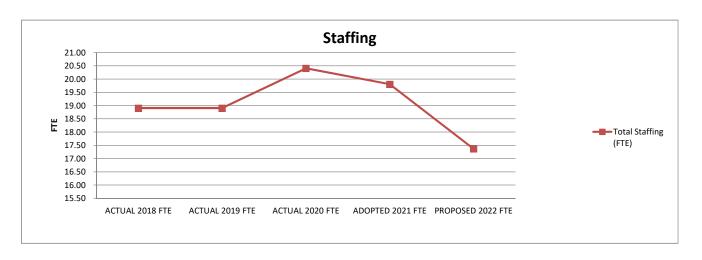
Huffman Elementary is a K-6 neighborhood school emphasizing strong, caring relationships and high academic expectations. In addition to the K-6 neighborhood program, Huffman offers a K-6 Extended Resource program for children with significant cognitive delays. We are committed to providing a well-rounded education where students are challenged to take academic risks and share their unique perspectives. We strive to meet the individual needs of every student. Parent and community involvement are vital to Huffman's success and we are lucky to have a strong and involved PTA and parent group. Huffman emphasizes our motto, "We are safe, respectful, responsible, friendly, and caring" everyday.

LOCATION: 1240 - Inlet View Elementary School	1	ACTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
•	EXP	ENDITURES	EXP.	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,066,186	\$	1,128,471	\$	1,234,276	\$ 1,136,018	\$ 1,010,886	\$ (125,132)	-11.0%
320 - Non-Certificated Salaries		131,992		147,604		150,663	175,057	182,629	7,572	4.3%
360 - Employee Benefits		551,998		504,959		607,473	637,961	560,839	(77,122)	-12.1%
Total Personnel Expenditures		1,750,176		1,781,034		1,992,412	1,949,036	1,754,354	(194,682)	-10.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	9,619	\$ -	\$ 8,250	\$ 8,250	0.0%
420 - Staff Travel		41		441		32	-	-	-	0.0%
425 - Student Travel		-		_		-	-	-	-	0.0%
430 - Utility Services		18,967		20,219		20,900	25,287	24,513	(774)	-3.1%
435 - Energy		78,012		72,556		76,594	80,600	79,100	(1,500)	-1.9%
440 - Other Purchased Services		3,306		3,990		4,120	4,390	4,285	(105)	-2.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		11,417		15,548		12,556	18,120	26,611	8,491	46.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		4,000		-	133	6,130	5,997	4509.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		111,743		116,754		123,821	128,530	148,889	20,359	15.8%
Total Expenditures	\$	1,861,919	\$	1,897,788	\$	2,116,233	\$ 2,077,566	\$ 1,903,243	\$ (174,323)	-8.4%



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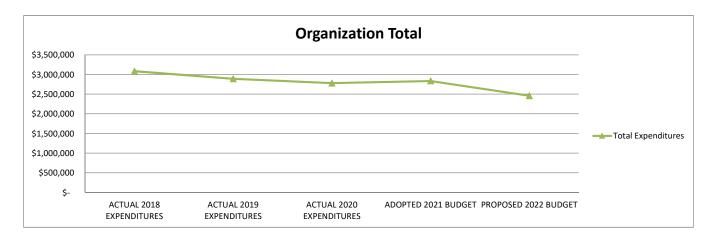
LOCATION: 1240 - Inlet View Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
1210 Time Vew Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	242.05	249.50	248.55	202.85	231.00	28.15	13.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	11.60	11.60	12.60	12.00	10.00	(2.00)	-16.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	14.60	14.60	15.60	15.00	13.00	(2.00)	-13.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.44	(0.44)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.31	4.31	4.81	4.81	4.37	(0.44)	-9.1%
Total Staffing (FTE)	18.91	18.91	20.41	19.81	17.37	(2.44)	-12.3%



### STATEMENT OF PROGRAM:

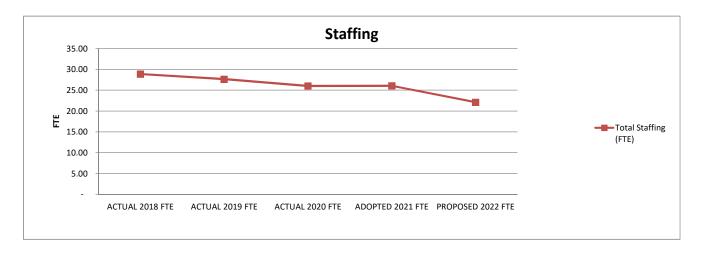
Inlet View Elementary is a small family oriented school located in downtown Anchorage. Inlet View staff uses Common Core Curriculum, Universal Screening, Interventions, and Progress Monitoring to drive instruction and meet the needs of all students. Our staff provides Social and Emotional Learning instruction to students. Collaborations with our community and PTA offers students opportunities to participate in a wide range of on site activities.

LOCATION: 1242 - Kasuun Elementary School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	EXP		EXP		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,840,480	\$	1,749,798	\$	1,659,867	\$ 1,580,651	\$ 1,336,165	\$ (244,486)	-15.5%
320 - Non-Certificated Salaries		201,637		195,424		169,846	207,818	191,366	(16,452)	-7.9%
360 - Employee Benefits		841,441		750,104		752,454	836,370	722,518	(113,852)	-13.6%
Total Personnel Expenditures	-	2,883,558		2,695,326		2,582,167	2,624,839	2,250,049	(374,790)	-14.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		127		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		25,140		24,161		24,041	28,284	26,994	(1,290)	-4.6%
435 - Energy		140,467		134,774		142,475	150,100	154,700	4,600	3.1%
440 - Other Purchased Services		8,681		6,810		6,190	6,145	5,620	(525)	-8.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,588		29,595		27,405	27,684	24,026	(3,658)	-13.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		393	200	174	(26)	-13.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		201,003		195,340		200,623	212,413	211,514	(899)	-0.4%
Total Expenditures	\$	3,084,561	\$	2,890,666	\$	2,782,790	\$ 2,837,252	\$ 2,461,563	\$ (375,689)	-13.2%



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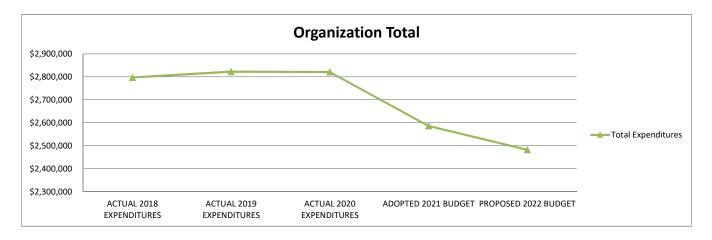
LOCATION: 1242 - Kasuun Elementary School	ACTUAL 2018	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTEI PROPOS	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1242 - Rasuun Elementary School	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>Е</u> Б %
AVERAGE DAILY MEMBERSHIP (ADM)	401.71	376.41	353.30	261.96	304.00	42.04	16.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	19.80	17.60	16.40	16.00	12.50	(3.50)	-21.9%
Special Service Teacher	-	-	-	-	-		0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.30	22.10	20.90	20.50	17.00	(3.50)	-17.1%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	0.88	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	- 1	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.13	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	28.86	27.66	26.03	26.06	22.13	(3.94)	-15.1%



#### STATEMENT OF PROGRAM:

Kasuun Elementary School is a neighborhood school. In addition to our traditional K-6 education program, our school provides bilingual support and fulfills gifted education needs. We also house an Early Intervention Preschool Program. We are committed to providing a safe and engaging environment for the success of all of our students. Our well-rounded academics incorporate technology, art, music and character building. We stress a strong commitment to the relationship between home and school and encourage our families to become involved at the school. By working together this approach will set up our students to become life-long learners.

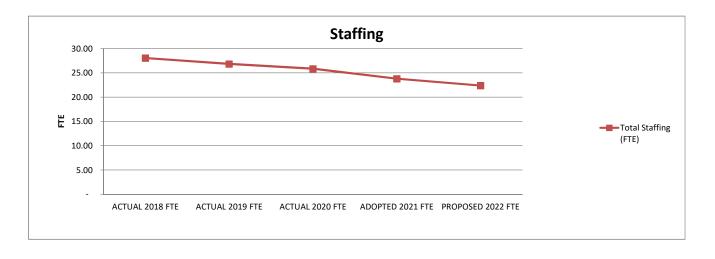
LOCATION: 1245 - Klatt Elementary School	4	ACTUAL 2018	Α	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
<b>, ~~</b>	EXP		EXPI		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,589,296	\$	1,677,947	\$	1,630,327	\$ 1,428,206	\$ 1,373,831	\$ (54,375)	-3.8%
320 - Non-Certificated Salaries		200,974		185,561		217,380	197,628	182,216	(15,412)	-7.8%
360 - Employee Benefits		845,136		798,727		815,961	778,597	742,845	(35,752)	-4.6%
Total Personnel Expenditures		2,635,406		2,662,235		2,663,668	2,404,431	2,298,892	(105,539)	-4.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	8	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		51		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		22,326		22,322		23,333	28,352	33,506	5,154	18.2%
435 - Energy		101,930		99,372		104,937	116,500	116,700	200	0.2%
440 - Other Purchased Services		7,005		7,980		6,520	6,460	6,555	95	1.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,325		30,630		22,648	29,822	26,233	(3,589)	-12.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	112	112	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		161,637		160,304		157,446	181,134	183,106	1,972	1.1%
Total Expenditures	\$	2,797,043	\$	2,822,539	\$	2,821,114	\$ 2,585,565	\$ 2,481,998	\$ (103,567)	-4.0%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

<sup>2.</sup> State of Alaska on-behalf pension payments have been removed from individual organizations

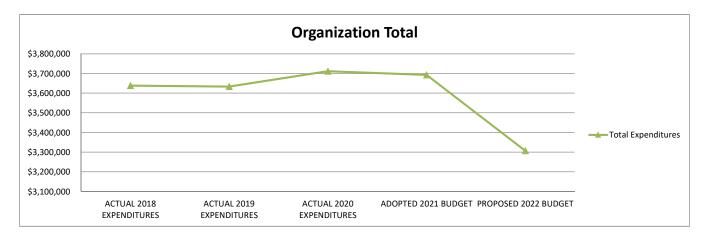
LOCATION: 1245 - Klatt Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
1245 - Klatt Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	408.80	396.20	400.40	329.00	350.00	21.00	6.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	18.60	17.60	16.00	15.00	(1.00)	-6.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.80	21.60	20.60	19.00	18.00	(1.00)	-5.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	0.88	0.44	(0.44)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.24	5.24	5.24	4.81	4.37	(0.44)	-9.1%
Total Staffing (FTE)	28.04	26.84	25.84	23.81	22.37	(1.44)	-6.0%



### STATEMENT OF PROGRAM:

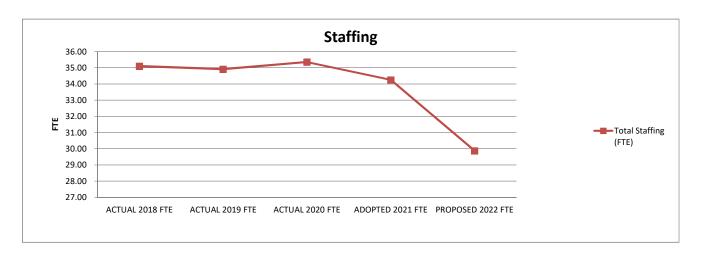
Klatt Elementary is a Title I neighborhood elementary school. We are committed to providing a safe, engaging and nurturing environment for our students and families. We have a diverse group of students speaking 24 different languages. We are committed to providing academic instruction geared towards individual student needs. Klatt is privileged to have a dedicated PTA that works to support students and our school. Creating strong parent-school involvement is a top priority for our school. Klatt opens its doors to all, providing an inviting environment for children to succeed.

LOCATION: 1246 - Kincaid Elementary School		ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	EXP		EXPE		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,175,630	\$	2,178,272	\$	2,248,030	\$ 2,084,369	\$ 1,859,103	\$ (225,266)	-10.8%
320 - Non-Certificated Salaries		198,877		223,615		199,026	262,851	236,000	(26,851)	-10.2%
360 - Employee Benefits		1,041,490		1,021,875		1,075,262	1,116,750	991,805	(124,945)	-11.2%
Total Personnel Expenditures		3,415,997		3,423,762		3,522,318	3,463,970	3,086,908	(377,062)	-10.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	120	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		348		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,280		27,138		25,927	30,574	29,558	(1,016)	-3.3%
435 - Energy		155,822		122,495		124,548	148,400	143,400	(5,000)	-3.4%
440 - Other Purchased Services		8,089		8,530		8,700	8,535	8,480	(55)	-0.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		34,084		51,561		29,618	41,577	38,243	(3,334)	-8.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		92	304	286	(18)	-5.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		222,395		210,072		189,004	229,390	219,967	(9,423)	-4.1%
Total Expenditures	\$	3,638,392	\$	3,633,834	\$	3,711,322	\$ 3,693,360	\$ 3,306,875	\$ (386,485)	-10.5%



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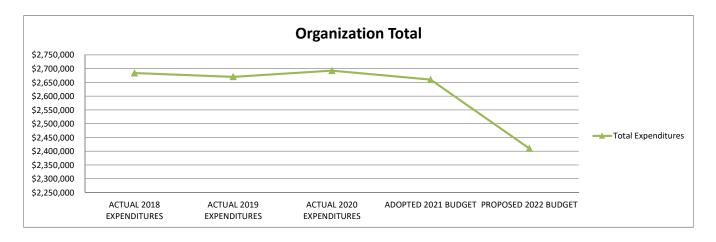
LOCATION: 1246 - Kincaid Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
٠	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	541.95	577.65	546.74	430.80	499.00	68.20	15.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	25.60	25.60	25.60	24.50	21.00	(3.50)	-14.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	29.10	29.10	29.10	28.00	24.50	(3.50)	-12.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	2.19	2.19	1.31	(0.88)	-40.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	-	0.0%
Total Classified	6.00	5.81	6.25	6.25	5.38	(0.88)	-14.0%
Total Staffing (FTE)	35.10	34.91	35.35	34.25	29.88	(4.38)	-12.8%



#### STATEMENT OF PROGRAM:

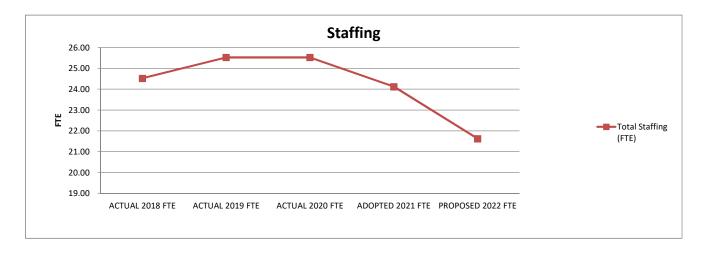
Kincaid Elementary is a neighborhood K-6 school. We prepare our students with strong academic foundations while promoting an environment based on respect and responsibility. Our school community emphasizes good citizenship and responsible social conduct. We celebrate our unique diversity and embrace the gifts and talents of all students. Our school helps students succeed through quality staff, parent involvement and community partnerships. Parents play a crucial role in making sure their children do well in school. Principals share school achievement data with parents and actively seek parents' suggestions, comments and participation in developing plans for continuous school improvement.

LOCATION: 1248 - Lake Hood Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020 S EVPENDITURES		ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
·	EXP	ENDITURES	EXP	<b>ENDITURES</b>	EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,532,092	\$	1,565,758	\$	1,598,088	\$	1,446,640	\$	1,292,463	\$ (154,177)	-10.7%
320 - Non-Certificated Salaries		179,000		174,311		165,311		198,177		190,519	(7,658)	-3.9%
360 - Employee Benefits		780,353		731,537		729,253		781,158		704,324	(76,834)	-9.8%
Total Personnel Expenditures		2,491,445		2,471,606		2,492,652		2,425,975		2,187,306	(238,669)	-9.8%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	892	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		19,515		20,065		23,503		31,026		26,702	(4,324)	-13.9%
435 - Energy		140,722		144,772		147,583		171,200		166,900	(4,300)	-2.5%
440 - Other Purchased Services		5,465		6,185		6,290		6,160		5,795	(365)	-5.9%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		26,720		26,838		22,660		25,802		23,297	(2,505)	-9.7%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		249		186		169	(17)	-9.1%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		192,422		198,752		200,285		234,374		222,863	(11,511)	-4.9%
Total Expenditures	\$	2,683,867	\$	2,670,358	\$	2,692,937	\$	2,660,349	\$	2,410,169	\$ (250,180)	-9.4%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

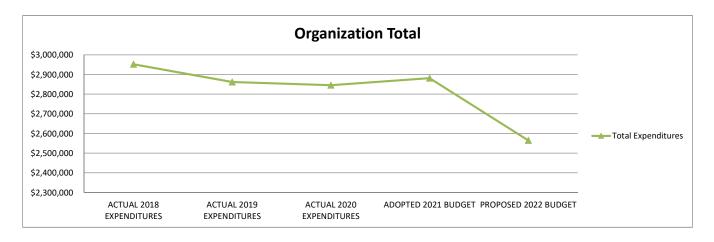
LOCATION: 1248 - Lake Hood Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	352.04	357.75	314.20	269.05	292.00	22.95	8.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	16.40	16.40	16.40	15.00	12.50	(2.50)	-16.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	19.40	20.40	20.40	19.00	16.50	(2.50)	-13.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.13	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	24.53	25.53	25.53	24.13	21.63	(2.50)	-10.4%



### STATEMENT OF PROGRAM:

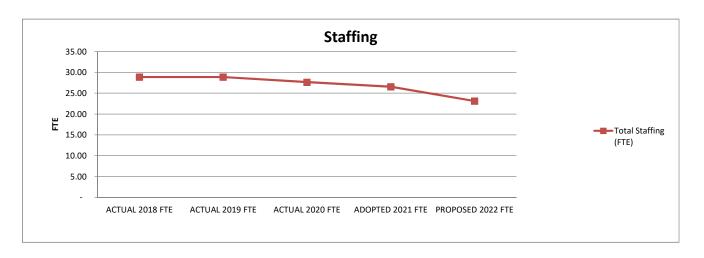
Lake Hood Elementary is a preK-6 school that celebrates its wide diversity and development of respect for all. The academic, physical, social and emotional needs of all of our students are addressed throughout the building and in every classroom. Our Power of Positive Students program helps us maintain a positive school environment. We directly teach social and emotional learning skills (SEL) through our Connected and Respected lessons. SEL is also incorporated into content areas. Through our RTI process we regularly review student academic progress and apply interventions when necessary. We have an active family community.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED		PROPOSED		FY21 ADOPTED	
1250 - Lake Otis Elementary School	EXP	2018 ENDITURES	EXP	2019 ENDITURES	EXP	2020 PENDITURES		2021 BUDGET		2022 BUDGET		PROPOS \$	%
Developed Francis diagram													
Personnel Expenditures 310 - Certificated Salaries	•	1 747 064	•	1 (02 45(	•	1 (72 257	6	1 502 215	ø	1 207 (70	er.	(105 527)	12 40/
320 - Non-Certificated Salaries	\$	1,747,964 196,548	Þ	1,682,456 205,091	Э	1,673,357 191,322	Э	1,583,215 231,994	Э	1,387,678 206,481	Э	(195,537) (25,513)	-12.4% -11.0%
		829,186		782,212		802,570		849,432		760,983		(88,449)	-10.4%
360 - Employee Benefits Total Personnel Expenditures		2,773,698		2,669,759		2,667,249		2,664,641		2,355,142		(309,499)	-11.6%
Total Personnel Expenditures		2,773,098		2,009,739		2,007,249		2,004,041		2,333,142		(309,499)	-11.070
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		234		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		33,243		34,658		35,317		41,796		42,883		1,087	2.6%
435 - Energy		113,652		122,631		115,420		137,200		130,900		(6,300)	-4.6%
440 - Other Purchased Services		6,955		7,300		7,210		7,175		7,000		(175)	-2.4%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		24,767		27,558		20,692		30,491		28,705		(1,786)	-5.9%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		224		210		(14)	-6.3%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		178,851		192,147		178,639		216,886		209,698		(7,188)	-3.3%
Total Expenditures	\$	2,952,549	\$	2,861,906	\$	2,845,888	\$	2,881,527	\$	2,564,840	\$	(316,687)	-11.0%



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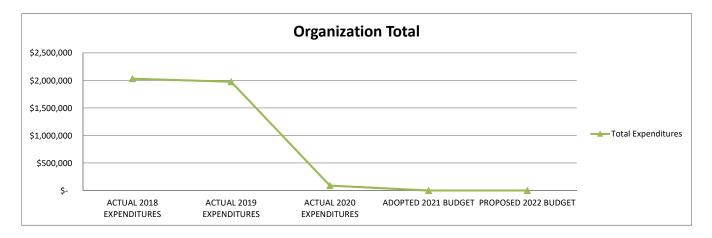
LOCATION: 1250 - Lake Otis Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
250 Earc Gas Escincially School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	418.70	431.60	394.65	336.60	364.00	27.40	8.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	19.80	18.60	17.50	14.50	(3.00)	-17.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.30	23.30	22.10	21.00	18.00	(3.00)	-14.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	28.86	28.86	27.66	26.56	23.13	(3.44)	-12.9%



#### STATEMENT OF PROGRAM:

Lake Otis Elementary School provides a complete education for children in grades K-6 in a traditional neighborhood setting, adjacent to Wendler Middle School and the University of Alaska. A strong focus on the individual child is evident daily. Lake Otis offers an excellent academic program, as well as before and after-school activities that support the physical and academic growth of our students. Our PTA and staff are dedicated to providing additional learning experiences for students such as chorus, community service, student council and bicycle rodeo. We are proud of our school's accomplishments and look forward to improving all aspects of our education community.

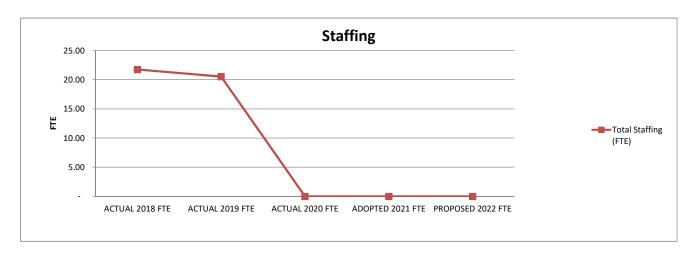
LOCATION: 1257 - Mt Spurr Elementary School	A	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021		PROPOSED 2022	FY21 ADOPTE PROPOS	ED
	EXP	ENDITURES	EXPE	NDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,218,996	\$	1,185,062	\$	_	\$ _	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	,	151,952	•	160,003	•	-	-	•	-	-	0.0%
360 - Employee Benefits		546,295		517,230		631	-		-	-	0.0%
Total Personnel Expenditures		1,917,243		1,862,295		631	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		259		29		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		16,264		19,643		12,093	-		-	-	0.0%
435 - Energy		72,680		76,451		76,750	-		-	-	0.0%
440 - Other Purchased Services		4,222		4,860		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		18,780		12,241		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		112,205		113,224		88,843	-		-	-	0.0%
Total Expenditures	\$	2,029,448	\$	1,975,519	\$	89,474	\$ -	\$	-	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1257 - Mt Spurr Elementary School	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

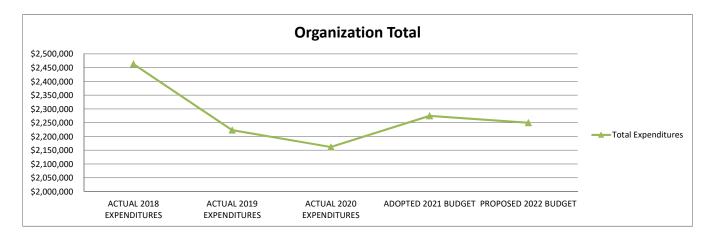
AVERAGE DAILY MEMBERSHIP (ADM)	249.35	243.44	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	-	-	-	-	0.0%
Classroom Teacher	14.00	12.80	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	-	-	-	-	0.0%
Total Certificated	17.00	15.80	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	-	-	-	-	0.0%
Teachers Assistants	1.31	1.31	-	-	-	-	0.0%
Custodial	1.00	1.00	_	-	_	-	0.0%
Maintenance	-	-	-	-	_	-	0.0%
Other Classified	0.93	0.93	-	-	-	-	0.0%
Total Classified	4.74	4.74	-	-	-	-	0.0%
Total Staffing (FTE)	21.74	20.54	-	-	-	-	0.0%



### STATEMENT OF PROGRAM:

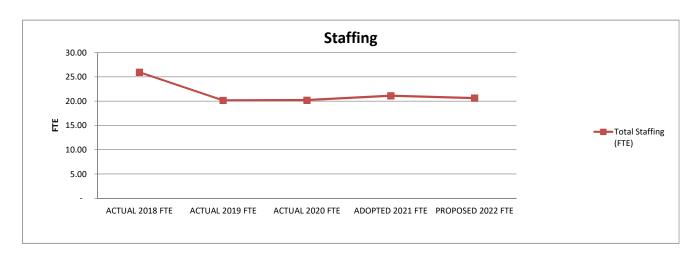
Mt. Spurr has been closed as of fiscal year 2019-2020.

LOCATION: 1260 - Mtn View Elementary School	I	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,427,633	\$	1,325,313	S	1,219,855	\$	1,231,256	S	1,215,745	S	(15,511)	-1.3%
320 - Non-Certificated Salaries	*	177,166	*	173,020	-	202,582	-	188,294	-	194,545	-	6,251	3.3%
360 - Employee Benefits		692,614		571,705		586,393		684,880		671,504		(13,376)	-2.0%
Total Personnel Expenditures		2,297,413		2,070,038		2,008,830		2,104,430		2,081,794		(22,636)	-1.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	99	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		24		-		-		-	0.0%
425 - Student Travel		192		-		-		-		-		-	0.0%
430 - Utility Services		30,215		29,300		25,398		31,487		32,539		1,052	3.3%
435 - Energy		108,709		98,267		101,632		111,200		106,400		(4,800)	-4.3%
440 - Other Purchased Services		5,588		6,170		6,150		5,935		6,210		275	4.6%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		20,713		19,321		19,638		21,672		22,481		809	3.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		156		161		5	3.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		165,516		153,058		152,842		170,450		167,791		(2,659)	-1.6%
Total Expenditures	\$	2,462,929	\$	2,223,096	\$	2,161,672	\$	2,274,880	\$	2,249,585	\$	(25,295)	-1.1%



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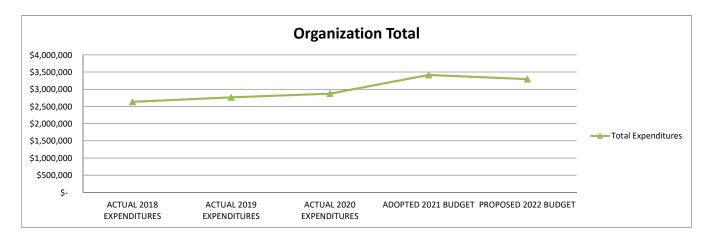
LOCATION: 1260 - Mtn View Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	264.29	249.14	275.08	282.90	275.00	(7.90)	-2.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	11.60	11.60	12.50	12.00	(0.50)	-4.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	20.40	15.10	15.10	16.00	15.50	(0.50)	-3.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.06	5.13	5.13	5.13	-	0.0%
Total Staffing (FTE)	25.96	20.16	20.23	21.13	20.63	(0.50)	-2.4%



#### STATEMENT OF PROGRAM:

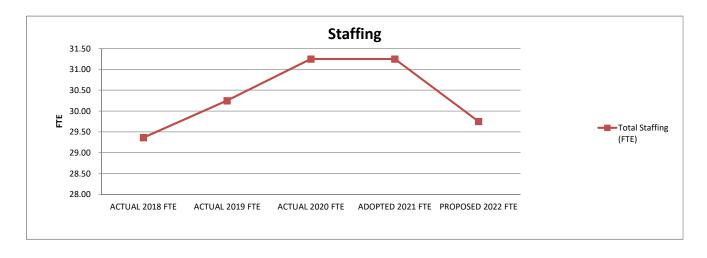
Mountain View Elementary is a Pre-K through 5th grade Title 1 school, located in northeast Anchorage. Our student population is comprised of multiple racial and ethnic groups who speak a wide variety of languages. We celebrate diversity in our school and in our neighborhood. Our instruction is data-driven and district curricula are implemented with fidelity and integrity. Science and math have often been strong areas for our students and we have fielded several winning Math Derby teams in the last several years. Our mission statement: At Mountain View Elementary we are dedicated to promoting a safe productive learning environment in which all students can thrive academically and socially.

LOCATION: 1270 - Muldoon Elementary School		ACTUAL 2018	2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED PROPOSE	1.00
	EXP		EXPI		EXP	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,499,463	\$	1,579,024	\$	1,623,701	\$	1,948,220	\$ 1,868,239	\$ (79,981)	-4.1%
320 - Non-Certificated Salaries		215,807		239,016		248,985		223,640	216,802	(6,838)	-3.1%
360 - Employee Benefits		703,657		736,892		797,427		999,283	960,423	(38,860)	-3.9%
Total Personnel Expenditures		2,418,927		2,554,932		2,670,113		3,171,143	3,045,464	(125,679)	-4.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	794	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		44		27		-		-	-	-	0.0%
425 - Student Travel		438		-		-		-	-	-	0.0%
430 - Utility Services		27,833		29,016		28,405		34,163	34,673	510	1.5%
435 - Energy		149,227		144,566		145,981		169,700	169,400	(300)	-0.2%
440 - Other Purchased Services		6,938		7,260		8,585		7,590	8,365	775	10.2%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		30,232		30,565		21,378		34,748	37,497	2,749	7.9%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		-		-		-		256	270	14	5.5%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		214,712		211,434		205,143		246,457	250,205	3,748	1.5%
Total Expenditures	\$	2,633,639	\$	2,766,366	\$	2,875,256	\$	3,417,600	\$ 3,295,669	\$ (121,931)	-3.6%



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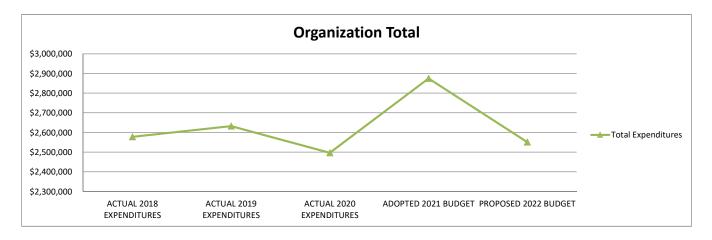
LOCATION: 1270 - Muldoon Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
1270 - Muldoon Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	453.35	440.42	458.95	431.90	474.00	42.10	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.50	1.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	19.80	21.00	21.00	21.00	19.50	(1.50)	-7.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.80	24.50	25.50	25.50	24.00	(1.50)	-5.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.76	1.75	1.75	1.75	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	5.56	5.75	5.75	5.75	5.75	-	0.0%
Total Staffing (FTE)	29.36	30.25	31.25	31.25	29.75	(1.50)	-4.8%



# STATEMENT OF PROGRAM:

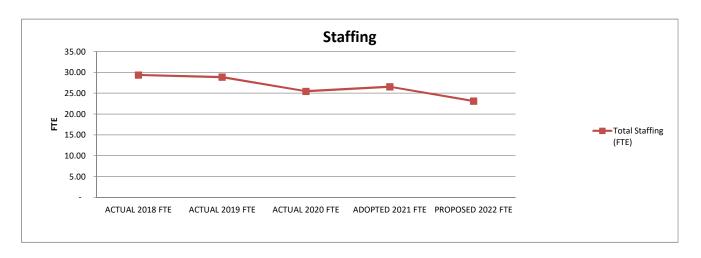
Muldoon Elementary School staff, students, and families are dedicated to working together toward academic progress, providing a positive safe learning environment, encouraging lifelong learning, and fostering cooperation and respect. We advocate high expectations for all students and are dedicated to meeting the needs of our highly diverse population of students, through rigorous and differentiated instruction that focuses upon language and English language learning needs in our academic program for grades K-5. We celebrate our diverse multi-cultural population through presentations, assemblies, curriculum, and business partner support.

LOCATION: 1280 - North Star Elementary School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED PROPOSE	
•	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,418,954	\$	1,527,053	\$	1,430,037	\$	1,582,624	\$	1,388,359	\$ (194,265)	-12.3%
320 - Non-Certificated Salaries		254,738		181,648		173,725		220,860		200,508	(20,352)	-9.2%
360 - Employee Benefits		721,300		733,648		709,441		851,850		750,375	(101,475)	-11.9%
Total Personnel Expenditures		2,394,992		2,442,349		2,313,203		2,655,334		2,339,242	(316,092)	-11.9%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	119	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		182		24		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		27,531		28,868		30,839		40,523		38,571	(1,952)	-4.8%
435 - Energy		120,460		124,725		122,597		141,500		137,500	(4,000)	-2.8%
440 - Other Purchased Services		7,296		7,900		6,650		7,500		7,150	(350)	-4.7%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		28,012		28,334		23,306		29,860		28,380	(1,480)	-5.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		208	208	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		183,299		190,009		183,535		219,383		211,809	(7,574)	-3.5%
Total Expenditures	\$	2,578,291	\$	2,632,358	\$	2,496,738	\$	2,874,717	\$	2,551,051	\$ (323,666)	-11.3%



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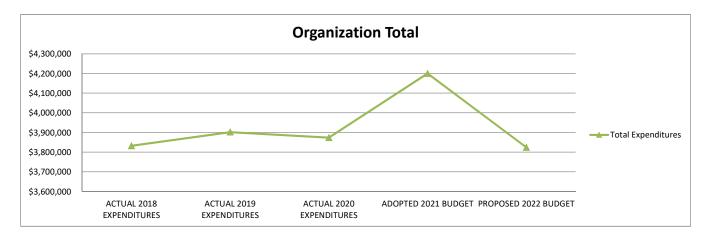
LOCATION: 1280 - North Star Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	414.85	344.90	363.20	346.64	361.00	14.36	4.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	19.80	16.40	17.50	14.50	(3.00)	-17.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.80	23.30	19.90	21.00	18.00	(3.00)	-14.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	29.36	28.86	25.46	26.56	23.13	(3.43)	-12.9%



### STATEMENT OF PROGRAM:

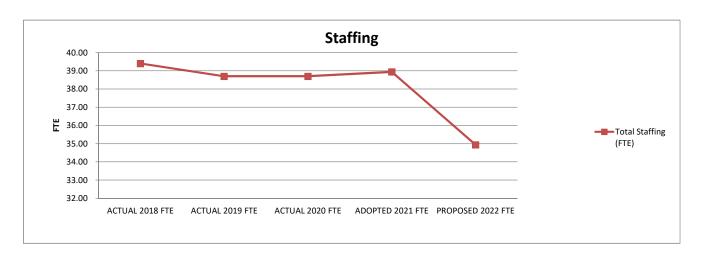
North Star has a richly diverse population of pre-kindergarten through sixth grade students who are supported by highly qualified teachers, paraprofessionals and multiple programs. These programs include after school tutoring provided by 21st Century and Supplemental Educational Services. Other programs include: Indian Education student support; a neighborhood preschool and a Child in Transition/Homeless (CIT/H) preschool; Language & Cultural Liaison and self-contained Preschool and K-2 classes for children who experience autism. English Language Learners tutors support students whose primary language is not English. North Star is a Title I school that has free breakfast and lunch.

LOCATION: 1290 - Northern Lights ABC School		ACTUAL 2018	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
C	EXP.	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,300,296	\$	2,347,176	\$	2,303,243	\$ 2,433,847	\$ 2,175,254	\$ (258,593)	-10.6%
320 - Non-Certificated Salaries		204,944		208,785		244,552	280,423	264,986	(15,437)	-5.5%
360 - Employee Benefits		1,100,376		1,115,389		1,128,298	1,266,753	1,153,045	(113,708)	-9.0%
Total Personnel Expenditures		3,605,616		3,671,350		3,676,093	3,981,023	3,593,285	(387,738)	-9.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	389	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,768		589		49	-	-	-	0.0%
425 - Student Travel		619		12,653		1,402	-	-	-	0.0%
430 - Utility Services		38,098		37,354		31,545	28,788	32,703	3,915	13.6%
435 - Energy		130,270		128,980		123,983	136,200	144,000	7,800	5.7%
440 - Other Purchased Services		9,004		9,220		8,990	9,455	9,740	285	3.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		47,431		41,982		31,681	44,682	44,658	(24)	-0.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		165	331	334	3	0.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		227,190		230,778		198,204	219,456	231,435	11,979	5.5%
Total Expenditures	\$	3,832,806	\$	3,902,128	\$	3,874,297	\$ 4,200,479	\$ 3,824,720	\$ (375,759)	-8.9%



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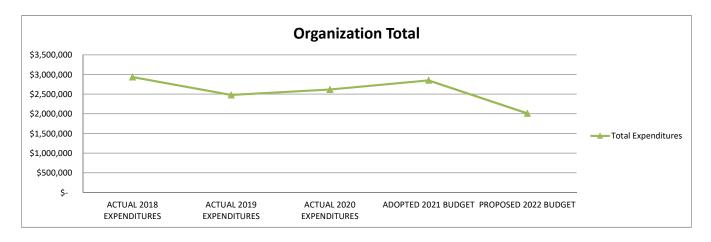
LOCATION: 1290 - Northern Lights ABC School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	1.00
1250 Northern Eights ABC School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	597.18	602.25	588.60	536.38	619.00	82.62	15.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	30.40	29.20	29.20	29.00	25.00	(4.00)	-13.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	33.40	32.70	32.70	32.50	28.50	(4.00)	-12.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	2.19	2.19	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.00	6.00	6.00	6.44	6.44	-	0.0%
Total Staffing (FTE)	39.40	38.70	38.70	38.94	34.94	(4.00)	-10.3%



### STATEMENT OF PROGRAM:

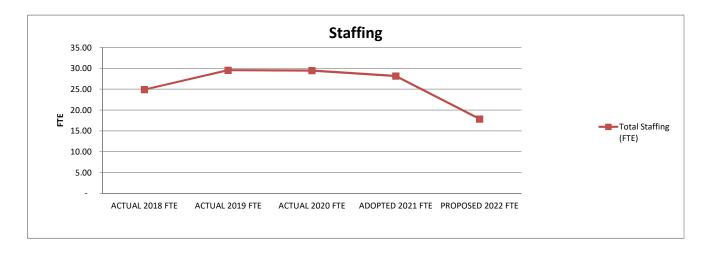
Northern Lights ABC K-8 School is an alternative program in the Anchorage School District known for its back-to-basics approach to education. The parents, teachers, and staff believe the purpose of education is to provide children with the skills necessary to live successfully as responsible citizens and contribute to their community. The academic program at Northern Lights ABC is based on the premise that many students learn best within the framework of a structured environment, where self-discipline is encouraged and boundaries are consistently applied. The program challenges students to take responsibility for their own learning and to have pride in their work.

LOCATION: 1300 - Northwood Elementary School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED  2021		PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
·	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,443,871	\$	1,251,605	\$	1,369,929	\$	1,460,598	\$	1,062,842	\$ (397,756)	-27.2%
320 - Non-Certificated Salaries		345,765		305,096		298,888		307,641		164,463	(143,178)	-46.5%
360 - Employee Benefits		979,068		759,283		785,604		896,340		593,637	(302,703)	-33.8%
Total Personnel Expenditures		2,768,704		2,315,984		2,454,421		2,664,579		1,820,942	(843,637)	-31.7%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		1,933		1,453		765		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		26,566		28,543		28,805		32,840		36,662	3,822	11.6%
435 - Energy		117,194		108,319		110,607		120,500		125,300	4,800	4.0%
440 - Other Purchased Services		5,725		6,040		6,840		6,350		6,205	(145)	-2.3%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		15,842		19,865		16,515		28,619		23,516	(5,103)	-17.8%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		102		178		167	(11)	-6.2%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		167,260		164,220		163,634		188,487		191,850	3,363	1.8%
Total Expenditures	\$	2,935,964	\$	2,480,204	\$	2,618,055	\$	2,853,066	\$	2,012,792	\$ (840,274)	-29.5%



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LOCATION: 1300 - Northwood Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	308.49	295.67	306.03	212.58	265.00	52.42	24.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	14.30	16.00	14.80	13.50	10.00	(3.50)	-25.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.50	4.50	4.50	2.50	(2.00)	-44.4%
Total Certificated	19.30	21.50	20.30	19.00	13.50	(5.50)	-28.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.75	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.19	4.38	5.25	5.25	0.44	(4.81)	-91.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.62	8.06	9.18	9.18	4.37	(4.81)	-52.4%
Total Staffing (FTE)	24.92	29.56	29.48	28.18	17.87	(10.31)	-36.6%



# STATEMENT OF PROGRAM:

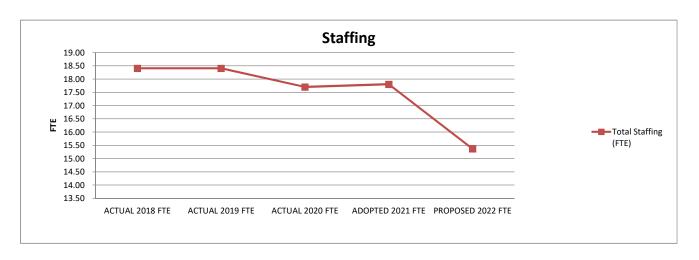
Northwood ABC Elementary provides a safe, engaging and nurturing environment for its diverse student population as well as their families. We have back-to-basics academic focus under Anchorage Basic Curriculum (ABC). Our Title I designation enables us to provide additional instructional support for all our students. Our school wide expectations include student responsibility and respect. Northwood ABC Elementary opens its door to all, providing an inviting place for children to succeed. Our motto is "encouraging students to be life long learners".

LOCATION: 1310 - Nunaka Vly Elem School	I	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,166,162	\$	1,101,828	\$	844,498	\$ 1,008,718	\$ 879,499	\$ (129,219)	-12.8%
320 - Non-Certificated Salaries		146,383		144,981		178,687	169,592	154,723	(14,869)	-8.8%
360 - Employee Benefits		548,297		483,218		391,661	560,608	513,953	(46,655)	-8.3%
Total Personnel Expenditures		1,860,842		1,730,027		1,414,846	1,738,918	1,548,175	(190,743)	-11.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		8		144		65	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		19,551		20,699		19,658	24,768	25,517	749	3.0%
435 - Energy		82,279		77,072		84,146	95,600	92,700	(2,900)	-3.0%
440 - Other Purchased Services		4,782		5,370		5,050	4,970	4,815	(155)	-3.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		13,802		17,718		13,085	17,965	17,573	(392)	-2.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	126	119	(7)	-5.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		120,422		121,003		122,004	143,429	140,724	(2,705)	-1.9%
Total Expenditures	\$	1,981,264	\$	1,851,030	\$	1,536,850	\$ 1,882,347	\$ 1,688,899	\$ (193,448)	-10.3%



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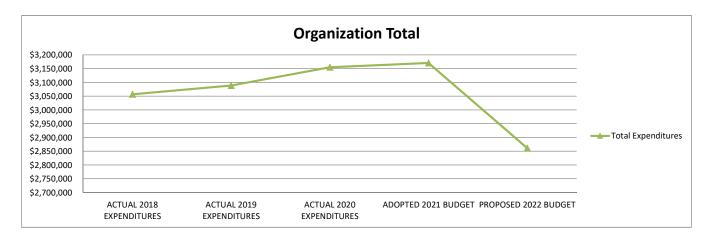
LOCATION: 1310 - Nunaka Vly Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.00
1310 - Nunaka Viy Elem School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	236.11	233.38	221.82	170.86	190.00	19.14	11.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	10.60	10.60	9.40	9.50	7.50	(2.00)	-21.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	14.10	14.10	12.90	13.00	11.00	(2.00)	-15.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.50	1.50	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.44	(0.44)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	=	0.0%
Total Classified	4.31	4.31	4.81	4.81	4.37	(0.44)	-9.1%
Total Staffing (FTE)	18.41	18.41	17.70	17.81	15.37	(2.44)	-13.7%



### STATEMENT OF PROGRAM:

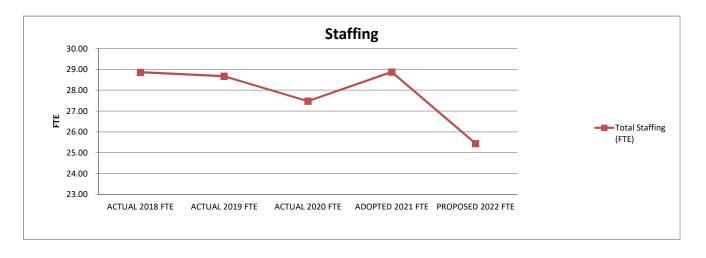
Nunaka Valley Elementary is a Title I PreK-5 school serving multicultural students. In our Free and Reduced Lunch program, 70.83% qualify. Support programs include our counselor, Title I Migrant Ed., Pre-K and Resource Special Education, Title VII Indian Ed., and a full time ELL Tutor. We offer before and after school tutoring in math and reading. Our business partners donate their time and resources for our students. We have a very active PTA. We host several successful events each year: Doctor Seuss and STEM Night. Our staff is devoted to literacy, SEL, cultural diversity and positive behavior.

LOCATION: 1315 - Ocean View Elementary School	_	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.00
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,761,833	\$	1,814,372	\$	1,829,534	\$ 1,763,934	\$ 1,571,045	\$ (192,889)	-10.9%
320 - Non-Certificated Salaries		201,242		215,535		195,651	232,887	214,186	(18,701)	-8.0%
360 - Employee Benefits		887,394		860,601		928,709	947,560	841,543	(106,017)	-11.2%
Total Personnel Expenditures		2,850,469		2,890,508		2,953,894	2,944,381	2,626,774	(317,607)	-10.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	119	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		472		-		151	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		27,568		29,060		28,904	35,366	37,936	2,570	7.3%
435 - Energy		138,761		139,018		133,401	149,700	157,100	7,400	4.9%
440 - Other Purchased Services		6,613		7,542		7,040	7,375	7,160	(215)	-2.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		32,568		22,396		31,269	33,594	32,000	(1,594)	-4.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		165	165	-	(165)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		206,081		198,135		201,049	226,200	234,196	7,996	3.5%
Total Expenditures	\$	3,056,550	\$	3,088,643	\$	3,154,943	\$ 3,170,581	\$ 2,860,970	\$ (309,611)	-9.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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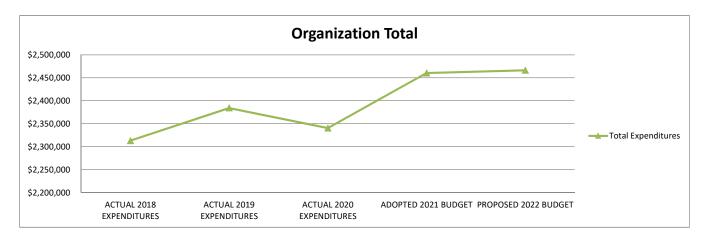
LOCATION: 1315 - Ocean View Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1313 - Ocean View Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	436.63	426.73	432.36	317.07	397.00	79.93	25.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	19.80	18.60	20.00	17.00	(3.00)	-15.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.30	23.30	22.10	23.50	20.50	(3.00)	-12.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	-	0.0%
Total Classified	5.56	5.38	5.38	5.38	4.94	(0.44)	-8.1%
Total Staffing (FTE)	28.86	28.68	27.48	28.88	25.44	(3.44)	-11.9%



### STATEMENT OF PROGRAM:

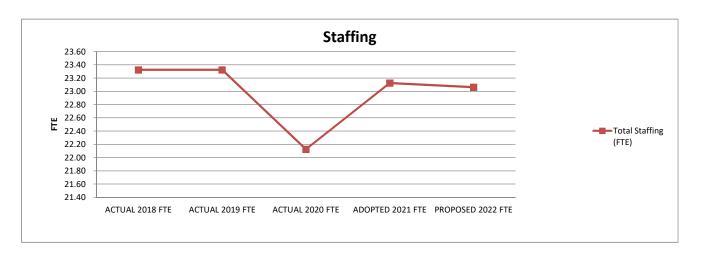
Ocean View Elementary School is a neighborhood school providing a quality educational program to every student from our two special education preschool classrooms through sixth grade. The staff at Ocean View works collaboratively with parents, challenging students to reach their potential both academically and interpersonally. Ocean View offers music, physical education, art, library sciences, and 6th grade band and orchestra. Educational services are also available in special education, gifted, bilingual, and Indian Education. We are committed to providing students a well-rounded educational experience so the Students are Empowered to Achieve Lifelong Success.

LOCATION: 1320 - O'Malley Elementary School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	1.15
	EXP	ENDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,320,599	\$	1,395,824	\$	1,347,914	\$ 1,360,438	\$ 1,347,765	\$ (12,673)	-0.9%
320 - Non-Certificated Salaries		174,992		178,329		209,085	194,715	212,857	18,142	9.3%
360 - Employee Benefits		673,315		675,480		656,872	737,040	738,426	1,386	0.2%
Total Personnel Expenditures		2,168,906		2,249,633		2,213,871	2,292,193	2,299,048	6,855	0.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	159	\$	292	\$	179	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		168		134		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		17,091		17,451		16,772	20,568	22,396	1,828	8.9%
435 - Energy		97,818		92,143		91,582	118,900	113,900	(5,000)	-4.2%
440 - Other Purchased Services		4,247		4,880		5,065	5,335	5,775	440	8.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,625		19,681		13,086	23,499	25,145	1,646	7.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		(20)	-	183	183	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		144,108		134,581		126,664	168,302	167,399	(903)	-0.5%
Total Expenditures	\$	2,313,014	\$	2,384,214	\$	2,340,535	\$ 2,460,495	\$ 2,466,447	\$ 5,952	0.2%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

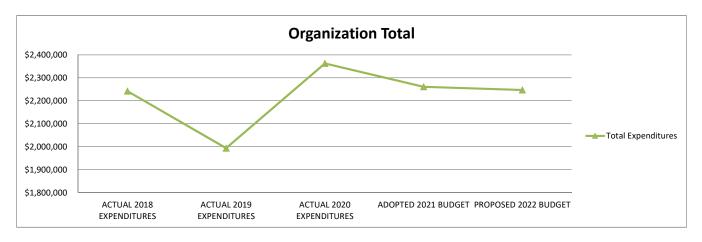
LOCATION: 1320 - O'Malley Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1320 - O Maney Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	302.27	290.10	304.20	276.38	329.00	52.62	19.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.20	15.20	14.00	15.00	14.50	(0.50)	-3.3%
Special Service Teacher	-	-	-	-	-		0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	18.20	18.20	17.00	18.00	17.50	(0.50)	-2.8%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	1.31	0.44	50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.13	5.13	5.13	5.56	0.44	8.5%
Total Staffing (FTE)	23.33	23.33	22.13	23.13	23.06	(0.06)	-0.3%



### STATEMENT OF PROGRAM:

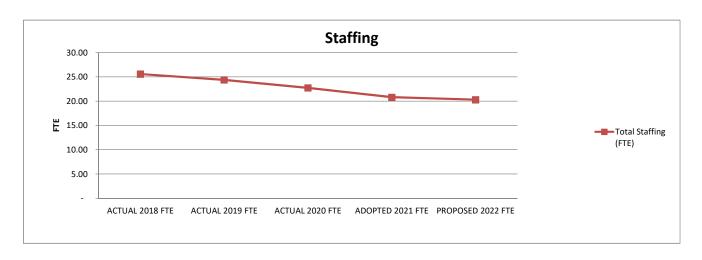
O'Malley is a K-6 grade school where parent participation is a major component. Cooperative efforts among teachers, students, and parents help provide a program that promotes personal responsibility, develops useful study and work habits, and emphasizes student mastery of language arts and math. O'Malley Elementary is a safe, positive, and caring community that is dedicated to high academic and behavioral standards. The staff works closely with parents and the community to provide a learning environment where students experience academic and interpersonal success through self-discipline and positive decision-making.

LOCATION: 1324 - Orion Elementary School	1	ACTUAL 2018		ACTUAL 2019	1	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
, , , , , , , , , , , , , , , , , , , ,	EXP		EXF	PENDITURES	EXP		BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,285,866	\$	1,050,274	\$	1,357,759	\$ 1,213,733	\$ 1,199,786	\$ (13,947)	-1.1%
320 - Non-Certificated Salaries		183,470		235,552		210,096	190,345	187,573	(2,772)	-1.5%
360 - Employee Benefits		630,729		572,132		636,279	678,601	674,945	(3,656)	-0.5%
Total Personnel Expenditures		2,100,065		1,857,958		2,204,134	2,082,679	2,062,304	(20,375)	-1.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	33	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,903		23,079		25,246	29,943	27,769	(2,174)	-7.3%
435 - Energy		97,193		90,196		93,965	124,200	130,700	6,500	5.2%
440 - Other Purchased Services		4,713		5,190		6,048	4,550	4,960	410	9.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		19,137		16,899		21,673	19,106	21,271	2,165	11.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		240	142	155	13	9.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		11,193	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		141,979		135,364		158,365	177,941	184,855	6,914	3.9%
Total Expenditures	\$	2,242,044	\$	1,993,322	\$	2,362,499	\$ 2,260,620	\$ 2,247,159	\$ (13,461)	-0.6%



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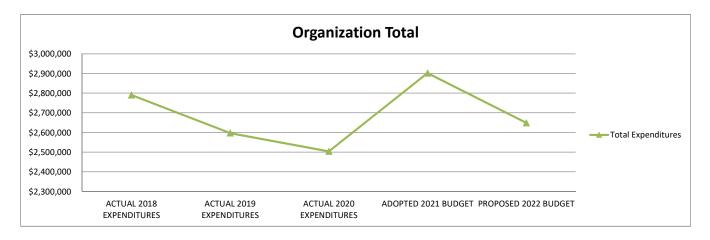
LOCATION: 1324 - Orion Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
1521 STOR Extraction y School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	267.05	223.35	251.60	181.80	280.00	98.20	54.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	15.20	14.00	12.50	12.00	(0.50)	-4.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	19.90	18.70	17.50	16.00	15.50	(0.50)	-3.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.31	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.68	5.68	5.24	4.81	4.81	-	0.0%
Total Staffing (FTE)	25.58	24.38	22.74	20.81	20.31	(0.50)	-2.4%



# STATEMENT OF PROGRAM:

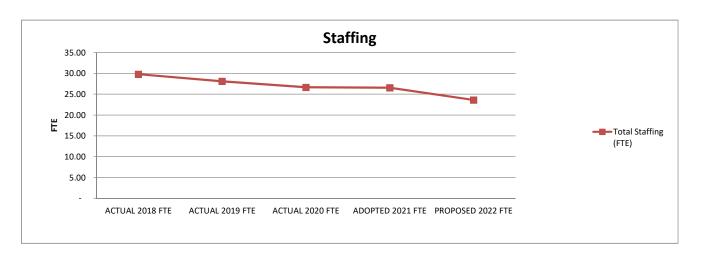
The mission of Orion Elementary School is to ensure optimal learning and safety for all and help make respect, courtesy, and consideration for others a common practice. Located on Joint Base Elmendorf Richardson, Orion serves approximately 450 Pre K-6 students, most of whom are military dependents. Students attend art, health, library, music, and physical education classes in addition to classroom instruction. Parent and community involvement, participation, and support of our exceptional teaching and classified staff are key ingredients to Orion's educational program and positive learning environment.

LOCATION: 1328 - Ptarmigan Elementary School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
-	EXP	ENDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,592,649	\$	1,465,786	\$	1,423,184	\$	1,592,432	\$ 1,436,507	\$ (155,925)	-9.8%
320 - Non-Certificated Salaries	,	199,165	•	235,538	•	200,157	•	221,380	206,614	(14,766)	-6.7%
360 - Employee Benefits		803,961		693,854		689,347		866,004	777,550	(88,454)	-10.2%
Total Personnel Expenditures		2,595,775		2,395,178		2,312,688		2,679,816	2,420,671	(259,145)	-9.7%
Non-personnel Expenditures											
410 - Professional And Technical	\$	198	\$	-	\$	-	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		92		1,165		40		-	-	-	0.0%
425 - Student Travel		162		-		-		-	-	-	0.0%
430 - Utility Services		30,490		30,675		31,163		37,513	37,900	387	1.0%
435 - Energy		136,552		138,506		131,402		145,800	151,800	6,000	4.1%
440 - Other Purchased Services		6,942		7,360		7,220		7,400	7,240	(160)	-2.2%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		20,432		24,311		21,138		31,245	30,871	(374)	-1.2%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		-		-		119		226	217	(9)	-4.0%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		194,868		202,017		191,082		222,184	228,028	5,844	2.6%
Total Expenditures	\$	2,790,643	\$	2,597,195	\$	2,503,770	\$	2,902,000	\$ 2,648,699	\$ (253,301)	-8.7%



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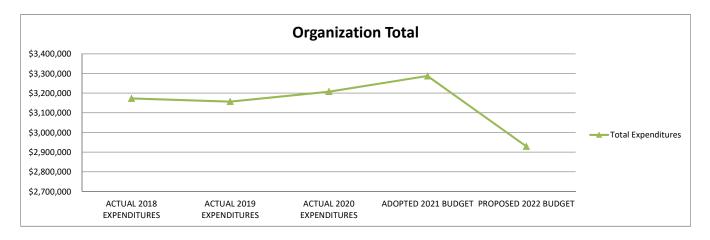
LOCATION: 1328 - Ptarmigan Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1 thining in Diementary Serios.	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	422.81	388.43	390.98	345.23	364.00	18.77	5.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	18.60	17.60	17.50	15.00	(2.50)	-14.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.80	22.10	21.10	21.00	18.50	(2.50)	-11.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.00	6.00	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	29.80	28.10	26.66	26.56	23.63	(2.94)	-11.1%



### STATEMENT OF PROGRAM:

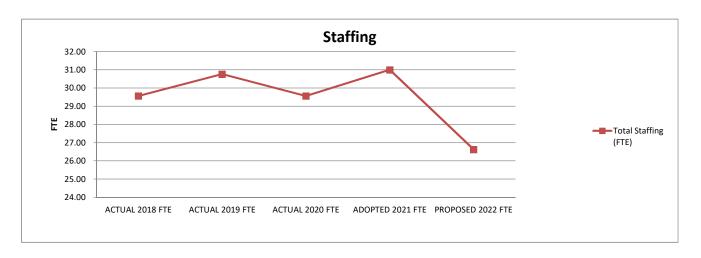
Ptarmigan Elementary is a Title One neighborhood school. We offer a comprehensive K-5 instructional program with an ongoing emphasis on the mastery of basic skills through direct instruction addressing Alaska State Standards. We are committed to providing programs to maximize student achievement and citizenship. We host a 21st Century Afterschool Program and a Structured Learning Program for qualifying students in the Muldoon area of Anchorage. We are committed to fostering partnerships with our student's families. Our business partners include Faith Christian Community, Alaska Premier Dental Group, Children's Lunchboxes and the Downtown Soup Kitchen.

LOCATION: 1330 - Rabbit Creek Elem School	I I	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED  2021		PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP.	ENDITURES	EXPE	NDITURES	EXP	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,893,439	\$	1,907,502	\$	1,963,432	\$	1,876,849	\$	1,649,115	\$ (227,734)	-12.1%
320 - Non-Certificated Salaries		200,794		204,013		181,160		242,186		213,277	(28,909)	-11.9%
360 - Employee Benefits		912,977		862,494		916,243		984,181		876,412	(107,769)	-11.0%
Total Personnel Expenditures		3,007,210		2,974,009		3,060,835		3,103,216		2,738,804	(364,412)	-11.7%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		63		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		29,617		28,353		28,688		36,716		36,670	(46)	-0.1%
435 - Energy		91,037		118,943		81,042		102,800		113,200	10,400	10.1%
440 - Other Purchased Services		6,722		7,170		7,320		7,860		7,375	(485)	-6.2%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		38,514		29,085		30,115		36,785		33,247	(3,538)	-9.6%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		268		244	(24)	-9.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		165,953		183,551		147,165		184,429		190,736	6,307	3.4%
Total Expenditures	\$	3,173,163	\$	3,157,560	\$	3,208,000	\$	3,287,645	\$	2,929,540	\$ (358,105)	-10.9%



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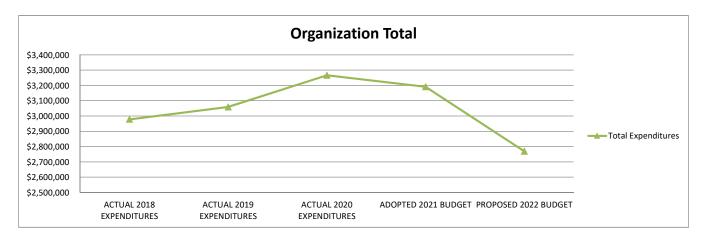
LOCATION: 1330 - Rabbit Creek Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1330 - Raddit Creek Elem School	FTE	FTE	FTE	FTE	FTE	FTE	<u>Е</u> Б %
AVERAGE DAILY MEMBERSHIP (ADM)	474.34	484.29	483.15	350.80	434.00	83.20	23.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.00	22.20	21.00	22.00	18.50	(3.50)	-15.9%
Special Service Teacher	-	-	-	-	-		0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	24.00	25.20	24.00	25.00	21.50	(3.50)	-14.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	29.56	30.76	29.56	31.00	26.63	(4.38)	-14.1%



# STATEMENT OF PROGRAM:

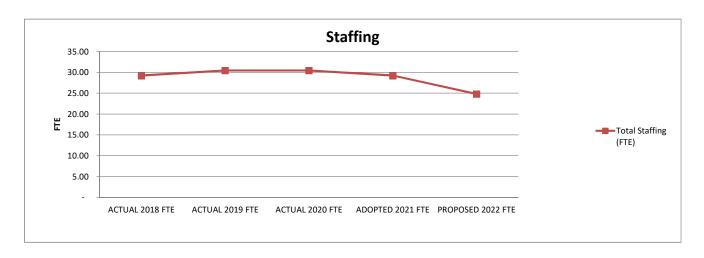
Strategically situated in the foothills of south Anchorage, Rabbit Creek Elementary is a dynamic neighborhood school committed to providing students a well-rounded, standards-based education in support of life-long learning. We believe in educating all students for success in life with a focus on academic excellence, personal responsibility, and a positive, safe environment. We proudly partner with our families and our business partners to help students become active participants in the learning process.

LOCATION: 1335 - Ravenwood Elementary School	4	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,733,098	\$	1,802,949	\$	1,930,104	\$ 1,802,772	\$ 1,537,303	\$ (265,469)	-14.7%
320 - Non-Certificated Salaries		223,713		235,469		217,429	231,367	208,837	(22,530)	-9.7%
360 - Employee Benefits		850,334		850,520		941,926	952,722	828,404	(124,318)	-13.0%
Total Personnel Expenditures		2,807,145		2,888,938		3,089,459	2,986,861	2,574,544	(412,317)	-13.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		196		844		578	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		20,117		21,241		30,878	31,516	27,640	(3,876)	-12.3%
435 - Energy		111,499		103,702		103,412	126,100	127,100	1,000	0.8%
440 - Other Purchased Services		7,059		7,200		7,669	8,340	7,720	(620)	-7.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		32,107		37,360		33,914	38,400	31,979	(6,421)	-16.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		195		-		239	239	230	(9)	-3.8%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		171,272		170,347		176,690	 204,595	 194,669	 (9,926)	-4.9%
Total Expenditures	\$	2,978,417	\$	3,059,285	\$	3,266,149	\$ 3,191,456	\$ 2,769,213	\$ (422,243)	-13.2%



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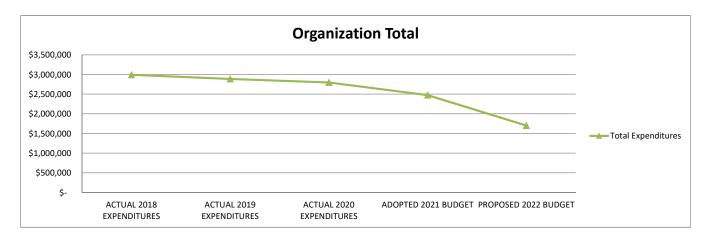
LOCATION: 1335 - Ravenwood Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	472.79	469.55	466.35	337.76	402.00	64.24	19.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.00	22.20	22.20	21.00	17.00	(4.00)	-19.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	24.00	25.20	25.20	24.00	20.00	(4.00)	-16.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.24	5.24	5.24	5.24	4.81	(0.44)	-8.3%
Total Staffing (FTE)	29.24	30.44	30.44	29.24	24.81	(4.44)	-15.2%



# STATEMENT OF PROGRAM:

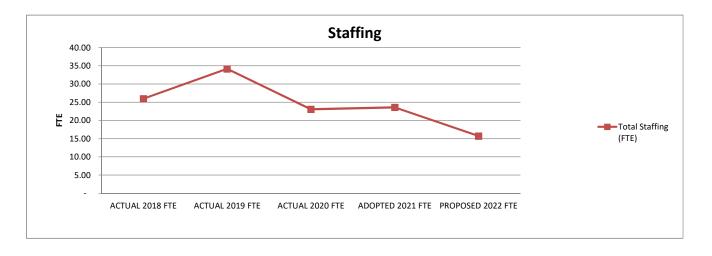
Ravenwood Elementary School offers a complete instructional program in grades Pre K-6. We share a commitment to working toward continued academic progress, providing a positive, safe, enriched environment, encouraging lifelong learning, and fostering cooperation and respect. We expect that each student will become a contributing, successful member of our culturally diverse and technologically advanced society. Ravenwood will continue to stress the importance of maintaining high academic standards and behavioral expectations, a positive and purposeful school environment, a strong parent-teacher relationship, and parental involvement in the educational program.

LOCATION: 1340 - Rogers Park Elementary School		ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	EXP		EXPE		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,775,140	\$	1,726,723	\$	1,660,211	\$ 1,328,202	\$ 827,415	\$ (500,787)	-37.7%
320 - Non-Certificated Salaries		174,107		169,850		164,404	217,139	173,661	(43,478)	-20.0%
360 - Employee Benefits		841,948		804,369		797,989	729,173	512,789	(216,384)	-29.7%
Total Personnel Expenditures		2,791,195		2,700,942		2,622,604	2,274,514	1,513,865	(760,649)	-33.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	280	\$	119	\$	119	\$ 119	\$ -	\$ (119)	-100.0%
420 - Staff Travel		-		101		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		30,518		36,724		38,095	42,825	43,484	659	1.5%
435 - Energy		123,153		105,202		92,128	113,200	108,000	(5,200)	-4.6%
440 - Other Purchased Services		7,793		8,250		7,300	7,710	6,795	(915)	-11.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		40,591		37,516		37,250	37,755	32,085	(5,670)	-15.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		202,335		187,912		174,892	201,609	 190,364	 (11,245)	-5.6%
Total Expenditures	\$	2,993,530	\$	2,888,854	\$	2,797,496	\$ 2,476,123	\$ 1,704,229	\$ (771,894)	-31.2%



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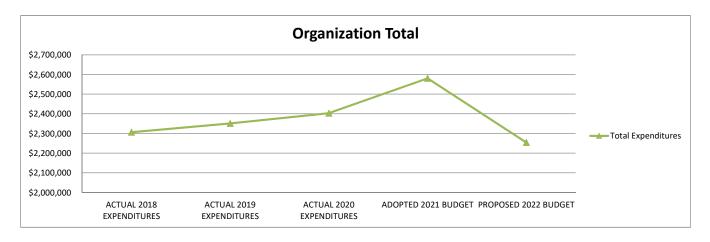
LOCATION: 1340 - Rogers Park Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	547.90	495.00	502.70	392.03	413.00	20.97	5.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	24.60	14.00	14.10	7.10	(7.00)	-49.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	3.00	2.50	2.50	2.50	-	0.0%
Total Certificated	20.40	28.60	17.50	17.60	10.60	(7.00)	-39.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	25.96	34.16	23.06	23.60	15.73	(7.88)	-33.4%



### STATEMENT OF PROGRAM:

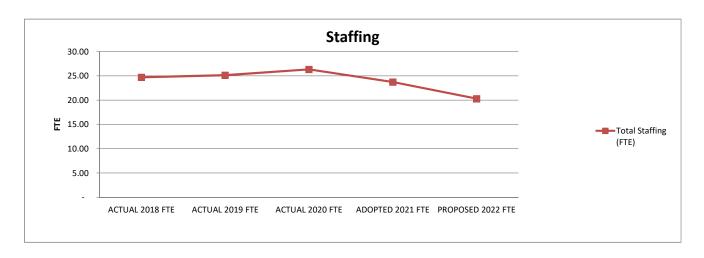
Rogers Park Elementary School provides a climate that promotes instructional excellence through a student-oriented program that focuses on the development of the whole child. Recognizing that individual students have unique learning styles, Roger Park School affords every person opportunities for success with access to special services and resources for those students who are exceptional. At Rogers Park, two educational programs exist; a neighborhood K-6 program and a K-6 for highly gifted students. Cooperation of school professionals, parents, and community members ensures support for each student to achieve positive academic, emotional, physical and social growth.

LOCATION: 1345 - Russian Jack Elem School	4	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXP		EXPI		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,283,298	\$	1,347,297	\$	1,371,622	\$ 1,410,190	\$ 1,212,673	\$ (197,517)	-14.0%
320 - Non-Certificated Salaries		184,368		158,453		159,351	193,394	171,296	(22,098)	-11.4%
360 - Employee Benefits		640,709		643,448		680,542	757,408	650,725	(106,683)	-14.1%
Total Personnel Expenditures		2,108,375		2,149,198		2,211,515	2,360,992	2,034,694	(326,298)	-13.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	119	\$	79	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		25		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,992		28,278		27,222	29,368	34,370	5,002	17.0%
435 - Energy		140,034		140,303		137,133	160,300	157,300	(3,000)	-1.9%
440 - Other Purchased Services		5,930		6,520		6,780	6,085	6,205	120	2.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,989		27,078		20,945	23,644	21,714	(1,930)	-8.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		(119)	173	156	(17)	-9.8%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		197,970		202,298		192,040	219,570	219,745	175	0.1%
Total Expenditures	\$	2,306,345	\$	2,351,496	\$	2,403,555	\$ 2,580,562	\$ 2,254,439	\$ (326,123)	-12.6%



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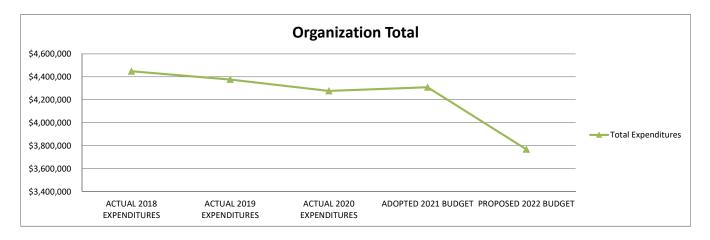
LOCATION: 1345 - Russian Jack Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
To the Thank when blom sensor	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	338.86	339.74	298.35	271.00	274.00	3.00	1.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	16.40	17.60	15.00	12.00	(3.00)	-20.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	19.90	19.90	21.10	18.50	15.50	(3.00)	-16.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	4.81	5.24	5.24	5.24	4.81	(0.44)	-8.3%
Total Staffing (FTE)	24.71	25.14	26.34	23.74	20.30	(3.44)	-14.5%



### STATEMENT OF PROGRAM:

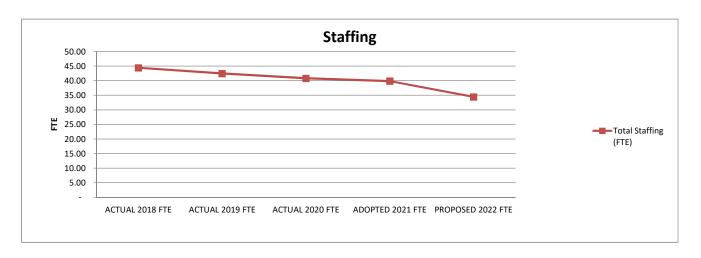
Russian Jack is a PreK-5 neighborhood school located in east Anchorage. Our student body is culturally diverse with several ethnic groups represented. Twelve different languages are spoken at Russian Jack. About 30 percent of our students are bilingual and receive English Language Learners services. Indian Education supports 12 percent of our students. We are a Title I elementary school and home to the Alaska State School for the Deaf and Hard of Hearing. One hundred percent of our students receive free or reduced breakfast and lunch. Russian Jack also experiences a transient population and mobility rate of more than 33 percent.

LOCATION: 1350 - Sand Lake Elementary School	F	ACTUAL 2018		TUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOS	
•	EXP	ENDITURES	EXPEN	DITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	2,654,588	S	2,626,237	\$	2,524,108	\$	2,479,621	\$	2,147,889	S	(331,732)	-13.4%
320 - Non-Certificated Salaries	*	267,230	*	293,944	-	331,173	*	308,054	*	275,875	-	(32,179)	-10.4%
360 - Employee Benefits		1,340,998		1,271,297		1,256,917		1,302,756		1,132,686		(170,070)	-13.1%
Total Personnel Expenditures		4,262,816		4,191,478		4,112,198		4,090,431		3,556,450		(533,981)	-13.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		11		1,087		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		34,482		35,818		28,846		31,593		31,418		(175)	-0.6%
435 - Energy		99,448		89,574		91,424		133,200		127,700		(5,500)	-4.1%
440 - Other Purchased Services		9,687		18,857		9,180		9,295		9,140		(155)	-1.7%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		41,940		41,100		34,773		44,847		42,974		(1,873)	-4.2%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		329		316		(13)	-4.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		185,557		185,360		165,310		219,264		211,548		(7,716)	-3.5%
Total Expenditures	\$	4,448,373	\$	4,376,838	\$	4,277,508	\$	4,309,695	\$	3,767,998	\$	(541,697)	-12.6%



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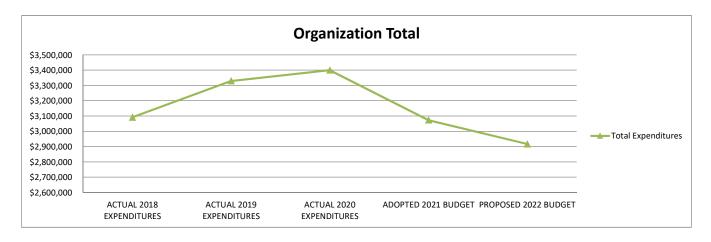
LOCATION: 1350 - Sand Lake Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	655.70	624.70	617.95	522.28	581.00	58.72	11.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	33.80	31.60	30.40	29.00	24.00	(5.00)	-17.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	37.80	35.60	34.40	33.00	28.00	(5.00)	-15.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.63	2.63	2.19	2.63	2.19	(0.44)	-16.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.63	6.88	6.44	6.88	6.44	(0.44)	-6.4%
Total Staffing (FTE)	44.43	42.48	40.84	39.88	34.44	(5.44)	-13.6%



### STATEMENT OF PROGRAM:

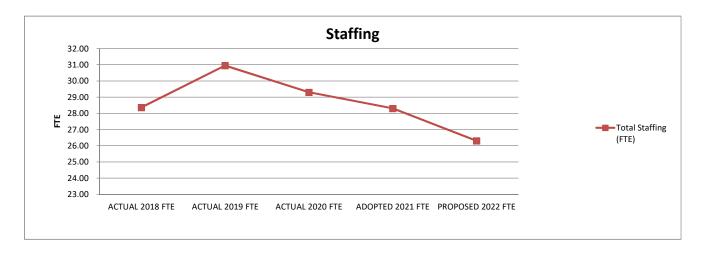
"Leading with Respect, Learning for a Lifetime" is more than a vision statement; it is a way of life at Sand Lake Elementary School. As a "Leader in Me" School, Sand Lake is a strong community of learners with students, teachers, parents and the community partnering to provide the best opportunities for every student. Sand Lake has a vibrant neighborhood program and is home to the Japanese Immersion Program. The staff is recognized for its commitment and the school benefits from involved parent groups. While Sand Lake is the largest elementary school in the Anchorage School District, the sense of community gives it the feel of a much smaller school.

LOCATION: 1360 - Scenic Park Elementary School	1	ACTUAL 2018	ACTUAL 2019			ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,763,454	\$	1,966,574	\$	1,993,128	\$ 1,720,601	\$ 1,604,178	\$ (116,423)	-6.8%
320 - Non-Certificated Salaries		228,655		228,687		223,383	235,668	229,313	(6,355)	-2.7%
360 - Employee Benefits		909,890		953,905		995,935	928,261	880,370	(47,891)	-5.2%
Total Personnel Expenditures		2,901,999		3,149,166		3,212,446	2,884,530	2,713,861	(170,669)	-5.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	750	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		84		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,098		25,337		24,361	28,516	30,432	1,916	6.7%
435 - Energy		122,070		114,191		118,288	122,800	132,500	9,700	7.9%
440 - Other Purchased Services		6,039		8,595		6,990	6,715	7,095	380	5.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		37,219		32,184		36,796	30,436	32,911	2,475	8.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	250	250	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		189,510		180,307		187,185	188,717	203,188	14,471	7.7%
Total Expenditures	\$	3,091,509	\$	3,329,473	\$	3,399,631	\$ 3,073,247	\$ 2,917,049	\$ (156,198)	-5.1%



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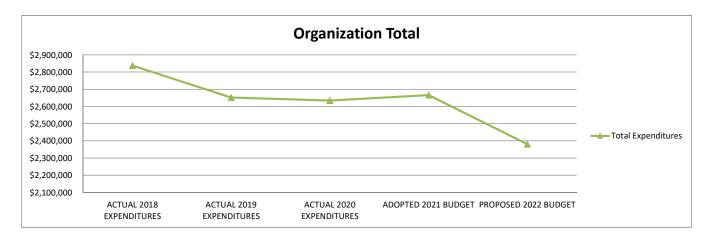
LOCATION: 1360 - Scenic Park Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	PROPOSED	
Seeme Fark Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	454.80	441.75	437.65	367.50	432.00	64.50	17.6%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	22.20	21.00	20.00	18.00	(2.00)	-10.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.80	25.20	24.00	23.00	21.00	(2.00)	-8.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.76	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	_	-	-	-	-	0.0%
Other Classified	1.25	0.99	0.99	0.99	0.99	-	0.0%
Total Classified	5.56	5.75	5.30	5.30	5.30	-	0.0%
Total Staffing (FTE)	28.36	30.95	29.30	28.30	26.30	(2.00)	-7.1%



### STATEMENT OF PROGRAM:

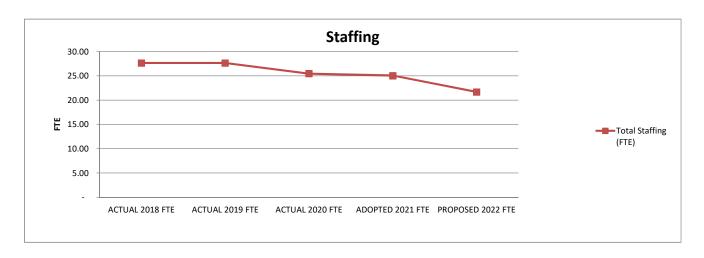
Scenic Park Elementary provides a complete K-5 instructional program using the Anchorage School District curriculum. Students learn the language and culture of China from our certificated Chinese teacher. Chinese classes are taught 20-30 minutes twice a week. We also provide bilingual students and native students with support through English Language Learners and the Cook Inlet Tribal Council program. We strive to promote a safe and healthy environment where students are taught how to solve problems and make good choices. We are a community committed to the success of all learners as they become knowledgeable, responsible, and caring citizens.

LOCATION: 1362 - Spring Hill Elementary School	I	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP		EXPE		EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,726,560	\$	1,663,036	\$	1,609,892	\$ 1,482,460	\$ 1,322,321	\$ (160,139)	-10.8%
320 - Non-Certificated Salaries		168,482		163,507		171,323	205,860	174,278	(31,582)	-15.3%
360 - Employee Benefits		791,596		685,608		710,412	808,629	716,646	(91,983)	-11.4%
Total Personnel Expenditures		2,686,638		2,512,151		2,491,627	2,496,949	2,213,245	(283,704)	-11.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		18		-		61	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		25,744		25,865		26,393	33,535	36,485	2,950	8.8%
435 - Energy		87,466		77,471		83,616	101,200	98,800	(2,400)	-2.4%
440 - Other Purchased Services		6,162		6,706		5,973	6,025	6,335	310	5.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		31,765		30,201		26,477	28,438	25,828	(2,610)	-9.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		25	208	192	(16)	-7.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		151,155		140,243		142,545	169,406	167,640	(1,766)	-1.0%
Total Expenditures	\$	2,837,793	\$	2,652,394	\$	2,634,172	\$ 2,666,355	\$ 2,380,885	\$ (285,470)	-10.7%



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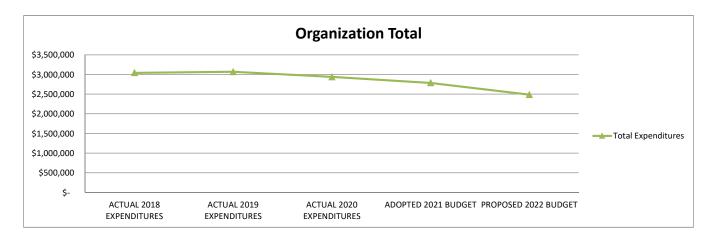
LOCATION: 1362 - Spring Hill Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	Z <b>D</b>
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	413.43	382.40	370.58	316.20	326.00	9.80	3.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	18.60	16.40	16.00	13.50	(2.50)	-15.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.10	22.10	19.90	19.50	17.00	(2.50)	-12.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.44	(0.88)	-66.7%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	4.69	(0.88)	-15.7%
Total Staffing (FTE)	27.66	27.66	25.46	25.06	21.69	(3.38)	-13.5%



### STATEMENT OF PROGRAM:

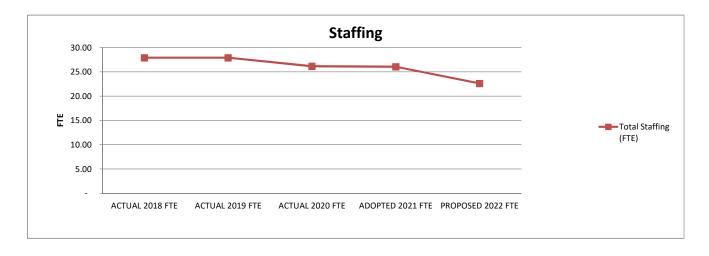
Spring Hill Elementary School is a neighborhood school and provides a complete K-6 educational program. Spring Hill also serves as a regional site for Special Education Extended Resource serving kindergarten through sixth grade students. We believe in educating students for success in life with a focus on both academic skills and personal responsibility. A teacher is available for students who qualify for the gifted program. Spring Hill offers students in our neighborhood an instructional program based on the curriculum adopted by the Anchorage School Board. Emphasis is placed on development of the whole child using a standards-based approach to teaching and learning.

LOCATION: 1363 - Trailside Elementary School		2018		ACTUAL ACTUAL 2019 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOSE	1.15	
	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,811,400	\$	1,872,858	\$	1,764,691	\$	1,546,079	\$	1,348,045	\$ (198,034)	-12.8%
320 - Non-Certificated Salaries		155,778		162,174		169,129		217,303		200,524	(16,779)	-7.7%
360 - Employee Benefits		900,960		865,623		842,157		838,511		750,532	(87,979)	-10.5%
Total Personnel Expenditures	<u></u>	2,868,138		2,900,655		2,775,977		2,601,893		2,299,101	(302,792)	-11.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	119	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		89		20		1,223		-		-	-	0.0%
425 - Student Travel		-		-		378		-		-	-	0.0%
430 - Utility Services		21,529		20,836		20,305		23,913		27,212	3,299	13.8%
435 - Energy		118,317		113,872		114,354		126,600		131,300	4,700	3.7%
440 - Other Purchased Services		7,173		8,225		5,945		6,595		6,050	(545)	-8.3%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		29,356		25,501		20,832		28,595		26,171	(2,424)	-8.5%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		200		210		192	(18)	-8.6%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		176,464		168,573		163,237		185,913		190,925	5,012	2.7%
Total Expenditures	\$	3,044,602	\$	3,069,228	\$	2,939,214	\$	2,787,806	\$	2,490,026	\$ (297,780)	-10.7%



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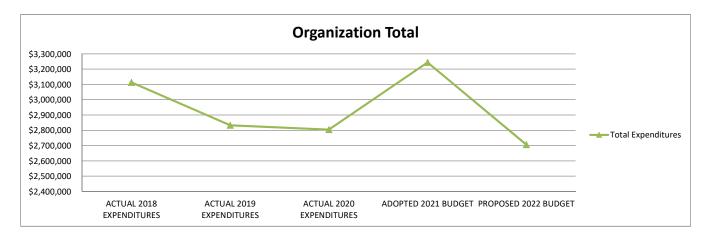
LOCATION: 1363 - Trailside Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	413.95	375.25	375.40	294.25	339.00	44.75	15.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	19.80	17.60	17.50	14.50	(3.00)	-17.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	22.80	22.80	20.60	20.50	17.50	(3.00)	-14.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.88	0.88	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.13	5.13	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	27.93	27.93	26.16	26.06	22.63	(3.44)	-13.2%



# STATEMENT OF PROGRAM:

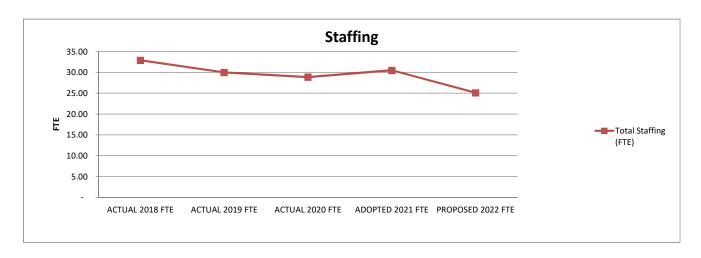
Trailside Elementary School provides a complete K-6 program of instruction based on ASD adopted curricula. The staff includes classroom teachers as well as special education teachers, P.E. teachers, a school nurse, a librarian, a classroom music teacher, health and art teachers, a shared school psychologist, a part time speech teacher, a shared speech implementer, an ELL tutor, band and orchestra teachers. We also have special education teacher aides and kindergarten aides. Trailside also serves as an Ignite site.

LOCATION: 1364 - Susitna Elementary School		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
·	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,813,382	\$	1,731,367	\$	1,614,285	\$ 1,854,492	\$ 1,523,957	\$ (330,535)	-17.8%
320 - Non-Certificated Salaries		256,251		210,897		278,647	231,302	189,055	(42,247)	-18.3%
360 - Employee Benefits		875,720		721,977		745,133	966,135	806,831	(159,304)	-16.5%
Total Personnel Expenditures		2,945,353		2,664,241		2,638,065	3,051,929	2,519,843	(532,086)	-17.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	74	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		139		306		134	-	-	-	0.0%
425 - Student Travel		357		-		-	-	-	-	0.0%
430 - Utility Services		29,083		29,808		29,546	38,307	37,872	(435)	-1.1%
435 - Energy		99,336		94,325		97,407	114,600	110,700	(3,900)	-3.4%
440 - Other Purchased Services		7,712		7,630		6,500	7,205	7,000	(205)	-2.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,856		36,206		32,417	32,077	30,891	(1,186)	-3.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		343		282		244	238	225	(13)	-5.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		167,900		168,557		166,367	192,427	186,688	(5,739)	-3.0%
Total Expenditures	\$	3,113,253	\$	2,832,798	\$	2,804,432	\$ 3,244,356	\$ 2,706,531	\$ (537,825)	-16.6%



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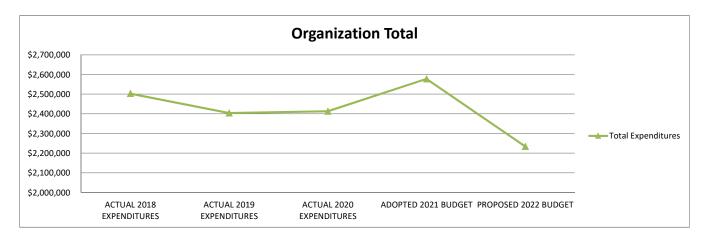
LOCATION: 1364 - Susitna Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
1504 - Susitila Elemental y School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	428.50	417.20	410.75	363.95	404.00	40.05	11.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	23.40	21.00	19.80	21.00	16.50	(4.50)	-21.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.50	2.50	2.50	-	0.0%
Total Certificated	26.90	24.00	23.30	24.50	20.00	(4.50)	-18.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.00	6.00	5.56	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	32.90	30.00	28.86	30.50	25.13	(5.38)	-17.6%



### STATEMENT OF PROGRAM:

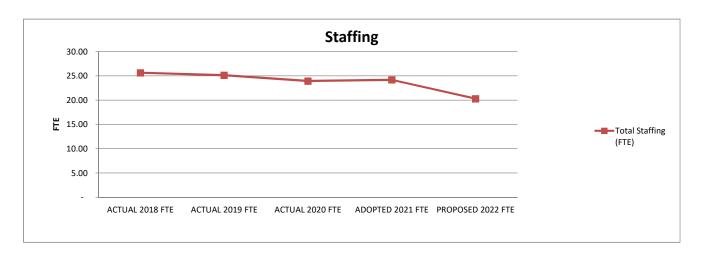
Susitna Elementary is a large, diverse school in east Anchorage with two programs: a neighborhood program and an "open optional" alternative program. The Susitna community is committed to the success of all learners as they become knowledgeable, responsible, and caring citizens. There are 14 traditional classrooms for grades K-5 and 6 open-optional, multi-age classrooms, 2 special education, 2 extended resource classes, and full-day kindergarten. Specialists include: art, music, health and PE teacher, nurse, librarian and ELL tutor. A speech specialist and psychologist also provide instruction and services. Special education teachers provide both in-class and individualized instruction.

LOCATION: 1365 - Taku Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTEI PROPOS	
•	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	1,410,507	\$	1,425,741	\$	1,378,750	\$	1,397,098	\$	1,200,257	\$ (196,841)	-14.1%
320 - Non-Certificated Salaries	•	204,668	•	159,888	•	173,412		217,837	•	190,984	(26,853)	-12.3%
360 - Employee Benefits		721,642		652,711		709,036		776,385		658,036	(118,349)	-15.2%
Total Personnel Expenditures		2,336,817		2,238,340		2,261,198		2,391,320		2,049,277	(342,043)	-14.3%
Non-personnel Expenditures												
410 - Professional And Technical	\$	250	\$	325	\$	114	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		296		-		750		-		-	-	0.0%
425 - Student Travel		180		-		-		-		-	-	0.0%
430 - Utility Services		23,059		22,276		21,627		26,922		29,814	2,892	10.7%
435 - Energy		115,419		109,061		110,231		126,700		125,600	(1,100)	-0.9%
440 - Other Purchased Services		6,420		10,620		6,040		6,540		5,905	(635)	-9.7%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		20,618		23,718		13,518		26,050		23,381	(2,669)	-10.2%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		190		167	(23)	-12.1%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		166,242		166,000		152,280		186,402		184,867	(1,535)	-0.8%
Total Expenditures	\$	2,503,059	\$	2,404,340	\$	2,413,478	\$	2,577,722	\$	2,234,144	\$ (343,578)	-13.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

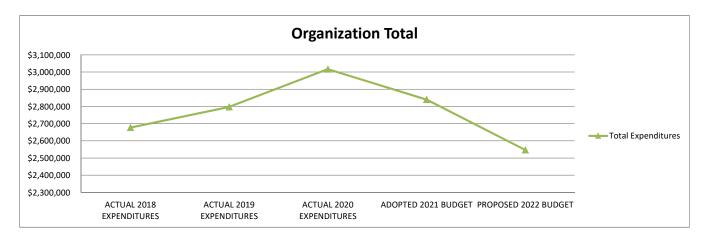
LOCATION: 1365 - Taku Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
1505 - Laku Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	350.15	316.75	300.80	280.25	286.00	5.75	2.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	16.40	15.20	15.00	12.00	(3.00)	-20.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	20.40	19.90	18.70	18.50	15.50	(3.00)	-16.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.93	0.93	0.93	0.93	-	0.0%
Total Classified	5.24	5.24	5.24	5.68	4.81	(0.88)	-15.4%
Total Staffing (FTE)	25.64	25.14	23.94	24.18	20.31	(3.88)	-16.0%



## STATEMENT OF PROGRAM:

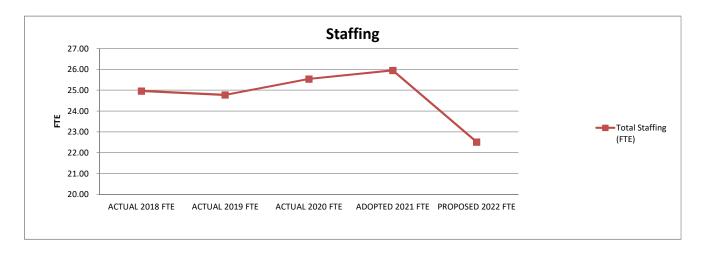
Student scores from AIMSweb, and COREK12 and informal tests determine student needs. The school day is structured with a 90 minute literacy block, 60 minute math block for k-4 and 75 minute math block for 5-6, 30 minute writing block and 30 minute intervention block for grades 1-6, to provide differentiated instruction for all students. Staff professional development is provided through study groups, grade-level collaboration, district training, and staff meetings. Second step lessons along with Conscious Discipline are regularly directly taught to students. Our leadership team is working on the development of school wide policies and expectations.

LOCATION: 1370 - Tudor Elementary School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
• • • • • • • • • • • • • • • • • • • •	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,550,582	\$	1,578,730	\$	1,728,856	\$ 1,556,361	\$ 1,357,244	\$ (199,117)	-12.8%
320 - Non-Certificated Salaries		195,465		208,008		197,087	233,789	213,215	(20,574)	-8.8%
360 - Employee Benefits		764,478		795,959		881,262	821,409	780,399	(41,010)	-5.0%
Total Personnel Expenditures		2,510,525		2,582,697		2,807,205	2,611,559	2,350,858	(260,701)	-10.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	5,998	\$	-	\$ 7,000	\$ 7,000	\$ -	0.0%
420 - Staff Travel		17		19		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		21,841		23,637		26,426	31,951	31,269	(682)	-2.1%
435 - Energy		113,835		116,158		110,265	120,200	123,600	3,400	2.8%
440 - Other Purchased Services		5,588		6,110		5,870	6,655	6,535	(120)	-1.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		25,732		62,723		67,208	62,770	27,467	(35,303)	-56.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		89	212	203	(9)	-4.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		167,013		214,645		209,858	228,788	196,074	(32,714)	-14.3%
Total Expenditures	\$	2,677,538	\$	2,797,342	\$	3,017,063	\$ 2,840,347	\$ 2,546,932	\$ (293,415)	-10.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1370 - Tudor Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
Tuto Etemental, sensor	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	341.16	366.00	358.45	300.54	353.00	52.46	17.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	16.40	16.40	17.60	17.50	14.50	(3.00)	-17.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	19.40	19.40	20.60	20.50	17.50	(3.00)	-14.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	0.88	1.39	0.95	(0.44)	-31.5%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	0.00	0.0%
Total Classified	5.56	5.38	4.94	5.45	5.01	(0.44)	-8.0%
Total Staffing (FTE)	24.96	24.78	25.54	25.95	22.51	(3.44)	-13.2%



## STATEMENT OF PROGRAM:

Tudor Elementary School provides a complete K-6 educational program using ASD curriculum in reading, writing, math, science, health and social studies. We offer a Title I program focused on increasing student academic achievement. Additional learning opportunities at Tudor include gym, music, art, library, band and orchestra. Educational services include multi-sensory instruction in grades 1-3, special education, speech, gifted and bilingual services. We are committed to providing students with successful learning experiences that support the development of lifelong learners as well as responsible members of society.

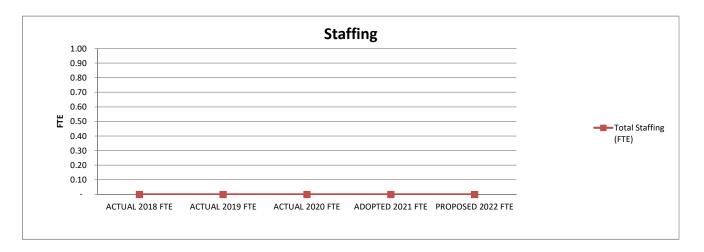
LOCATION: 1371 - Tudor Montessori	CTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	F	PROPOSED 2022	FY21 ADOPTEI PROPOS	
		EXP		EXP	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$ 1,528	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries	-		-		-	-		-	-	0.0%
360 - Employee Benefits	 230		-		-	-		-	-	0.0%
Total Personnel Expenditures	 1,758		-		-	-		-	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$ -	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel	-		-		-	-		-	-	0.0%
425 - Student Travel	-		-		-	-		-	-	0.0%
430 - Utility Services	-		-		-	-		-	-	0.0%
435 - Energy	-		-		-	-		-	-	0.0%
440 - Other Purchased Services	-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums	-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media	41,779		-		-	-		-	-	0.0%
480 - Tuition And Stipends	-		-		-	-		-	-	0.0%
490 - Other Expenses	-		-		-	-		-	-	0.0%
495 - Indirect Costs	-		-		-	-		-	-	0.0%
500 - Capital Outlay	-		-		-	-		-	-	0.0%
510 - Equipment	-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses	 -		-		-	-		-	-	0.0%
Total Non-personnel Expenditures	41,779		-		-	-		-	-	0.0%
Total Expenditures	\$ 43,537	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1371 - Tudor Montessori	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

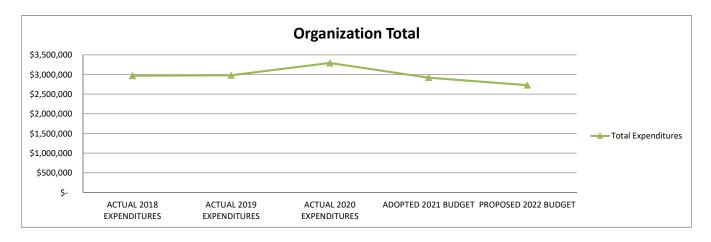
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	_	_	_	-	_	_	0.0%
Professional/Technical	_	_	_	-	_	_	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	-			-		_	0.0%



## STATEMENT OF PROGRAM:

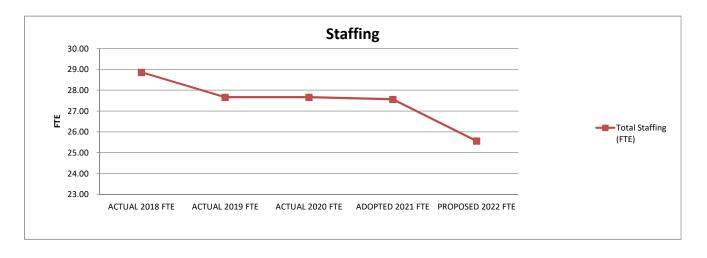
The Tudor Montessori Program has been consolidated with Tudor Elementary for financial reporting purposes.

LOCATION: 1380 - Turnagain Elementary School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP		EXPE		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,789,160	\$	1,797,607	\$	1,996,187	\$ 1,641,998	\$ 1,524,692	\$ (117,306)	-7.1%
320 - Non-Certificated Salaries		209,873		243,914		234,012	227,203	210,181	(17,022)	-7.5%
360 - Employee Benefits		829,668		812,807		947,799	889,293	833,555	(55,738)	-6.3%
Total Personnel Expenditures		2,828,701		2,854,328		3,177,998	2,758,494	2,568,428	(190,066)	-6.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		784		177		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		23,978		22,465		21,691	24,876	26,096	1,220	4.9%
435 - Energy		72,231		70,042		71,603	102,800	98,100	(4,700)	-4.6%
440 - Other Purchased Services		5,930		6,410		5,990	6,800	6,970	170	2.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		38,075		27,561		16,564	28,899	30,678	1,779	6.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	215	225	10	4.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		141,097		126,655		115,967	163,590	162,069	(1,521)	-0.9%
Total Expenditures	\$	2,969,798	\$	2,980,983	\$	3,293,965	\$ 2,922,084	\$ 2,730,497	\$ (191,587)	-6.6%



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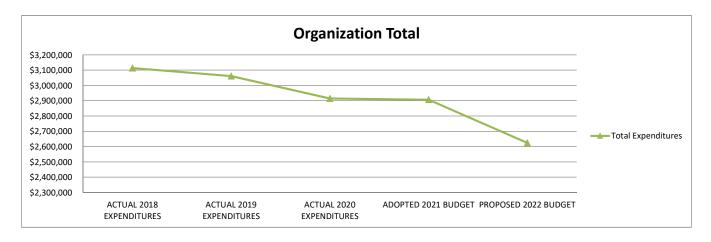
LOCATION: 1380 - Turnagain Elementary School	ACTUAL 2018	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTEI PROPOS	100
1300 - 1 ui nagam Elementary School	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	408.00	394.00	394.35	330.61	402.00	71.39	21.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	18.60	18.60	18.50	16.50	(2.00)	-10.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.30	22.10	22.10	22.00	20.00	(2.00)	-9.1%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	_	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.56	-	0.0%
Total Staffing (FTE)	28.86	27.66	27.66	27.56	25.56	(2.00)	-7.3%



### STATEMENT OF PROGRAM:

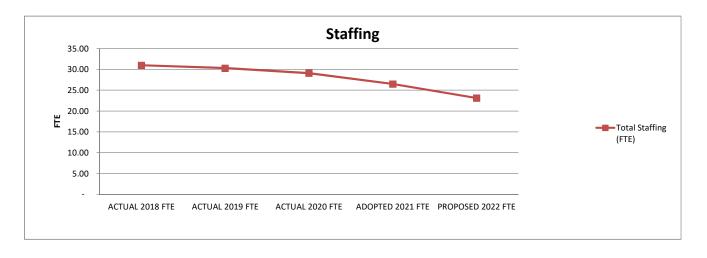
Turnagain Elementary provides educational opportunities for K-6 students. The Turnagain educational community believes all children can learn and be successful in a safe, nurturing environment where a respectful relationship exists between staff, students, and parents. We are dedicated to improving student achievement and to providing opportunities for students to acquire strategies and coping skills that foster good citizenship and life-long learning. In addition to a neighborhood school program, a Russian Immersion Program is available through a lottery process. Our goal is that all students will become literate, independent, positive and respectful citizens who take pride in themselves.

LOCATION: 1384 - Tyson Elem School		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	10.00
	EXP		EXPI		EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,827,759	\$	1,781,413	\$	1,658,172	\$ 1,596,333	\$ 1,442,927	\$ (153,406)	-9.6%
320 - Non-Certificated Salaries		190,858		212,615		221,462	233,089	199,434	(33,655)	-14.4%
360 - Employee Benefits		913,775		868,503		844,419	851,290	764,406	(86,884)	-10.2%
Total Personnel Expenditures		2,932,392		2,862,531		2,724,053	2,680,712	2,406,767	(273,945)	-10.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	99	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		424		608		292	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		29,155		27,989		25,831	31,792	31,580	(212)	-0.7%
435 - Energy		125,316		143,593		147,935	161,400	154,600	(6,800)	-4.2%
440 - Other Purchased Services		6,613		7,070		6,870	6,535	6,390	(145)	-2.2%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		19,275		19,874		9,865	26,440	24,888	(1,552)	-5.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	196	183	(13)	-6.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		180,882		199,134		190,793	226,363	217,641	(8,722)	-3.9%
Total Expenditures	\$	3,113,274	\$	3,061,665	\$	2,914,846	\$ 2,907,075	\$ 2,624,408	\$ (282,667)	-9.7%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

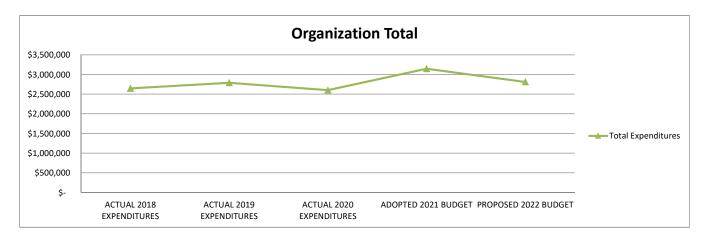
LOCATION: 1384 - Tyson Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	411.20	378.15	339.55	308.70	316.00	7.30	2.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	21.00	19.80	18.60	16.00	13.50	(2.50)	-15.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	25.00	24.30	23.10	20.50	18.00	(2.50)	-12.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.75	1.75	1.75	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	6.00	6.00	6.00	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	31.00	30.30	29.10	26.50	23.13	(3.38)	-12.7%



## STATEMENT OF PROGRAM:

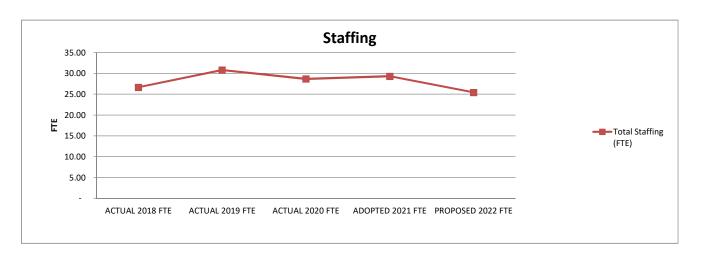
William Tyson Elementary School provides a comprehensive elementary curriculum that strives to develop each It is our vision that people in our community will become aware that we have many constructive choices for dealing with conflict, and encourage our students to develop skills that will help them make those choices. We are dedicated to increasing respect for our own and others cultures, and above all, believe Tyson has a powerful role to play in creating a more democratic, just and peaceful world. We are committed to providing a safe and peaceful learning environment for everyone.

LOCATION: 1386 - Ursa Major Elementary School	F	ACTUAL 2018 EVDENDITUDES I		ACTUAL 2019		ACTUAL 2020		ADOPTED  2021		PROPOSED 2022		FY21 ADOPTEI PROPOS	
•	EXP	ENDITURES	EXPI	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,525,655	S	1,638,303	S	1,544,797	\$	1,709,510	\$	1,518,085	S	(191,425)	-11.2%
320 - Non-Certificated Salaries	*	242,607	-	273,882	•	210,635	-	264,532	-	237,473	-	(27,059)	-10.2%
360 - Employee Benefits		696,344		680,760		657,371		935,614		832,255		(103,359)	-11.0%
Total Personnel Expenditures		2,464,606		2,592,945		2,412,803		2,909,656		2,587,813		(321,843)	-11.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	258	\$	119	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		300		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		22,673		25,759		29,142		36,961		35,022		(1,939)	-5.2%
435 - Energy		121,253		127,599		120,925		157,400		148,100		(9,300)	-5.9%
440 - Other Purchased Services		6,614		7,050		7,385		7,565		7,410		(155)	-2.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		31,521		35,493		32,914		34,687		33,616		(1,071)	-3.1%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		79		250		242		(8)	-3.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		182,361		196,159		190,564		236,863		224,390		(12,473)	-5.3%
Total Expenditures	\$	2,646,967	\$	2,789,104	\$	2,603,367	\$	3,146,519	\$	2,812,203	\$	(334,316)	-10.6%



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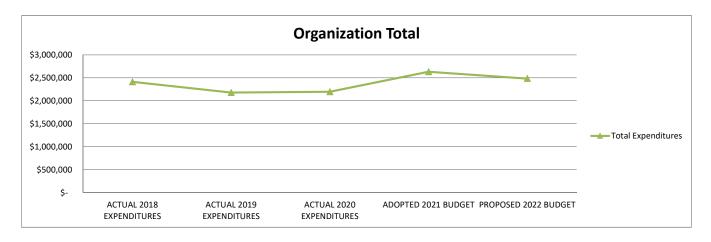
LOCATION: 1386 - Ursa Major Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	471.26	486.12	432.74	295.80	417.00	121.20	41.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	17.60	21.00	19.80	20.00	17.00	(3.00)	-15.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	1.50	1.50	-	0.0%
Total Certificated	21.10	24.50	23.30	22.50	19.50	(3.00)	-13.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	1.00	1.00	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	2.25	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.06	1.06	1.06	1.06	-	0.0%
Total Classified	5.56	6.31	5.38	6.81	5.94	(0.88)	-12.8%
Total Staffing (FTE)	26.66	30.81	28.67	29.31	25.44	(3.88)	-13.2%



### STATEMENT OF PROGRAM:

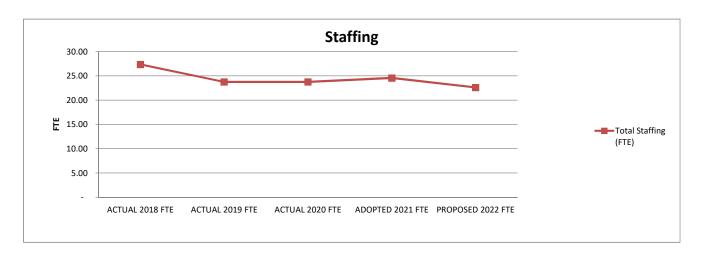
Ursa Major Elementary, a K-6 school with special education preschool, is located on Joint Base Elmendorf Richardson. All of our students are dependents of military personnel. We have a highly mobile population at Ursa Major, with most students staying a maximum of three years. We offer a supportive environment for our military families stationed in Anchorage. We focus on rigorous learning experiences for all students. All teachers are highly qualified in the subjects they teach. Ursa Major provides the following support programs to our students: bilingual tutoring, resource, gifted, speech-language and counseling.

LOCATION: 1388 - Ursa Minor Elementary School	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
•	EXP	ENDITURES	EXPE	ENDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,447,837	\$	1,348,041	\$	1,355,043	\$ 1,481,074	\$ 1,396,915	\$ (84,159)	-5.7%
320 - Non-Certificated Salaries		176,087		155,528		171,733	202,022	186,026	(15,996)	-7.9%
360 - Employee Benefits		674,187		554,594		562,423	789,505	733,720	(55,785)	-7.1%
Total Personnel Expenditures		2,298,111		2,058,163		2,089,199	2,472,601	2,316,661	(155,940)	-6.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		22		_		23	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		18,971		20,148		18,910	22,845	22,991	146	0.6%
435 - Energy		70,313		70,793		62,561	103,100	114,000	10,900	10.6%
440 - Other Purchased Services		5,124		5,650		5,180	5,970	5,905	(65)	-1.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		21,094		22,199		19,389	25,765	24,538	(1,227)	-4.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	190	181	(9)	-4.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		115,524		118,790		106,063	157,870	167,615	9,745	6.2%
Total Expenditures	\$	2,413,635	\$	2,176,953	\$	2,195,262	\$ 2,630,471	\$ 2,484,276	\$ (146,195)	-5.6%



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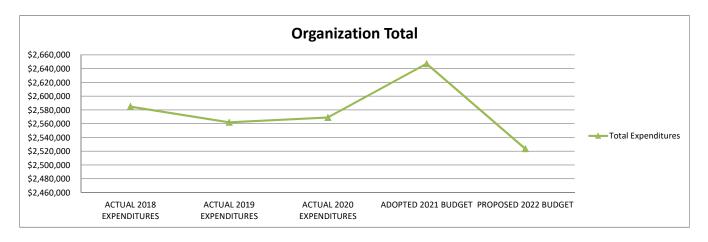
LOCATION: 1388 - Ursa Minor Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	303.85	309.21	348.20	253.30	328.00	74.70	29.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	15.20	15.20	16.00	14.50	(1.50)	-9.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.10	18.70	18.70	19.50	18.00	(1.50)	-7.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.93	0.75	0.75	0.75	0.75	-	0.0%
Total Classified	5.24	5.06	5.06	5.06	4.63	(0.44)	-8.6%
Total Staffing (FTE)	27.34	23.76	23.76	24.56	22.63	(1.94)	-7.9%



### STATEMENT OF PROGRAM:

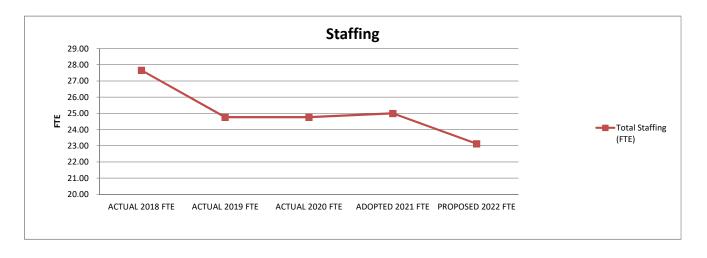
Ursa Minor Elementary School is a traditional neighborhood school located on Joint Base Elmendorf Richardson. We serve a diverse student population and their families who are military personnel or dependents. The transient rate is 41.78 %. The instructional staff is dedicated to providing a comprehensive education for grades kindergarten through sixth grade with an emphasis on high academic achievement, healthy lifestyles, problem solving, mastery of basic academic skills and social emotional learning. Community and family involvement are central to our school and provide a support basis for school planning and student achievement.

LOCATION: 1390 - Williwaw Elementary School	1	ACTUAL 2018		CTUAL 2019	4	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
v	EXP	ENDITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,446,451	\$	1,373,299	\$	1,390,596	\$ 1,438,108	\$ 1,390,248	\$ (47,860)	-3.3%
320 - Non-Certificated Salaries		231,520		278,452		228,078	220,585	184,120	(36,465)	-16.5%
360 - Employee Benefits		744,214		739,356		783,357	794,290	761,209	(33,081)	-4.2%
Total Personnel Expenditures		2,422,185		2,391,107		2,402,031	2,452,983	2,335,577	(117,406)	-4.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	26	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		24,269		26,144		27,644	31,346	31,115	(231)	-0.7%
435 - Energy		108,279		116,766		111,900	126,900	120,800	(6,100)	-4.8%
440 - Other Purchased Services		6,148		6,650		6,380	7,000	7,220	220	3.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,049		21,341		20,807	28,683	28,633	(50)	-0.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		227	208	204	(4)	-1.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		162,745		170,901		166,984	194,137	187,972	(6,165)	-3.2%
Total Expenditures	\$	2,584,930	\$	2,562,008	\$	2,569,015	\$ 2,647,120	\$ 2,523,549	\$ (123,571)	-4.7%



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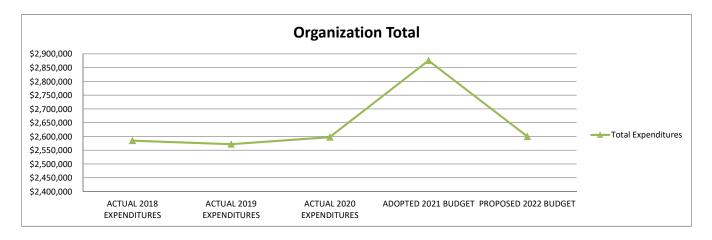
LOCATION: 1390 - Williwaw Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
1000 William Elementally School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	325.11	332.50	337.65	310.30	341.00	30.70	9.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	17.60	15.20	15.20	15.00	14.00	(1.00)	-6.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Certificated	22.10	19.20	19.20	19.00	18.00	(1.00)	-5.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.75	0.88	(0.88)	-50.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	6.00	5.13	(0.88)	-14.6%
Total Staffing (FTE)	27.66	24.76	24.76	25.00	23.13	(1.88)	-7.5%



# STATEMENT OF PROGRAM:

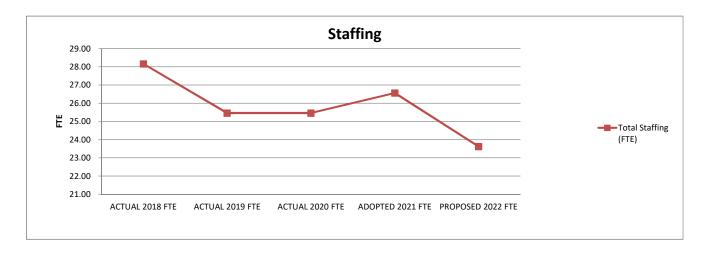
Williwaw students are making significant gains and we will continue our commitment to providing a quality education for all students. Significant resources are invested in our staff's development in the areas of effective teaching strategies and practices, particularly in literacy and math. In order to provide the maximum opportunity for learning, dedicated time and energy have been devoted to mentoring students in all grades. Williwaw participates in programs such as the Artist in Residency, Foster Grandparents, 21st Century and SES tutoring which all provide additional learning experiences for our students.

LOCATION: 1400 - Willow Crest Elem School		ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	EXP	ENDITURES	EXPE	ENDITURES	EXF	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,415,692	\$	1,504,568	\$	1,481,162	\$ 1,593,671	\$ 1,431,730	\$ (161,941)	-10.2%
320 - Non-Certificated Salaries		244,620		200,438		236,660	223,661	202,623	(21,038)	-9.4%
360 - Employee Benefits		736,318		694,528		716,234	866,975	772,926	(94,049)	-10.8%
Total Personnel Expenditures		2,396,630		2,399,534		2,434,056	2,684,307	2,407,279	(277,028)	-10.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	565	\$	504	\$	283	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		28,970		29,500		31,285	36,593	39,415	2,822	7.7%
435 - Energy		125,526		107,919		101,729	117,100	117,000	(100)	-0.1%
440 - Other Purchased Services		6,722		7,345		6,440	7,110	6,910	(200)	-2.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		26,242		26,819		23,797	30,327	28,863	(1,464)	-4.8%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	222	211	(11)	-5.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		188,025		172,087		163,534	191,352	192,399	1,047	0.5%
Total Expenditures	\$	2,584,655	\$	2,571,621	\$	2,597,590	\$ 2,875,659	\$ 2,599,678	\$ (275,981)	-9.6%



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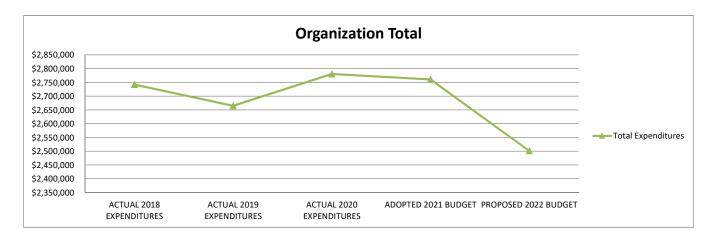
LOCATION: 1400 - Willow Crest Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	10.00
1400 - WHOW CIEST ETCHI SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	377.60	360.40	359.45	341.34	362.00	20.66	6.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.50	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	16.40	16.40	17.50	15.00	(2.50)	-14.3%
Special Service Teacher	-	-	-	_	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	22.60	19.90	19.90	21.00	18.50	(2.50)	-11.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00		0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	5.56	5.56	5.13	(0.44)	-7.9%
Total Staffing (FTE)	28.16	25.46	25.46	26.56	23.63	(2.94)	-11.1%



### STATEMENT OF PROGRAM:

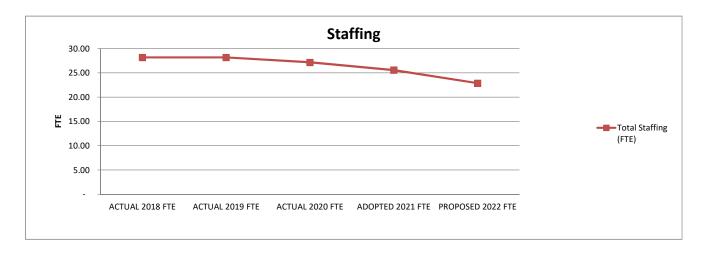
Willow Crest Elementary is a preK through sixth-grade Title I school that is highly structured and data-driven to maximize student success. Instruction focuses on the Common Core State Standards, Social and Emotional Learning and research-based practices. We educate the whole child through enrichment activities, after school athletics, a 21st Century Learning Center and English Language Learner and Indian Ed supports. Our diverse school population values family and community involvement to support learning. We care about our students and their families and focus on building positive successful relationships!

LOCATION: 1410 - Wonder Park Elem School	4	ACTUAL 2018 EXPENDITURES EX		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP		EXP		EXI			BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	1,599,434	\$	1,563,614	\$	1,623,170	\$	1,504,965	\$ 1,348,042	\$ (156,923)	-10.4%
320 - Non-Certificated Salaries		201,751		186,352		184,231		218,105	206,140	(11,965)	-5.5%
360 - Employee Benefits		758,767		728,032		799,863		826,894	745,618	(81,276)	-9.8%
Total Personnel Expenditures		2,559,952		2,477,998		2,607,264		2,549,964	2,299,800	(250,164)	-9.8%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -	0.0%
420 - Staff Travel		173		2,157		-		-	-	-	0.0%
425 - Student Travel		192		-		-		-	-	-	0.0%
430 - Utility Services		30,762		32,751		32,056		41,155	40,605	(550)	-1.3%
435 - Energy		116,567		121,600		117,003		134,700	128,200	(6,500)	-4.8%
440 - Other Purchased Services		6,775		7,120		7,160		6,815	6,525	(290)	-4.3%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		27,562		23,296		16,829		28,187	25,955	(2,232)	-7.9%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		-		-		120		206	185	(21)	-10.2%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		182,031		186,924		173,168		211,063	201,470	(9,593)	-4.5%
Total Expenditures	\$	2,741,983	\$	2,664,922	\$	2,780,432	\$	2,761,027	\$ 2,501,270	\$ (259,757)	-9.4%



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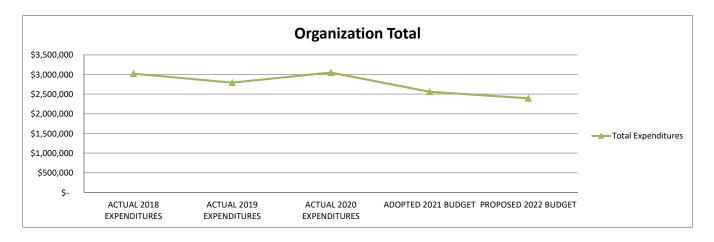
LOCATION: 1410 - Wonder Park Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1410 - Wonder I ark Elem School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	379.97	371.95	363.11	272.80	307.00	34.20	12.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	18.60	18.60	17.60	16.00	13.50	(2.50)	-15.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Certificated	22.60	22.60	21.60	20.00	17.50	(2.50)	-12.5%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.50	0.25	20.0%
Total Classified	5.56	5.56	5.56	5.56	5.38	(0.19)	-3.4%
Total Staffing (FTE)	28.16	28.16	27.16	25.56	22.88	(2.69)	-10.5%



### STATEMENT OF PROGRAM:

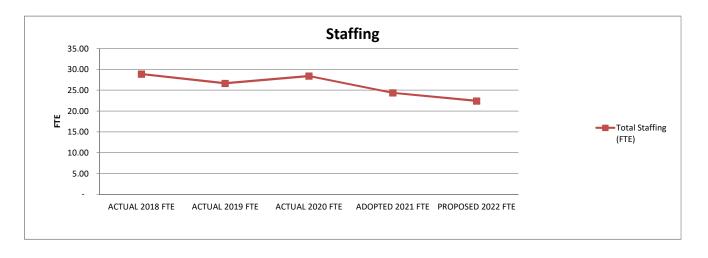
Wonder Park Elementary is a culturally diverse K-12 school located in a melting pot community in east Anchorage. We are a dynamic and energetic learning community that inspires diverse learners to excel and strive for academic and personal excellence. Wonder Park serves Pre-school through fifth grade. We are a provision three school that provides breakfast and lunch to all students. Wonder Park also experiences a transient and mobility rate of more than 30 percent. Wonder Park currently has 38 students who qualify for the Child in Transition program. Wonder Park is dedicated to individualized targeted instruction and student achievement.

LOCATION: 1418 - Gladys Wood Elem School	1	ACTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,823,821	\$	1,694,054	\$	1,833,380	\$ 1,395,112	\$ 1,314,810	\$ (80,302)	-5.8%
320 - Non-Certificated Salaries		171,580		171,941		189,534	227,318	203,036	(24,282)	-10.7%
360 - Employee Benefits		901,312		806,672		910,939	785,201	728,107	(57,094)	-7.3%
Total Personnel Expenditures		2,896,713		2,672,667		2,933,853	2,407,631	2,245,953	(161,678)	-6.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	119	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		135		180		342	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		25,079		25,459		24,332	30,169	30,985	816	2.7%
435 - Energy		69,934		64,917		61,408	89,500	85,500	(4,000)	-4.5%
440 - Other Purchased Services		5,698		6,292		6,550	6,520	6,295	(225)	-3.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		24,238		24,414		23,842	27,652	26,584	(1,068)	-3.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	205	192	(13)	-6.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		125,084		121,262		116,593	154,046	149,556	(4,490)	-2.9%
Total Expenditures	\$	3,021,797	\$	2,793,929	\$	3,050,446	\$ 2,561,677	\$ 2,395,509	\$ (166,168)	-6.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

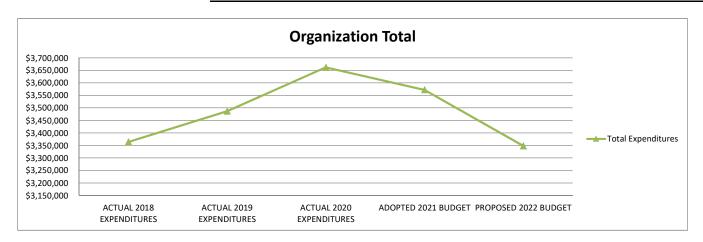
LOCATION: 1418 - Gladys Wood Elem School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	1.15
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	359.45	371.09	371.58	297.22	327.00	29.78	10.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	19.80	17.60	18.60	15.00	13.50	(1.50)	-10.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.50	2.50	2.50	2.50	2.50	-	0.0%
Total Certificated	23.30	21.10	22.10	18.50	17.00	(1.50)	-8.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	2.06	1.63	1.19	(0.44)	-26.8%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.25	1.25	1.25	1.25	1.25	-	0.0%
Total Classified	5.56	5.56	6.31	5.88	5.44	(0.44)	-7.4%
Total Staffing (FTE)	28.86	26.66	28.41	24.38	22.44	(1.94)	-7.9%



### STATEMENT OF PROGRAM:

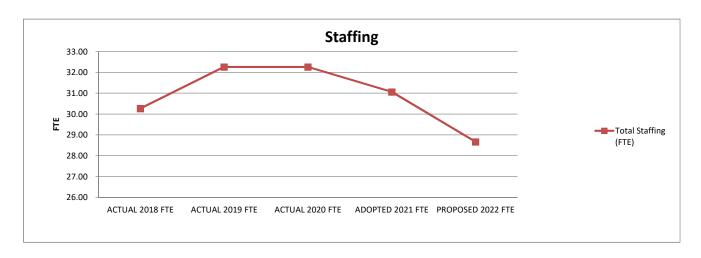
Gladys Wood Elementary School serves students in grades Pre-school to 6th. The staff provides a well-balanced education that follows Anchorage School District expectations and initiatives, including Response to Instruction and Common Core State Standards. Instructional practice focuses on the "whole child," with Social Emotional Learning a key component. Block scheduling is utilized for Language Arts and Math. The school community is highly valued, and Gladys Wood enjoys extensive parent involvement. The PTO is a vital part of Gladys Wood's instructional program. The school is utilized for community activities throughout the year.

LOCATION: 1450 - Polaris K12	1	ACTUAL 2018	4	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022		DOPTED VS FY22 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%	
Personnel Expenditures												
310 - Certificated Salaries	\$	1,940,183	\$	2,086,739	\$	2,177,273	\$ 1,999,219	\$	1,846,603	\$ (152,616)	-7.6%	
320 - Non-Certificated Salaries		240,266		232,031		243,217	273,980		268,510	(5,470)	-2.0%	
360 - Employee Benefits		952,178		944,859		1,020,004	1,053,883		988,427	(65,456)	-6.2%	
Total Personnel Expenditures		3,132,627		3,263,629		3,440,494	3,327,082		3,103,540	(223,542)	-6.7%	
Non-personnel Expenditures												
410 - Professional And Technical	\$	1,417	\$	2,200	\$	-	\$ 1,700	\$	2,600	\$ 900	52.9%	
420 - Staff Travel		878		367		56	-		-	-	0.0%	
425 - Student Travel		1,100		1,100		1,100	1,100		1,100	-	0.0%	
430 - Utility Services		30,770		30,611		24,856	27,314		33,115	5,801	21.2%	
435 - Energy		150,011		143,593		144,250	167,900		161,700	(6,200)	-3.7%	
440 - Other Purchased Services		7,473		5,694		7,207	6,140		6,275	135	2.2%	
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%	
450 - Supplies, Materials, And Media		38,813		38,585		42,859	39,758		39,627	(131)	-0.3%	
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%	
490 - Other Expenses		900		900		1,259	1,176		277	(899)	-76.4%	
495 - Indirect Costs		-		-		-	-		-	-	0.0%	
500 - Capital Outlay		-		-		-	-		-	-	0.0%	
510 - Equipment		-		-		-	-		-	-	0.0%	
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%	
Total Non-personnel Expenditures		231,362		223,050		221,587	245,088		244,694	(394)	-0.2%	
Total Expenditures	\$	3,363,989	\$	3,486,679	\$	3,662,081	\$ 3,572,170	\$	3,348,234	\$ (223,936)	-6.3%	



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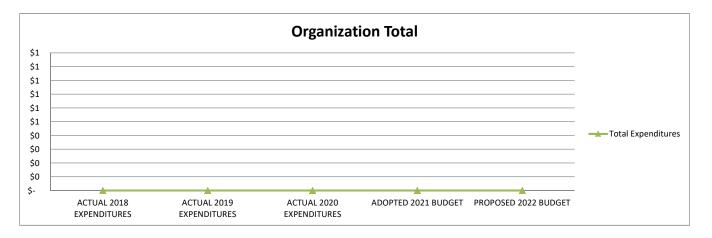
LOCATION: 1450 - Polaris K12	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	481.30	484.15	482.00	460.45	484.00	23.55	5.1%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	21.00	22.60	22.60	21.40	19.00	(2.40)	-11.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.20	2.60	2.60	2.60	2.60	-	0.0%
Total Certificated	24.20	26.20	26.20	25.00	22.60	(2.40)	-9.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	1.31	1.31	1.31	1.31	1.31	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.75	1.75	1.75	1.75	1.75	-	0.0%
Total Classified	6.06	6.06	6.06	6.06	6.06	-	0.0%
Total Staffing (FTE)	30.26	32.26	32.26	31.06	28.66	(2.40)	-7.7%



## STATEMENT OF PROGRAM:

Polaris is an evolving program that creates an environment challenging its students, teachers, and parents to personal excellence, lifelong learning, and ethical responsibility to self, community, and world. The Polaris community holds true to our student-centered philosophy by using a project-based approach. This encourages an active learning environment that keeps students excitedly engaged in their work while simultaneously cultivating and prompting students to ask, explore, and synthesize deep and interesting questions. Community involvement and parent participation are an integral part of the program.

LOCATION: 1489 - Summer School Elementary	2	ΓUAL 018	2	ΓUAL 019		CTUAL 2020		ADOPTED 2021		PROPOSED 2022	]	FY21 ADOPTE PROPOS	SED
	<b>EXPEN</b>	DITURES	EXPEN	DITURES	EXPE	DITURES		BUDGET		BUDGET		\$	<b>%</b>
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	•	-	•	-	•	_	•	_	•	-	•	-	0.0%
360 - Employee Benefits		-		_		_		-		-		-	0.0%
Total Personnel Expenditures		-		-		-		-		-		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	_	\$	_	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		_		_		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		_		_		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		-		-		-		-		-		-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

ACTUAL

ACTUAL

PROPOSED

ADOPTED

FY21 ADOPTED VS FY22

0.0%

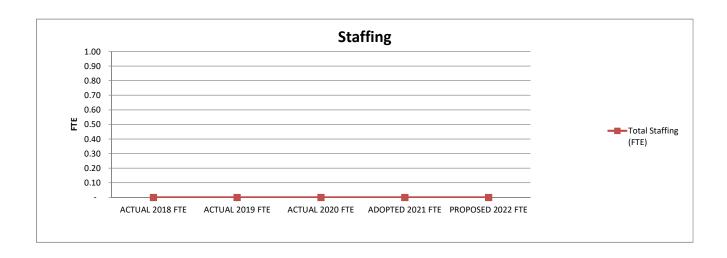
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1489 - Summer School Elementary	2018	2019	2020	2021	2022	PROPOS	ED
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

LOCATION:

Custodial

Maintenance

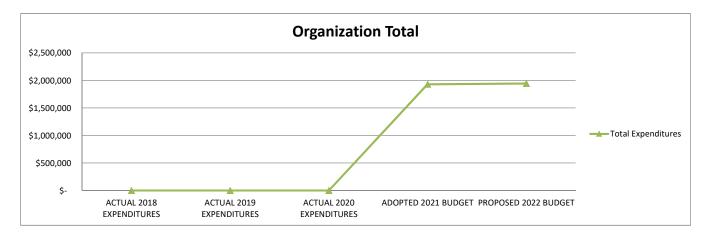
Other Classified

Total Classified

Total Staffing (FTE)

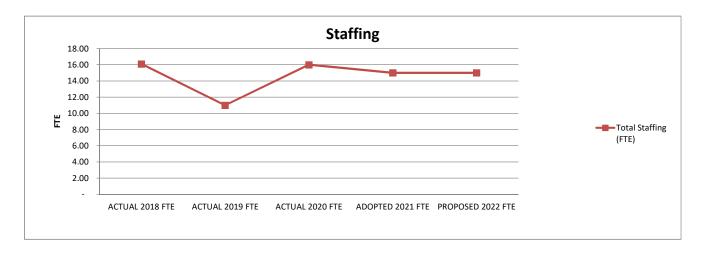
Summer School Elementary has been eliminated due to budget reductions.

LOCATION: 1499 - Unallocated Elem Resources	2	FUAL 018		CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	<b>EXPEN</b>	DITURE	EXPI	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ 1,106,805	\$ 1,122,540	\$ 15,735	1.4%
320 - Non-Certificated Salaries		-		-		-	51,250	47,250	(4,000)	-7.8%
360 - Employee Benefits		-		-		-	479,770	481,810	2,040	0.4%
Total Personnel Expenditures		-		-		-	1,637,825	1,651,600	13,775	0.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	290,614	290,614	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		-		-	290,614	290,614	-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$ 1,928,439	\$ 1,942,214	\$ 13,775	0.7%



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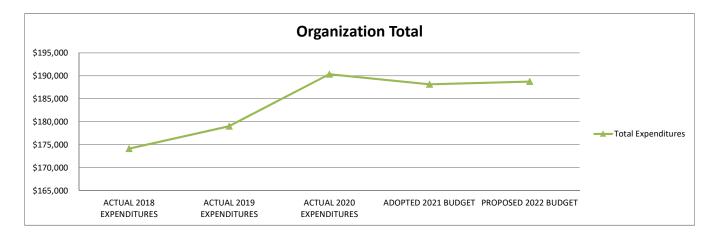
LOCATION: 1499 - Unallocated Elem Resources	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
1477 - Chanocated Elem Resources	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	13.60	10.00	16.00	15.00	15.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		1.00	-	-	-	-	0.0%
Total Certificated	13.60	11.00	16.00	15.00	15.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.50	-	-	-	-	-	0.0%
Total Classified	2.50	-	-	-	-	-	0.0%
Total Staffing (FTE)	16.10	11.00	16.00	15.00	15.00	-	0.0%



## STATEMENT OF PROGRAM:

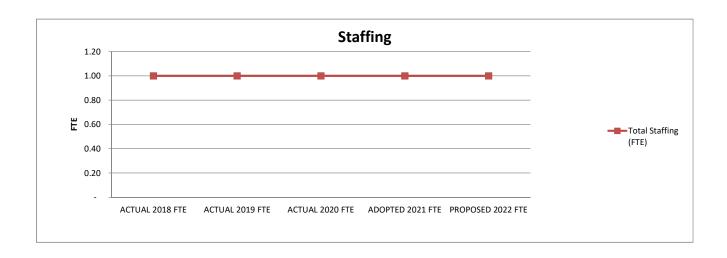
This cost center contains funding that is not specific for any one elementary school or program. Examples would be new textbook adoptions, emergency supply and equipment funds, staffing to be reallocated based on school/class size enrollment and School Board directed goals.

LOCATION: 1501 - Charter School Administration	A	CTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXPE		EXP.		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ _	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		112,226		118,468		120,000	118,021	118,021	-	0.0%
360 - Employee Benefits		60,370		54,923		64,245	62,340	62,940	600	1.0%
Total Personnel Expenditures		172,596		173,391		184,245	180,361	180,961	600	0.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	4,602	\$	5,368	\$ 6,000	\$ 6,000	\$ -	0.0%
420 - Staff Travel		1,070		645		-	800	800	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		450		382		731	1,000	1,000	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,520		5,629		6,099	7,800	7,800	-	0.0%
Total Expenditures	\$	174,116	\$	179,020	\$	190,344	\$ 188,161	\$ 188,761	\$ 600	0.3%



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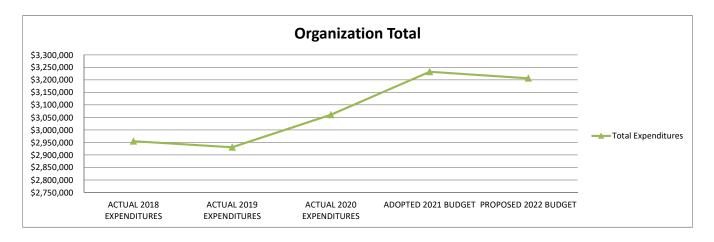
LOCATION: 1501 - Charter School Administration	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS		
2002 Cameron School Parameter action	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	<del></del>	-	-	-	-	-	0.0%	
Total Certificated	-	-	-	-	-	-	0.0%	
Classified								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	-	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Total Staffing (FTE)	1.00	1.00	1.00	1.00	1.00	=	0.0%	



## STATEMENT OF PROGRAM:

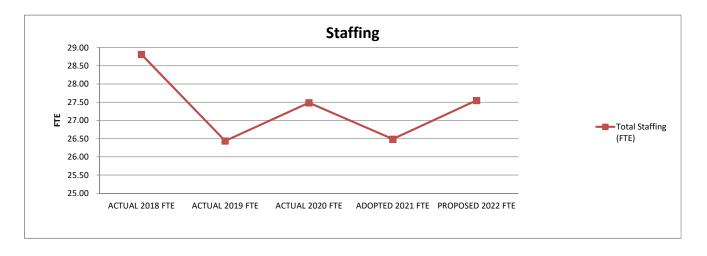
The Charter School Administration Department's duties are to oversee the development of new charter schools and supervise charter school principals and assist school advisory committees once the schools are established. The office serves as the liaison between charter schools and district administration.

LOCATION: 1506 - AK Native Charter School	4	ACTUAL 2018	I	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	EXP	ENDITURES	EXP.	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,326,647	\$	1,413,989	\$	1,423,796	\$ 1,496,836	\$ 1,608,236	\$ 111,400	7.4%
320 - Non-Certificated Salaries		212,202		203,170		234,180	220,004	174,328	(45,676)	-20.8%
360 - Employee Benefits		678,451		628,034		713,917	812,370	828,297	15,927	2.0%
Total Personnel Expenditures		2,217,300		2,245,193		2,371,893	2,529,210	2,610,861	81,651	3.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,360	\$	132	\$	5,075	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		_		850	-	-	-	0.0%
425 - Student Travel		-		_		-	-	-	-	0.0%
430 - Utility Services		9,153		10,180		11,128	10,280	10,280	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		633,262		633,603		634,398	633,386	519,500	(113,886)	-18.0%
445 - Insurance And Bond Premiums		6,321		7,546		18,004	9,000	25,000	16,000	177.8%
450 - Supplies, Materials, And Media		86,556		33,265		16,836	26,000	16,457	(9,543)	-36.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		754		2,344	24,584	24,584	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		737,652		685,480		688,635	703,250	595,821	(107,429)	-15.3%
Total Expenditures	\$	2,954,952	\$	2,930,673	\$	3,060,528	\$ 3,232,460	\$ 3,206,682	\$ (25,778)	-0.8%



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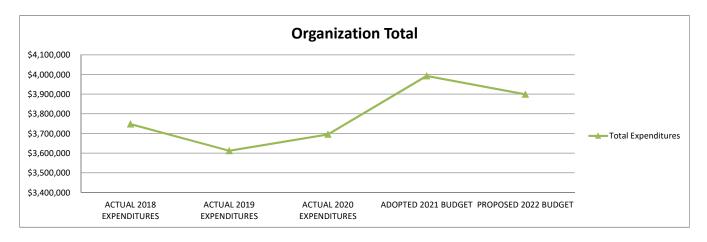
LOCATION: 1506 - AK Native Charter School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1500 IIII I MIII COMINICI SCAOO	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	271.95	305.75	298.45	287.70	295.00	7.30	2.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.50	2.00	1.00	1.00	-	0.0%
Classroom Teacher	18.00	14.00	16.00	16.00	18.00	2.00	12.5%
Special Service Teacher	2.00	3.00	2.00	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	22.00	19.50	21.00	20.00	22.00	2.00	10.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	2.94	3.19	3.19	3.19	2.25	(0.94)	-29.4%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.88	0.75	0.30	0.30	0.30	-	0.0%
Total Classified	6.81	6.94	6.49	6.49	5.55	(0.94)	-14.5%
Total Staffing (FTE)	28.81	26.44	27.49	26.49	27.55	1.06	4.0%



### STATEMENT OF PROGRAM:

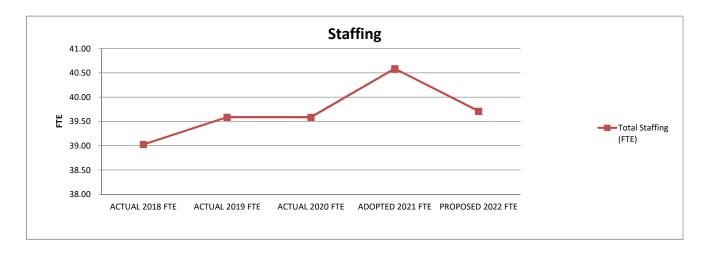
The Alaska Native Cultural Charter School is operating in its new building. The K-8 school offers a curriculum that is similar to Anchorage School District adopted curriculum with an emphasis on Native subsistence life styles and rural Alaskan culture. Several Native languages are introduced to students and various Native groups and organizations present special programs and provide guest helpers in the classroom to enrich the children's' educational experience. The school provides free and reduced breakfasts and lunches as well as makes available Title I assistance for all students. The school is open to all students in ASD and uses the lottery system to determine enrollment.

LOCATION: 1510 - Aquarian Charter School	4	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED	1.15
1310 Aquantum Charter School	EXP		EXF		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,842,597	\$	1,764,978	\$	1,822,364	\$ 2,000,823	\$ 2,001,945	\$ 1,122	0.1%
320 - Non-Certificated Salaries		482,252		507,471		525,691	533,929	510,931	(22,998)	-4.3%
360 - Employee Benefits		1,127,172		1,086,666		1,126,688	1,203,982	1,174,133	(29,849)	-2.5%
Total Personnel Expenditures		3,452,021		3,359,115		3,474,743	3,738,734	3,687,009	(51,725)	-1.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	9,142	\$	2,151	\$	3,643	\$ 1,000	\$ -	\$ (1,000)	-100.0%
420 - Staff Travel		45,460		512		3,442	200	150	(50)	-25.0%
425 - Student Travel		1,021		1,060		-	-	-	-	0.0%
430 - Utility Services		14,561		14,711		13,620	17,850	14,271	(3,579)	-20.1%
435 - Energy		69,320		67,257		67,106	75,000	70,000	(5,000)	-6.7%
440 - Other Purchased Services		12,153		42,091		9,713	5,900	11,050	5,150	87.3%
445 - Insurance And Bond Premiums		8,509		10,412		19,851	21,000	27,000	6,000	28.6%
450 - Supplies, Materials, And Media		136,107		106,175		99,466	96,925	89,208	(7,717)	-8.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		120		8,978		4,057	36,030	700	(35,330)	-98.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		296,393		253,347		220,898	253,905	212,379	(41,526)	-16.4%
Total Expenditures	\$	3,748,414	\$	3,612,462	\$	3,695,641	\$ 3,992,639	\$ 3,899,388	\$ (93,251)	-2.3%



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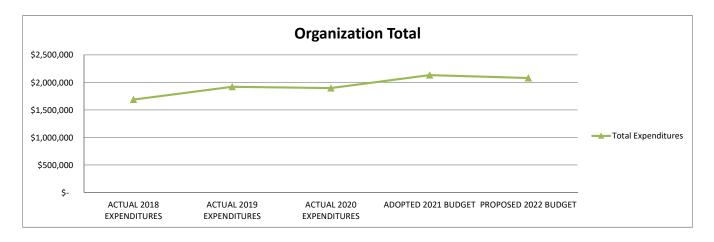
LOCATION: 1510 - Aquarian Charter School	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSE	1.00
1510 - Aquarian Charter School	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	.D %
AVERAGE DAILY MEMBERSHIP (ADM)	385.00	381.15	382.10	384.00	380.00	(4.00)	-1.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	20.00	20.20	21.20	21.20	21.20	-	0.0%
Special Service Teacher	1.80	2.00	1.00	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.70	1.70	1.70	1.70	1.70	-	0.0%
Total Certificated	24.50	24.90	24.90	25.90	25.90	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	0.40	-	-	-	-	-	0.0%
Clerical	1.44	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	10.69	10.69	10.69	10.69	9.81	(0.88)	-8.2%
Custodial	2.00	2.00	2.00	2.00	2.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	<u> </u>	-	-	-	-	-	0.0%
Total Classified	14.53	14.69	14.69	14.69	13.81	(0.88)	-6.0%
Total Staffing (FTE)	39.03	39.59	39.59	40.59	39.71	(0.88)	-2.2%



### STATEMENT OF PROGRAM:

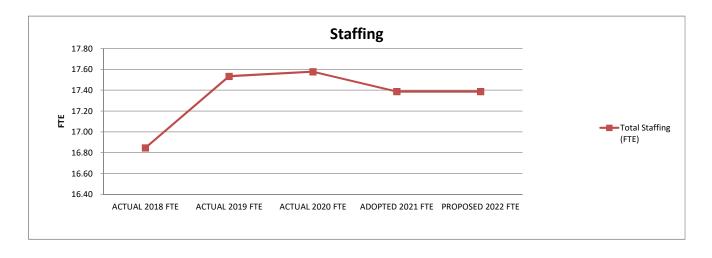
Aquarian serves students in grades K-6 and is currently residing in an ASD facility. The program philosophy statement says that Aquarian provides an educational community which supports a learning environment based on high expectations within an academic foundation, experiential hands-on learning and a commitment to personal character. The instructional program follows many aspects of an enrichment model, with Spanish inclusion in all grades, a solid core curriculum, which is aligned to State Performance Standards, fine arts, thematic instruction and technology integration.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED		PROPOSED		FY21 ADOPTE	ED VS FY22
1530 - Eagle Academy Charter School		2018		2019		2020		2021		2022		PROPO	
	EXP	ENDITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	727,810	\$	855,246	S	837,750	S	895,584	\$	904,891	\$	9,307	1.0%
320 - Non-Certificated Salaries	*	182,455	*	189,332	-	199,348	*	210,741	*	211,099	*	358	0.2%
360 - Employee Benefits		422,636		445,725		462,415		482,493		484,693		2,200	0.5%
Total Personnel Expenditures		1,332,901		1,490,303		1,499,513		1,588,818		1,600,683		11,865	0.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	8,237	\$	4,100	\$	2,710	\$	1,150	\$	1,150	\$	-	0.0%
420 - Staff Travel		-		-		-		350		350		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		7,974		8,703		9,241		9,100		9,100		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		311,142		386,822		346,155		344,784		351,071		6,287	1.8%
445 - Insurance And Bond Premiums		6,586		6,988		15,591		14,939		18,981		4,042	27.1%
450 - Supplies, Materials, And Media		20,272		23,890		22,958		24,400		57,900		33,500	137.3%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		149,389		40,319		(109,070)	-73.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		354,211		430,503		396,655		544,112		478,871		(65,241)	-12.0%
Total Expenditures	\$	1,687,112	\$	1,920,806	\$	1,896,168	\$	2,132,930	\$	2,079,554	\$	(53,376)	-2.5%



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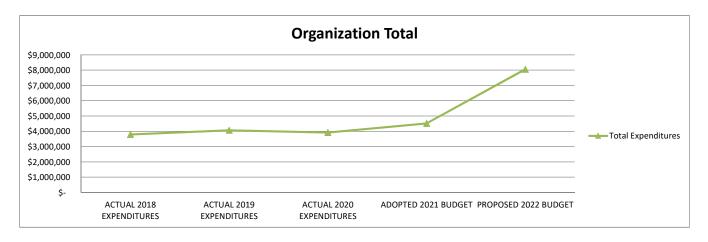
LOCATION: 1530 - Eagle Academy Charter School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	2021 FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	177.55	176.45	176.00	163.95	165.00	1.05	0.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	8.39	8.39	8.39	8.20	8.20	-	0.0%
Special Service Teacher	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.80	0.80	1.00	1.00	1.00	-	0.0%
Total Certificated	11.19	11.19	11.39	11.20	11.20	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	4.25	4.94	5.19	5.19	5.19	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.41	0.41	-	-	-	-	0.0%
Total Classified	5.66	6.34	6.19	6.19	6.19	-	0.0%
Total Staffing (FTE)	16.85	17.53	17.58	17.39	17.39	-	0.0%



### STATEMENT OF PROGRAM:

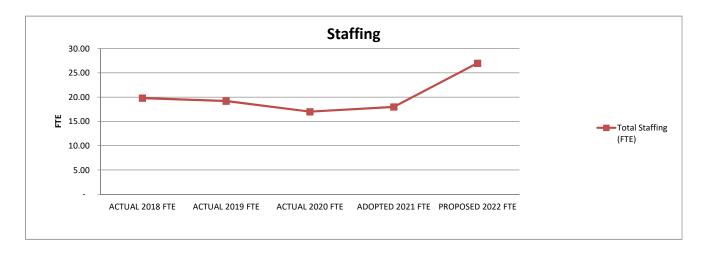
Eagle Academy is a K-6 charter school. It offers an academically challenging program requiring students to master Eagle Academy's performance standards before progressing to the next level of curriculum. Students are placed in instructional levels after teachers analyze the results of standardized tests and classroom assessments. The Spalding Method of Integrated Language Arts is the basis for instruction across curriculum in all grades, employing a multi-sensory learning approach. Saxon Math is used across all levels for math instruction. All students receive an hour of instruction in art, music, physical education, and technology weekly.

LOCATION: 1540 - Family Partnership Charter	4	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
·	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,033,718	\$	960,283	\$	863,601	\$ 957,175	\$ 1,458,140	\$ 500,965	52.3%
320 - Non-Certificated Salaries		249,082		261,724		269,758	302,734	391,303	88,569	29.3%
360 - Employee Benefits		639,488		603,556		569,133	619,353	926,607	307,254	49.6%
Total Personnel Expenditures		1,922,288		1,825,563		1,702,492	1,879,262	2,776,050	896,788	47.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,219,762	\$	1,487,462	\$	1,456,236	\$ 1,692,000	\$ 3,718,000	\$ 2,026,000	119.7%
420 - Staff Travel		9,578		205		-	4,000	1,000	(3,000)	-75.0%
425 - Student Travel		4,731		5,780		2,929	10,000	10,000	-	0.0%
430 - Utility Services		121,042		125,202		154,717	162,835	236,200	73,365	45.1%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		230,867		243,139		277,249	290,748	456,141	165,393	56.9%
445 - Insurance And Bond Premiums		10,895		261		10,681	12,000	18,000	6,000	50.0%
450 - Supplies, Materials, And Media		274,794		379,684		308,385	310,000	610,500	300,500	96.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		4,739		2,862		4,408	155,072	230,510	75,438	48.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,876,408		2,244,595		2,214,605	2,636,655	5,280,351	2,643,696	100.3%
Total Expenditures	\$	3,798,696	\$	4,070,158	\$	3,917,097	\$ 4,515,917	\$ 8,056,401	\$ 3,540,484	78.4%



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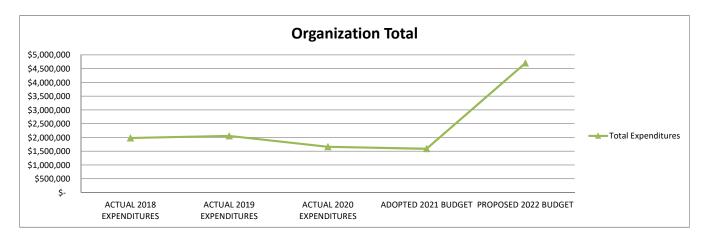
LOCATION: 1540 - Family Partnership Charter	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
13.10 Taminy Larenersinp Charter	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	668.83	681.25	693.30	1,635.46	1,250.00	(385.46)	-23.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	12.80	13.20	10.00	11.00	18.00	7.00	63.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	13.80	14.20	11.00	12.00	19.00	7.00	58.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	5.00	4.00	5.00	5.00	7.00	2.00	40.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	6.00	5.00	6.00	6.00	8.00	2.00	33.3%
Total Staffing (FTE)	19.80	19.20	17.00	18.00	27.00	9.00	50.0%



## STATEMENT OF PROGRAM:

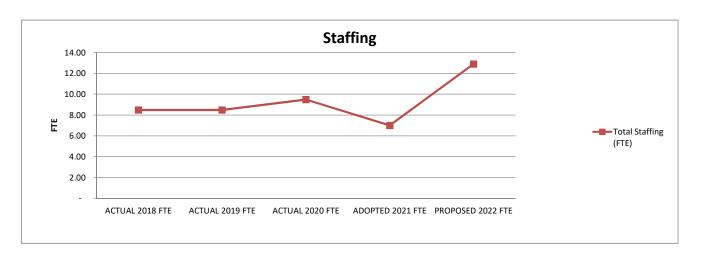
Family Partnership is a K-12 alternative school. "Parent directed education" defines this program. It is based on the premise that a partnership between students, parents, professional educators, and community members is an ideal educational environment for children. This partnership is established between a family and a certificated ASD teacher who share similar educational philosophies and work together to create customized educational programs for each student.

LOCATION: 1545 - Frontier Charter School	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	413,868	\$	485,049	\$	375,495	\$ 388,503	\$ 736,374	\$ 347,871	89.5%
320 - Non-Certificated Salaries		242,433		242,985		193,808	215,064	281,550	66,486	30.9%
360 - Employee Benefits		341,312		361,873		285,701	266,720	442,116	175,396	65.8%
Total Personnel Expenditures		997,613		1,089,907		855,004	870,287	1,460,040	589,753	67.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	376,662	\$	428,316	\$	301,997	\$ 110,617	\$ 1,000,000	\$ 889,383	804.0%
420 - Staff Travel		480		410		144	1,700	1,000	(700)	-41.2%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		34,450		37,039		31,988	35,000	90,000	55,000	157.1%
435 - Energy		20,998		19,168		18,654	23,000	25,000	2,000	8.7%
440 - Other Purchased Services		370,544		346,288		337,690	351,418	486,418	135,000	38.4%
445 - Insurance And Bond Premiums		15,572		16,098		15,807	17,500	25,000	7,500	42.9%
450 - Supplies, Materials, And Media		161,805		119,859		96,793	178,319	1,108,940	930,621	521.9%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,375		1,355		1,295	-	501,200	501,200	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		981,886		968,533		804,368	717,554	3,237,558	2,520,004	351.2%
Total Expenditures	\$	1,979,499	\$	2,058,440	\$	1,659,372	\$ 1,587,841	\$ 4,697,598	\$ 3,109,757	195.8%



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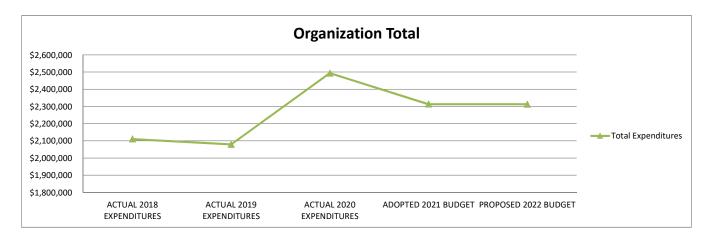
LOCATION: 1545 - Frontier Charter School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	and the second s
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	299.16	267.30	244.14	727.35	727.00	(0.35)	0.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	3.49	3.49	4.49	3.00	7.00	4.00	133.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	4.49	4.49	5.49	4.00	8.00	4.00	100.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	3.00	3.00	3.00	2.00	3.90	1.90	95.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.00	4.00	4.00	3.00	4.90	1.90	63.3%
Total Staffing (FTE)	8.49	8.49	9.49	7.00	12.90	5.90	84.3%



# STATEMENT OF PROGRAM:

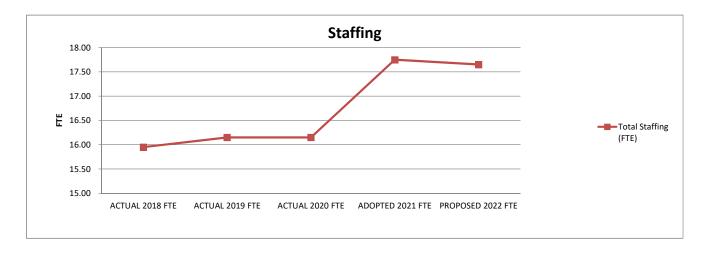
Frontier Charter School is a resource for curriculum, technology and community for homeschooling families who are pursuing academic excellence. Frontier serves students in grades kindergarten through twelve who reside within the Anchorage School District and who are not enrolled in any other school including on-line or correspondence schools. Seniors who require less than a full-time course load to complete their program may be enrolled.

LOCATION: 1550 - Highland Academy	4	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
Ç	EXP	ENDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	997,925	\$	990,783	\$	1,201,187	\$ 1,107,745	\$ 1,087,533	\$ (20,212)	-1.8%
320 - Non-Certificated Salaries		108,982		120,998		138,718	122,091	122,091	` -	0.0%
360 - Employee Benefits		458,864		425,480		587,225	493,417	513,000	19,583	4.0%
Total Personnel Expenditures		1,565,771		1,537,261		1,927,130	1,723,253	1,722,624	(629)	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	3,516	\$	3,042	\$	2,400	\$ 1,500	\$ 1,500	\$ -	0.0%
420 - Staff Travel		1,492		195		-	-	-	-	0.0%
425 - Student Travel		-		-		1,811	-	-	-	0.0%
430 - Utility Services		4,036		10,547		4,756	10,700	10,700	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		510,270		506,553		513,979	560,637	560,637	-	0.0%
445 - Insurance And Bond Premiums		9,812		10,936		(411)	11,000	11,000	-	0.0%
450 - Supplies, Materials, And Media		14,012		8,204		44,181	6,470	6,470	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,955		2,450		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		545,093		541,927		566,716	590,307	590,307	-	0.0%
Total Expenditures	\$	2,110,864	\$	2,079,188	\$	2,493,846	\$ 2,313,560	\$ 2,312,931	\$ (629)	0.0%



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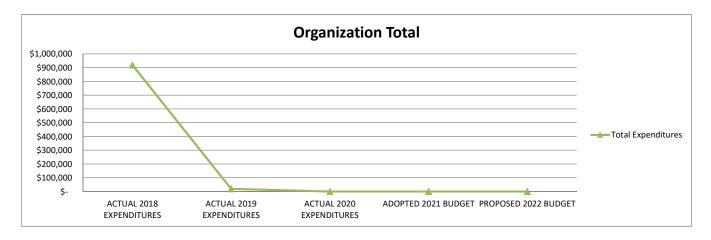
LOCATION: 1550 - Highland Academy	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1000 Inguina Italian,	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	160.38	154.65	184.45	169.26	195.00	25.74	15.2%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	10.20	9.40	9.40	9.60	9.60	-	0.0%
Special Service Teacher	1.00	1.00	1.00	2.00	2.00	-	0.0%
Professional/Technical	=	-	-	-	-	-	0.0%
Other Certificated	0.50	0.50	0.50	0.90	0.80	(0.10)	-11.1%
Total Certificated	13.70	12.90	12.90	14.50	14.40	(0.10)	-0.7%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	1.00	2.00	2.00	2.00	2.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	0.25	0.25	0.25	0.25	0.25	-	0.0%
Total Classified	2.25	3.25	3.25	3.25	3.25	-	0.0%
Total Staffing (FTE)	15.95	16.15	16.15	17.75	17.65	(0.10)	-0.6%



#### STATEMENT OF PROGRAM:

Highland Academy serves as a model for educational entrepreneurship and illustrates a paradigm shift in education and learning. Highland Academy serves 6th - 12th graders from the Anchorage School District. Students are expected to follow a dress code resembling casual business dress. Since students will be going into the community, a professional appearance and stature is expected. The facility promotes a digital learning environment, which integrates technology, connectivity and digital content into the classroom. Student learning is rigorous and demanding and students must pass each level with at least an 80 percent proficiency in each of the eight content areas.

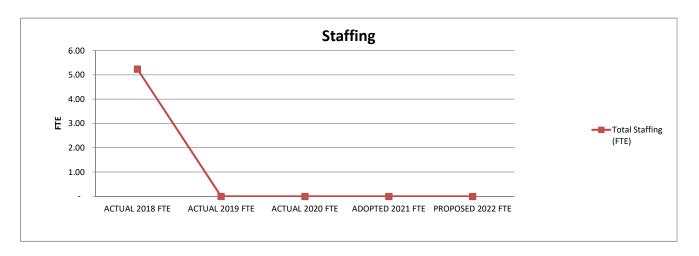
LOCATION: 1555 - PAIDEIA Charter School	Α	CTUAL 2018	A	ACTUAL 2019	1	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXPI		EXP		EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	353,870	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		132,190		-		-	-	-	-	0.0%
360 - Employee Benefits		150,107		-		-	_	-	-	0.0%
Total Personnel Expenditures		636,167		-		-	-	-	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	156,037	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		1,432		-		-	-	-	-	0.0%
430 - Utility Services		9,860		-		-	_	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		75,235		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		(612)		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		41,418		19,300		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		283,370		19,300		-	-	-	-	0.0%
Total Expenditures	\$	919,537	\$	19,300	\$	-	\$ -	\$ -	\$ -	0.0%



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LOCATION: 1555 - PAIDEIA Charter School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%

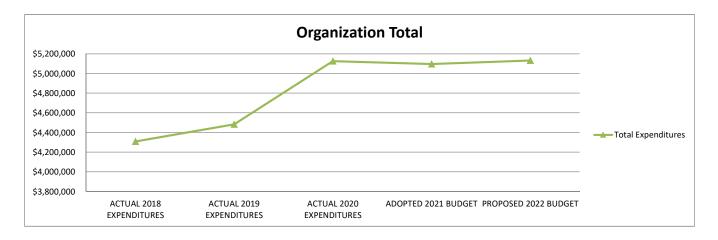
	•					
133.69	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
0.49	-	-	-	-	-	0.0%
3.45	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	_	-	-	0.0%
3.94	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
0.80	-	-	-	-	-	0.0%
0.50	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
-	_	-	-	-	-	0.0%
1.30	-	-	-	-	-	0.0%
5.24	_	<u>-</u>			_	0.0%
	0.49 3.45 - - - - 3.94	0.49	0.49	0.49	0.49	0.49



## STATEMENT OF PROGRAM:

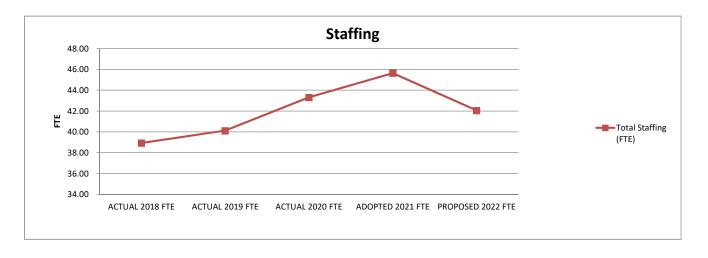
P.A.I.D.E.I.A. Cooperative is no longer a charter school and has been moved into Organization 1878.

LOCATION: 1560 - Rilke Schule Charter School		ACTUAL 2018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXP	ENDITURES	EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,056,807	\$	2,162,744	\$	2,331,712	\$ 2,395,619	\$ 2,453,575	\$ 57,956	2.4%
320 - Non-Certificated Salaries		285,167		324,606		414,940	429,064	376,301	(52,763)	-12.3%
360 - Employee Benefits		1,119,646		1,082,063		1,276,131	1,365,360	1,310,278	(55,082)	-4.0%
Total Personnel Expenditures		3,461,620		3,569,413		4,022,783	4,190,043	4,140,154	(49,889)	-1.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	8,000	\$	27,200	\$	25,897	\$ 30,000	\$ 10,000	\$ (20,000)	-66.7%
420 - Staff Travel		331		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		14,467		14,334		16,789	14,650	17,287	2,637	18.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		720,635		838,467		899,758	837,355	837,355	-	0.0%
445 - Insurance And Bond Premiums		50,617		-		39,921	23,000	23,000	-	0.0%
450 - Supplies, Materials, And Media		52,493		22,558		118,364	1,972	1,972	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		156		3,106		3,010	-	101,845	101,845	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		7,725		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		846,699		913,390		1,103,739	906,977	991,459	84,482	9.3%
Total Expenditures	\$	4,308,319	\$	4,482,803	\$	5,126,522	\$ 5,097,020	\$ 5,131,613	\$ 34,593	0.7%



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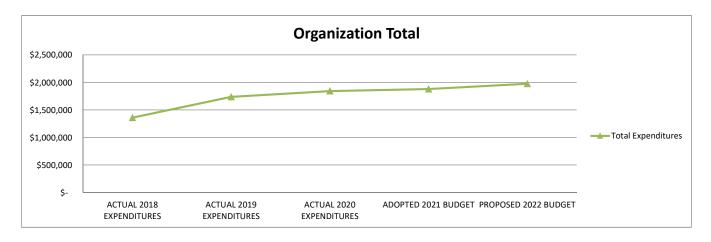
LOCATION: 1560 - Rilke Schule Charter School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	499.60	507.50	503.00	461.90	526.00	64.10	13.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	26.50	27.00	27.40	27.40	26.50	(0.90)	-3.3%
Special Service Teacher	1.00	1.00	1.00	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.80	0.80	1.00	1.00	1.00	-	0.0%
Total Certificated	29.30	29.80	30.40	31.40	30.50	(0.90)	-2.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	5.63	6.31	8.31	9.94	7.25	(2.69)	-27.0%
Custodial	1.00	1.00	2.00	2.00	2.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	0.60	0.30	0.30	-	0.0%
Total Classified	9.63	10.31	12.91	14.24	11.55	(2.69)	-18.9%
Total Staffing (FTE)	38.93	40.11	43.31	45.64	42.05	(3.59)	-7.9%



## STATEMENT OF PROGRAM:

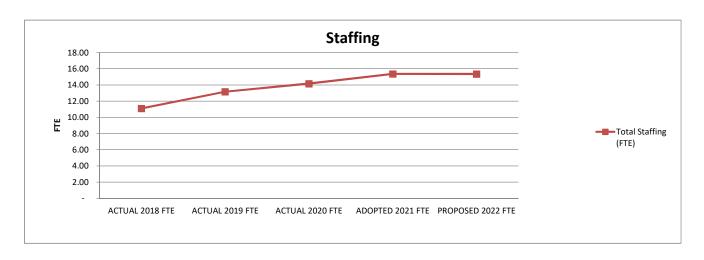
The school was opened in the fall of 2007 and serves K-8 students. The program philosophy states that this school will provide an immersion program in the German language for students who attend the school. There will be an emphasis on being responsible citizens of the community and the world. The Anchorage School District curricula will be followed in all classes except German. The school will be open to all students selected through the lottery application process.

LOCATION: 1570 - Anchorage STrEaM Academy	1	ACTUAL 2018	,	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	697,620	\$	889,420	\$	995,235	\$ 1,011,383	\$ 1,052,334	\$ 40,951	4.0%
320 - Non-Certificated Salaries		67,527		98,135		73,799	76,639	78,996	2,357	3.1%
360 - Employee Benefits		351,858		426,572		475,036	490,323	504,762	14,439	2.9%
Total Personnel Expenditures		1,117,005		1,414,127		1,544,070	1,578,345	1,636,092	57,747	3.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	3,677	\$	20,369	\$	15,511	\$ 10,000	\$ 2,000	\$ (8,000)	-80.0%
420 - Staff Travel		6,370		-		-	2,000	-	(2,000)	-100.0%
425 - Student Travel		8,594		7,728		3,878	14,000	10,000	(4,000)	-28.6%
430 - Utility Services		6,154		6,249		5,964	6,300	6,300	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		172,092		219,546		234,035	228,950	290,672	61,722	27.0%
445 - Insurance And Bond Premiums		3,661		5,876		10,748	10,656	14,300	3,644	34.2%
450 - Supplies, Materials, And Media		41,622		61,240		26,420	28,000	16,122	(11,878)	-42.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		470		1,958		2,914	1,000	1,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		242,640		322,966		299,470	300,906	340,394	39,488	13.1%
Total Expenditures	\$	1,359,645	\$	1,737,093	\$	1,843,540	\$ 1,879,251	\$ 1,976,486	\$ 97,235	5.2%



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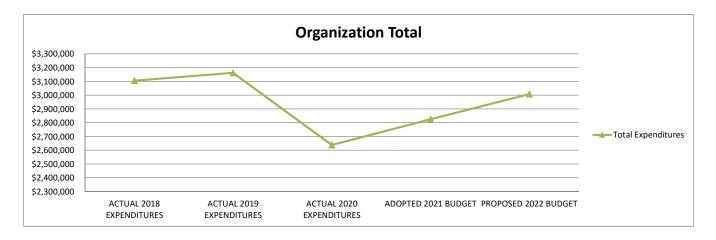
LOCATION: 1570 - Anchorage STrEaM Academy	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1370 - Anchorage 311 East Academy	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	109.00	150.70	149.25	154.60	160.00	5.40	3.5%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	7.60	9.60	9.10	9.80	9.60	(0.20)	-2.0%
Special Service Teacher	1.00	1.00	2.50	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	1.00	1.00	-	0.0%
Total Certificated	9.60	11.60	12.60	13.80	13.60	(0.20)	-1.4%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	0.50	0.56	0.56	0.56	0.75	0.19	33.3%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.50	1.56	1.56	1.56	1.75	0.19	12.0%
Total Staffing (FTE)	11.10	13.16	14.16	15.36	15.35	(0.01)	-0.1%



# STATEMENT OF PROGRAM:

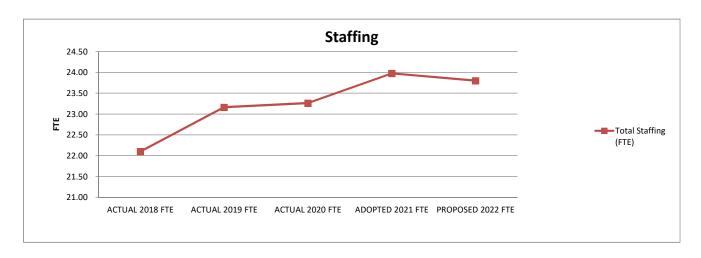
Anchorage STrEaM Academy empowers middle school students to be involved learners, critical thinkers, and engaged citizens who are inspired by the natural world. Anchorage STrEaM Academy provides a quality project-based interdisciplinary education based on STEM initiatives; promotes ecological literacy and stewardship in our students; connects and engages our community of stakeholders; fosters place-based education and awareness; develops an appreciation for experiencing the outdoors and facilitates outdoor education; and incorporates purposeful use of technology.

LOCATION: 1595 - Winterberry Charter School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
·	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,177,410	\$	1,153,114	\$	1,153,405	\$ 1,235,322	\$ 1,229,015	\$ (6,307)	-0.5%
320 - Non-Certificated Salaries		246,742		253,353		271,401	272,580	270,626	(1,954)	-0.7%
360 - Employee Benefits		675,577		628,151		642,190	765,636	730,907	(34,729)	-4.5%
Total Personnel Expenditures		2,099,729		2,034,618		2,066,996	2,273,538	2,230,548	(42,990)	-1.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	80,545	\$	16,401	\$	10,813	\$ 12,000	\$ 12,000	\$ -	0.0%
420 - Staff Travel		144		6,451		-	2,322	2,322	-	0.0%
425 - Student Travel		1,033		-		-	-	-	-	0.0%
430 - Utility Services		6,581		14,708		13,671	12,060	12,060	-	0.0%
435 - Energy		2,373		44,427		38,329	41,400	41,400	-	0.0%
440 - Other Purchased Services		852,084		973,165		438,419	431,576	431,576	-	0.0%
445 - Insurance And Bond Premiums		10,667		12,811		17,987	15,000	15,000	-	0.0%
450 - Supplies, Materials, And Media		50,490		59,221		51,392	37,700	263,156	225,456	598.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,180		120		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,006,097		1,127,304		570,611	552,058	777,514	225,456	40.8%
Total Expenditures	\$	3,105,826	\$	3,161,922	\$	2,637,607	\$ 2,825,596	\$ 3,008,062	\$ 182,466	6.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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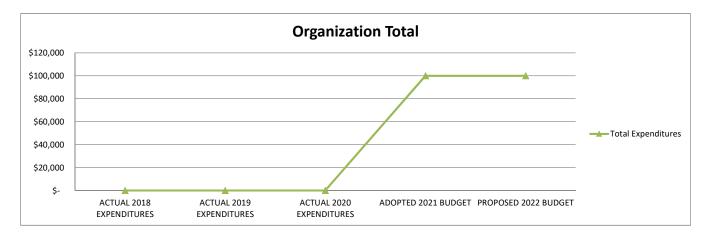
LOCATION: 1595 - Winterberry Charter School	ACTUAL 2018	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSI	1.15
1373 - Willier Derry Charter School	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	238.10	244.44	236.10	250.95	250.00	(0.95)	-0.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	15.10	14.60	14.10	14.10	13.80	(0.30)	-2.1%
Special Service Teacher	2.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del></del>	=	0.60	1.00	1.00	-	0.0%
Total Certificated	18.10	16.60	16.70	17.10	16.80	(0.30)	-1.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	1.00	3.56	3.56	3.88	4.00	0.13	3.2%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.00	6.56	6.56	6.88	7.00	0.13	1.8%
Total Staffing (FTE)	22.10	23.16	23.26	23.98	23.80	(0.18)	-0.7%



## STATEMENT OF PROGRAM:

Winterberry Charter School uses Waldorf methods to educate the head, heart, and hands of all students in grades K-8 using a unique arts integrated philosophy. Using developmentally appropriate techniques, lessons, and activities students are offered the time and space to develop strong compassionate communication, artistic, musical, and critical thinking skills. At Winterberry traditional academic subjects are of equal value as artistic, movement, music, foreign language, and handwork subjects.

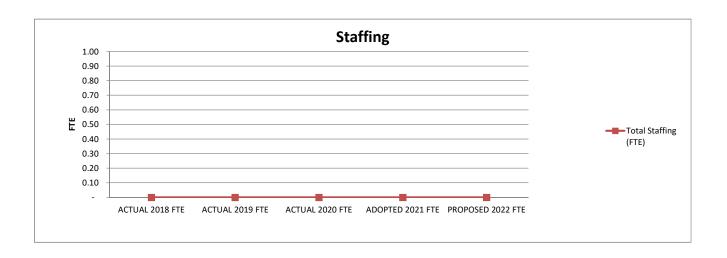
LOCATION: 1599 - Unallocated Charter Schools	20	TUAL 018	1	TUAL 2019		CTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	SED
	EXPEN	DITURES	EXPEN	DITURES	EXPE	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ _	\$ -	0.0%
320 - Non-Certificated Salaries		-		_		-	-	_	-	0.0%
360 - Employee Benefits		-		_		-	_	_	-	0.0%
Total Personnel Expenditures	·	-		-		-	=	-	-	0.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	-	\$ _	\$ _	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	100,000	100,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	0.0%
Total Non-personnel Expenditures		-		-		-	100,000	100,000	-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$ 100,000	\$ 100,000	\$ -	0.0%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1599 - Unallocated Charter Schools	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%

0.0%



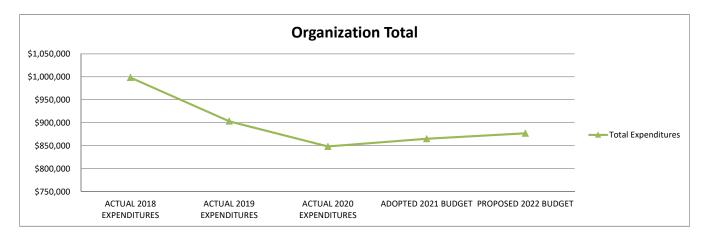
## STATEMENT OF PROGRAM:

Total Classified

Total Staffing (FTE)

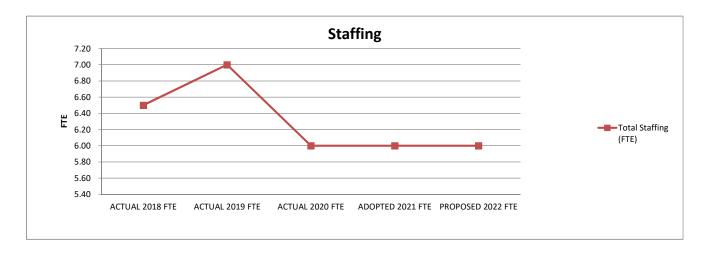
The Unallocated Charter cost center is used to account for Charter schools unallocated adjustments and amounts not specifically assigned in any Charter school.

LOCATION: 1601 - Special Ed/Svcs	A	CTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	1.15
•	EXPI	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	230,425	\$	233,698	\$	124,759	\$ 239,465	\$ 242,406	\$ 2,941	1.2%
320 - Non-Certificated Salaries		251,882		250,593		271,013	271,506	274,978	3,472	1.3%
360 - Employee Benefits		262,223		230,715		346,166	265,607	271,092	5,485	2.1%
Total Personnel Expenditures	·	744,530		715,006		741,938	776,578	788,476	11,898	1.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	242,704	\$	181,189	\$	98,453	\$ 72,500	\$ 72,500	\$ -	0.0%
420 - Staff Travel		4,055		368		2,575	5,000	5,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		4,747		5,524		3,352	8,906	8,906	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		2,455		1,099		1,861	2,089	2,089	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		253,961		188,180		106,241	88,495	88,495	-	0.0%
Total Expenditures	\$	998,491	\$	903,186	\$	848,179	\$ 865,073	\$ 876,971	\$ 11,898	1.4%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

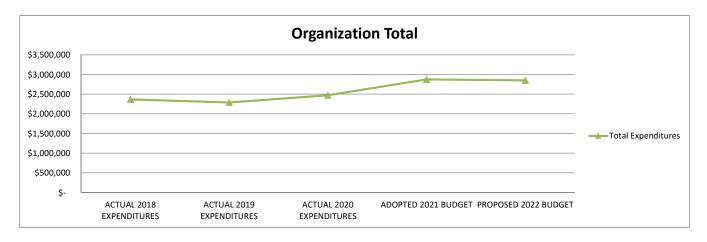
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTE	
1601 - Special Ed/Svcs	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	PROPOS \$	SED %
	FIL	FIL	FIL	FIL	FIL	0	/0
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	2.00	2.00	2.00	2.00	2.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.50	3.00	3.00	3.00	3.00	-	0.0%
Clerical	2.00	2.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.50	5.00	4.00	4.00	4.00	-	0.0%
Total Staffing (FTE)	6.50	7.00	6.00	6.00	6.00	-	0.0%



#### STATEMENT OF PROGRAM:

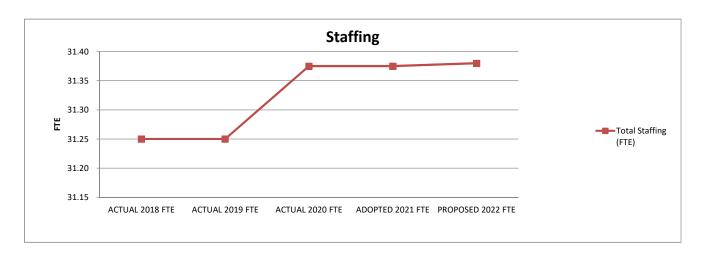
Special Education Administration is responsible for all functions of the Special Education Division which supports students ages 3 through 22 who are eligible for services under the IDEA. Section 504 is also supervised by Special Education. The Special Education division provides Special Education instructional and related services to students in district schools, special school programs, and community sites. Services are implemented through collaboration with the general education divisions and under the supervision of the Deputy Superintendent. In addition, guidance and support is provided to ensure District compliance with state and federal statutes and regulations.

LOCATION: 1603 - Special Ed Deaf	4	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
•	EXP	ENDITURES	EXPE	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	617,589	\$	539,448	\$	654,814	\$ 771,880	\$ 791,564	\$ 19,684	2.6%
320 - Non-Certificated Salaries		688,328		755,313		803,715	873,626	833,686	(39,940)	-4.6%
360 - Employee Benefits		837,493		785,944		860,309	1,093,488	1,091,476	(2,012)	-0.2%
Total Personnel Expenditures		2,143,410		2,080,705		2,318,838	2,738,994	2,716,726	(22,268)	-0.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	210,058	\$	191,492	\$	141,106	\$ 120,000	\$ 120,000	\$ -	0.0%
420 - Staff Travel		787		3,865		2,168	1,750	1,750	-	0.0%
425 - Student Travel		1,296		819		484	1,000	1,000	-	0.0%
430 - Utility Services		-		-		73	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		1,082		720		498	498	498	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		8,739		9,748		9,215	10,150	10,150	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		200		200		978	1,000	1,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		222,162		206,844		154,522	134,398	134,398	-	0.0%
Total Expenditures	\$	2,365,572	\$	2,287,549	\$	2,473,360	\$ 2,873,392	\$ 2,851,124	\$ (22,268)	-0.8%



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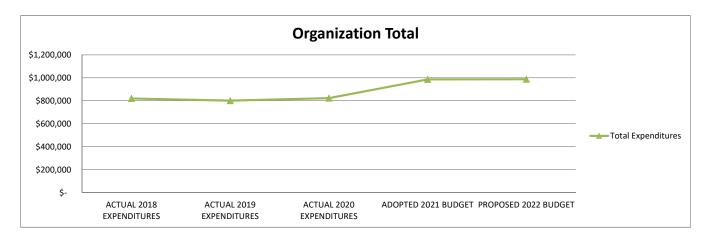
LOCATION: 1603 - Special Ed Deaf	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	<b>D</b>
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	34.12	26.00	30.00	21.30	21.00	(0.30)	-1.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	9.00	9.00	9.00	9.00	9.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	10.00	10.00	10.00	10.00	10.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	12.00	12.00	13.00	13.00	13.00	-	0.0%
Clerical	-	-	-	1.00	1.00	-	0.0%
Teachers Assistants	9.25	9.25	8.38	7.38	7.38	0.00	0.1%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	21.25	21.25	21.38	21.38	21.38	0.00	0.0%
Total Staffing (FTE)	31.25	31.25	31.38	31.38	31.38	0.00	0.0%



## STATEMENT OF PROGRAM:

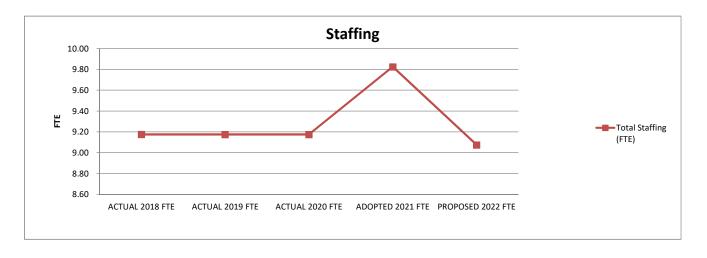
The Alaska State School for Deaf and Hard of Hearing is mandated to serve all deaf and hard of hearing students within the State whose IEP requires this centralized program of comprehensive services. This budget details funding necessary to operate the preschool through age 22 program. AKSDHH students receive instruction in a variety of settings. They are included with non-disabled students as part of a school within a school at Russian Jack Elementary, Clark Middle School, East High School, King Tech, and ACT programs.

LOCATION: 1604 - Special Ed Blind/Visually Imp	Α	CTUAL 2018	ACTUAL 2019			ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	EXPE		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	335,260	\$	329,512	\$	337,035	\$ 398,368	\$ 484,512	\$ 86,144	21.6%
320 - Non-Certificated Salaries		169,371		163,585		178,877	186,291	129,227	(57,064)	-30.6%
360 - Employee Benefits		272,861		265,770		277,855	350,741	323,165	(27,576)	-7.9%
Total Personnel Expenditures		777,492		758,867		793,767	935,400	936,904	1,504	0.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,590	\$	-	\$	3,000	\$ 7,000	\$ 7,000	\$ -	0.0%
420 - Staff Travel		14,824		12,092		7,824	12,000	12,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		12,528		4,657		4,342	12,792	12,792	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		12,920		25,287		14,337	18,800	18,800	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		42,862		42,036		29,503	50,592	50,592	-	0.0%
Total Expenditures	\$	820,354	\$	800,903	\$	823,270	\$ 985,992	\$ 987,496	\$ 1,504	0.2%



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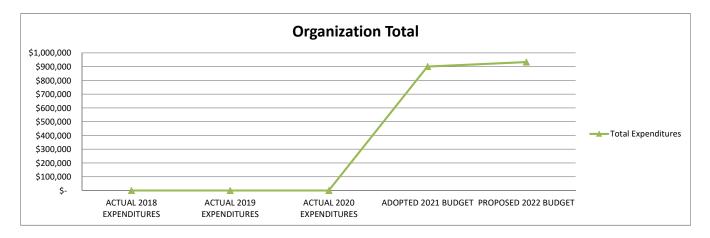
LOCATION: 1604 - Special Ed Blind/Visually Imp	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
100. Special 2d Dillia, 1 Suany 1mp	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	4.55	4.55	4.55	5.20	6.20	1.00	19.2%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	4.55	4.55	4.55	5.20	6.20	1.00	19.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	2.63	2.63	2.63	2.63	0.88	(1.75)	-66.7%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	4.63	4.63	4.63	4.63	2.88	(1.75)	-37.8%
Total Staffing (FTE)	9.18	9.18	9.18	9.83	9.08	(0.75)	-7.6%



#### STATEMENT OF PROGRAM:

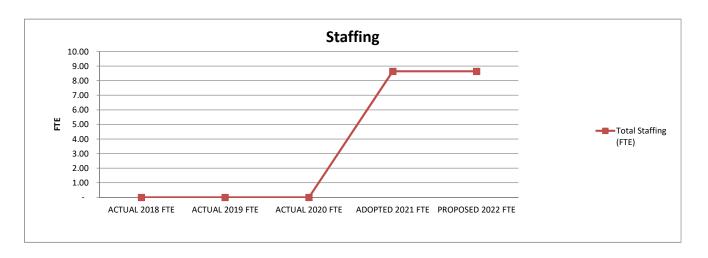
The Blind/Visually Impaired program ensures full access and participation in the educational environment for students ages 3-22, who are totally blind, legally blind, partially sighted, and/or deaf-blind. Assessments for vision skills, and orientation and mobility are conducted based on IEP team requests. Specialized instruction is provided to eligible students for academics, vision skills, orientation and mobility, self-help, activities of daily living, leisure-recreational activities, pre-vocational/vocational, disability awareness/compensatory skills, listening skills, word processing, Braille, abacus use, personal management and social skills.

LOCATION: 1605 - Hard of Hearing		CUAL 018	ACTUAL 2019			ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOS	1.00
	<b>EXPENI</b>	DITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	_	\$	-	\$	_	\$ 526,034	\$	529,967	\$ 3,933	0.7%
320 - Non-Certificated Salaries		-		-		-	59,238		56,216	(3,022)	-5.1%
360 - Employee Benefits		-		-		-	280,495		308,134	27,639	9.9%
Total Personnel Expenditures		-		-		-	865,767		894,317	28,550	3.3%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	7,000		8,000	1,000	14.3%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	9,950		9,950	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	16,616		20,616	4,000	24.1%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	1,000		-	(1,000)	-100.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-				-	0.0%
Total Non-personnel Expenditures		-		-		-	34,566		38,566	4,000	11.6%
Total Expenditures	\$	-	\$	-	\$	-	\$ 900,333	\$	932,883	\$ 32,550	3.6%



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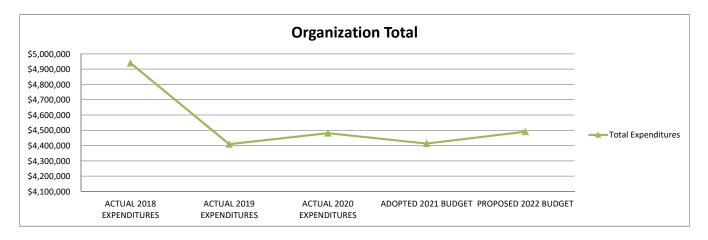
LOCATION: 1605 - Hard of Hearing	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
g	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	6.90	6.90	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	6.90	6.90	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	1.75	1.75	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	1.75	1.75	-	0.0%
Total Staffing (FTE)	-	-	-	8.65	8.65	-	0.0%



## STATEMENT OF PROGRAM:

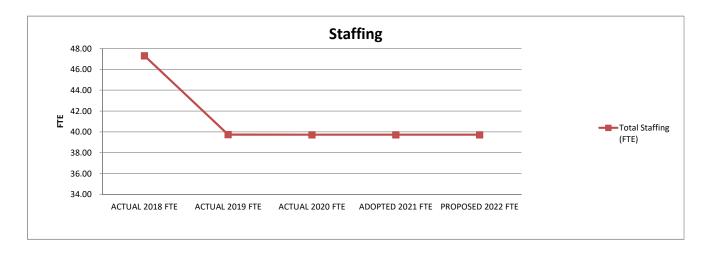
The Hard of Hearing/Listening and Spoken Language Program is designed to serve deaf or hard of hearing students preschool to 3rd grade to develop listening and spoken language development utilizing residual hearing skills with technology. This specialized instruction provides comprehensive services in collaboration with teachers of the deaf or hard of hearing.

LOCATION: 1612 - Gifted	A	ACTUAL 2018	I	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOS	100
	EXP		EXP		EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	3,221,778	\$	2,910,900	\$	2,986,398	\$ 2,821,023	\$	2,885,019	\$ 63,996	2.3%
320 - Non-Certificated Salaries		215,309		163,903		135,301	153,099		152,460	(639)	-0.4%
360 - Employee Benefits		1,438,383		1,277,276		1,292,659	1,345,403		1,359,166	13,763	1.0%
Total Personnel Expenditures		4,875,470		4,352,079		4,414,358	4,319,525		4,396,645	77,120	1.8%
Non-personnel Expenditures											
410 - Professional And Technical	\$	10,709	\$	7,912	\$	5,576	\$ 10,000	\$	10,000	\$ -	0.0%
420 - Staff Travel		17,936		13,371		10,370	15,750		15,750	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		829		(922)		1,207	-		864	864	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		820		720		720	720		720	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		33,777		36,379		49,188	67,222		67,222	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		719		119		119	120		120	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		64,790		57,579		67,180	93,812		94,676	864	0.9%
Total Expenditures	\$	4,940,260	\$	4,409,658	\$	4,481,538	\$ 4,413,337	\$	4,491,321	\$ 77,984	1.8%



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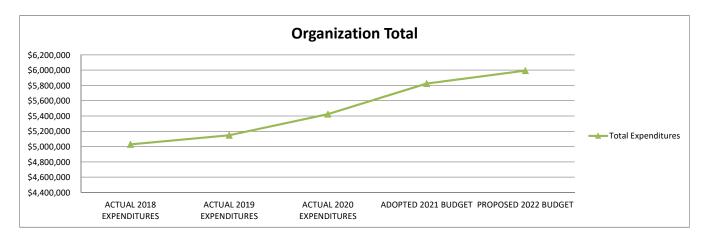
LOCATION: 1612 - Gifted	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	43.00	36.30	36.29	36.29	36.29	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated		_	-	-	-	-	0.0%
Total Certificated	44.00	37.30	37.29	37.29	37.29	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	1.88	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	3.31	2.44	2.44	2.44	2.44	-	0.0%
Total Staffing (FTE)	47.31	39.74	39.73	39.73	39.73	=	0.0%



#### STATEMENT OF PROGRAM:

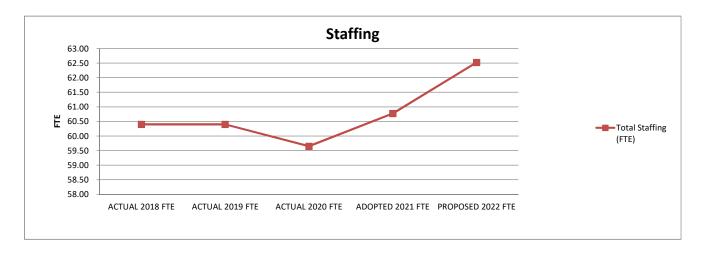
The gifted program provides services for identified gifted students requiring a curriculum with acceleration and enrichment. These students have been determined to need extensions beyond the regular classrooms. The elementary program consists of two components: IGNITE and Highly Gifted (HG). The IGNITE program is a pull-out model which offers enrichment supplemental to the regular classroom to students in grades two through six and who are identified as superior in the range of intelligence. The HG program is a self-contained full time program for the highly gifted in kindergarten through grade six and is housed at Rogers Park Elementary School.

LOCATION: 1625 - Special Ed Whaley School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
Section 20 House, and a sectio	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,483,328	\$	1,634,816	\$	1,838,477	\$ 1,916,052	\$ 1,971,737	\$ 55,685	2.9%
320 - Non-Certificated Salaries		1,515,622		1,471,073		1,495,634	1,523,833	1,575,452	51,619	3.4%
360 - Employee Benefits		1,841,326		1,847,747		1,904,470	2,178,968	2,252,791	73,823	3.4%
Total Personnel Expenditures	<u> </u>	4,840,276		4,953,636		5,238,581	5,618,853	5,799,980	181,127	3.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	6,903	\$	6,902	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		196		-		437	400	400	-	0.0%
425 - Student Travel		785		19		371	2,000	2,000	-	0.0%
430 - Utility Services		38,443		38,862		34,837	41,324	36,914	(4,410)	-10.7%
435 - Energy		124,710		130,612		122,814	145,200	138,000	(7,200)	-5.0%
440 - Other Purchased Services		3,471		5,047		4,206	4,300	4,300	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		21,258		13,700		16,071	12,345	12,345	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		448	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		188,863		195,143		186,086	205,569	193,959	(11,610)	-5.6%
Total Expenditures	\$	5,029,139	\$	5,148,779	\$	5,424,667	\$ 5,824,422	\$ 5,993,939	\$ 169,517	2.9%



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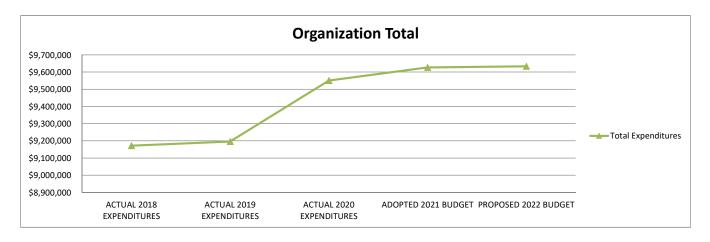
LOCATION: 1625 - Special Ed Whaley School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	399.38	396.42	399.23	376.26	376.00	(0.26)	-0.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	2.00	2.00	-	0.0%
Classroom Teacher	-	-	-	-	2.00	2.00	0.0%
Special Service Teacher	18.00	18.00	18.00	19.00	17.00	(2.00)	-10.5%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	3.00	3.00	-	0.0%
Total Certificated	23.00	23.00	23.00	24.00	24.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	16.00	16.00	17.00	18.00	18.00	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	18.40	18.40	16.65	15.78	17.53	1.75	11.1%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	37.40	37.40	36.65	36.78	38.53	1.75	4.8%
Total Staffing (FTE)	60.40	60.40	59.65	60.78	62.53	1.75	2.9%



# STATEMENT OF PROGRAM:

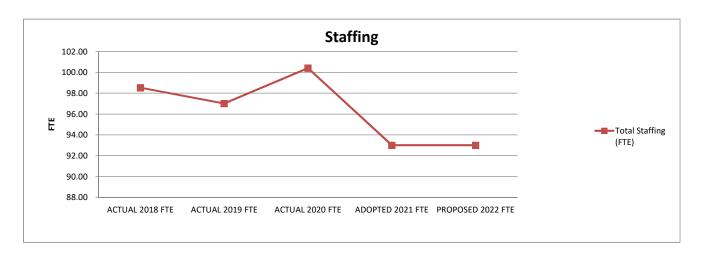
Whaley School provides special education services to students who require an intensive, specialized program designed to meet the specific educational, behavioral, and social/emotional needs as determined by the student's Individual Education Program (IEP) team. The school primarily serves students in grades 5-12. The School and staff are dedicated to addressing the concerns of special education students whose severe emotional/behavioral needs justify placement in this separate day school program.

LOCATION: 1638 - Special Svcs Speech/Language	I	ACTUAL 2018	ACTU. 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP				EXPENDITUR	ES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,524,661	\$ 4,7	54,847	\$ 4,973,35	8 \$	5,609,954	\$ 5,751,680	\$ 141,726	2.5%
320 - Non-Certificated Salaries		795,244	7.	51,246	633,08		654,639	658,190	3,551	0.5%
360 - Employee Benefits		2,617,910	2,5	54,393	2,626,77	8	3,181,164	3,042,254	(138,910)	-4.4%
Total Personnel Expenditures	<u>-</u>	7,937,815	8,0	60,486	8,233,22	.2	9,445,757	9,452,124	6,367	0.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,159,572	\$ 1,0	42,031	\$ 1,255,70	0 \$	129,200	\$ 129,200	\$ -	0.0%
420 - Staff Travel		10,229		11,700	7,86	2	11,000	12,700	1,700	15.5%
425 - Student Travel		-		-	-		-	_	-	0.0%
430 - Utility Services		-		-	-		-	_	-	0.0%
435 - Energy		-		-	-		-	-	-	0.0%
440 - Other Purchased Services		7,197		6,259	6,40	16	696	696	-	0.0%
445 - Insurance And Bond Premiums		-		-	-		-	-	-	0.0%
450 - Supplies, Materials, And Media		56,348		72,092	43,60	19	37,643	37,643	-	0.0%
480 - Tuition And Stipends		-		-	-		-	-	-	0.0%
490 - Other Expenses		1,315		4,187	3,71	4	2,500	800	(1,700)	-68.0%
495 - Indirect Costs		-		-	-		-	-	-	0.0%
500 - Capital Outlay		-		-	-		-	-	-	0.0%
510 - Equipment		-		-	-		-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-	-		-	-	-	0.0%
Total Non-personnel Expenditures		1,234,661	1,1	36,269	1,317,29	1	181,039	 181,039	-	0.0%
Total Expenditures	\$	9,172,476	\$ 9,1	96,755	\$ 9,550,51	3 \$	9,626,796	\$ 9,633,163	\$ 6,367	0.1%



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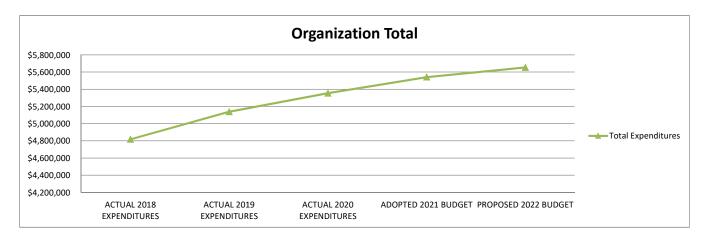
LOCATION: 1638 - Special Svcs Speech/Language	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
1000 - Special Sves Speecin Language	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	70.92	71.40	74.30	73.40	73.40	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	70.92	71.40	74.30	73.40	73.40	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	10.05	8.05	7.80	4.80	4.80	-	0.0%
Clerical	-	-	1.75	-	-	-	0.0%
Teachers Assistants	17.56	17.56	16.56	14.81	14.81	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	27.61	25.61	26.11	19.61	19.61	-	0.0%
Total Staffing (FTE)	98.53	97.01	100.41	93.01	93.01	-	0.0%



## STATEMENT OF PROGRAM:

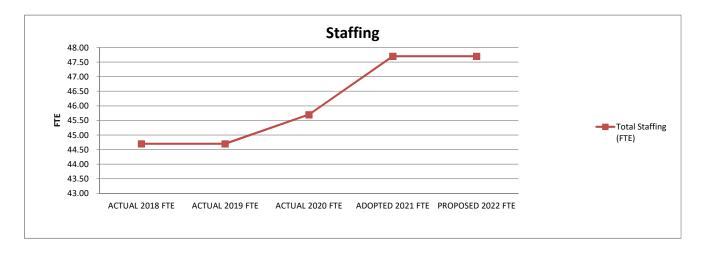
Speech/Language Services provides assessments and treatment of communication disorders of articulation, language, voice, and stuttering to students. Classroom based instruction as well as group and individual therapy is provided by speech/language specialists and teacher assistants to ensure students with communication disabilities have full participation in learning.

LOCATION: 1653 - Special Sves Psychology	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
Total Special Sychology	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,193,549	\$	3,384,136	\$	3,506,638	\$ 3,641,455	\$ 3,727,560	\$ 86,105	2.4%
320 - Non-Certificated Salaries		222,025		241,770		165,558	243,000	240,877	(2,123)	-0.9%
360 - Employee Benefits	<u></u>	1,259,432		1,273,839		1,350,374	1,617,144	1,645,409	28,265	1.7%
Total Personnel Expenditures		4,675,006		4,899,745		5,022,570	5,501,599	5,613,846	112,247	2.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	105,693	\$	107,926	\$	298,168	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		4,693		4,930		2,379	8,000	8,000	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		10	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		1,585		1,440		996	996	996	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		30,787		124,427		30,810	30,910	30,910	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		100		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		142,858		238,723		332,363	39,906	39,906	-	0.0%
Total Expenditures	\$	4,817,864	\$	5,138,468	\$	5,354,933	\$ 5,541,505	\$ 5,653,752	\$ 112,247	2.0%



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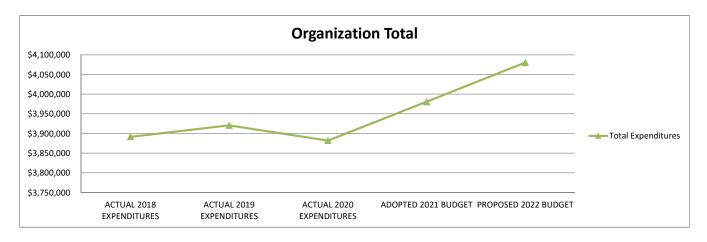
LOCATION: 1653 - Special Svcs Psychology	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	=	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	43.70	43.70	44.70	46.70	46.70	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	44.70	44.70	45.70	47.70	47.70	-	0.0%
Classified							
Director	=	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	44.70	44.70	45.70	47.70	47.70	-	0.0%



# STATEMENT OF PROGRAM:

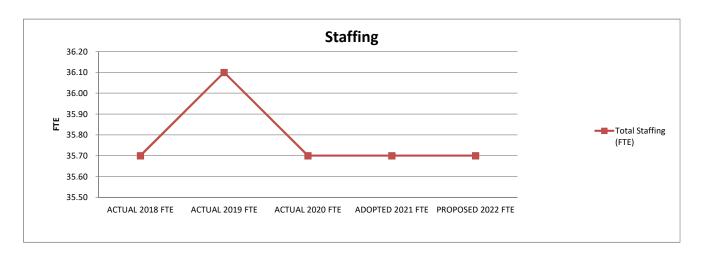
The mission of the Psychology Department is to assist teachers, parents and administrators to meet the academic, emotional and social needs of the Anchorage School District students. This includes accurate, timely evaluations for special education provision of direct and indirect services to students, and consultation and short-term counseling to ensure the total health and wellness of students and staff in an environment free of emotional and psychological barriers to learning. Psychologists will directly respond to and assist staff in responding to crises created by violence in schools, student and/or staff injury or death.

LOCATION: 1655 - Special Ed OT/PT Program		ACTUAL 2018	TUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
	EXP			EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures									
310 - Certificated Salaries	\$	2,433,475	\$ 2,449,073	\$	2,329,992	\$ 2,638,606	\$ 2,697,988	\$ 59,382	2.3%
320 - Non-Certificated Salaries		90,511	43,562		46,387	56,873	57,800	927	1.6%
360 - Employee Benefits		1,041,928	936,195		940,572	1,219,084	1,258,694	39,610	3.2%
Total Personnel Expenditures		3,565,914	3,428,830		3,316,951	3,914,563	4,014,482	99,919	2.6%
Non-personnel Expenditures									
410 - Professional And Technical	\$	275,041	\$ 435,984	\$	529,180	\$ 5,500	\$ 5,500	\$ -	0.0%
420 - Staff Travel		21,248	24,784		14,615	30,000	30,000	-	0.0%
425 - Student Travel		-	-		-	-	-	-	0.0%
430 - Utility Services		-	-		-	-	-	-	0.0%
435 - Energy		-	-		-	-	-	-	0.0%
440 - Other Purchased Services		-	-		280	-	-	-	0.0%
445 - Insurance And Bond Premiums		-	-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,499	30,743		21,009	30,436	30,436	-	0.0%
480 - Tuition And Stipends		-	-		-	-	-	-	0.0%
490 - Other Expenses		-	600		-	-	-	-	0.0%
495 - Indirect Costs		-	-		-	-	-	-	0.0%
500 - Capital Outlay		-	-		-	-	-	-	0.0%
510 - Equipment		-	-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-	-		-	-	-	-	0.0%
Total Non-personnel Expenditures		325,788	492,111		565,084	65,936	65,936	-	0.0%
Total Expenditures	\$	3,891,702	\$ 3,920,941	\$	3,882,035	\$ 3,980,499	\$ 4,080,418	\$ 99,919	2.5%



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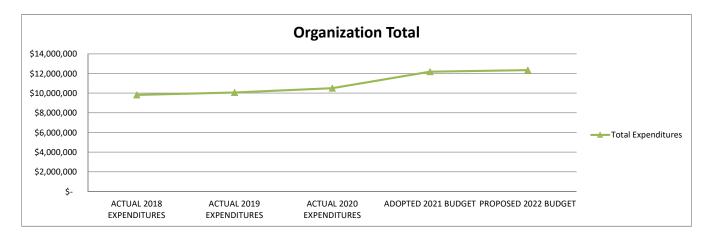
LOCATION: 1655 - Special Ed OT/PT Program	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1033 - Special Ed O1/1 1 110grain	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	34.70	34.10	34.70	34.70	34.70	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	34.70	34.10	34.70	34.70	34.70	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	2.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	1.00	2.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	35.70	36.10	35.70	35.70	35.70	-	0.0%



## STATEMENT OF PROGRAM:

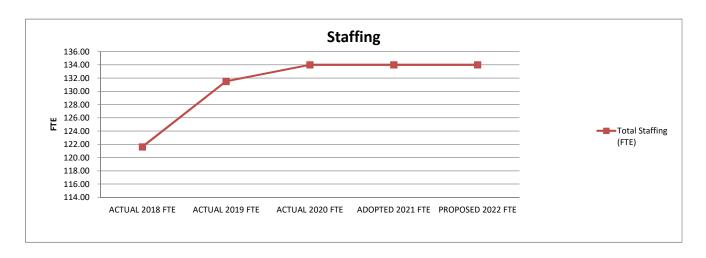
The OT/PT/APE program provides services to special education students, ages 3 to 22, supporting their educational programs through therapy, evaluation and consultation. Services are provided by occupational and physical therapists and Adapted PE teachers to ensure each student has barrier-free access to and participation in their education.

LOCATION: 1658 - Special Ed Middle School	1	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	100
•	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,687,357	\$	4,819,743	\$	4,640,225	\$ 5,512,364	\$ 5,644,848	\$ 132,484	2.4%
320 - Non-Certificated Salaries		1,541,238		1,695,523		2,092,262	1,899,418	1,904,154	4,736	0.2%
360 - Employee Benefits		3,562,420		3,530,481		3,754,557	4,736,566	4,752,056	15,490	0.3%
Total Personnel Expenditures		9,791,015		10,045,747		10,487,044	12,148,348	12,301,058	152,710	1.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	14,400	\$	5,872	\$	9,451	\$ 15,000	\$ 15,000	\$ -	0.0%
420 - Staff Travel		448		910		-	950	950	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		369		420		324	624	624	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		12,698		16,943		15,968	24,822	24,822	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		27,915		24,145		25,743	41,396	41,396	-	0.0%
Total Expenditures	\$	9,818,930	\$	10,069,892	\$	10,512,787	\$ 12,189,744	\$ 12,342,454	\$ 152,710	1.3%



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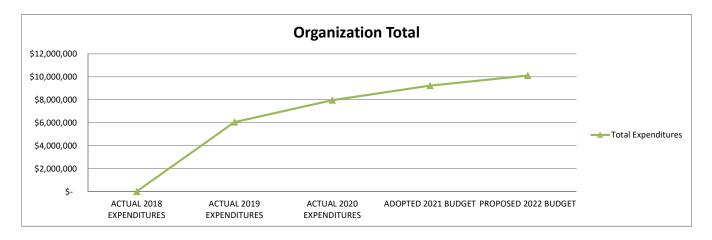
LOCATION: 1658 - Special Ed Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	75.50	74.00	73.00	73.00	73.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	75.50	74.00	73.00	73.00	73.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	46.13	57.50	61.00	61.00	61.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	46.13	57.50	61.00	61.00	61.00	-	0.0%
Total Staffing (FTE)	121.63	131.50	134.00	134.00	134.00	-	0.0%



#### STATEMENT OF PROGRAM:

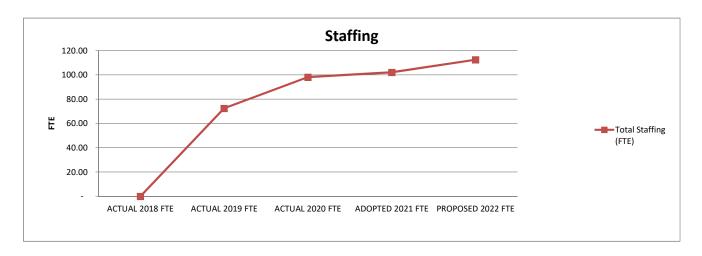
Middle School Special Education provides special education services to support students with disabilities in grades 7-8, as well as grade 6 in certain schools. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's IEP team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Middle School Special Education provides a continuum of services to address all levels of student need.

LOCATION: 1659 - Special Ed Preschool		UAL 018	1	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED PROPOS	100
			EXP		EXP	ENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	-	\$	2,481,392	\$	3,616,286	\$	4,159,648	\$	4,614,616	\$ 454,968	10.9%
320 - Non-Certificated Salaries		-		1,425,115		1,551,975		1,432,166		1,531,476	99,310	6.9%
360 - Employee Benefits	<u> </u>	-		2,080,153		2,624,343		3,593,387		3,915,191	321,804	9.0%
Total Personnel Expenditures		-		5,986,660		7,792,604		9,185,201		10,061,283	876,082	9.5%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	10,000	\$	10,000	\$	10,000	\$ -	0.0%
420 - Staff Travel		-		5,388		5,142		15,000		15,250	250	1.7%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		466		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		-		59,704		148,991		23,330		23,330	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		500		250	(250)	-50.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		-		65,092		164,599		48,830		48,830	 -	0.0%
Total Expenditures	\$	-	\$	6,051,752	\$	7,957,203	\$	9,234,031	\$	10,110,113	\$ 876,082	9.5%



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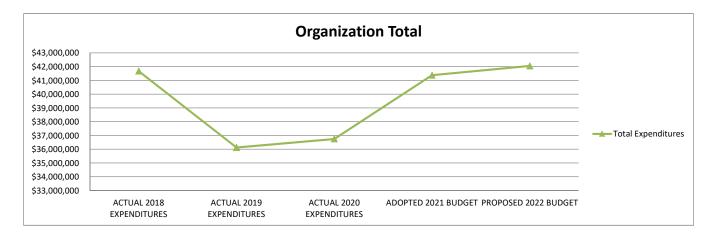
LOCATION: 1659 - Special Ed Preschool	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	33.09	51.09	54.59	59.24	4.65	8.5%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		33.09	51.09	54.59	59.24	4.65	8.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	0.50	0.50	0.0%
Teachers Assistants	-	39.31	47.07	47.50	52.75	5.25	11.1%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	<u> </u>	-	-	-	-	-	0.0%
Total Classified	-	39.31	47.07	47.50	53.25	5.75	12.1%
Total Staffing (FTE)		72.40	98.16	102.09	112.49	10.40	10.2%



# STATEMENT OF PROGRAM:

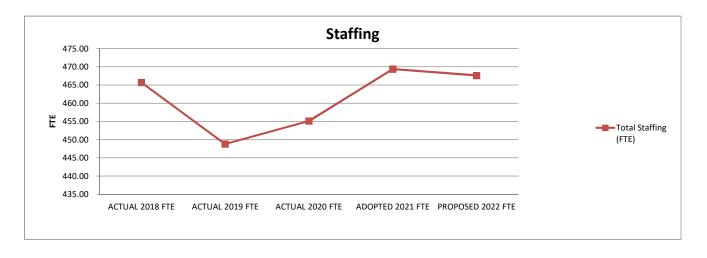
The Preschool Special Education Program provides special education services to support students with disabilities from ages three through five, not yet entering kindergarten. Educational placements are made based on individual needs with consideration for the least restrictive environment for the student. Preschool special education services are provided through a number of different educational placements such as the Developmental, Communications, Listening and Spoken Language, Deaf and Hard of Hearing, and Structured Learning programs, as well as inclusive settings.

LOCATION: 1660 - Special Ed Elementary School		ACTUAL 2018	I	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTE PROPOS	
·	EXF	PENDITURES	EXP.	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	15,858,932	\$	13,255,955	\$	13,361,948	S	15,235,929	\$	15,592,920	S	356,991	2.3%
320 - Non-Certificated Salaries	•	10,216,175		9,682,511	•	9,579,295	•	9,030,354	•	9,234,352		203,998	2.3%
360 - Employee Benefits		15,480,545		12,888,253		13,711,466		17,013,734		17,120,113		106,379	0.6%
Total Personnel Expenditures		41,555,652		35,826,719		36,652,709		41,280,017		41,947,385		667,368	1.6%
Non-personnel Expenditures													
410 - Professional And Technical	\$	27,000	\$	188,693	\$	21,830	\$	10,000	\$	10,000	\$	-	0.0%
420 - Staff Travel		11,380		5,081		3,949		12,000		13,000		1,000	8.3%
425 - Student Travel		-		435		-		1,500		1,500		-	0.0%
430 - Utility Services		3,177		(8,130)		3,403		2,880		2,989		109	3.8%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		438		420		324		324		324		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		77,350		101,517		61,477		72,646		71,496		(1,150)	-1.6%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		880		12,749		1,615		2,000		1,000		(1,000)	-50.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		120,225		300,765		92,598		101,350		100,309		(1,041)	-1.0%
Total Expenditures	\$	41,675,877	\$	36,127,484	\$	36,745,307	\$	41,381,367	\$	42,047,694	\$	666,327	1.6%



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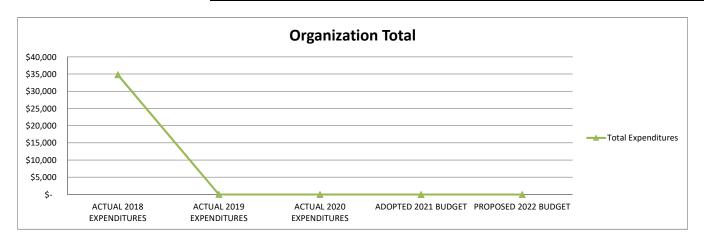
LOCATION: 1660 - Special Ed Elementary School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.00
1000 - Special Ed Elementary School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	213.09	199.50	193.50	198.00	196.00	(2.00)	-1.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del></del>	4.00	4.00	2.00	4.00	2.00	100.0%
Total Certificated	214.09	204.50	198.50	201.00	201.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	12.00	12.00	15.00	15.00	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	250.62	231.30	243.63	252.38	250.63	(1.75)	-0.7%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	251.62	244.30	256.63	268.38	266.63	(1.75)	-0.7%
Total Staffing (FTE)	465.71	448.80	455.13	469.38	467.63	(1.75)	-0.4%



### STATEMENT OF PROGRAM:

Elementary Special Education provides special education services to support students with disabilities from age 5 through the elementary grades. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's Individualized Education Program (IEP) team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Elementary Special Education provides a continuum of services to address all levels of student need.

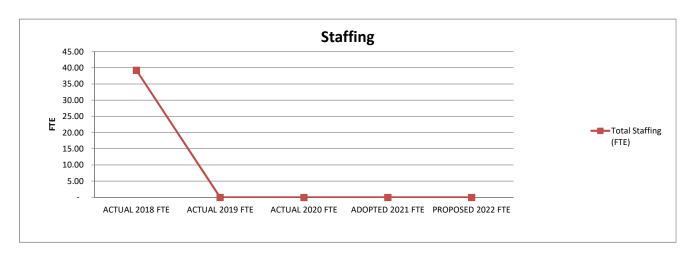
LOCATION: 1663 - Mt Iliamna School	A	CTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXPE	NDITURES	EXP		EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		3,997		-		-	-		-	-	0.0%
360 - Employee Benefits		11,123		8		-	-		-	-	0.0%
Total Personnel Expenditures		15,120		8		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		2,953		-		5	-		-	-	0.0%
435 - Energy		16,729		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		19,682		-		5	-		-	-	0.0%
Total Expenditures	\$	34,802	\$	8	\$	5	\$ -	\$	-	\$ -	0.0%



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LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1663 - Mt Iliamna School	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

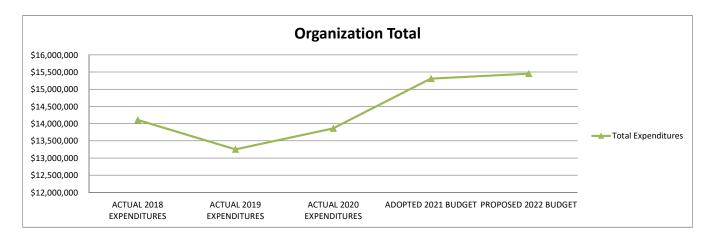
		· ·				
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	_	-	_	-	-	0.0%
6.00	-	-	-	-	-	0.0%
8.50	_	-	_	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
14.50	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
9.00	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
15.75	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	_	_	-	-	-	0.0%
-	-	-	-	-	-	0.0%
24.75	-	-	-	-	-	0.0%
39.25	-	-	-	-	-	0.0%
	6.00 8.50 - - 14.50 - 9.00 - 15.75 - - - - 24.75	6.00		6.00	6.00	6.00



STATEMENT OF PROGRAM:

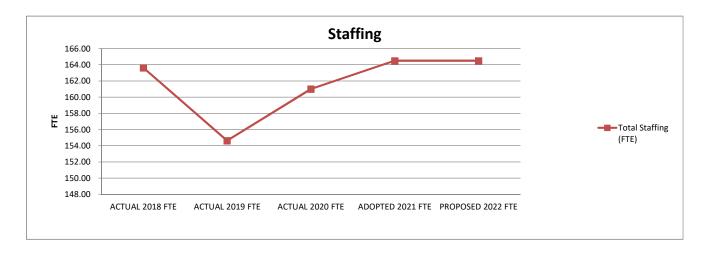
Mt. Iliamna School was closed in FY 2017-2018.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED		PROPOSED		FY21 ADOPTE	1.15
1665 - Special Ed High School		2018		2019		2020		2021		2022		PROPOS	
	EXF	PENDITURES	EXP	PENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	6,507,136	2	6,425,950	2	6,585,514	2	7,028,701	2	7,193,713	2	165,012	2.3%
320 - Non-Certificated Salaries	Ψ	2,262,313	Ψ	2.086.683	Ψ	2,206,807	Ψ	2,367,610	Ψ	2,330,520	Ψ	(37,090)	-1.6%
360 - Employee Benefits		5,249,196		4.604.621		4,908,626		5,842,543		5,859,198		16,655	0.3%
Total Personnel Expenditures		14,018,645		13,117,254		13,700,947		15,238,854		15,383,431		144,577	0.9%
Non-personnel Expenditures													
410 - Professional And Technical	\$	4,800	\$	15,200	\$	2,600	\$	10,000	\$	10,000	\$	-	0.0%
420 - Staff Travel		6,894		6,209		2,962		13,500		14,400		900	6.7%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		85		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		48,454		22,227		63,874		3,824		3,824		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		28,736		91,408		92,788		42,626		42,626		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,115		1,440		1,469		1,500		600		(900)	-60.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		90,084		136,484		163,693		71,450		71,450		-	0.0%
Total Expenditures	\$	14,108,729	\$	13,253,738	\$	13,864,640	\$	15,310,304	\$	15,454,881	\$	144,577	0.9%



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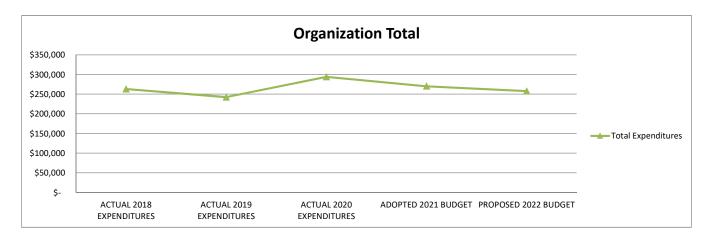
LOCATION: 1665 - Special Ed High School	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTE PROPOS	
1005 - Special Ed High School	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	м %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	3.00	3.00	2.00	2.00	2.00	-	0.0%
Special Service Teacher	88.00	86.00	89.00	89.00	89.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	92.00	90.00	92.00	92.00	92.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	8.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	63.63	63.63	68.00	71.50	71.50	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	71.63	64.63	69.00	72.50	72.50	-	0.0%
Total Staffing (FTE)	163.63	154.63	161.00	164.50	164.50	-	0.0%



#### STATEMENT OF PROGRAM:

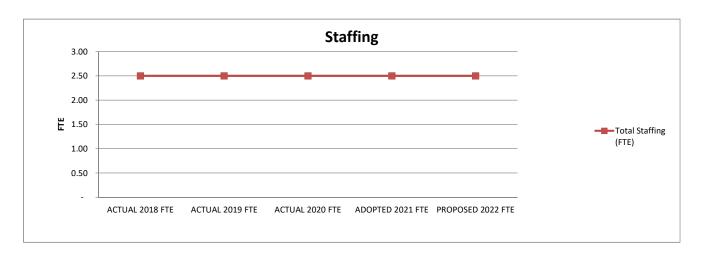
High School Special Education provides instructional, vocational, transitional and support services for students in grades 9 through age 22. Students receive instruction in their least restrictive environment, with access to the general education curriculum as determined by the student's IEP team. Specialized curriculum is used to address academic and/or behavioral skills based on individual student needs. High School Special Education provides a continuum of services to address all levels of student need. The program focuses on post-secondary transition to help students increase independence, develop critical job skills, and make a successful transition to life after secondary school.

LOCATION: 1666 - Special Ed Outreach	A	CTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	EXPE		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	104,775	\$	106,016	\$	144,039	\$ 111,256	\$ 113,944	\$ 2,688	2.4%
320 - Non-Certificated Salaries		53,963		53,432		43,104	52,096	39,823	(12,273)	-23.6%
360 - Employee Benefits		80,555		77,803		99,983	99,504	96,660	(2,844)	-2.9%
Total Personnel Expenditures		239,293		237,251		287,126	262,856	250,427	(12,429)	-4.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		1,478		1,608		1,008	6,008	6,008	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		22,299		3,678		5,909	1,440	1,440	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		23,777		5,286		6,917	7,448	7,448	-	0.0%
Total Expenditures	\$	263,070	\$	242,537	\$	294,043	\$ 270,304	\$ 257,875	\$ (12,429)	-4.6%



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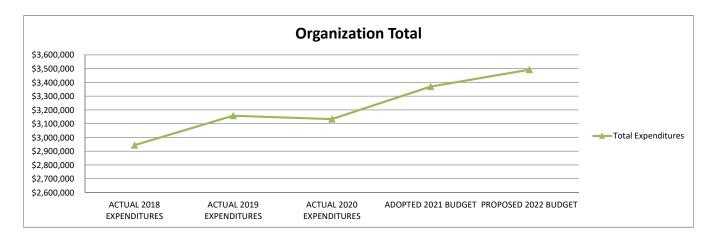
LOCATION: 1666 - Special Ed Outreach	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
Special 2d Sulteness	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	1.50	1.50	1.50	1.50	1.50	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.50	1.50	1.50	1.50	1.50	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Staffing (FTE)	2.50	2.50	2.50	2.50	2.50	-	0.0%



### STATEMENT OF PROGRAM:

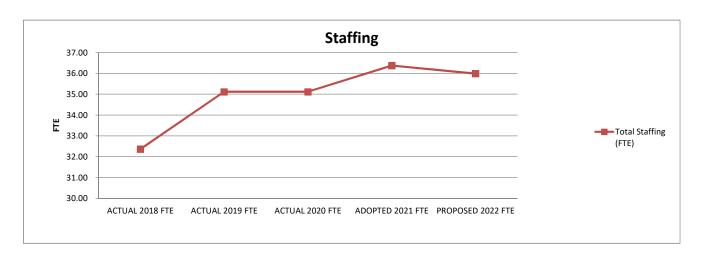
The Outreach Program provides special education services for students with an Individual Education Program (IEP) who have received a long term out-of-school suspension, expulsion, or alternative placement in lieu of suspension or expulsion. The Outreach classroom is housed at Whaley School. Students receive their special education services and have the opportunity to earn credits through online instruction. Certificated staff may provide educational services at various community locations such as the library, community center, or jail (for incarcerated students).

LOCATION: 1667 - Special Ed Alt Career Ed		2018 20		ACTUAL 2019	2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	988,736	\$	1,029,206	\$	938,500	\$	985,290	\$	1,045,003	\$	59,713	6.1%
320 - Non-Certificated Salaries		603,832		690,205		680,465		764,918		739,333		(25,585)	-3.3%
360 - Employee Benefits		1,018,417		1,086,577		1,169,693		1,286,783		1,284,006		(2,777)	-0.2%
Total Personnel Expenditures		2,610,985		2,805,988		2,788,658		3,036,991		3,068,342		31,351	1.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	4,630	\$	5,539	\$	-	\$	5,600	\$	5,600	\$	-	0.0%
420 - Staff Travel		30,082		28,116		21,468		28,000		28,000		-	0.0%
425 - Student Travel		-		-		682		2,000		2,000		-	0.0%
430 - Utility Services		10,602		8,743		9,999		8,794		9,005		211	2.4%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		272,470		270,770		274,020		270,008		334,808		64,800	24.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		14,983		38,001		19,620		17,613		17,613		-	0.0%
480 - Tuition And Stipends		-		-		18,909		-		26,500		26,500	0.0%
490 - Other Expenses		75		255		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		332,842		351,424		344,698		332,015		423,526		91,511	27.6%
Total Expenditures	\$	2,943,827	\$	3,157,412	\$	3,133,356	\$	3,369,006	\$	3,491,868	\$	122,862	3.6%



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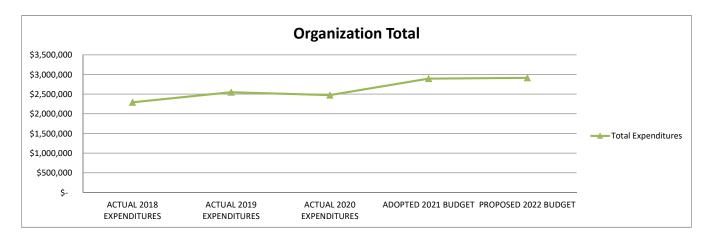
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED		ADOPTED VS FY22 PROPOSED	
1667 - Special Ed Alt Career Ed	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>ки</u> %	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	1.00	1.00	1.00	-	-	-	0.0%	
Classroom Teacher	3.50	3.50	3.50	3.00	3.00	-	0.0%	
Special Service Teacher	9.00	10.00	10.00	10.00	10.00	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	0.50	0.50	0.0%	
Total Certificated	13.50	14.50	14.50	13.00	13.50	0.50	3.8%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	1.88	1.88	1.88	1.88	1.00	(0.88)	-46.7%	
Teachers Assistants	16.99	18.74	18.74	21.50	21.49	(0.01)	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified		-	-	-	-	-	0.0%	
Total Classified	18.87	20.62	20.62	23.38	22.49	(0.88)	-3.8%	
Total Staffing (FTE)	32.37	35.12	35.12	36.38	35.99	(0.38)	-1.1%	



#### STATEMENT OF PROGRAM:

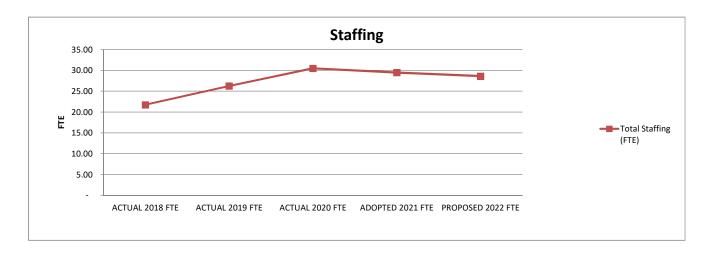
The ACT Program (Adult Community Transition) provides instruction for special education students who have completed four years of high school, have not received a diploma, and who are eligible for services as determined by their IEP. Students are eligible for participation in ACT through age 22. The program's goal is to give students as much independence as possible in their adult lives through instruction to promote job skills and functioning in a variety of settings. Instruction concentrates on work maturity, self-help, communication, social and recreation/leisure skills. The program utilizes multiple community settings, including leased space at the Trust Authority Building.

LOCATION: 1670 - Special Schools Program		2018		ACTUAL ACTUAL 2019 2020			ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		ED
	EXP	ENDITURES	EXPEN	DITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	1,262,858	S	1,424,969	S	1,356,658	S	1,504,295	\$	1,541,032	\$	36,737	2.4%
320 - Non-Certificated Salaries	•	240,008	,	266,442	•	281,349	•	296,416	•	294,421		(1,995)	-0.7%
360 - Employee Benefits		720,659		817,006		769,577		1,004,152		989,815		(14,337)	-1.4%
Total Personnel Expenditures		2,223,525		2,508,417		2,407,584		2,804,863		2,825,268		20,405	0.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	6,275	\$	26,950	\$	26,950	\$	-	0.0%
420 - Staff Travel		4,870		3,259		1,531		3,000		3,000		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		26,466		26,949		20,449		19,752		19,766		14	0.1%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		342		2,016		2,016		2,016		2,016		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		36,822		10,820		38,403		39,069		39,069		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		236		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		68,500		43,280		68,674		90,787		90,801		14	0.0%
Total Expenditures	\$	2,292,025	\$	2,551,697	\$	2,476,258	\$	2,895,650	\$	2,916,069	\$	20,419	0.7%



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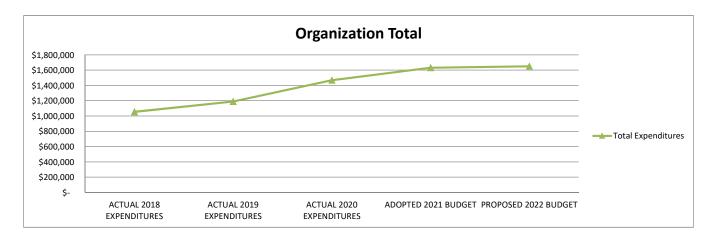
LOCATION: 1670 - Special Schools Program	ACTUAL 2018	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTEI PROPOS	1.15
10/0 - Special Schools Frogram	FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	4.00	4.00	6.00	6.00	6.00	-	0.0%
Special Service Teacher	10.00	12.00	12.49	11.49	11.49	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	16.00	18.00	20.49	19.49	19.49	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	4.75	6.25	8.00	8.00	7.13	(0.88)	-10.9%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	5.75	8.25	10.00	10.00	9.13	(0.88)	-8.8%
Total Staffing (FTE)	21.75	26.25	30.49	29.49	28.62	(0.88)	-3.0%



#### STATEMENT OF PROGRAM:

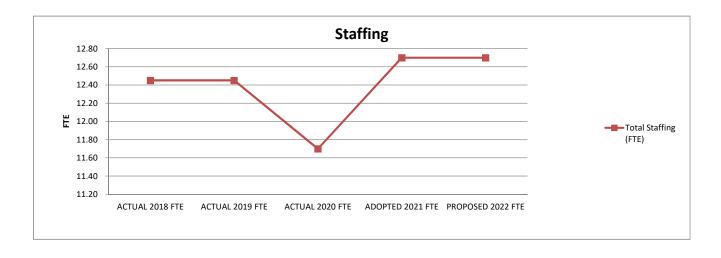
The Special Schools Program provides educational programs outside traditional school settings for students who experience physical, medical, emotional, or behavioral conditions which affect the student's ability to attend school. These services are provided at various residential treatment centers and hospitals within the municipality of Anchorage. Fifty to sixty percent of the students served are from the Anchorage area, and forty percent from outside the district. In addition, visiting teacher services are provided to students who are physically unable to attend school due to temporary or chronic medical conditions. These services are provided in the hospital or home settings.

LOCATION: 1673 - Special Svcs Health Svcs		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXP		EXPE		EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	136,090	\$	167,806	\$	128,493	\$	188,049	\$	188,815	\$	766	0.4%
320 - Non-Certificated Salaries		493,229		502,300		714,329		729,861		725,953		(3,908)	-0.5%
360 - Employee Benefits		320,105		302,855		448,185		522,033		542,975		20,942	4.0%
Total Personnel Expenditures		949,424		972,961		1,291,007		1,439,943		1,457,743		17,800	1.2%
Non-personnel Expenditures													
410 - Professional And Technical	\$	59,844	\$	176,136	\$	63,826	\$	74,700	\$	74,700	\$	-	0.0%
420 - Staff Travel		10,860		10,643		4,700		26,000		26,000		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		10,761		1,008		23,037		16,008		16,008		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		22,093		28,699		84,273		73,588		73,588		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,970		119		855		2,000		2,000		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		105,528		216,605		176,691		192,296		192,296		-	0.0%
Total Expenditures	\$	1,054,952	\$	1,189,566	\$	1,467,698	\$	1,632,239	\$	1,650,039	\$	17,800	1.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

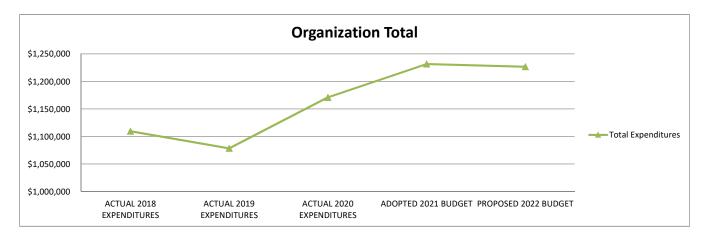
LOCATION: 1673 - Special Svcs Health Svcs	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
Special Sites Feature Sites	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	8.70	8.70	8.70	9.70	9.70	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	0.75	0.75	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	11.45	11.45	10.70	11.70	11.70	-	0.0%
Total Staffing (FTE)	12.45	12.45	11.70	12.70	12.70	-	0.0%



#### STATEMENT OF PROGRAM:

The Health Services program improves and protects the health of students in a supportive learning environment. School nurses prioritize health maintenance, injury and disease prevention, and health restoration. Nursing interventions support educational staff in providing students with a safe, caring and educationally relevant school program. Students with disabilities are provided nursing services as identified in the Individual Education Plan (IEP). Health Services program administration supports supervision, delegation, evaluation of nursing practice and employee training. Mandatory first aid training is provided promoting safe and caring schools.

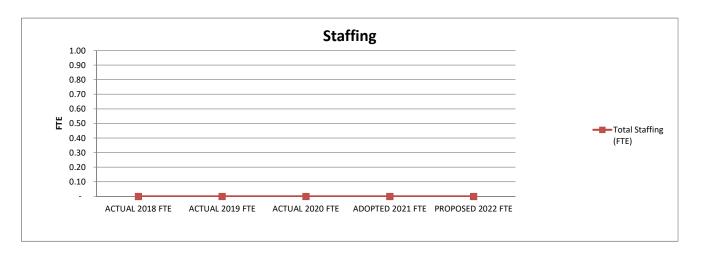
LOCATION: 1678 - Summer School Special Ed		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
·	EXP	ENDITURES	EXPE	NDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	331,043	\$	333,487	\$	370,382	\$	399,740	\$	399,740	\$	-	0.0%
320 - Non-Certificated Salaries		306,629		299,871		292,960		307,500		307,500		-	0.0%
360 - Employee Benefits		137,846		110,641		142,973		155,766		151,060		(4,706)	-3.0%
Total Personnel Expenditures	<u></u>	775,518		743,999		806,315		863,006		858,300		(4,706)	-0.5%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		1,064		945		1,023		1,000		1,000		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		330,000		330,000		363,000		363,000		363,000		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		2,844		3,296		433		4,400		4,400		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		333,908		334,241		364,456		368,400		368,400		-	0.0%
Total Expenditures	\$	1,109,426	\$	1,078,240	\$	1,170,771	\$	1,231,406	\$	1,226,700	\$	(4,706)	-0.4%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1678 - Summer School Special Ed	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964,45	45,916.51	45,466.01	41,265,49	45,266.00	4.000.51	9.7%

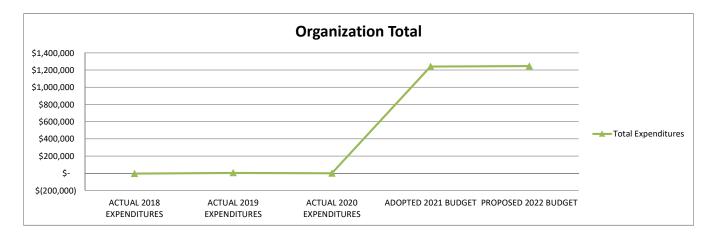
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	_	-	-	-	-	0.0%
Special Service Teacher	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	_	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	_	_	_	-	_	-	0.0%
Professional/Technical	_	_	_	-	_	-	0.0%
Clerical	_	_	_	-	_	-	0.0%
Teachers Assistants	_	_	_	-	_	-	0.0%
Custodial	_	_	_	_	_	_	0.0%
Maintenance	_	_	_	_	_	_	0.0%
Other Classified	_	_	_	-	_	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)		_		_	_	-	0.0%



### STATEMENT OF PROGRAM:

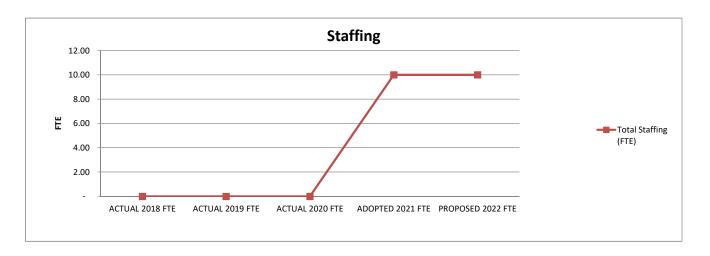
The Special Education summer school budget provides funding to pay for Extended School Year services for special education students who qualify for the services under federal and state statute. These funds pay for administrators, instructional and custodial staff, teaching supplies, transportation and more. The Extended School Year program is a six to seven week program supporting maintenance of skills for over 1000 students identified as needing these services.

LOCATION: 1679 - Unallocated SPED Resource		ACTUAL 2018		VL	ACTUAL 2020		ADOPTED 2021		PROPOSED  2022		FY21 ADOPTED VS I PROPOSED	
	EXPE	NDITURES	<b>EXPENDIT</b>	TURES E	EXPENDITURES	S	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	(2,500)	\$	5,000 5	§ -	\$	651,604	\$	655,316	\$	3,712	0.6%
320 - Non-Certificated Salaries	,	-	•	-	-		192,240	•	192,240	•		0.0%
360 - Employee Benefits		(318)		102	-		291,776		292,342		566	0.2%
Total Personnel Expenditures		(2,818)		5,102	-		1,135,620		1,139,898		4,278	0.4%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	- 5	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-	-		-		-		-	0.0%
425 - Student Travel		-		-	-		-		-		-	0.0%
430 - Utility Services		-		-	-		-		-		-	0.0%
435 - Energy		-		-	-		-		-		-	0.0%
440 - Other Purchased Services		-		-	-		65,000		65,000		-	0.0%
445 - Insurance And Bond Premiums		-		-	-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-	-		40,860		40,860		-	0.0%
480 - Tuition And Stipends		-		-	-		-		-		-	0.0%
490 - Other Expenses		-		-	-		-		-		-	0.0%
495 - Indirect Costs		-		-	-		-		-		-	0.0%
500 - Capital Outlay		-		-	-		-		-		-	0.0%
510 - Equipment		-		-	-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-	-		-		-		-	0.0%
Total Non-personnel Expenditures		-		-	-		105,860		105,860		-	0.0%
Total Expenditures	\$	(2,818)	\$	5,102	-	\$	1,241,480	\$	1,245,758	\$	4,278	0.3%



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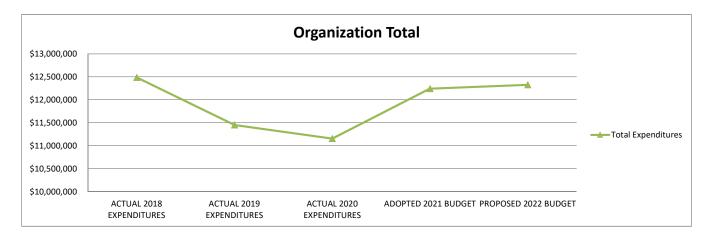
LOCATION: 1679 - Unallocated SPED Resource	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	2.00	2.00	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	2.00	2.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	8.00	8.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	8.00	8.00	-	0.0%
Total Staffing (FTE)	-	-	-	10.00	10.00	-	0.0%



### STATEMENT OF PROGRAM:

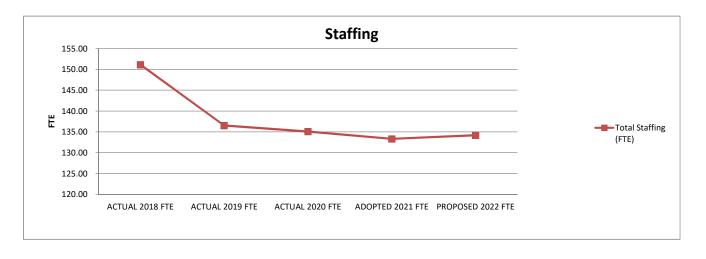
This cost center contains funding that is not specific for any one Special Education program, including funding for unallocated staff, supplies, materials, and other contracted services.

LOCATION: 1680 - English Language Learner		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
and the second s	EXF		EXPE		EXF	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	4,303,777	\$	4,076,676	\$	4,084,917	\$	4,510,274	\$	4,614,435	\$	104,161	2.3%
320 - Non-Certificated Salaries		3,073,070		2,834,904		2,670,620		2,714,817		2,659,078		(55,739)	-2.1%
360 - Employee Benefits		4,979,995		4,369,072		4,342,794		4,835,622		4,872,772		37,150	0.8%
Total Personnel Expenditures		12,356,842		11,280,652		11,098,331		12,060,713		12,146,285		85,572	0.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	74,333	\$	59,672	\$	21,437	\$	60,000	\$	60,000	\$	-	0.0%
420 - Staff Travel		7,032		7,786		5,211		11,200		11,200		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		941		286		1,206		1,296		1,296		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		1,640		2,886		2,016		3,016		2,008		(1,008)	-33.4%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		46,091		98,094		23,857		105,589		105,589		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		45		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		130,037		168,724		53,772		181,101		180,093		(1,008)	-0.6%
Total Expenditures	\$	12,486,879	\$	11,449,376	\$	11,152,103	\$	12,241,814	\$	12,326,378	\$	84,564	0.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

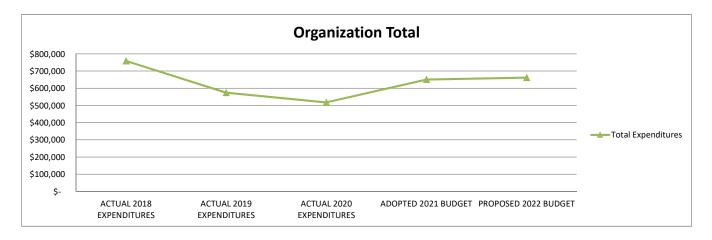
LOCATION: 1680 - English Language Learner	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS		
1000 - English Language Learner	FTE	FTE	FTE	FTE	FTE	FTE	% %	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	56.89	56.89	57.70	56.70	56.70	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	0.50	0.50	0.50	-	-	-	0.0%	
Total Certificated	58.39	58.39	59.20	57.70	57.70	-	0.0%	
Classified								
Director	-	-	-	-	-	_	0.0%	
Professional/Technical	3.25	3.25	6.25	6.00	6.00	-	0.0%	
Clerical	2.63	2.00	2.00	2.00	2.00	-	0.0%	
Teachers Assistants	86.88	72.88	67.63	67.63	68.50	0.88	1.3%	
Custodial	_	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	_	-	0.0%	
Other Classified	-	-	-	-	-	_	0.0%	
Total Classified	92.75	78.13	75.88	75.63	76.50	0.88	1.2%	
Total Staffing (FTE)	151.14	136.52	135.08	133.33	134.20	0.88	0.7%	



### STATEMENT OF PROGRAM:

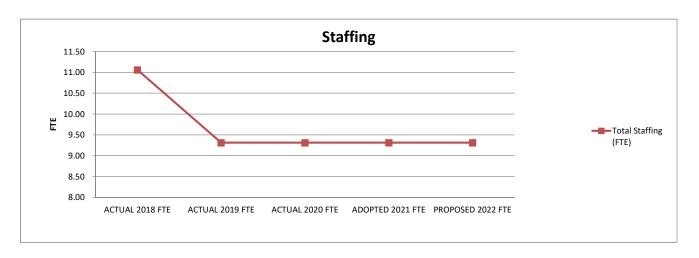
The purpose of the English Language Learners Program is to provide equal educational opportunities for students who are influenced by a language other than English. Students in grades K-12 are offered access to a high quality academic program with comprehensive language acquisition at the programs' core which is included in the Anchorage School District's Multi Tiered System of Supports (MTSS) Model. Program models may also include Newcomers, two way immersion and Sheltered Instruction.

LOCATION: 1690 - Native Education	А	CTUAL 2018		TUAL 019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	7.75
	EXPE	ENDITURES	<b>EXPEN</b>	DITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ _	\$ -	0.0%
320 - Non-Certificated Salaries		314,330		304,821		268,508	310,306	319,235	8,929	2.9%
360 - Employee Benefits		284,227		268,445		249,535	340,046	342,086	2,040	0.6%
Total Personnel Expenditures		598,557		573,266		518,043	650,352	661,321	10,969	1.7%
Non-personnel Expenditures										
410 - Professional And Technical	\$	160,000	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		407		-		-	300	300	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		1,550		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		160,407		1,550		-	300	300	-	0.0%
Total Expenditures	\$	758,964	\$	574,816	\$	518,043	\$ 650,652	\$ 661,621	\$ 10,969	1.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

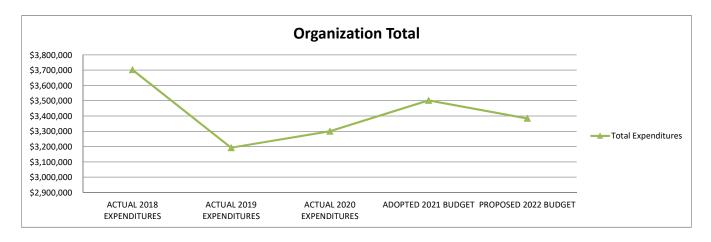
LOCATION: 1690 - Native Education	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1070 Addition	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	10.06	8.31	8.31	8.31	8.31	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	11.06	9.31	9.31	9.31	9.31	-	0.0%
Total Staffing (FTE)	11.06	9.31	9.31	9.31	9.31	-	0.0%



### STATEMENT OF PROGRAM:

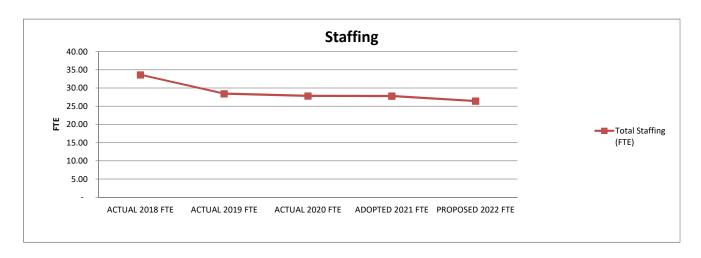
The purpose of the Native Education Program is to provide services to Alaska Native and American Indian students with meeting and/or exceeding the state academic and cultural standards. The program also assists incoming students with acclimation to our school system. Assistance for the student and his/her family includes: school profile, physical tour of the school, introduction to school personnel, school bus operation and schedules, school resources, input about students educational history, and setting up social supports within the school and community.

LOCATION: 1700 - Central MS Of Science	I	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,112,219	\$	1,747,711	\$	1,842,420	\$ 1,926,962	\$ 1,848,571	\$ (78,391)	-4.1%
320 - Non-Certificated Salaries		304,255		316,621		297,613	262,824	266,176	3,352	1.3%
360 - Employee Benefits		1,001,555		828,164		894,280	998,347	976,667	(21,680)	-2.2%
Total Personnel Expenditures		3,418,029		2,892,496		3,034,313	3,188,133	3,091,414	(96,719)	-3.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,599	\$	721	\$	1,212	\$ _	\$ -	\$ -	0.0%
420 - Staff Travel		815		4,820		1,055	-	-	-	0.0%
425 - Student Travel		13,866		11,392		8,445	12,400	12,400	-	0.0%
430 - Utility Services		51,463		49,289		38,460	56,871	45,779	(11,092)	-19.5%
435 - Energy		162,016		172,216		175,744	194,800	189,000	(5,800)	-3.0%
440 - Other Purchased Services		17,762		16,273		7,460	8,935	9,305	370	4.1%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		37,372		45,907		33,813	41,376	36,641	(4,735)	-11.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		155	272	231	(41)	-15.1%
495 - Indirect Costs		-		-		-	_	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		284,893		300,618		266,344	314,654	293,356	(21,298)	-6.8%
Total Expenditures	\$	3,702,922	\$	3,193,114	\$	3,300,657	\$ 3,502,787	\$ 3,384,770	\$ (118,017)	-3.4%



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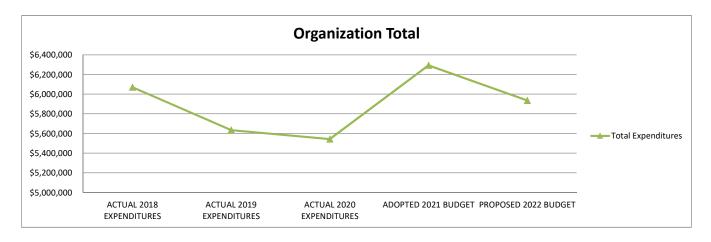
LOCATION: 1700 - Central MS Of Science	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	434.56	368.35	411.35	356.91	399.00	42.09	11.8%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	22.20	17.00	16.40	16.80	15.40	(1.40)	-8.3%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	28.20	23.00	22.40	22.80	21.40	(1.40)	-6.1%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	5.44	5.44	5.44	5.00	5.00	-	0.0%
Total Staffing (FTE)	33.64	28.44	27.84	27.80	26.40	(1.40)	-5.0%



### STATEMENT OF PROGRAM:

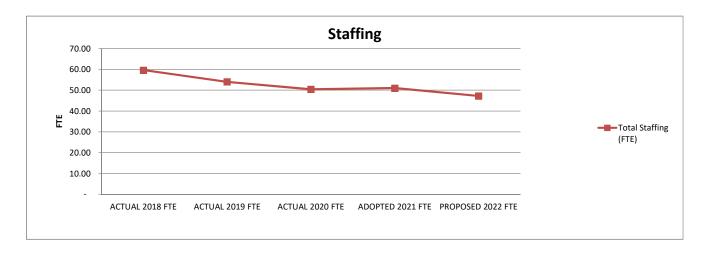
Central Middle School of Science is a neighborhood and lottery school that infuses science and technology throughout all curricular areas. It is the goal of Central to provide an instructional program with the most current educational and technological techniques. All students get a Kindle Fire loaded with their textbooks. Central teachers guide students into becoming life-long learners and responsible adults. High academic expectations and high standards for students' behavior are characteristics of Central's Program.

LOCATION: 1710 - Clark Middle School		ACTUAL 2018	4	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,414,170	\$	3,250,225	\$	3,168,086	\$ 3,565,414	\$ 3,341,729	\$ (223,685)	-6.3%
320 - Non-Certificated Salaries		431,318		403,909		437,941	383,105	369,212	(13,893)	-3.6%
360 - Employee Benefits		1,721,920		1,425,569		1,465,844	1,769,096	1,657,175	(111,921)	-6.3%
Total Personnel Expenditures		5,567,408		5,079,703		5,071,871	5,717,615	5,368,116	(349,499)	-6.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	319	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		68		53	-	-	-	0.0%
425 - Student Travel		15,101		14,542		13,704	11,536	14,500	2,964	25.7%
430 - Utility Services		70,405		69,488		55,865	62,260	69,434	7,174	11.5%
435 - Energy		323,525		361,980		337,570	408,000	391,100	(16,900)	-4.1%
440 - Other Purchased Services		21,514		17,446		16,536	19,065	19,255	190	1.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		72,533		85,781		47,010	74,517	72,693	(1,824)	-2.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		385		-		210	501	501	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		5,822		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		503,463		555,446		470,948	575,879	567,483	(8,396)	-1.5%
Total Expenditures	\$	6,070,871	\$	5,635,149	\$	5,542,819	\$ 6,293,494	\$ 5,935,599	\$ (357,895)	-5.7%



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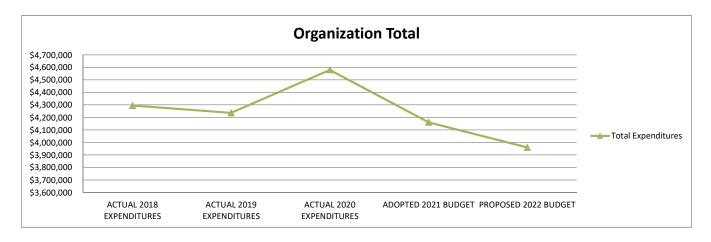
LOCATION: 1710 - Clark Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1710 - Clark Middle School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	888.86	871.62	863.00	800.51	863.00	62.49	7.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	43.20	38.60	35.00	36.00	32.20	(3.80)	-10.6%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	51.20	46.60	43.00	44.00	40.20	(3.80)	-8.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	8.44	7.44	7.44	7.00	7.00	-	0.0%
Total Staffing (FTE)	59.64	54.04	50.44	51.00	47.20	(3.80)	-7.5%



#### STATEMENT OF PROGRAM:

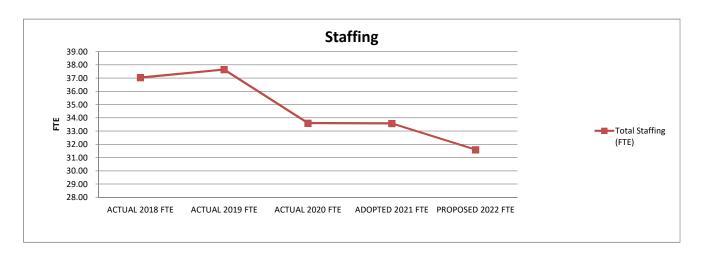
Clark Middle School is an energetic learning community that inspires diverse learners to excel academically. Clark serves students in grades 6-8 through an academically rigorous curriculum. Students are provided instruction in the four core subjects, which enhances reading comprehension, writing, listening, speaking and critical thinking skills. Instructional support services include: gifted, enriched classes, bilingual, Title I services, tutorial support, special education, migrant and Indian education, supplemental services, multimedia technology and advanced placement courses. Clark also offers many electives, sports programs and academic competitions for students to explore.

LOCATION: 1730 - Gruening Middle School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,408,882	\$	2,480,512	\$	2,692,736	\$ 2,406,792	\$ 2,252,436	\$ (154,356)	-6.4%
320 - Non-Certificated Salaries		316,431		276,207		297,742	243,534	256,230	12,696	5.2%
360 - Employee Benefits		1,199,580		1,169,856		1,291,846	1,194,417	1,131,950	(62,467)	-5.2%
Total Personnel Expenditures		3,924,893		3,926,575		4,282,324	3,844,743	3,640,616	(204,127)	-5.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	1,118	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,269		1,567		1,014	-	-	-	0.0%
425 - Student Travel		13,733		18,611		9,091	15,600	15,600	-	0.0%
430 - Utility Services		44,435		25,870		20,159	18,536	20,281	1,745	9.4%
435 - Energy		239,495		203,764		187,886	220,700	222,800	2,100	1.0%
440 - Other Purchased Services		16,291		14,979		9,141	12,310	12,470	160	1.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		55,412		43,620		70,038	48,455	48,293	(162)	-0.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		276		365	320	318	(2)	-0.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		370,635		309,805		297,694	315,921	319,762	3,841	1.2%
Total Expenditures	\$	4,295,528	\$	4,236,380	\$	4,580,018	\$ 4,160,664	\$ 3,960,378	\$ (200,286)	-4.8%



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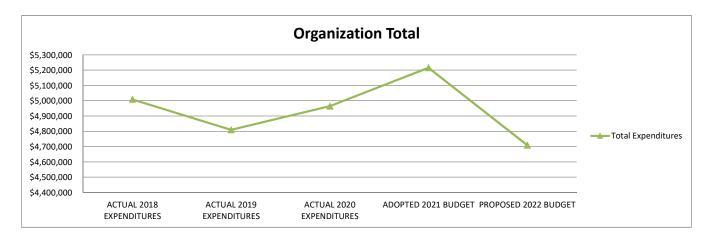
LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED PROPOSI	
1730 - Gruening Middle School	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	610.21	597.92	586.65	446.64	553.00	106.36	23.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	25.60	26.20	25.60	23.20	20.60	(2.60)	-11.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	2.00	4.00	4.00	-	0.0%
Total Certificated	31.60	32.20	29.60	29.20	26.60	(2.60)	-8.9%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	-	-	-	-	0.0%
Custodial	1.00	1.00	-	0.38	1.00	0.63	166.7%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	5.44	5.44	4.00	4.38	5.00	0.63	14.3%
Total Staffing (FTE)	37.04	37.64	33.60	33.58	31.60	(1.98)	-5.9%



### STATEMENT OF PROGRAM:

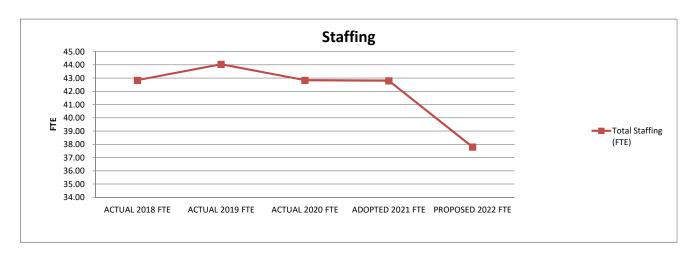
Gruening Middle School is a learning community in Eagle River. Gruening has a successful comprehensive academic program supported by high expectations and exceptional support from parents and the community. Gruening uses a team-based approach for instruction, engages parents in student-led conferences, and works to provide timely information to parents.

LOCATION: 1740 - Hanshew Middle School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.00
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,816,314	\$	2,765,365	\$	2,929,895	\$ 2,987,017	\$ 2,642,659	\$ (344,358)	-11.5%
320 - Non-Certificated Salaries		333,371		309,331		271,983	317,125	300,517	(16,608)	-5.2%
360 - Employee Benefits		1,429,449		1,334,202		1,411,769	1,497,564	1,359,221	(138,343)	-9.2%
Total Personnel Expenditures		4,579,134		4,408,898		4,613,647	4,801,706	4,302,397	(499,309)	-10.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	58	\$	116	\$	2,325	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,172		485		2,628	-	-	-	0.0%
425 - Student Travel		16,252		14,944		7,912	15,100	15,100	-	0.0%
430 - Utility Services		49,767		49,079		35,241	42,308	43,751	1,443	3.4%
435 - Energy		268,735		252,976		241,052	277,200	273,600	(3,600)	-1.3%
440 - Other Purchased Services		17,196		16,320		10,270	16,913	15,270	(1,643)	-9.7%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		76,857		67,415		51,264	61,994	58,917	(3,077)	-5.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	434	398	(36)	-8.3%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		430,037		401,335		350,692	413,949	407,036	(6,913)	-1.7%
Total Expenditures	\$	5,009,171	\$	4,810,233	\$	4,964,339	\$ 5,215,655	\$ 4,709,433	\$ (506,222)	-9.7%



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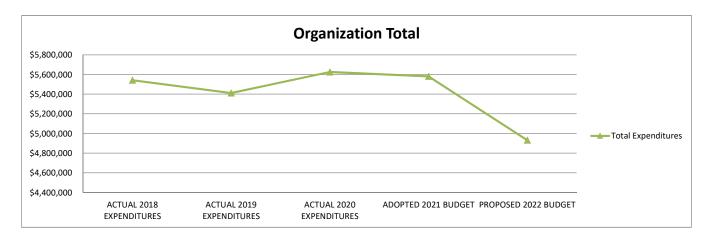
LOCATION: 1740 - Hanshew Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1740 - Hanshew Middle School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	681.34	671.90	706.40	629.72	689.00	59.28	9.4%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	30.40	31.60	30.40	30.80	25.80	(5.00)	-16.2%
Special Service Teacher	=	-	-	-	-	-	0.0%
Professional/Technical	=	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	36.40	37.60	36.40	36.80	31.80	(5.00)	-13.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	6.44	6.44	6.44	6.00	6.00	-	0.0%
Total Staffing (FTE)	42.84	44.04	42.84	42.80	37.80	(5.00)	-11.7%



### STATEMENT OF PROGRAM:

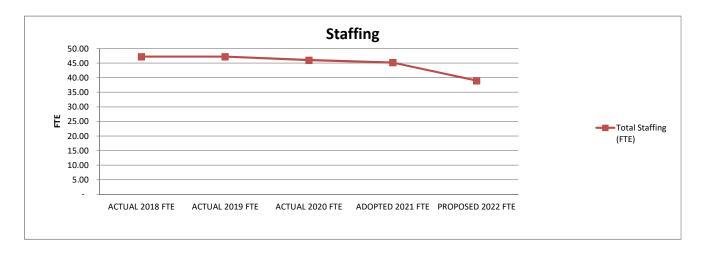
Our school focuses on structuring a caring, positive learning environment with high expectations for academic achievement. We serve middle school students through an academically challenging curriculum. In addition to traditional core areas of instruction we offer gifted, bilingual, multi-sensory instruction and special education. Also offered are many electives, sports programs, academic competitions and community events.

LOCATION: 1750 - Mears Middle School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	3,249,801	\$	3,218,011	\$	3,386,779	\$	3,171,925	\$	2,744,779	\$ (427,146)	-13.5%
320 - Non-Certificated Salaries	•	340,950	•	356,012	•	320,189	•	352,431	•	330,947	(21,484)	-6.1%
360 - Employee Benefits		1,560,898		1,452,050		1,545,623		1,621,705		1,423,895	(197,810)	-12.2%
Total Personnel Expenditures		5,151,649		5,026,073		5,252,591		5,146,061		4,499,621	(646,440)	-12.6%
Non-personnel Expenditures												
410 - Professional And Technical	\$	1,500	\$	50	\$	100	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		708		588		-		-		-	-	0.0%
425 - Student Travel		17,075		24,659		9,070		13,400		13,400	-	0.0%
430 - Utility Services		51,692		50,489		37,968		44,573		43,678	(895)	-2.0%
435 - Energy		248,474		228,765		257,549		295,100		296,000	900	0.3%
440 - Other Purchased Services		19,280		17,574		17,118		16,845		16,315	(530)	-3.1%
445 - Insurance And Bond Premiums		-		_		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		52,012		63,762		50,849		65,232		62,642	(2,590)	-4.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		100		445		600		426	(174)	-29.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		390,741		385,987		373,099		435,750		432,461	(3,289)	-0.8%
Total Expenditures	\$	5,542,390	\$	5,412,060	\$	5,625,690	\$	5,581,811	\$	4,932,082	\$ (649,729)	-11.6%



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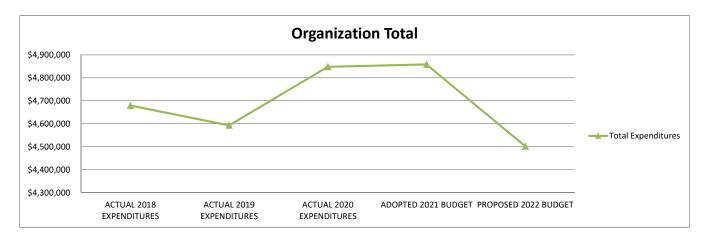
LOCATION: 1750 - Mears Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1.00 Memb Made Selecti	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	800.90	789.80	751.05	681.44	738.00	56.56	8.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	33.80	33.80	32.60	32.20	27.00	(5.20)	-16.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	5.00	5.00	5.00	4.00	(1.00)	-20.0%
Total Certificated	40.80	40.80	39.60	39.20	33.00	(6.20)	-15.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	6.44	6.44	6.44	6.00	6.00	-	0.0%
Total Staffing (FTE)	47.24	47.24	46.04	45.20	39.00	(6.20)	-13.7%



#### STATEMENT OF PROGRAM:

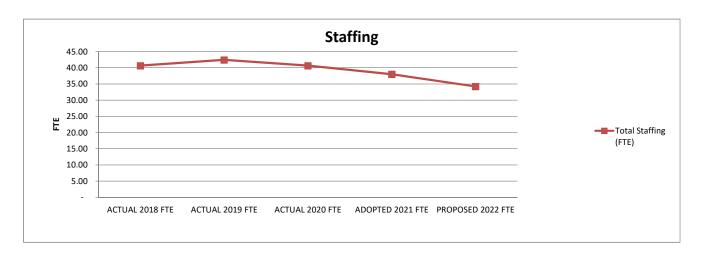
Mears Middle School provides seven instructional periods daily. All students are enrolled in four required academic courses, physical education and electives. Remedial and gifted course work is offered in language arts, science and mathematics. Electives include computer and industrial technology, arts/crafts, family consumer science, foreign languages and music. Growth in traditional academic areas is emphasized. Students are also encouraged to participate in career and leisure time activities. Intramural, interscholastic and after school extracurricular activities are available to all students. Mears' parents, staff and school business partners work together to build a dynamic community.

LOCATION: 1755 - Mirror Lake Middle School	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
Ties Marie Plane Marie Scalos	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	2,696,661	\$	2,571,019	\$	2,874,228	\$	2,690,132	\$	2,454,069	\$	(236,063)	-8.8%
320 - Non-Certificated Salaries		282,639		390,311		272,629		310,146		299,201		(10,945)	-3.5%
360 - Employee Benefits		1,251,497		1,186,092		1,313,521		1,364,093		1,255,787		(108,306)	-7.9%
Total Personnel Expenditures		4,230,797		4,147,422		4,460,378		4,364,371		4,009,057		(355,314)	-8.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	300	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		922		442		2,602		-		-		-	0.0%
425 - Student Travel		28,292		27,605		18,740		27,500		16,779		(10,721)	-39.0%
430 - Utility Services		54,851		55,270		38,804		35,629		25,021		(10,608)	-29.8%
435 - Energy		294,754		281,995		273,871		359,600		371,700		12,100	3.4%
440 - Other Purchased Services		16,760		17,786		10,857		14,215		24,796		10,581	74.4%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		52,774		61,919		42,281		56,484		53,694		(2,790)	-4.9%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		195		270		355		555		361		(194)	-35.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		448,548		445,587		387,510		493,983		492,351		(1,632)	-0.3%
Total Expenditures	\$	4,679,345	\$	4,593,009	\$	4,847,888	\$	4,858,354	\$	4,501,408	\$	(356,946)	-7.3%



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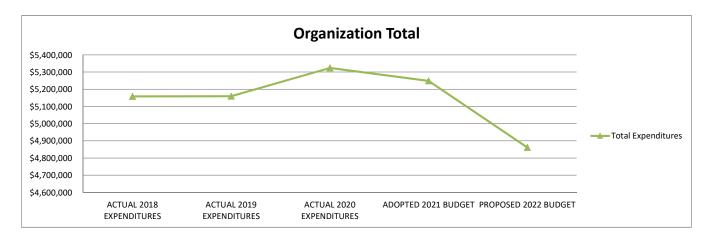
LOCATION: 1755 - Mirror Lake Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	680.45	684.45	676.88	480.66	631.00	150.34	31.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	29.20	31.00	29.20	27.00	23.20	(3.80)	-14.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	=	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	35.20	37.00	35.20	33.00	29.20	(3.80)	-11.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	5.44	5.44	5.44	5.00	5.00	-	0.0%
Total Staffing (FTE)	40.64	42.44	40.64	38.00	34.20	(3.80)	-10.0%



### STATEMENT OF PROGRAM:

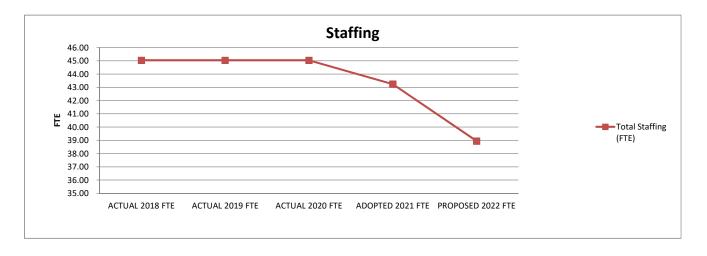
Mirror Lake Middle School provides instruction for grades six, seven, and eight. The school is committed to the middle school components of teaming, exploration, flexible scheduling, and attention to the developmental needs of middle school students. Our goal is to prepare lifelong learners, who will become literate, self-disciplined, independent, and confident individuals who take pride in themselves, communicate effectively, and make positive contributions to society.

LOCATION: 1760 - Romig Middle School	1	ACTUAL 2018 EXPENDITURES		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,946,233	\$	2,909,672	\$	3,077,105	\$ 2,980,512	\$ 2,703,261	\$ (277,251)	-9.3%
320 - Non-Certificated Salaries		382,000		417,207		355,045	363,350	365,599	2,249	0.6%
360 - Employee Benefits		1,455,530		1,448,837		1,557,182	1,548,933	1,417,223	(131,710)	-8.5%
Total Personnel Expenditures		4,783,763		4,775,716		4,989,332	4,892,795	4,486,083	(406,712)	-8.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	179	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		1,008		479		3,437	-	-	-	0.0%
425 - Student Travel		18,965		19,407		10,970	-	18,600	18,600	0.0%
430 - Utility Services		63,413		60,737		37,374	46,939	48,326	1,387	3.0%
435 - Energy		207,730		209,927		199,307	235,600	229,400	(6,200)	-2.6%
440 - Other Purchased Services		19,223		17,912		16,540	15,900	16,110	210	1.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		64,330		75,798		66,180	57,339	63,167	5,828	10.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		444	428	430	2	0.5%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		374,669		384,260		334,431	356,206	376,033	19,827	5.6%
Total Expenditures	\$	5,158,432	\$	5,159,976	\$	5,323,763	\$ 5,249,001	\$ 4,862,116	\$ (386,885)	-7.4%



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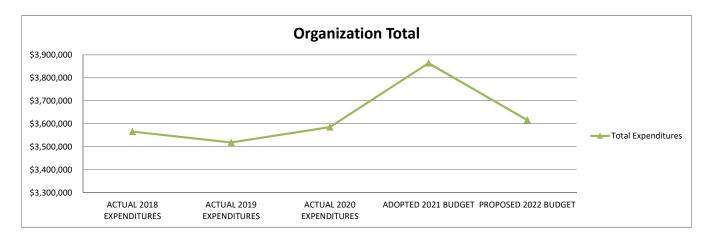
LOCATION: 1760 - Romig Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	767.25	741.27	742.83	674.09	729.00	54.91	8.1%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Classroom Teacher	32.60	32.60	32.60	30.80	27.00	(3.80)	-12.3%	
Special Service Teacher	=	-	-	-	-	-	0.0%	
Professional/Technical	=	-	-	-	-	-	0.0%	
Other Certificated	4.00	4.00	4.00	4.00	3.50	(0.50)	-12.5%	
Total Certificated	38.60	38.60	38.60	36.80	32.50	(4.30)	-11.7%	
Classified								
Director	-	_	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%	
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	0.00	0.6%	
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Classified	6.44	6.44	6.44	6.44	6.44	0.00	0.0%	
Total Staffing (FTE)	45.04	45.04	45.04	43.24	38.94	(4.30)	-9.9%	



#### STATEMENT OF PROGRAM:

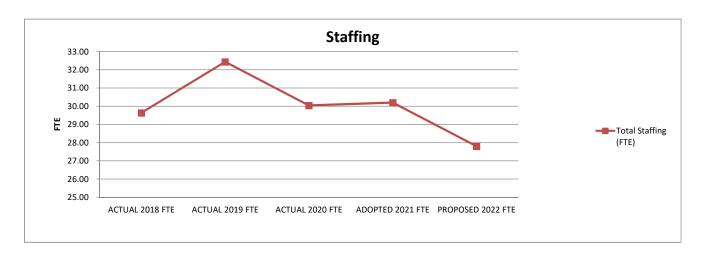
Romig Middle School offers educational opportunities for students in grades 7-8 through the team approach of the middle school model. Our school offers traditional instruction as well as highly gifted, gifted, bilingual, remedial and special education services. Romig also hosts both the Russian immersion and Spanish immersion programs. The dedicated staff of Romig Middle School promotes an environment for students to develop to their highest potential. In our ever-changing and diverse world, students are encouraged to become active, productive and involved students both within their school, community, and in society.

LOCATION: 1770 - Wendler Middle School	4	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
· · · · · · · · · · · · · · · · · · ·	EXP		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,934,859	\$	1,931,677	\$	1,996,207	\$ 2,100,349	\$ 1,952,582	\$ (147,767)	-7.0%
320 - Non-Certificated Salaries		283,770		304,005		267,736	275,433	265,190	(10,243)	-3.7%
360 - Employee Benefits		974,983		902,819		967,786	1,101,068	1,018,333	(82,735)	-7.5%
Total Personnel Expenditures		3,193,612		3,138,501		3,231,729	3,476,850	3,236,105	(240,745)	-6.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	450	\$	196	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		27		-	-	-	-	0.0%
425 - Student Travel		16,732		12,460		8,326	13,200	13,200	-	0.0%
430 - Utility Services		50,755		50,261		37,203	44,334	42,989	(1,345)	-3.0%
435 - Energy		249,962		254,122		270,977	276,800	271,600	(5,200)	-1.9%
440 - Other Purchased Services		15,655		15,873		8,122	10,440	10,375	(65)	-0.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		39,029		46,383		28,664	41,906	41,208	(698)	-1.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	272	266	(6)	-2.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		372,133		379,576		353,488	386,952	379,638	(7,314)	-1.9%
Total Expenditures	\$	3,565,745	\$	3,518,077	\$	3,585,217	\$ 3,863,802	\$ 3,615,743	\$ (248,059)	-6.4%



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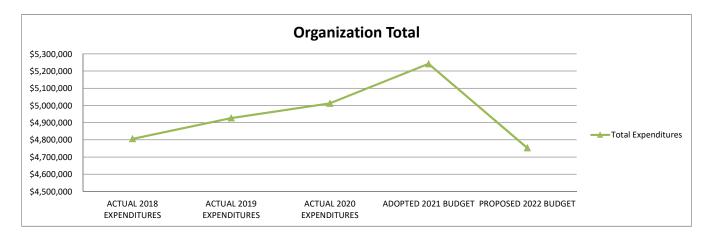
LOCATION: 1770 - Wendler Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	451.27	473.60	456.85	433.93	451.00	17.07	3.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	18.60	21.00	18.60	19.20	16.80	(2.40)	-12.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	3.60	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	24.20	27.00	24.60	25.20	22.80	(2.40)	-9.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	5.44	5.44	5.44	5.00	5.00	-	0.0%
Total Staffing (FTE)	29.64	32.44	30.04	30.20	27.80	(2.40)	-7.9%



### STATEMENT OF PROGRAM:

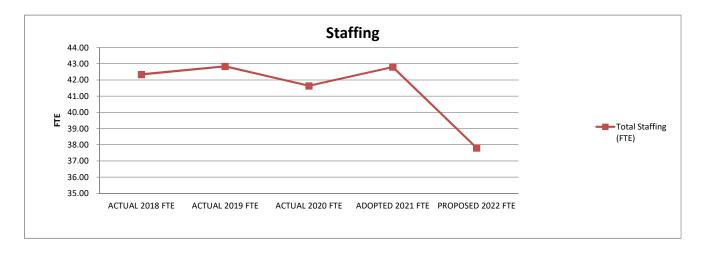
Wendler is an inclusive, diverse, technologically literate middle school. Wendler is a school where climate, student engagement, and safety are foremost and teachers encourage students to take ownership of their learning. Wendler has an active school business partnership program with several local companies.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED		PROPOSED		FY21 ADOPTEI	1.15
1780 - Goldenview Middle School		2018		2019		2020		2021		2022		PROPOS	
	EXP	<u>ENDITURES</u>	EXP	<u>'ENDITURES</u>	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	2,732,736	•	2,847,048	e.	2,942,477	e	2,987,402	¢	2,653,801	<b>©</b>	(333,601)	-11.2%
320 - Non-Certificated Salaries	J	345,895	φ	325,202	Φ	302,211	φ	339,810	φ	326,289	Φ	(13,521)	-4.0%
360 - Employee Benefits		1,333,765		1,363,280		1,401,590		1,496,008		1,362,566		(13,321)	-8.9%
Total Personnel Expenditures		4,412,396		4,535,530		4,646,278		4,823,220		4,342,656		(480,564)	-10.0%
Total Personnel Expenditures		4,412,390		4,333,330		4,040,278		4,023,220		4,342,030		(400,304)	-10.076
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	450	\$	1,700	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		2,728		2,770		5,555		-		-		-	0.0%
425 - Student Travel		21,216		19,198		11,262		20,600		20,600		-	0.0%
430 - Utility Services		52,880		53,931		38,996		47,784		48,421		637	1.3%
435 - Energy		239,700		237,714		236,066		270,800		266,500		(4,300)	-1.6%
440 - Other Purchased Services		17,819		15,610		10,960		16,100		15,350		(750)	-4.7%
445 - Insurance And Bond Premiums		_		-		_		-		-		-	0.0%
450 - Supplies, Materials, And Media		58,784		61,163		61,264		63,011		59,436		(3,575)	-5.7%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		625		815		360		430		226		(204)	-47.4%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		_		-		_		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		393,752		391,651		366,163		418,725		410,533		(8,192)	-2.0%
Total Expenditures	\$	4,806,148	\$	4,927,181	\$	5,012,441	\$	5,241,945	\$	4,753,189	\$	(488,756)	-9.3%



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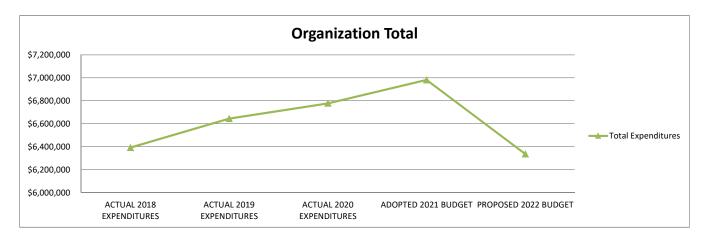
LOCATION: 1780 - Goldenview Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	706.25	687.25	713.50	622.76	693.00	70.24	11.3%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	2.00	2.00	-	0.0%
Classroom Teacher	30.40	30.40	29.20	30.80	25.80	(5.00)	-16.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Certificated	36.40	36.40	35.20	36.80	31.80	(5.00)	-13.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.50	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	5.94	6.44	6.44	6.00	6.00	-	0.0%
Total Staffing (FTE)	42.34	42.84	41.64	42.80	37.80	(5.00)	-11.7%



#### STATEMENT OF PROGRAM:

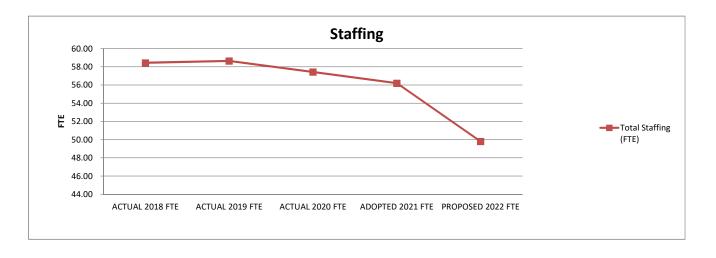
Goldenview Middle School serves 7th and 8th graders, through research based best instructional practices of the Middle School model. We strive for academic excellence, unleash creative expression, nurture personal character and support a sense of community. Our curriculum integration, academic rigor, character building, social emotional learning, flexible scheduling, and elective courses are centered on the unique characteristics of young adolescents. Parent and community involvement further promotes success of the students. These essential elements prepare students to be contributing members of the larger community.

LOCATION: 1785 - Begich Middle School		ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,572,237	\$	3,901,540	\$	3,867,081	\$ 3,955,528	\$ 3,522,095	\$ (433,433)	-11.0%
320 - Non-Certificated Salaries		493,554		397,684		476,401	402,287	388,574	(13,713)	-3.4%
360 - Employee Benefits		1,783,492		1,792,388		1,898,911	1,982,976	1,796,549	(186,427)	-9.4%
Total Personnel Expenditures		5,849,283		6,091,612		6,242,393	6,340,791	5,707,218	(633,573)	-10.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		1,343		-	-	-	-	0.0%
425 - Student Travel		17,550		19,083		12,727	12,200	17,600	5,400	44.3%
430 - Utility Services		69,938		69,511		48,412	62,248	61,268	(980)	-1.6%
435 - Energy		384,267		356,750		387,391	460,000	448,900	(11,100)	-2.4%
440 - Other Purchased Services		18,033		22,275		14,767	21,415	20,920	(495)	-2.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		52,667		83,451		71,062	84,863	79,318	(5,545)	-6.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		488		610	572	551	(21)	-3.7%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		542,455		552,901		534,969	641,298	628,557	(12,741)	-2.0%
Total Expenditures	\$	6,391,738	\$	6,644,513	\$	6,777,362	\$ 6,982,089	\$ 6,335,775	\$ (646,314)	-9.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

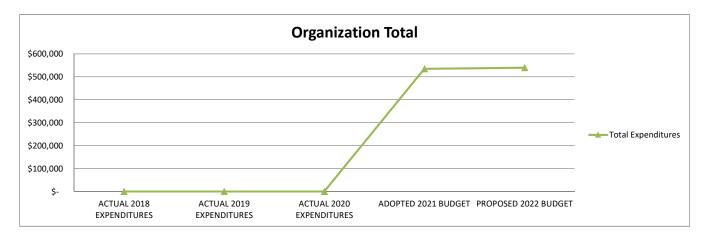
LOCATION: 1785 - Begich Middle School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS		
1705 Begrei Middle School	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	1,004.54	990.50	957.22	887.50	944.00	56.50	6.4%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%	
Classroom Teacher	42.00	43.20	42.00	41.20	34.80	(6.40)	-15.5%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%	
Total Certificated	50.00	51.20	50.00	49.20	42.80	(6.40)	-13.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%	
Teachers Assistants	0.44	0.44	0.44	-	-	-	0.0%	
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	3.00	2.00	2.00	2.00	2.00	-	0.0%	
Total Classified	8.44	7.44	7.44	7.00	7.00	-	0.0%	
Total Staffing (FTE)	58.44	58.64	57.44	56.20	49.80	(6.40)	-11.4%	



# STATEMENT OF PROGRAM:

Nicholas Joseph Begich Middle School is a middle school offering comprehensive educational opportunities for students in grades six, seven and eight. The school community is focused on academic excellence. We are dedicated to providing a supportive environment where students will learn and demonstrate the knowledge, skills, attitudes and ethics necessary to become successful members of society.

LOCATION: 1799 - Unallocated MS Resource	2	FUAL 018		2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED
	EXPEN	DITURES	EXPE	NDITURES	EXP	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ 306,059	\$ 310,244	\$ 4,185	1.4%
320 - Non-Certificated Salaries		-		_		_	9,450	9,450	-	0.0%
360 - Employee Benefits		-		_		_	108,778	109,415	637	0.6%
Total Personnel Expenditures		-		-		-	424,287	429,109	4,822	1.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	_	\$	_	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		_		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-	-	-	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	110,500	110,500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		<del></del>	-	0.0%
Total Non-personnel Expenditures		-		-		-	110,500	110,500	-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$ 534,787	\$ 539,609	\$ 4,822	0.9%

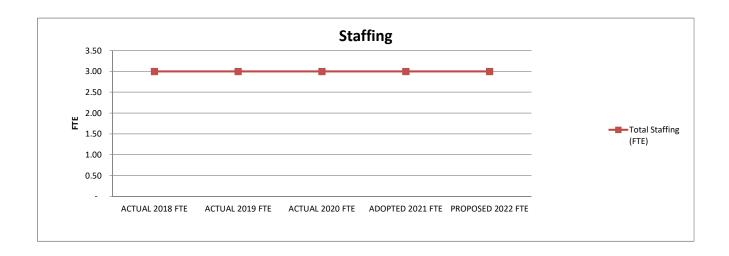


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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

1799 - Unallocated MS Resource	2018	2019	2020	2021	2022	PROPOS	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	3.00	3.00	3.00	3.00	3.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<u></u>	-	-	-	-	-	0.0%
Total Certificated	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%

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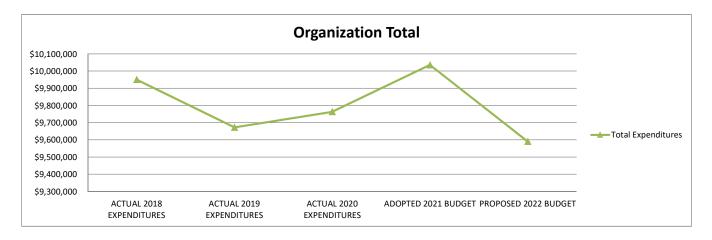
### STATEMENT OF PROGRAM:

LOCATION:

Other Classified Total Classified Total Staffing (FTE)

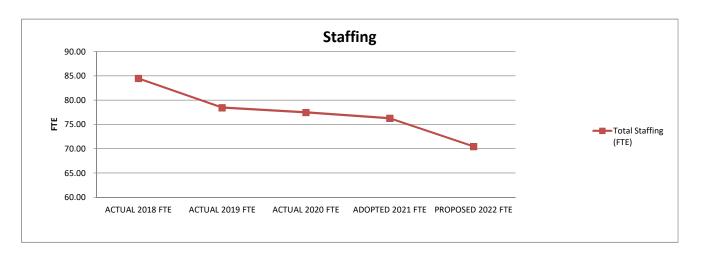
This cost center contains funding that is not specific for any one middle school. Examples would be new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

LOCATION: 1800 - Bartlett High School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
-	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	5,213,863	\$	5.181.119	\$	5,186,578	\$ 5,041,014	\$ 4,689,485	\$ (351,529)	-7.0%
320 - Non-Certificated Salaries	•	1,037,625		942,872	•	972,667	1,005,447	985,606	(19,841)	-2.0%
360 - Employee Benefits		2,647,276		2,445,655		2,554,510	2,764,922	2,590,661	(174,261)	-6.3%
Total Personnel Expenditures		8,898,764		8,569,646		8,713,755	8,811,383	8,265,752	(545,631)	-6.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	52,660	\$	42,665	\$	45,174	\$ 33,000	\$ 34,200	\$ 1,200	3.6%
420 - Staff Travel		1,043		3,782		9,273	3,000	3,000	-	0.0%
425 - Student Travel		76,935		66,021		47,987	70,000	53,000	(17,000)	-24.3%
430 - Utility Services		82,347		85,072		71,919	88,010	90,054	2,044	2.3%
435 - Energy		673,785		723,064		726,372	863,100	960,900	97,800	11.3%
440 - Other Purchased Services		27,067		33,136		23,522	33,326	50,841	17,515	52.6%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		135,392		147,292		121,114	131,643	131,898	255	0.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,395		2,335		4,236	2,037	839	(1,198)	-58.8%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,051,624		1,103,367		1,049,597	1,224,116	1,324,732	100,616	8.2%
Total Expenditures	\$	9,950,388	\$	9,673,013	\$	9,763,352	\$ 10,035,499	\$ 9,590,484	\$ (445,015)	-4.4%



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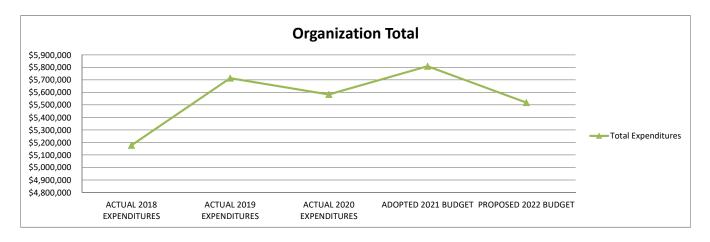
LOCATION: 1800 - Bartlett High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1000 - Dartiett High School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,386.63	1,398.65	1,383.45	1,326.10	1,383.00	56.90	4.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	4.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	58.60	52.60	51.60	50.40	44.60	(5.80)	-11.5%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	7.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	69.60	63.60	62.60	61.40	55.60	(5.80)	-9.4%
Classified							
Director	-	_	-	-	-	_	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	_	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	_	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	_	-	0.0%
Other Classified	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Classified	14.88	14.88	14.88	14.88	14.88	-	0.0%
Total Staffing (FTE)	84.48	78.48	77.48	76.28	70.48	(5.80)	-7.6%



#### STATEMENT OF PROGRAM:

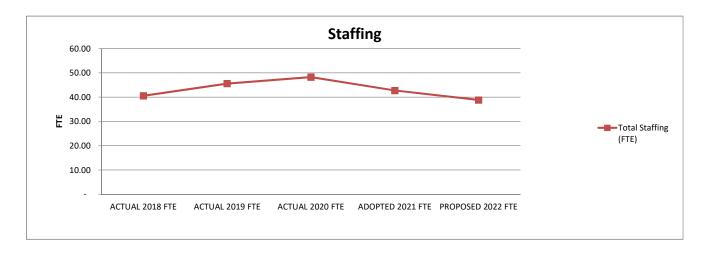
Bartlett High School is located near Elmendorf Air Force Base, and draws students from both the military base and the Muldoon community at large. The Staff has a strong commitment to meet the unique individual needs of the diverse student population. Through varied instructional methods, extracurricular activities, and consistent support, students at Bartlett have an opportunity to achieve their highest potential and be independent and self-reliant. The school community seeks to provide each student with the tools to function responsibly in our world. The school bears the responsibility to foster an atmosphere where the student is challenged to strive for "Excellence Without Exception!"

LOCATION: 1805 - King Tech HS		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
Total Thing Teen 115	EXP		EXF		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	2,838,581	\$	3,122,659	\$	3,092,279	\$ 2,995,851	\$ 2,906,048	\$ (89,803)	-3.0%
320 - Non-Certificated Salaries		306,747		369,533		324,078	407,729	322,380	(85,349)	-20.9%
360 - Employee Benefits		1,261,685		1,436,941		1,481,140	1,538,863	1,424,397	(114,466)	-7.4%
Total Personnel Expenditures		4,407,013		4,929,133		4,897,497	4,942,443	4,652,825	(289,618)	-5.9%
Non-personnel Expenditures										
410 - Professional And Technical	\$	40,949	\$	42,784	\$	27,937	\$ 66,374	\$ 66,374	\$ -	0.0%
420 - Staff Travel		70		1,384		277	-	-	-	0.0%
425 - Student Travel		50,930		64,274		58,403	17,200	34,400	17,200	100.0%
430 - Utility Services		68,844		64,401		54,760	84,961	79,490	(5,471)	-6.4%
435 - Energy		336,469		343,344		330,229	391,400	375,400	(16,000)	-4.1%
440 - Other Purchased Services		23,900		13,566		14,652	11,495	15,115	3,620	31.5%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		248,547		246,191		195,204	295,155	295,055	(100)	0.0%
480 - Tuition And Stipends		-		-		2,818	-	-	-	0.0%
490 - Other Expenses		-		1,430		1,584	-	-	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		7,500		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		769,709		784,874		685,864	866,585	865,834	(751)	-0.1%
Total Expenditures	\$	5,176,722	\$	5,714,007	\$	5,583,361	\$ 5,809,028	\$ 5,518,659	\$ (290,369)	-5.0%



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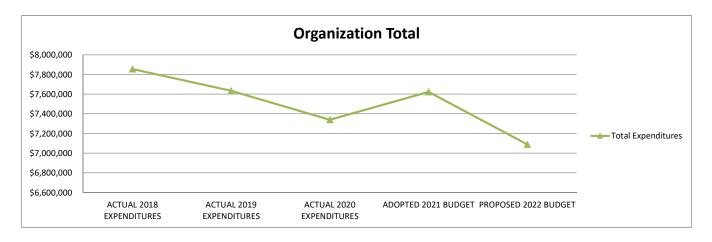
LOCATION: 1805 - King Tech HS	ACTUAL	ACTUAL 2010	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTED VS FY22 PROPOSED	
1003 - King 10011 fis	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>ED</u> %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	197.86	179.13	109.40	166.00	56.60	51.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	2.00	2.00	2.00	1.50	1.00	(0.50)	-33.3%
Classroom Teacher	30.60	35.60	35.60	30.60	28.20	(2.40)	-7.8%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	3.00	1.00	50.0%
Total Certificated	34.60	39.60	39.60	34.10	32.20	(1.90)	-5.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	4.00	4.00	4.00	4.00	2.00	(2.00)	-50.0%
Teachers Assistants	-	-	2.63	2.63	2.63	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	6.00	6.00	8.63	8.63	6.63	(2.00)	-23.2%
Total Staffing (FTE)	40.60	45.60	48.23	42.73	38.83	(3.90)	-9.1%



#### STATEMENT OF PROGRAM:

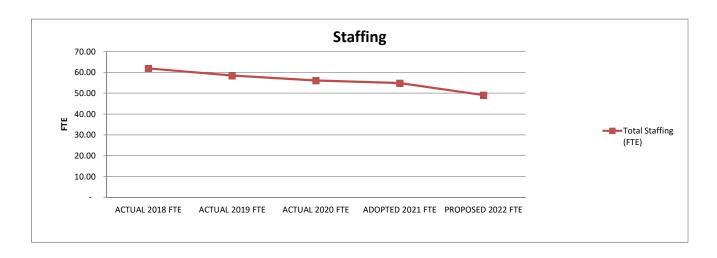
The Martin Luther King Jr. Technical High School is a hybrid model with full time and part time students. King Tech is a full time school for ASD juniors and seniors; it combines career technical education with regular core classes in a design-your- own-education format. King Tech students work with a mentor to design a personalized learning plan that could include the following: career path, relevant electives, core classes, King Tech classes, internships (on the job training), District options outside King Tech, and digital learning (APEX, ASD iSchool).

LOCATION: 1810 - Chugiak High School	4	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXP	PENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	4,049,411	\$	3,929,871	\$	3,816,502	\$ 3,684,080	\$ 3,297,583	\$ (386,497)	-10.5%
320 - Non-Certificated Salaries		664,932		688,452		601,278	677,426	656,544	(20,882)	-3.1%
360 - Employee Benefits		2,063,604		1,918,804		1,852,578	2,001,496	1,810,739	(190,757)	-9.5%
Total Personnel Expenditures		6,777,947		6,537,127		6,270,358	6,363,002	5,764,866	(598,136)	-9.4%
Non-personnel Expenditures										
410 - Professional And Technical	\$	29,469	\$	29,135	\$	22,580	\$ 20,000	\$ 21,200	\$ 1,200	6.0%
420 - Staff Travel		5,286		6,256		10,386	-	-	-	0.0%
425 - Student Travel		76,188		79,491		60,709	70,000	80,000	10,000	14.3%
430 - Utility Services		88,544		97,401		76,512	75,626	73,406	(2,220)	-2.9%
435 - Energy		752,060		746,326		749,265	962,400	1,021,500	59,100	6.1%
440 - Other Purchased Services		24,241		23,501		17,334	24,011	25,186	1,175	4.9%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		99,845		112,835		117,412	106,934	102,559	(4,375)	-4.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,300		2,300		4,275	1,751	521	(1,230)	-70.2%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		11,345	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,077,933		1,097,245		1,069,818	1,260,722	1,324,372	63,650	5.0%
Total Expenditures	\$	7,855,880	\$	7,634,372	\$	7,340,176	\$ 7,623,724	\$ 7,089,238	\$ (534,486)	-7.0%



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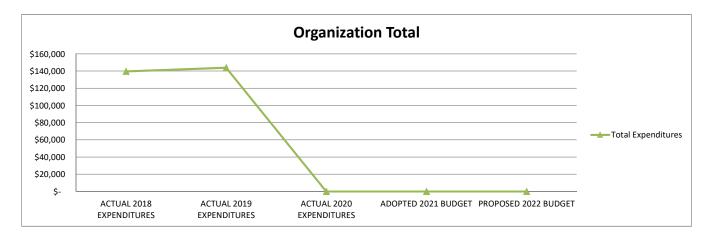
LOCATION: 1810 - Chugiak High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	996.98	890.64	895.93	753.89	869.00	115.11	15.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	41.00	37.60	35.20	34.00	28.20	(5.80)	-17.1%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Other Certificated	6.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	52.00	47.60	45.20	44.00	38.20	(5.80)	-13.2%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	6.00	6.00	6.00	6.00	6.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	3.00	3.00	3.00	3.00	-	0.0%
Total Classified	9.88	10.88	10.88	10.88	10.88	-	0.0%
Total Staffing (FTE)	61.88	58.48	56.08	54.88	49.08	(5.80)	-10.6%



#### STATEMENT OF PROGRAM:

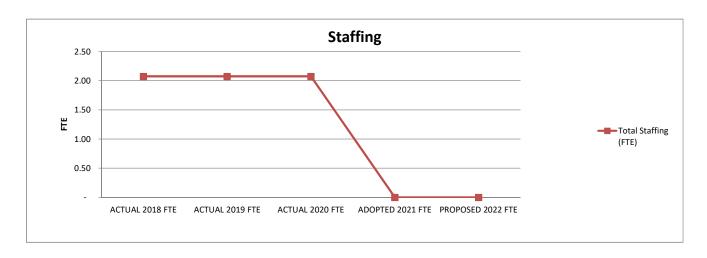
Chugiak High School offers a standard high school program in line with the expectations of the Anchorage School District. Spanish Immersion, World Discovery Seminar, NJROTC, AP and CTE Courses are some of the special programs offered. Chugiak High School is a partnership of students, staff, families, and the community. This partnership works to graduate students who communicate effectively, think logically and critically, discover and develop their own creative talents, and possess essential career and technical skills. Included in this vision is the encouragement of all facets of educational levels and future career goals as they pertain to each individual student.

LOCATION: 1815 - Crossroads	A	CTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	I	PROPOSED 2022	FY21 ADOPTED PROPOS	
1010 0103510445	EXPE		EXPE		EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	95,051	\$	86,971	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		-		8,463		-	-		-	-	0.0%
360 - Employee Benefits		36,316		37,995		-	-		-	-	0.0%
Total Personnel Expenditures		131,367		133,429		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	75	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		242		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		339		(190)		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		915		2,440		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		6,071		7,049		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		900		900		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		8,225		10,516		-	 -		-	 -	0.0%
Total Expenditures	\$	139,592	\$	143,945	\$	-	\$ -	\$	-	\$ -	0.0%



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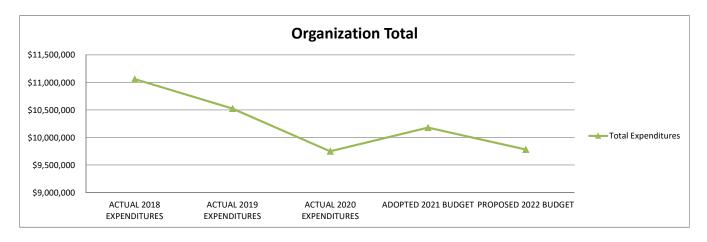
LOCATION: 1815 - Crossroads	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTE PROPOS	
1815 - Crossroads	2018 FTE	2019 FTE	2020 FTE	2021 FTE	2022 FTE	FTE	<u>ъер</u> %
AVERAGE DAILY MEMBERSHIP (ADM)	14.00	11.31	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	1.20	1.20	1.20	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.20	1.20	1.20	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	0.88	0.88	0.88	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	0.88	0.88	0.88	-	-	-	0.0%
Total Staffing (FTE)	2.08	2.08	2.08	-	-	-	0.0%



#### STATEMENT OF PROGRAM:

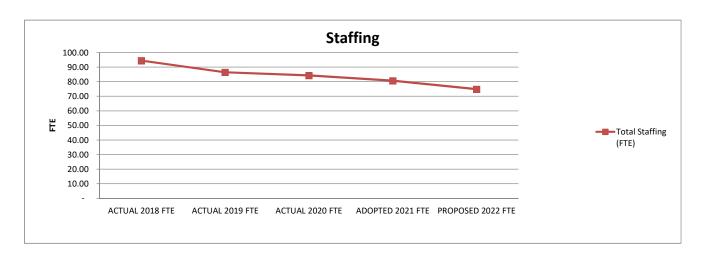
For FY 2020-2021, Crossroads has been consolidated into 1880 - Benny Benson Secondary School.

LOCATION: 1820 - Dimond High School		ACTUAL 2018	2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
•	EXF		EXP		EX	PENDITURES		BUDGET	BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	6,100,621	\$	5,839,633	\$	5,341,210	\$	5,308,762	\$ 4,965,162	\$ (343,600)	-6.5%
320 - Non-Certificated Salaries		925,814		985,307		933,100		1,013,224	976,938	(36,286)	-3.6%
360 - Employee Benefits		3,076,443		2,800,356		2,644,139		2,883,491	2,707,342	(176,149)	-6.1%
Total Personnel Expenditures		10,102,878		9,625,296		8,918,449		9,205,477	8,649,442	(556,035)	-6.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	44,405	\$	39,250	\$	18,212	\$	41,442	\$ 42,642	\$ 1,200	2.9%
420 - Staff Travel		1,983		2,656		3,161		258	258	-	0.0%
425 - Student Travel		105,119		97,295		45,896		67,800	67,800	-	0.0%
430 - Utility Services		80,013		82,084		68,825		82,337	83,510	1,173	1.4%
435 - Energy		545,762		501,967		572,394		615,400	771,100	155,700	25.3%
440 - Other Purchased Services		34,836		32,594		29,525		35,191	35,801	610	1.7%
445 - Insurance And Bond Premiums		-		-		-		-	-	-	0.0%
450 - Supplies, Materials, And Media		143,183		139,885		87,395		129,293	129,917	624	0.5%
480 - Tuition And Stipends		-		-		-		-	-	-	0.0%
490 - Other Expenses		2,300		4,300		4,160		2,080	885	(1,195)	-57.5%
495 - Indirect Costs		-		-		-		-	-	-	0.0%
500 - Capital Outlay		-		-		-		-	-	-	0.0%
510 - Equipment		-		-		-		-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-		-	-	-	0.0%
Total Non-personnel Expenditures		957,601		900,031		829,568		973,801	1,131,913	158,112	16.2%
Total Expenditures	\$	11,060,479	\$	10,525,327	\$	9,748,017	\$	10,179,278	\$ 9,781,355	\$ (397,923)	-3.9%



<sup>1.</sup> Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

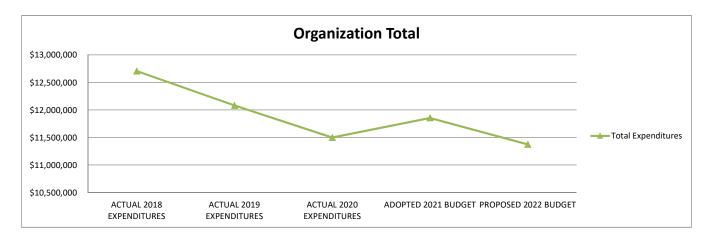
LOCATION: 1820 - Dimond High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
2 month ingli denote	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,641.74	1,527.49	1,492.09	1,376.99	1,478.00	101.01	7.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	_	-	-	0.0%
Principal	4.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	66.60	59.60	57.40	53.80	48.00	(5.80)	-10.8%
Special Service Teacher	=	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	-	-	-	-	0.0%
Other Certificated	8.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	79.60	71.60	68.40	64.80	59.00	(5.80)	-9.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	3.00	3.00	3.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Classified	14.88	14.88	15.88	15.88	15.88	-	0.0%
Total Staffing (FTE)	94.48	86.48	84.28	80.68	74.88	(5.80)	-7.2%



### STATEMENT OF PROGRAM:

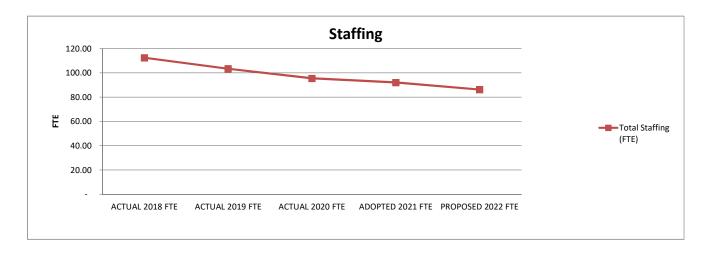
Dimond High School contains several special curricular programs: the Dimond Engineering Academy, the Japanese Immersion Program, and the Freshman House.

LOCATION: 1830 - East High School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	EXF		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	6,931,189	\$	6,634,854	\$	6,321,728	\$	6,325,688	\$	5,993,344	\$ (332,344)	-5.3%
320 - Non-Certificated Salaries		1,112,426		1,136,106		1,039,437		1,020,263		1,003,480	(16,783)	-1.6%
360 - Employee Benefits		3,514,828		3,204,167		3,146,716		3,290,636		3,109,450	(181,186)	-5.5%
Total Personnel Expenditures		11,558,443		10,975,127		10,507,881		10,636,587		10,106,274	(530,313)	-5.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	44,903	\$	47,629	\$	21,042	\$	44,800	\$	74,515	\$ 29,715	66.3%
420 - Staff Travel		1,103		925		5,910		29,515		-	(29,515)	-100.0%
425 - Student Travel		80,656		88,792		50,069		35,485		32,485	(3,000)	-8.5%
430 - Utility Services		111,483		106,817		81,070		119,431		111,038	(8,393)	-7.0%
435 - Energy		649,999		670,725		668,134		792,600		846,200	53,600	6.8%
440 - Other Purchased Services		43,532		45,288		30,226		40,256		44,431	4,175	10.4%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		213,907		131,098		131,177		154,184		158,801	4,617	3.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		2,300		2,300		4,239		2,242		-	(2,242)	-100.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		11,104		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		1,147,883		1,104,678		991,867		1,218,513		1,267,470	48,957	4.0%
Total Expenditures	\$	12,706,326	\$	12,079,805	\$	11,499,748	\$	11,855,100	\$	11,373,744	\$ (481,356)	-4.1%



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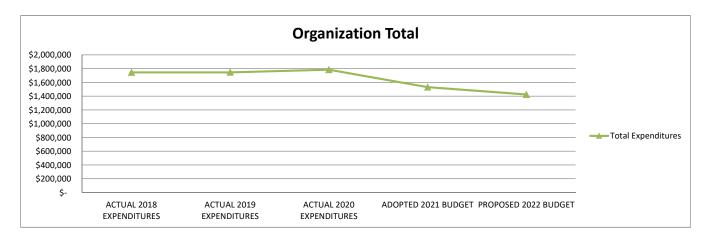
LOCATION: 1830 - East High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
1050 - Last High School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	2,004.47	1,779.54	1,755.11	1,702.89	1,750.00	47.11	2.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	5.00	5.00	5.00	5.00	-	0.0%
Classroom Teacher	80.60	72.60	65.60	63.20	57.40	(5.80)	-9.2%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated	9.00	9.00	8.00	8.00	8.00	-	0.0%
Total Certificated	95.60	87.60	79.60	77.20	71.40	(5.80)	-7.5%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	8.00	8.00	8.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	5.00	4.00	4.00	4.00	4.00	-	0.0%
Total Classified	16.88	15.88	15.88	14.88	14.88	-	0.0%
Total Staffing (FTE)	112.48	103.48	95.48	92.08	86.28	(5.80)	-6.3%



#### STATEMENT OF PROGRAM:

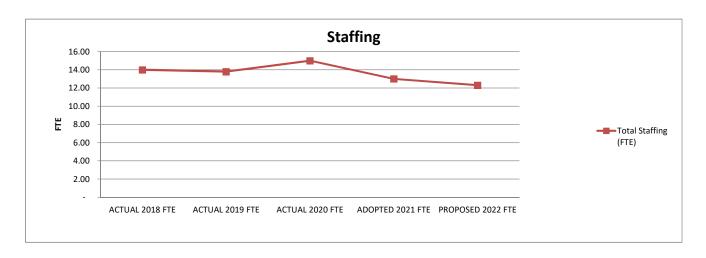
East High provides a safe and positive educational environment for a highly diverse population of students. High expectations for academics and decorum are the norm. Students are served by a curriculum encompassing a range of remedial through advanced placement courses, and opportunities in fine arts, world languages, JROTC, career technology, and physical education. Extra-curricular offerings in both athletic and academic teams, clubs, and organizations are available, and an intentional focus on building positive one-to-one adult-student relationships for every student occurs through a four-year advisory program.

LOCATION: 1835 - SAVE Alternative High School		ACTUAL 2018	1	ACTUAL 2019	19 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
	EXP		EXP		EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	952,799	\$	957,664	\$	991,592	\$	763,130	\$	688,446	\$	(74,684)	-9.8%
320 - Non-Certificated Salaries		172,193		185,934		179,863		179,924		187,381		7,457	4.1%
360 - Employee Benefits		532,272		505,163		524,611		478,888		443,694		(35,194)	-7.3%
Total Personnel Expenditures		1,657,264		1,648,761		1,696,066		1,421,942		1,319,521		(102,421)	-7.2%
Non-personnel Expenditures													
410 - Professional And Technical	\$	3,892	\$	4,062	\$	1,280	\$	-	\$	1,200	\$	1,200	0.0%
420 - Staff Travel		-		-		2,127		-		-		-	0.0%
425 - Student Travel		1,036		3,609		1,073		2,200		2,200		-	0.0%
430 - Utility Services		16,341		15,675		15,843		18,327		18,184		(143)	-0.8%
435 - Energy		47,717		46,020		50,607		53,500		55,900		2,400	4.5%
440 - Other Purchased Services		2,700		3,690		3,725		7,811		7,756		(55)	-0.7%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		15,638		23,945		12,242		26,070		19,421		(6,649)	-25.5%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,285		900		1,200		1,300		109		(1,191)	-91.6%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		88,609		97,901		88,097		109,208		104,770		(4,438)	-4.1%
Total Expenditures	\$	1,745,873	\$	1,746,662	\$	1,784,163	\$	1,531,150	\$	1,424,291	\$	(106,859)	-7.0%



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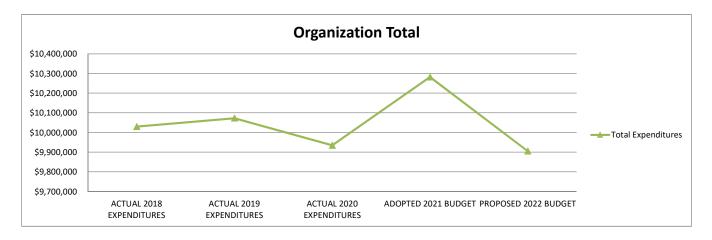
LOCATION: 1835 - SAVE Alternative High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1655 - SAVE Alternative High School	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	158.82	166.19	189.98	185.11	180.00	(5.11)	-2.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	7.00	6.80	8.00	6.00	4.80	(1.20)	-20.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Certificated	10.00	9.80	11.00	9.00	7.80	(1.20)	-13.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	-	0.50	0.50	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	4.00	4.00	4.00	4.00	4.50	0.50	12.5%
Total Staffing (FTE)	14.00	13.80	15.00	13.00	12.30	(0.70)	-5.4%



### STATEMENT OF PROGRAM:

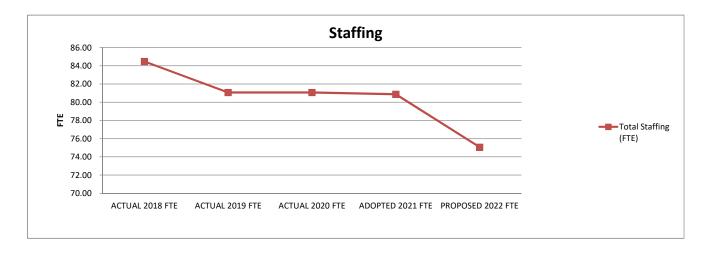
As an accredited alternative high school for students in grades eleven and twelve, SAVE provides the opportunity for credit recovery. The program is designed to meet the requirements for high school graduation. The school day for students is made up of academic classes accompanied by vocational training at King Tech or work experience through employment in the community. Academics are tailored to individual student needs utilizing a variety of instructional methods delivered in an alternative high school environment.

LOCATION: 1840 - Service High School		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	EXI		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	5,563,868	\$	5,382,763	\$	5,426,743	\$ 5,376,794	\$ 5,027,106	\$ (349,688)	-6.5%
320 - Non-Certificated Salaries		1,000,604		1,085,673		911,958	1,010,280	989,976	(20,304)	-2.0%
360 - Employee Benefits		2,857,449		2,639,831		2,615,215	2,893,342	2,725,228	(168,114)	-5.8%
Total Personnel Expenditures		9,421,921		9,108,267		8,953,916	9,280,416	8,742,310	(538,106)	-5.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	46,090	\$	38,634	\$	41,186	\$ 48,300	\$ 49,169	\$ 869	1.8%
420 - Staff Travel		6,345		9,546		7,569	-	-	-	0.0%
425 - Student Travel		58,955		55,983		33,430	40,000	49,331	9,331	23.3%
430 - Utility Services		91,168		62,278		31,786	86,559	81,024	(5,535)	-6.4%
435 - Energy		245,002		590,358		699,857	650,900	803,800	152,900	23.5%
440 - Other Purchased Services		30,156		36,522		25,832	36,261	36,561	300	0.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		126,037		168,999		134,652	137,922	142,166	4,244	3.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		4,205		2,300		6,588	2,119	913	(1,206)	-56.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		607,958		964,620		980,900	1,002,061	1,162,964	160,903	16.1%
Total Expenditures	\$	10,029,879	\$	10,072,887	\$	9,934,816	\$ 10,282,477	\$ 9,905,274	\$ (377,203)	-3.7%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

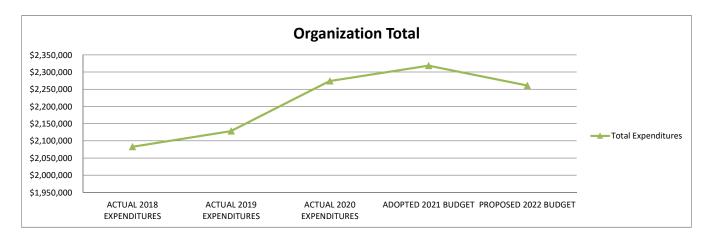
LOCATION: 1840 - Service High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,582.86	1,533.76	1,515.38	1,457.52	1,515.00	57.48	3.9%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	4.00	4.00	4.00	4.00	4.00	-	0.0%
Classroom Teacher	59.60	56.20	56.20	55.00	49.20	(5.80)	-10.5%
Special Service Teacher	-	-	-	-	-	=	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	7.00	7.00	7.00	7.00	7.00	-	0.0%
Total Certificated	70.60	67.20	67.20	66.00	60.20	(5.80)	-8.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	3.00	3.00	4.00	4.00	-	0.0%
Total Classified	13.88	13.88	13.88	14.88	14.88	-	0.0%
Total Staffing (FTE)	84.48	81.08	81.08	80.88	75.08	(5.80)	-7.2%



### STATEMENT OF PROGRAM:

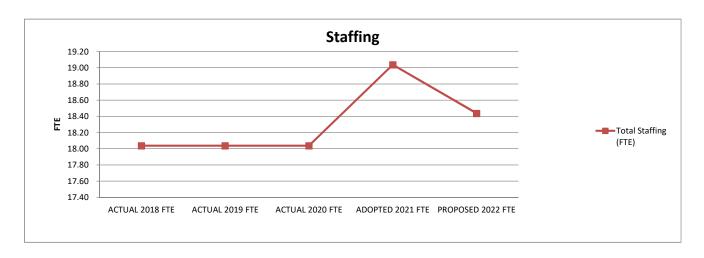
Service High School is a comprehensive four-year public school, accredited by the NWAC, part of the AdvancED network. We offer a rigorous curriculum from honors to AP courses. Service has several smaller learning communities within our school...the Freshman Academy where 9th graders receive transitional support...the Leadership Academy for those students interested in Naval JROTC...Seminar School for students interested in the Socratic style of learning...and, our Bio-Medical Career Academy, preparing interested students for studies in the health or medical fields.

LOCATION: 1845 - Steller Secondary	1	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
2000 20000	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	1,242,270	\$	1,276,350	\$	1,347,308	\$ 1,302,688	\$ 1,282,566	\$ (20,122)	-1.5%
320 - Non-Certificated Salaries		136,726		145,601		154,179	173,579	167,376	(6,203)	-3.6%
360 - Employee Benefits		569,929		560,715		612,176	669,233	642,410	(26,823)	-4.0%
Total Personnel Expenditures		1,948,925		1,982,666		2,113,663	2,145,500	2,092,352	(53,148)	-2.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	35	\$	-	\$	71	\$ -	\$ 1,200	\$ 1,200	0.0%
420 - Staff Travel		134		226		2,938	-	-	-	0.0%
425 - Student Travel		797		284		-	800	800	-	0.0%
430 - Utility Services		19,718		18,201		19,687	21,871	22,836	965	4.4%
435 - Energy		92,360		103,335		99,832	115,300	109,600	(5,700)	-4.9%
440 - Other Purchased Services		4,337		5,085		5,980	6,935	6,965	30	0.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		15,661		17,717		30,178	27,003	27,135	132	0.5%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		900		900		1,560	1,363	165	(1,198)	-87.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		133,942		145,748		160,246	173,272	168,701	(4,571)	-2.6%
Total Expenditures	\$	2,082,867	\$	2,128,414	\$	2,273,909	\$ 2,318,772	\$ 2,261,053	\$ (57,719)	-2.5%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

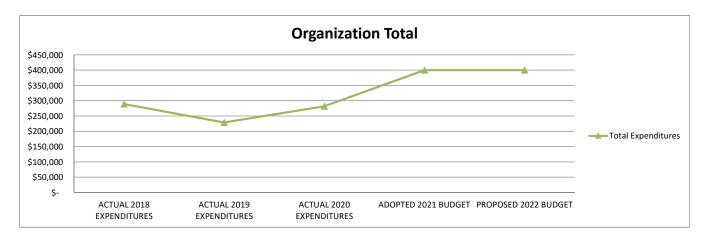
LOCATION: 1845 - Steller Secondary	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
•	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	279.59	260.09	285.30	276.75	285.00	8.25	3.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	1.00	1.00	-	0.0%
Classroom Teacher	11.60	11.60	11.60	12.60	11.60	(1.00)	-7.9%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.00	2.00	2.00	2.00	2.40	0.40	20.0%
Total Certificated	14.60	14.60	14.60	15.60	15.00	(0.60)	-3.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Teachers Assistants	0.44	0.44	0.44	0.44	0.44	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	3.44	3.44	3.44	3.44	3.44	-	0.0%
Total Staffing (FTE)	18.04	18.04	18.04	19.04	18.44	(0.60)	-3.2%



#### STATEMENT OF PROGRAM:

Steller Secondary is an open optional school of choice that serves students in grades 7-12 from across the Anchorage School District. The emphasis of the school program is attaining an education through responsibility to self and to the community. Students, parents, and staff participate in the democratic process of setting school polices. Students participate in all aspects of the school program from planning and scheduling activities, mentoring and assisting younger students, and designing coursework through independent study and peer taught classes. Students acquire leadership and responsibility for both their school and their community through participation in operation of the school.

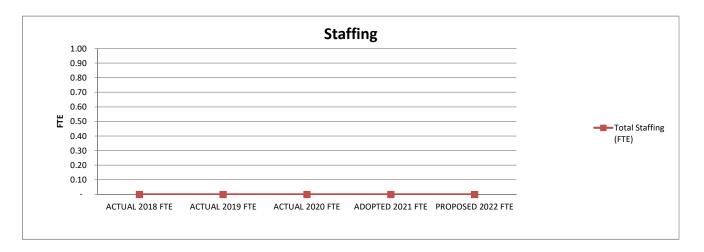
LOCATION: 1848 - Summer School Secondary		CTUAL 2018	:	TUAL 2019		ACTUAL 2020	ADOPTED 2021	I	PROPOSED 2022	FY21 ADOPTE PROPOS	SED
	EXPE	NDITURES	EXPEN	DITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	213,757	S	157,134	\$	242,435	\$ _	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	•	33,722	,	39,185	•	-	-	•	_	-	0.0%
360 - Employee Benefits		41,180		32,682		39,609	-		_	-	0.0%
Total Personnel Expenditures		288,659		229,001		282,044	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		298		30		-	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	400,000		400,000	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		298		30		-	400,000		400,000	-	0.0%
Total Expenditures	\$	288,957	\$	229,031	\$	282,044	\$ 400,000	\$	400,000	\$ -	0.0%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1848 - Summer School Secondary	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

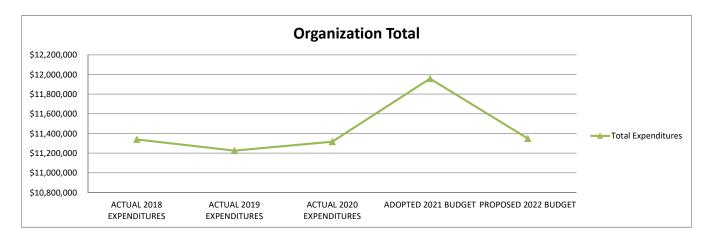
		·				·	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	_	_	_	_	_	0.0%
Professional/Technical	-	_	-	-	-	-	0.0%
Clerical	-	_	-	-	_	-	0.0%
Teachers Assistants	-	_	-	-	_	-	0.0%
Custodial	-	_	-	-	_	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)			_			_	0.0%
Town Dunning (TTL)							0.070



### STATEMENT OF PROGRAM:

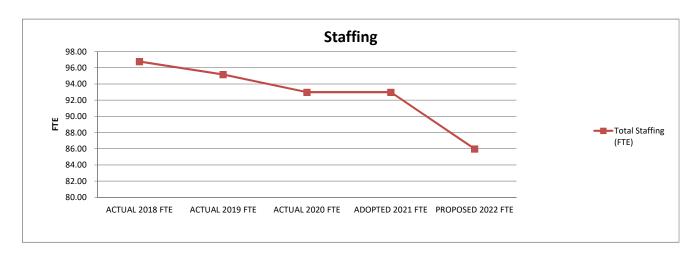
Summer School Secondary contains funding to provide instruction for High School students during the summer months for credit recovery, academic remediation, and grade improvement.

LOCATION: 1850 - West High School		ACTUAL 2018	ACTUAL 2019			ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
	EXF		EXF		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	6,300,018	\$	6,343,947	\$	6,466,990	\$ 6,415,793	\$ 6,000,612	\$ (415,181)	-6.5%
320 - Non-Certificated Salaries		931,143		907,366		852,773	960,183	917,768	(42,415)	-4.4%
360 - Employee Benefits		2,996,175		2,871,693		2,982,773	3,311,799	3,122,263	(189,536)	-5.7%
Total Personnel Expenditures		10,227,336		10,123,006		10,302,536	10,687,775	10,040,643	(647,132)	-6.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	42,745	\$	41,206	\$	38,405	\$ 42,000	\$ 55,950	\$ 13,950	33.2%
420 - Staff Travel		1,828		11,975		15,036	-	-	-	0.0%
425 - Student Travel		109,637		90,059		90,438	90,000	48,100	(41,900)	-46.6%
430 - Utility Services		84,930		88,735		78,810	101,370	99,091	(2,279)	-2.2%
435 - Energy		665,907		614,743		610,569	813,100	859,900	46,800	5.8%
440 - Other Purchased Services		33,760		42,013		34,834	43,004	85,334	42,330	98.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		156,810		198,608		136,709	165,315	160,188	(5,127)	-3.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		13,950		15,050		9,828	15,020	1,069	(13,951)	-92.9%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		3,320		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,112,887		1,102,389		1,014,629	1,269,809	1,309,632	39,823	3.1%
Total Expenditures	\$	11,340,223	\$	11,225,395	\$	11,317,165	\$ 11,957,584	\$ 11,350,275	\$ (607,309)	-5.1%



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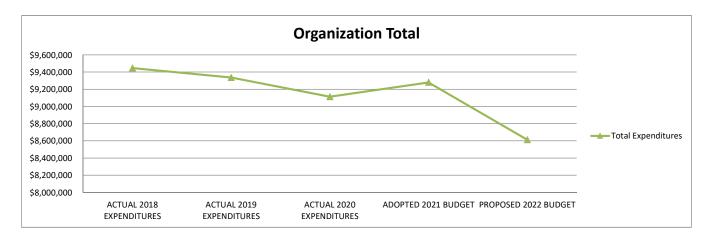
LOCATION: 1850 - West High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
1050 - West High School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,778.21	1,761.09	1,756.53	1,749.21	1,767.00	17.79	1.0%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	5.00	5.00	5.00	5.00	5.00	-	0.0%
Classroom Teacher	69.40	67.80	65.60	65.60	58.60	(7.00)	-10.7%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Other Certificated	7.50	7.50	7.50	7.50	7.50	-	0.0%
Total Certificated	82.90	81.30	79.10	79.10	72.10	(7.00)	-8.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total Classified	13.88	13.88	13.88	13.88	13.88	-	0.0%
Total Staffing (FTE)	96.78	95.18	92.98	92.98	85.98	(7.00)	-7.5%



#### STATEMENT OF PROGRAM:

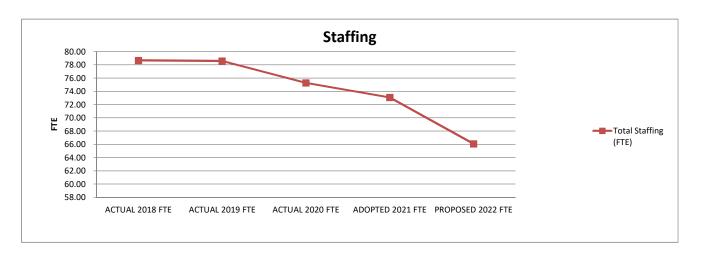
West High School has served the community for over fifty years making it the original high school for Anchorage. This history in the community has fostered and supported a tradition of academic excellence that includes an International Baccalaureate program, a Highly Gifted strand, and a School Through the Arts Program. Additionally, over sixty nine percent of graduates attend post secondary schooling. The population at West is a direct reflection of Anchorage, diverse in both ethnicity and economic status. Accredited by Advance Education and partnering with over 25 local businesses, West offers a balanced and varied comprehensive high school curriculum.

LOCATION: 1860 - South Anchorage High School	I	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED PROPOSI	
	EXP	ENDITURES	<b>EXPE</b>	NDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	<b>%</b>
Personnel Expenditures													
310 - Certificated Salaries	\$	5,267,422	\$	5,258,140	\$	5,029,155	\$	4,812,107	\$	4,361,062	\$	(451,045)	-9.4%
320 - Non-Certificated Salaries	*	856,972	*	809,139	-	839,875	*	917,546	*	910,997	-	(6,549)	-0.7%
360 - Employee Benefits		2,514,330		2,434,814		2,460,170		2,622,733		2,423,108		(199,625)	-7.6%
Total Personnel Expenditures		8,638,724		8,502,093		8,329,200		8,352,386		7,695,167		(657,219)	-7.9%
Non-personnel Expenditures													
410 - Professional And Technical	\$	25,485	\$	39,188	\$	20,115	\$	21,013	\$	23,500	\$	2,487	11.8%
420 - Staff Travel		3,317		11,788		5,372		-		-		-	0.0%
425 - Student Travel		78,643		80,950		55,384		85,000		-		(85,000)	-100.0%
430 - Utility Services		75,765		75,561		67,879		80,735		79,201		(1,534)	-1.9%
435 - Energy		496,029		458,466		485,353		558,900		555,100		(3,800)	-0.7%
440 - Other Purchased Services		29,934		32,057		29,376		35,481		119,876		84,395	237.9%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		96,668		131,627		115,304		144,474		139,541		(4,933)	-3.4%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		2,300		2,450		6,386		2,005		777		(1,228)	-61.2%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		3,000		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		808,141		835,087		785,169		927,608		917,995		(9,613)	-1.0%
Total Expenditures	\$	9,446,865	\$	9,337,180	\$	9,114,369	\$	9,279,994	\$	8,613,162	\$	(666,832)	-7.2%



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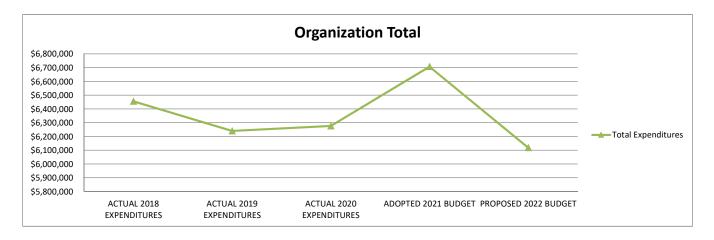
LOCATION: 1860 - South Anchorage High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
1000 - South Alichol age High School	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	1,378.84	1,326.66	1,321.76	1,236.83	1,307.00	70.17	5.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	4.00	4.00	4.00	3.00	4.00	1.00	33.3%
Classroom Teacher	53.80	53.70	50.40	49.20	42.20	(7.00)	-14.2%
Special Service Teacher	-	-	-	_	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	7.00	7.00	7.00	7.00	6.00	(1.00)	-14.3%
Total Certificated	64.80	64.70	61.40	59.20	52.20	(7.00)	-11.8%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	3.00	3.00	3.00	3.00	3.00	-	0.0%
Total Classified	13.88	13.88	13.88	13.88	13.88	-	0.0%
Total Staffing (FTE)	78.68	78.58	75.28	73.08	66.08	(7.00)	-9.6%



#### STATEMENT OF PROGRAM:

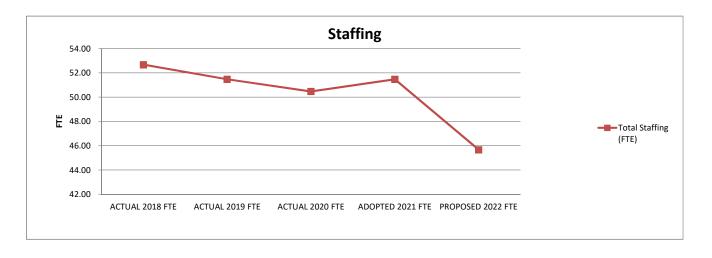
South Anchorage High School is dedicated to the academic excellence and success of all students. Through a dynamic and engaged staff South offers its students a tradition of learning that encompasses a solid foundation in the basics of education allowing our students to succeed in advanced course work in language arts, biology, chemistry, physics, engineering, and mathematics. In addition to academics, South Anchorage High boasts a vibrant list of extracurricular activities in the arts, JROTC, sports, and foreign languages. This complete learning environment is only possible with the collaboration of generous parent and community partners who support the efforts of a strong student body.

LOCATION: 1865 - Eagle River High School	_	ACTUAL 2018	4	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	3,356,440	\$	3,260,262	\$	3,333,288	\$ 3,310,451	\$ 2,927,489	\$ (382,962)	-11.6%
320 - Non-Certificated Salaries		731,774		756,899		726,592	806,535	797,180	(9,355)	-1.2%
360 - Employee Benefits		1,744,929		1,580,024		1,640,291	1,875,631	1,699,383	(176,248)	-9.4%
Total Personnel Expenditures		5,833,143		5,597,185		5,700,171	5,992,617	5,424,052	(568,565)	-9.5%
Non-personnel Expenditures										
410 - Professional And Technical	\$	27,136	\$	24,179	\$	23,328	\$ 14,000	\$ 15,200	\$ 1,200	8.6%
420 - Staff Travel		4,695		3,227		5,957	-	-	-	0.0%
425 - Student Travel		86,195		96,980		76,697	93,500	19,400	(74,100)	-79.3%
430 - Utility Services		47,550		49,059		47,108	51,697	39,268	(12,429)	-24.0%
435 - Energy		322,049		328,784		315,351	419,400	414,500	(4,900)	-1.2%
440 - Other Purchased Services		22,793		21,117		14,279	24,856	97,046	72,190	290.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		109,761		117,887		90,443	109,677	108,416	(1,261)	-1.1%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		2,400		2,300		2,950	1,200	-	(1,200)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		622,579		643,533		576,113	714,330	 693,830	(20,500)	-2.9%
Total Expenditures	\$	6,455,722	\$	6,240,718	\$	6,276,284	\$ 6,706,947	\$ 6,117,882	\$ (589,065)	-8.8%



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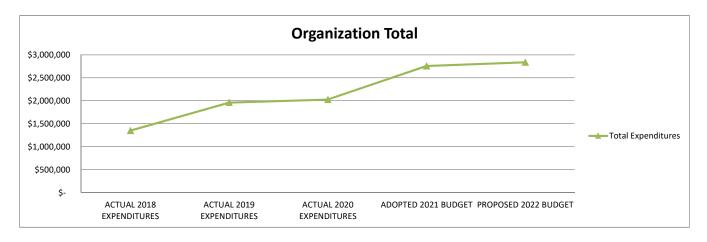
LOCATION: 1865 - Eagle River High School	ACTUAL 2018	ACTUAL	ACTUAL 2020	ADOPTED	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	2019 FTE	FTE	2021 FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	870.75	833.10	850.04	763.66	833.00	69.34	9.1%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	3.00	3.00	3.00	3.00	3.00	-	0.0%
Classroom Teacher	32.80	31.60	30.60	31.60	25.80	(5.80)	-18.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	5.00	5.00	5.00	5.00	5.00	-	0.0%
Total Certificated	40.80	39.60	38.60	39.60	33.80	(5.80)	-14.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	2.00	2.00	2.00	2.00	2.00	-	0.0%
Clerical	6.00	6.00	6.00	6.00	6.00	-	0.0%
Teachers Assistants	0.88	0.88	0.88	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	2.00	2.00	2.00	2.00	2.00	-	0.0%
Total Classified	11.88	11.88	11.88	11.88	11.88	-	0.0%
Total Staffing (FTE)	52.68	51.48	50.48	51.48	45.68	(5.80)	-11.3%



#### STATEMENT OF PROGRAM:

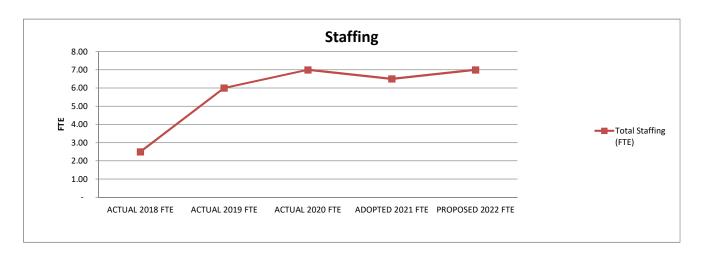
Eagle River is a comprehensive high school that serves students in grades nine through twelve. The student body is evenly comprised of students from the local Eagle River community and from Joint Base Elmendorf/Richardson. Annual enrollment fluctuates due to a high mobility rate amongst the 45% of students who are military dependents and the school provides a variety of transitional supports. Despite being the smallest of the ASD high schools, ERHS provides a full compliment of fine arts, world languages, Advanced Placement offerings, and CTE programs. The school also supports a regional autism program.

LOCATION: 1870 - AK Middle College School	F	ACTUAL 2018	A	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	226,950	\$	412,227	\$	370,308	\$ 461,991	\$ 378,515	\$ (83,476)	-18.1%
320 - Non-Certificated Salaries		17,202		31,709		38,329	48,333	174,779	126,446	261.6%
360 - Employee Benefits		74,303		169,480		176,809	229,641	260,913	31,272	13.6%
Total Personnel Expenditures	-	318,455		613,416		585,446	739,965	814,207	74,242	10.0%
Non-personnel Expenditures										
410 - Professional And Technical	\$	976,971	\$	1,336,170	\$	1,397,594	\$ 2,000,000	\$ 2,001,200	\$ 1,200	0.1%
420 - Staff Travel		57		1,932		2,242	2,500	7,500	5,000	200.0%
425 - Student Travel		-		1,724		-	5,000	5,000	-	0.0%
430 - Utility Services		-		-		233	850	850	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		39		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		51,922		6,213		39,844	7,315	7,830	515	7.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		1,650		1,325		1,200	1,200	-	(1,200)	-100.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,030,600		1,347,403		1,441,113	2,016,865	2,022,380	5,515	0.3%
Total Expenditures	\$	1,349,055	\$	1,960,819	\$	2,026,559	\$ 2,756,830	\$ 2,836,587	\$ 79,757	2.9%



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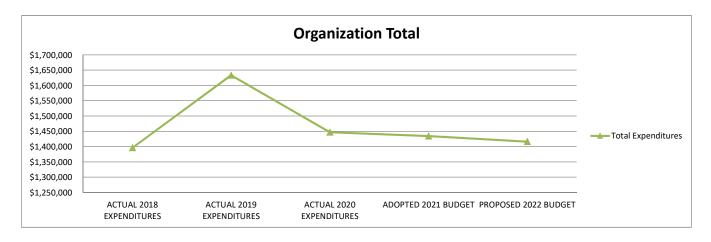
LOCATION: 1870 - AK Middle College School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	152.00	235.50	254.00	292.75	295.00	2.25	0.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	1.00	0.50	1.00	0.50	100.0%
Classroom Teacher	2.00	4.00	4.00	4.00	3.00	(1.00)	-25.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	0.50	1.00	1.00	1.00	-	(1.00)	-100.0%
Total Certificated	2.50	5.00	6.00	5.50	4.00	(1.50)	-27.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	1.00	1.00	0.0%
Clerical	-	1.00	1.00	1.00	2.00	1.00	100.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	<u> </u>	-	-	-	-	-	0.0%
Total Classified	-	1.00	1.00	1.00	3.00	2.00	200.0%
Total Staffing (FTE)	2.50	6.00	7.00	6.50	7.00	0.50	7.7%



## STATEMENT OF PROGRAM:

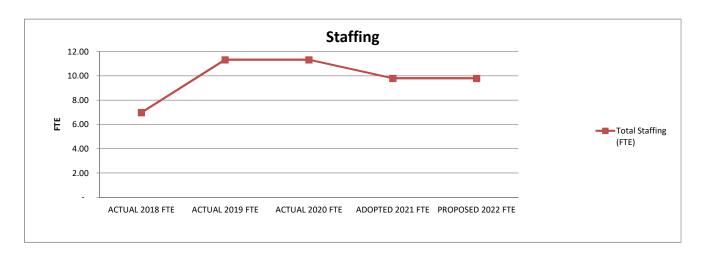
The Alaska Middle College School (AMCS) is a dual credit program that provides ASD juniors and seniors the opportunity to complete their high school graduation requirements while potentially earning an Associate of Arts degree from the University of Alaska, Anchorage (UAA).

LOCATION: 1875 - McLaughlin Alt HS	I	ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
•	EXP.	ENDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	874,796	\$	1,069,925	\$	923,872	\$ 928,959	\$ 944,721	\$ 15,762	1.7%
320 - Non-Certificated Salaries		76,704		70,685		79,225	48,503	45,876	(2,627)	-5.4%
360 - Employee Benefits		394,473		439,547		395,133	405,605	383,544	(22,061)	-5.4%
Total Personnel Expenditures	-	1,345,973		1,580,157		1,398,230	1,383,067	1,374,141	(8,926)	-0.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$ 1,200	\$ 1,200	0.0%
420 - Staff Travel		-		212		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		16,301		16,319		14,788	12,567	6,445	(6,122)	-48.7%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		27,781		28,432		27,915	28,402	27,997	(405)	-1.4%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		5,089		7,103		5,075	9,277	6,624	(2,653)	-28.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		900		900		1,200	1,257	36	(1,221)	-97.1%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		50,071		52,966		48,978	51,503	42,302	(9,201)	-17.9%
Total Expenditures	\$	1,396,044	\$	1,633,123	\$	1,447,208	\$ 1,434,570	\$ 1,416,443	\$ (18,127)	-1.3%



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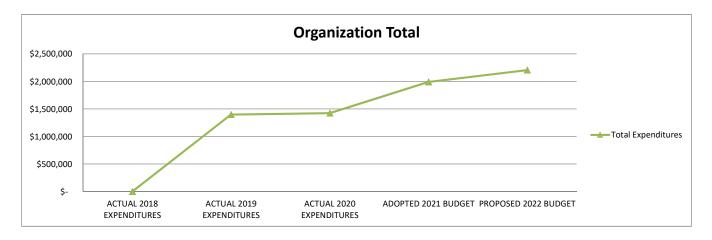
LOCATION: 1875 - McLaughlin Alt HS	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	80.16	93.35	110.00	53.06	55.00	1.94	3.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.34	0.33	0.33	0.50	0.50	-	0.0%
Classroom Teacher	2.10	6.00	7.00	5.80	5.30	(0.50)	-8.6%
Special Service Teacher	1.50	3.00	2.00	2.00	2.50	0.50	25.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	1.60	1.00	1.00	1.00	1.00	-	0.0%
Total Certificated	5.54	10.33	10.33	9.30	9.30	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	0.50	0.50	-	0.0%
Teachers Assistants	0.44	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	1.44	1.00	1.00	0.50	0.50	-	0.0%
Total Staffing (FTE)	6.98	11.33	11.33	9.80	9.80	-	0.0%



#### STATEMENT OF PROGRAM:

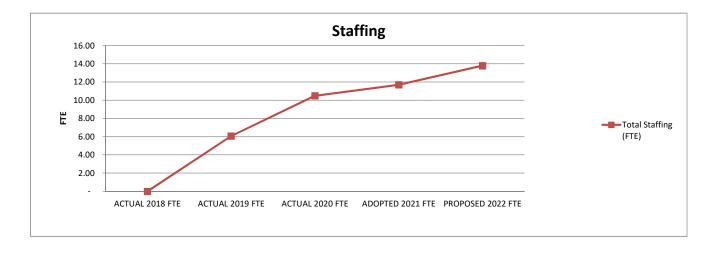
McLaughlin School provides educational services for residents of McLaughlin Youth Center. Youth are placed at MYC as a result of their criminal activity and placed in a detention or a long-term treatment unit (based on court ordered disposition). The educational program is an essential component of each student's treatment plan. This requires additional academic assessment, appropriate class placements, and differential curriculum to meet the unique educational and treatment needs of each student.

LOCATION: 1878 - PAIDEIA CO-OP SCHOOL		TUAL 018	1	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXPEN	DITURES	EXP.	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	_	\$	598,516	\$	610,112	\$ 706,757	\$ 798,681	\$ 91,924	13.0%
320 - Non-Certificated Salaries		-		154,838		239,187	169,760	214,165	44,405	26.2%
360 - Employee Benefits		-		270,878		322,156	407,247	487,166	79,919	19.6%
Total Personnel Expenditures		-		1,024,232		1,171,455	1,283,764	1,500,012	216,248	16.8%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	179,042	\$	94,662	\$ 310,000	\$ 310,000	\$ -	0.0%
420 - Staff Travel		-		285		1,480	-	-	-	0.0%
425 - Student Travel		-		2,416		1,128	1,500	1,500	-	0.0%
430 - Utility Services		-		14,350		13,338	5,407	1,758	(3,649)	-67.5%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		94,630		15,078	23,555	26,150	2,595	11.0%
445 - Insurance And Bond Premiums		-		164		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		-		80,817		124,259	364,440	365,015	575	0.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		900		1,200	1,000	1,000	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		-		372,604		251,145	705,902	705,423	(479)	-0.1%
Total Expenditures	\$	-	\$	1,396,836	\$	1,422,600	\$ 1,989,666	\$ 2,205,435	\$ 215,769	10.8%



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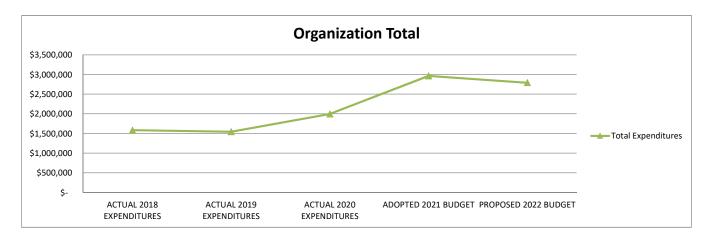
LOCATION: 1878 - PAIDEIA CO-OP SCHOOL	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	149.45	187.14	450.64	452.00	1.36	0.3%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	0.49	1.00	1.00	1.00	-	0.0%
Classroom Teacher	-	3.78	5.49	6.70	7.80	1.10	16.4%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	1.00	1.00	1.00	-	0.0%
Total Certificated	-	4.27	7.49	8.70	9.80	1.10	12.6%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	1.00	1.00	1.00	1.00	-	0.0%
Clerical	-	0.80	1.00	1.00	2.00	1.00	100.0%
Teachers Assistants	-	-	1.00	1.00	1.00	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified		1.80	3.00	3.00	4.00	1.00	33.3%
Total Staffing (FTE)		6.07	10.49	11.70	13.80	2.10	17.9%



#### STATEMENT OF PROGRAM:

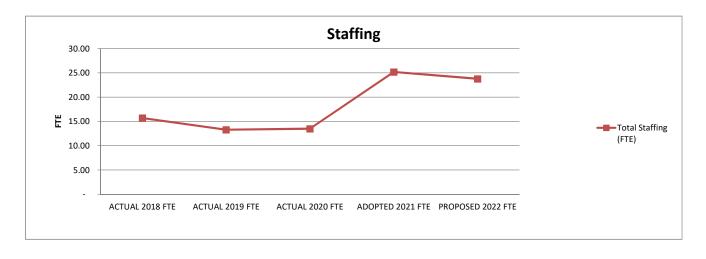
P.A.I.D.E.I.A. Cooperative school's mission is to provide a cooperative, yet individualized learning environment where students can pursue and develop their passions while inspiring academic success, a love of learning, respect for others, and community involvement. P.A.I.D.E.I.A serves students in grades kindergarten through twelve who reside with the Anchorage School District area. In the practical application of diverse parent guardian educational philosophies and curriculum choices, each student will be encouraged to develop the necessary skills and concepts to his/her capacity in alignment with the State of Alaska Content and Performance Standards.

LOCATION: 1880 - Benson Alternative HS	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	100
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	844,060	\$	807,118	\$	1,136,242	\$ 1,604,516	\$ 1,534,158	\$ (70,358)	-4.4%
320 - Non-Certificated Salaries		142,545		160,308		124,550	281,905	258,894	(23,011)	-8.2%
360 - Employee Benefits		469,616		442,797		579,432	920,635	856,395	(64,240)	-7.0%
Total Personnel Expenditures	<u> </u>	1,456,221		1,410,223		1,840,224	2,807,056	2,649,447	(157,609)	-5.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	94	\$	33,213	\$ 600	\$ 1,200	\$ 600	100.0%
420 - Staff Travel		22		19		70	-	-	-	0.0%
425 - Student Travel		1,265		1,046		1,590	2,600	2,400	(200)	-7.7%
430 - Utility Services		18,415		18,038		18,671	26,457	19,021	(7,436)	-28.1%
435 - Energy		73,974		76,946		74,292	82,200	84,900	2,700	3.3%
440 - Other Purchased Services		5,258		8,233		4,544	7,465	6,270	(1,195)	-16.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		29,404		29,795		20,782	35,717	29,166	(6,551)	-18.3%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		900		900		1,797	2,548	163	(2,385)	-93.6%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		129,238		135,071		154,959	157,587	143,120	(14,467)	-9.2%
Total Expenditures	\$	1,585,459	\$	1,545,294	\$	1,995,183	\$ 2,964,643	\$ 2,792,567	\$ (172,076)	-5.8%



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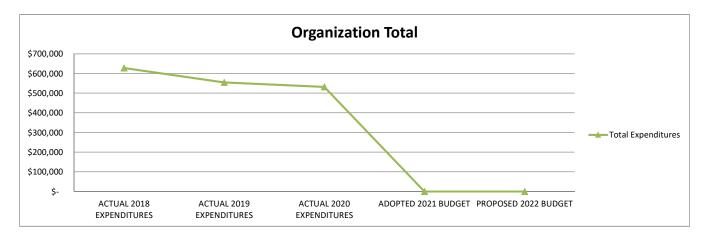
LOCATION: 1880 - Benson Alternative HS	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1000 - Denson Alternative 113	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	269.65	214.75	219.63	244.21	270.00	25.79	10.6%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	1.00	1.00	1.00	2.00	2.00	-	0.0%
Classroom Teacher	8.40	8.00	8.00	14.80	11.40	(3.40)	-23.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	2.30	1.30	1.50	2.50	4.50	2.00	80.0%
Total Certificated	11.70	10.30	10.50	19.30	17.90	(1.40)	-7.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	1.00	1.00	-	0.0%
Clerical	2.00	1.00	1.00	2.00	2.00	-	0.0%
Teachers Assistants	-	-	-	0.88	0.88	-	0.0%
Custodial	1.00	1.00	1.00	1.00	1.00	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	1.00	1.00	1.00	1.00	1.00	-	0.0%
Total Classified	4.00	3.00	3.00	5.88	5.88	-	0.0%
Total Staffing (FTE)	15.70	13.30	13.50	25.18	23.78	(1.40)	-5.6%



## STATEMENT OF PROGRAM:

Benny Benson Secondary School provides students with alternative pathways for earning credit. SEARCH (grades 7-10) is a full day academic program offering small classes with personalized instruction. SAVE II (grades 11-12) is a self-paced credit recovery program where student take three classes at a time and attend King Tech for half the day. It is recommended that all students maintain some form of employment in order to receive work experience credit. Students and staff at Benny Benson are focused on regaining lost credits in a safe and respectful environment.

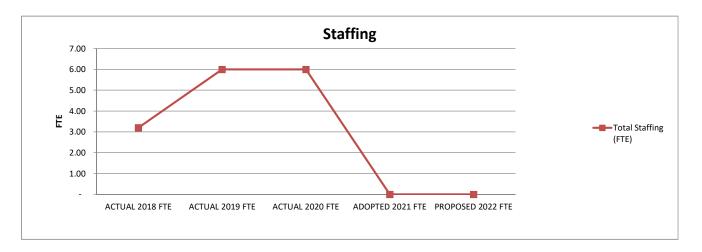
LOCATION: 1881 - SEARCH Alternative HS	A	CTUAL 2018	I	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021	PROPOSED  2022		FY21 ADOPTEI PROPOS	
	EXPI		EXP.		EXF	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	381,142	\$	351,040	\$	306,917	\$	-	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		44,204		27,376		48,128		-		-	-	0.0%
360 - Employee Benefits		202,466		176,199		176,812		-		-	-	0.0%
Total Personnel Expenditures		627,812		554,615		531,857		-		-	-	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-		-		-	-	0.0%
425 - Student Travel		-		-		-		-		-	-	0.0%
430 - Utility Services		-		-		-		-		-	-	0.0%
435 - Energy		-		-		-		-		-	-	0.0%
440 - Other Purchased Services		-		-		-		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		-		-		-		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		-		-		-		-		-	-	0.0%
Total Expenditures	\$	627,812	\$	554,615	\$	531,857	\$	-	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
1881 - SEARCH Alternative HS	2018	2019	2020	2021	2022	PROPO	SED
	FTE	FTE	FTE	FTE	FTE	FTE	%

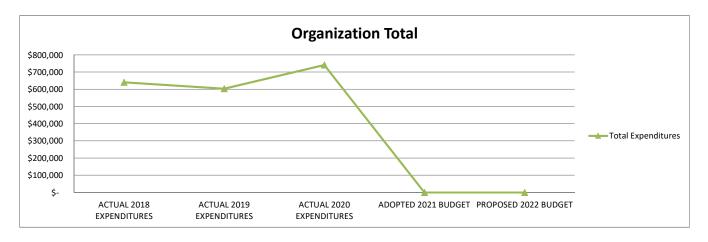
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.20	4.00	4.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	1.00	1.00	-	-	-	0.0%
2.20	5.00	5.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	_	-	-	0.0%
-	-	-	-	-	-	0.0%
_	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	_	-	-	-	0.0%
1.00	1.00	1.00	-	-	-	0.0%
3.20	6.00	6.00	-	-	-	0.0%
	2.20 	2.20	2.20			



## STATEMENT OF PROGRAM:

For FY 2020-2021, SEARCH has been consolidated into 1880 - Benny Benson Secondary School

LOCATION: 1885 - AVAIL Alternative High School		CTUAL 2018		TUAL 019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022	FY21 ADOPTE PROPOS	SED
	EXPE	NDITURES	<b>EXPEN</b>	DITURES	EXP	PENDITURES		BUDGET		BUDGET	\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	314,987	\$	290,710	\$	334,646	\$	_	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries	•	71,884	•	75,909	•	112,791	•	-	•	-	-	0.0%
360 - Employee Benefits		182,869		174,107		225,947		-		-	-	0.0%
Total Personnel Expenditures		569,740		540,726		673,384		-		-	-	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - Staff Travel		2,126		639		801		-		-	-	0.0%
425 - Student Travel		-		-		214		-		-	-	0.0%
430 - Utility Services		6,178		5,911		5,617		-		-	-	0.0%
435 - Energy		10,062		5,873		4,910		-		-	-	0.0%
440 - Other Purchased Services		42,481		45,317		46,903		-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%
450 - Supplies, Materials, And Media		9,221		4,353		7,607		-		-	-	0.0%
480 - Tuition And Stipends		-		-		-		-		-	-	0.0%
490 - Other Expenses		900		900		1,560		-		-	-	0.0%
495 - Indirect Costs		-		-		-		-		-	-	0.0%
500 - Capital Outlay		-		-		-		-		-	-	0.0%
510 - Equipment		-		-		-		-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-	-	0.0%
Total Non-personnel Expenditures		70,968		62,993		67,612		-		-	-	0.0%
Total Expenditures	\$	640,708	\$	603,719	\$	740,996	\$	-	\$	-	\$ -	0.0%



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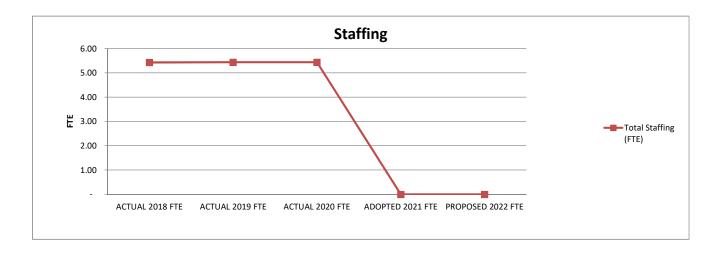
LOCATION: 1885 - AVAIL Alternative High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	ED	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	98.56	87.25	86.35	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	0.33	0.34	0.34	-	-	-	0.0%	
Classroom Teacher	3.60	3.60	3.60	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated	3.93	3.94	3.94	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	1.00	1.00	1.00	-	-	-	0.0%	
Clerical	0.50	0.50	0.50	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	1.50	1.50	1.50	-	-	-	0.0%	

5.44

5.44

0.0%

5.43

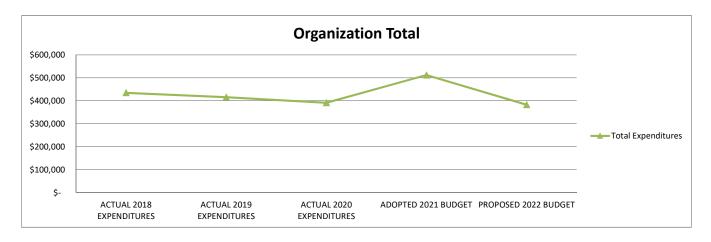


## STATEMENT OF PROGRAM:

Total Staffing (FTE)

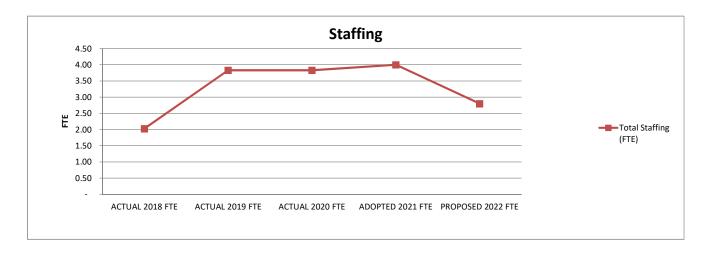
For FY 2020-2021, AVAIL has been consolidated into 1880 - Benny Benson Secondary School

LOCATION: 1886 - The New Path High School	A	ACTUAL 2018		CTUAL 2019		ACTUAL 2020	ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS I PROPOSED		1.00
Ü	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	280,044	\$	262,358	\$	239,272	\$	322,687	\$	235,614	\$	(87,073)	-27.0%
320 - Non-Certificated Salaries		22,058		22,182		21,799		34,610		27,618		(6,992)	-20.2%
360 - Employee Benefits		131,039		129,872		121,943		145,400		110,821		(34,579)	-23.8%
Total Personnel Expenditures		433,141		414,412		383,014		502,697		374,053		(128,644)	-25.6%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		1,269		58		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		342		270		845		725		-		(725)	-100.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		15		10		(5)	-33.3%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		804		7,356		8,564		8,549		(15)	-0.2%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		1,611		1,132		8,201		9,304		8,559		(745)	-8.0%
Total Expenditures	\$	434,752	\$	415,544	\$	391,215	\$	512,001	\$	382,612	\$	(129,389)	-25.3%



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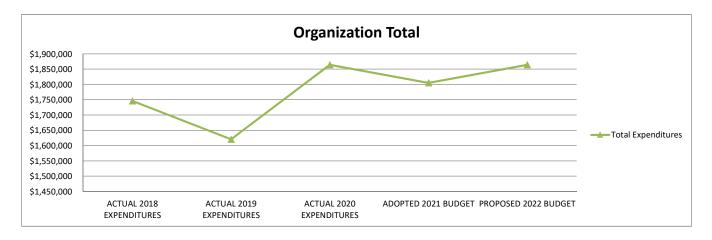
LOCATION: 1886 - The New Path High School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
<b>.</b>	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	15.50	13.00	20.00	4.95	9.00	4.05	81.8%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	0.33	0.33	0.33	0.50	0.50	-	0.0%
Classroom Teacher	1.20	3.00	3.00	3.00	1.80	(1.20)	-40.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	1.53	3.33	3.33	3.50	2.30	(1.20)	-34.3%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	0.50	0.50	0.50	0.50	0.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	0.50	0.50	0.50	0.50	0.50	-	0.0%
Total Staffing (FTE)	2.03	3.83	3.83	4.00	2.80	(1.20)	-30.0%



#### STATEMENT OF PROGRAM:

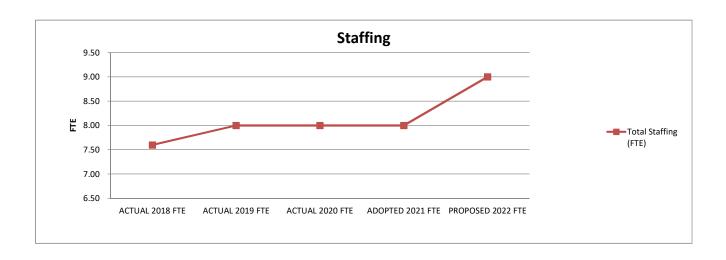
The New Path High School is a school for incarcerated youth ages 16-22 who are housed at the Anchorage Correctional Complex. The students are working on completing their high school coursework in order to obtain a high school diploma. The program includes ongoing needs assessment, daily academic support, high school education programming, academic counseling and transitional services for the reintegration into the community. Core classes in the area of language arts, math, social studies, and science with an emphasis on real world application are stressed. Electives in the area of social skills development, anger management, health and wellness, and parenting are also provided.

LOCATION: 1892 - ASD Virtual School	I	ACTUAL 2018	ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		1.15
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	864,186	\$	789,149	\$	961,935	\$	878,751	\$	647,398	\$	(231,353)	-26.3%
320 - Non-Certificated Salaries		167,481		189,358		162,198		217,023		467,506		250,483	115.4%
360 - Employee Benefits		289,446		284,585		306,365		378,395		418,582		40,187	10.6%
Total Personnel Expenditures		1,321,113		1,263,092		1,430,498		1,474,169		1,533,486		59,317	4.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		11,223		16,423		12,240		15,000		15,000		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		412,584		341,018		420,829		315,520		315,520		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,000		(24)		500		500		-		(500)	-100.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		424,807		357,417		433,569		331,020		330,520		(500)	-0.2%
Total Expenditures	\$	1,745,920	\$	1,620,509	\$	1,864,067	\$	1,805,189	\$	1,864,006	\$	58,817	3.3%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1892 - ASD Virtual School	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED		
10,2 1102 (1101111 50100)	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	3.60	4.00	4.00	4.00	1.00	(3.00)	-75.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated	-	-	-	-	-	-	0.0%	
Total Certificated	3.60	4.00	4.00	4.00	1.00	(3.00)	-75.0%	
Classified								
Director	-	-	-	-	1.00	1.00	0.0%	
Professional/Technical	3.00	3.00	3.00	3.00	6.00	3.00	100.0%	
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	
Maintenance	-	-	-	-	-	-	0.0%	
Other Classified	-	-	-	-	-	-	0.0%	
Total Classified	4.00	4.00	4.00	4.00	8.00	4.00	100.0%	



8.00

8.00

8.00

9.00

1.00

12.5%

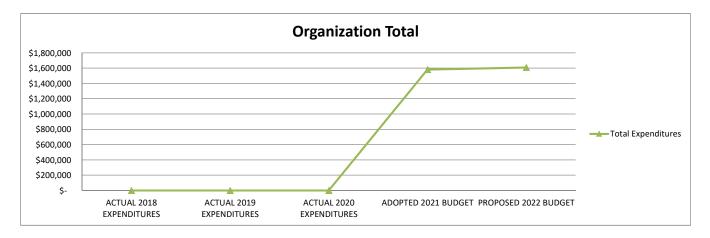
7.60

## STATEMENT OF PROGRAM:

Total Staffing (FTE)

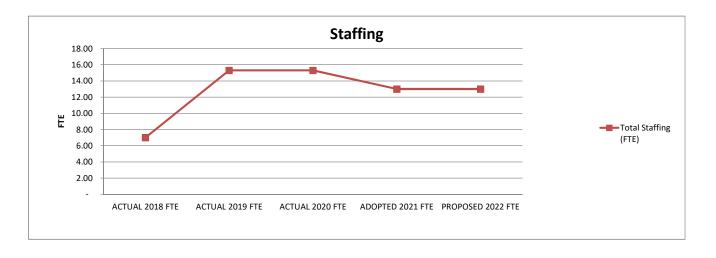
ASD Virtual School is an online program providing opportunities for ASD students to take courses in a variety of online formats. It provides flexibility in learning and meets the needs of individual learning styles.

LOCATION: 1899 - Unallocated Secondary Resource		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY PROPOSED		
·	EXPEN	DITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	_	\$	_	\$	1,005,589	\$	1,023,724	\$	18,135	1.8%
320 - Non-Certificated Salaries		-		-		-		43,450		43,450		-	0.0%
360 - Employee Benefits		-		-		-		416,746		425,533		8,787	2.1%
Total Personnel Expenditures		-		-		-		1,465,785		1,492,707		26,922	1.8%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		-		-		-		-	0.0%
480 - Tuition And Stipends		-		-		-		<del>.</del>				-	0.0%
490 - Other Expenses		-		-		-		116,081		116,081		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses				-		-		116.001		116.001		-	0.0%
Total Non-personnel Expenditures		-		-		-		116,081		116,081		-	0.0%
Total Expenditures	\$	-	\$	-	\$	-	\$	1,581,866	\$	1,608,788	\$	26,922	1.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1899 - Unallocated Secondary Resource	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	10.00
2000 Commission of the Commiss	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	7.00	15.30	15.30	13.00	13.00	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	7.00	15.30	15.30	13.00	13.00	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	7.00	15.30	15.30	13.00	13.00	-	0.0%

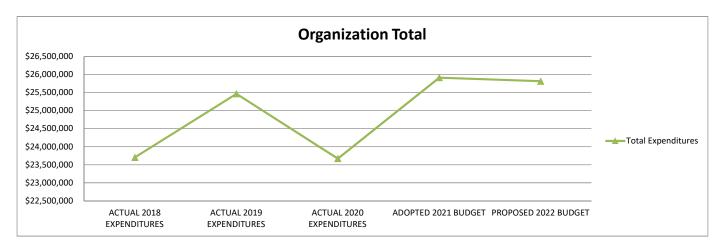


## STATEMENT OF PROGRAM:

This cost center contains funding that is not specific for any one secondary school or program. Examples would be academic remediation efforts, new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

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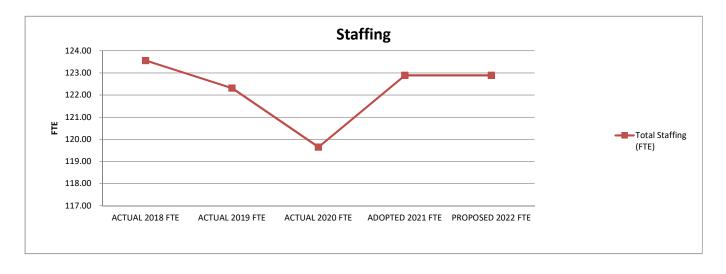
PUPIL TRANSPORTATION TOTAL		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED PROPOSED 2021 2022			FY21 ADOPTE PROPOS			
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		4,259,900		4,134,963		4,550,202		4,537,184		4,621,007		83,823	1.8%
360 - Employee Benefits	<u></u>	4,420,543		4,243,372		4,569,149		4,856,977		4,872,599		15,622	0.3%
Total Personnel Expenditures		8,680,443		8,378,335		9,119,351		9,394,161		9,493,606		99,445	1.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	80,672	\$	86,881	\$	92,802	\$	117,845	\$	138,315	\$	20,470	17.4%
420 - Staff Travel		4,205		1,655		2,828		6,400		6,350		(50)	-0.8%
425 - Student Travel		(588,581)		(524,159)		(425,112)		(810,000)		(810,000)		-	0.0%
430 - Utility Services		24,736		25,303		25,431		28,126		58,058		29,932	106.4%
435 - Energy		140,721		135,060		138,804		140,400		165,300		24,900	17.7%
440 - Other Purchased Services		14,305,576		14,137,500		12,796,383		15,309,613		15,501,280		191,667	1.3%
445 - Insurance And Bond Premiums		54,975		61,416		102,061		112,267		150,243		37,976	33.8%
450 - Supplies, Materials, And Media		753,503		841,654		710,242		889,799		881,602		(8,197)	-0.9%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,222		1,619		350		1,000		1,650		650	65.0%
495 - Indirect Costs		-		-		-		500,000		-		(500,000)	-100.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		2,076,448		876,560		-		-		-	0.0%
540 - Capital Outlay Other Expenses		243,658		240,397		227,867		220,000		223,002		3,002	1.4%
Total Non-personnel Expenditures		15,020,687		17,083,774		14,548,216		16,515,450		16,315,800		(199,650)	-1.2%
Total Expenditures	\$	23,701,130	\$	25,462,109	\$	23,667,567	\$	25,909,611	\$	25,809,406	\$	(100,205)	-0.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

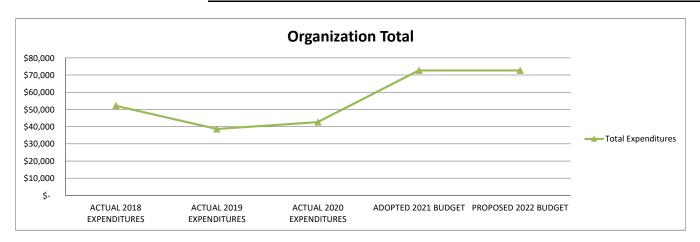
ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPT	ED VS FY22
2018	2019	2020	2021	2022	PROPO	OSED
FTE	FTE	FTE	FTE	FTE	FTE	%

AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	_	-	0.0%
Classroom Teacher	=	_	_	_	_	_	0.0%
Special Service Teacher	=	_	_	_	_	_	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	_	0.0%
Professional/Technical	10.50	10.50	10.00	10.00	10.00	_	0.0%
Clerical	5.00	5.00	5.00	5.00	5.00	_	0.0%
Teachers Assistants	=	-	-	-	-	_	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	_	0.0%
Maintenance	7.00	7.00	8.00	8.00	8.00	_	0.0%
Other Classified	99.56	98.31	95.15	98.39	98.39	_	0.0%
Total Classified	123.56	122.31	119.65	122.89	122.89	-	0.0%
Total Staffing (FTE)	123.56	122.31	119.65	122.89	122.89	<u>-</u>	0.0%



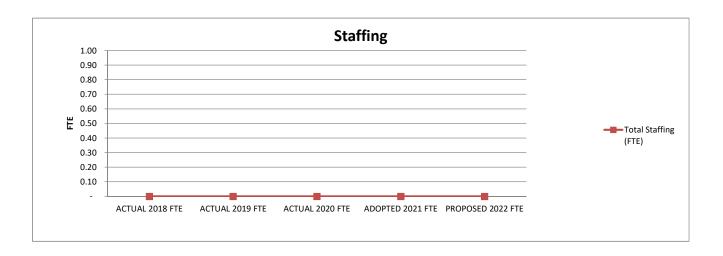
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LOCATION: 1075 - Crossing Guards	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXPE	NDITURES	EXPI	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		45,212		33,271		36,505		65,000		65,000		-	0.0%
360 - Employee Benefits		5,117		3,988		4,671		5,763		5,763		-	0.0%
Total Personnel Expenditures		50,329		37,259		41,176		70,763		70,763		-	0.0%
Non-personnel Expenditures													
410 - Professional And Technical	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		-		-		-		-		-		-	0.0%
435 - Energy		-		-		-		-		-		-	0.0%
440 - Other Purchased Services		-		-		-		-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		1,863		1,396		1,519		1,950		1,950		-	0.0%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		-		-		-		-		-		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		1,863		1,396		1,519		1,950		1,950		-	0.0%
Total Expenditures	\$	52,192	\$	38,655	\$	42,695	\$	72,713	\$	72,713	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

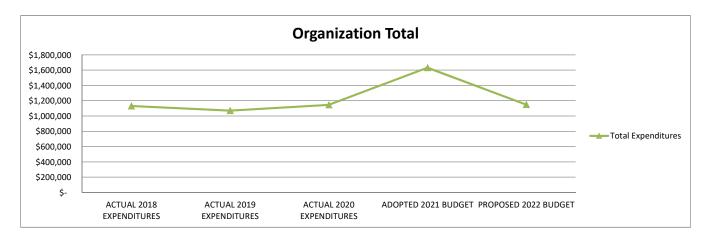
LOCATION: 1075 - Crossing Guards	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	
Total Crossing Guards	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)	-	-	-	-	-	-	0.0%



## STATEMENT OF PROGRAM:

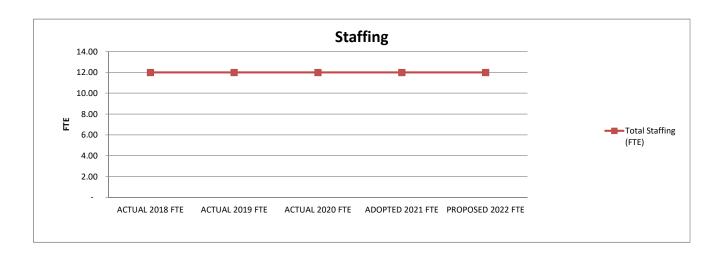
The Adult Crossing Guard Program was established to provide area students with safe passage across streets with heavy vehicle traffic. The program is monitored by the Executive Directors of Elementary and Secondary Education and the principals of each school where guards are provided. Specific locations for Adult Crossing Guards are recommended by the Hazardous Transportation Committee which is chaired by the Director of Transportation Services.

LOCATION: 1080 - Pupil Transportation Admin	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXP		EXP		EX	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	<del>-</del>	\$		\$		\$ 	\$ 	\$ -	0.0%
320 - Non-Certificated Salaries		655,221		618,862		679,920	642,947	651,105	8,158	1.3%
360 - Employee Benefits		473,511		449,959		463,414	486,329	495,800	9,471	1.9%
Total Personnel Expenditures		1,128,732		1,068,821		1,143,334	1,129,276	1,146,905	17,629	1.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	-	\$	94	\$	-	\$ -	\$ -	\$ -	0.0%
420 - Staff Travel		-		-		-	-	-	-	0.0%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		-		-	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		2,262		2,315		2,412	2,416	2,416	-	0.0%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		-		-		-	-	-	-	0.0%
495 - Indirect Costs		-		-		-	500,000	-	(500,000)	-100.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		2,262		2,409		2,412	502,416	2,416	(500,000)	-99.5%
Total Expenditures	\$	1,130,994	\$	1,071,230	\$	1,145,746	\$ 1,631,692	\$ 1,149,321	\$ (482,371)	-29.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

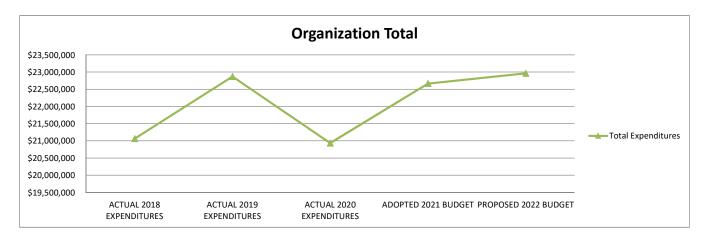
LOCATION: 1080 - Pupil Transportation Admin	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	7.00	7.00	7.00	7.00	7.00	-	0.0%
Clerical	4.00	4.00	4.00	4.00	4.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	_	-	-	0.0%
Total Classified	12.00	12.00	12.00	12.00	12.00	-	0.0%
Total Staffing (FTE)	12.00	12.00	12.00	12.00	12.00	-	0.0%



## STATEMENT OF PROGRAM:

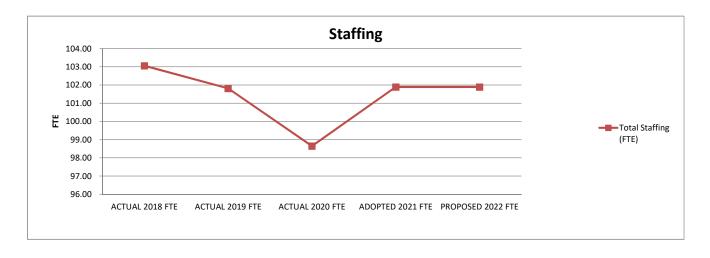
The primary goal for Pupil Transportation – Administration is to provide effective planning and implementation of pupil transportation programs and services to ensure the best and safest operation at the least cost, consistent with local policies as well as State and Federal law.

LOCATION: 1081 - Bus Operations		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE	
	EXI		EXP		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		3,062,623		3,013,610		3,331,460	3,331,074	3,377,697	46,623	1.4%
360 - Employee Benefits		3,544,005		3,445,365		3,710,973	3,903,103	3,902,797	(306)	0.0%
Total Personnel Expenditures		6,606,628		6,458,975		7,042,433	7,234,177	7,280,494	46,317	0.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	70,736	\$	77,308	\$	82,488	\$ 107,750	\$ 119,200	\$ 11,450	10.6%
420 - Staff Travel		4,205		1,655		2,828	6,400	6,350	(50)	-0.8%
425 - Student Travel		(588,581)		(524,159)		(425,112)	(810,000)	(810,000)	-	0.0%
430 - Utility Services		1,998		2,234		2,595	- 1	2,399	2,399	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		14,259,960		14,070,199		12,725,288	15,260,213	15,451,880	191,667	1.3%
445 - Insurance And Bond Premiums		54,975		61,416		102,061	112,267	150,243	37,976	33.8%
450 - Supplies, Materials, And Media		412,104		405,052		300,059	536,639	537,642	1,003	0.2%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		595		750		-	-	650	650	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		2,076,448		876,560	-	-	-	0.0%
540 - Capital Outlay Other Expenses		243,658		240,397		227,867	220,000	223,002	3,002	1.4%
Total Non-personnel Expenditures		14,459,650		16,411,300		13,894,634	15,433,269	15,681,366	248,097	1.6%
Total Expenditures	\$	21,066,278	\$	22,870,275	\$	20,937,067	\$ 22,667,446	\$ 22,961,860	\$ 294,414	1.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

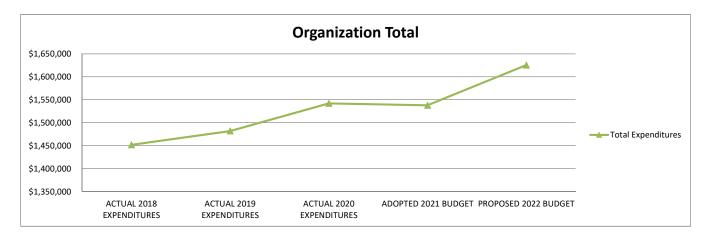
LOCATION: 1081 - Bus Operations	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
1001 - Bus Operations	FTE	FTE	FTE	FTE	FTE	FTE	<u>%</u>
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	3.00	3.00	3.00	3.00	3.00	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.50	0.50	0.50	0.50	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	99.56	98.31	95.15	98.39	98.39	-	0.0%
Total Classified	103.06	101.81	98.65	101.89	101.89	-	0.0%
Total Staffing (FTE)	103.06	101.81	98.65	101.89	101.89	=	0.0%



## STATEMENT OF PROGRAM:

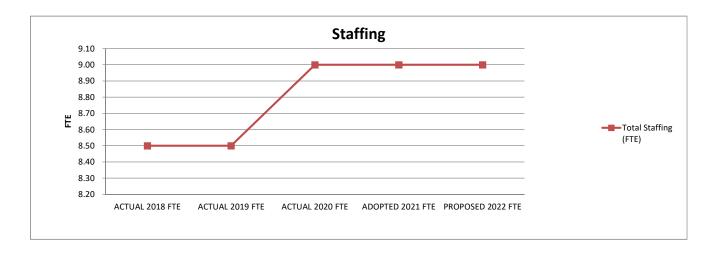
The major goal of Bus Operations is to ensure all students who are eligible are transported to and from school by the safest means possible. Every attempt will be made to achieve this goal in the most efficient and affordable way. The Transportation Department will continue to maintain programs to recruit develop and retain effective staff whose goal will be to provide safe transportation service in a caring environment free from violence.

LOCATION: 1082 - Garage & Bus Maintenance		ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED		
	EXP	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	<b>%</b>
Personnel Expenditures													
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - Non-Certificated Salaries		496,844		469,220		502,317		498,163		527,205		29,042	5.8%
360 - Employee Benefits		397,910		344,060		390,091		461,782		468,239		6,457	1.4%
Total Personnel Expenditures		894,754		813,280		892,408		959,945		995,444		35,499	3.7%
Non-personnel Expenditures													
410 - Professional And Technical	\$	9,936	\$	9,479	\$	10,314	\$	10,095	\$	19,115	\$	9,020	89.4%
420 - Staff Travel		-		-		-		-		-		-	0.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		22,738		23,069		22,836		28,126		55,659		27,533	97.9%
435 - Energy		140,721		135,060		138,804		140,400		165,300		24,900	17.7%
440 - Other Purchased Services		45,616		67,301		71,095		49,400		49,400		-	0.0%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		337,274		432,891		406,252		348,794		339,594		(9,200)	-2.6%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		627		869		350		1,000		1,000		-	0.0%
495 - Indirect Costs		-		-		-		-		-		-	0.0%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		-		-		-		-		-	0.0%
Total Non-personnel Expenditures		556,912		668,669		649,651		577,815		630,068		52,253	9.0%
Total Expenditures	\$	1,451,666	\$	1,481,949	\$	1,542,059	\$	1,537,760	\$	1,625,512	\$	87,752	5.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1082 - Garage & Bus Maintenance	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOS	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	0.50	0.50	-	-	-	-	0.0%
Clerical	1.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	7.00	7.00	8.00	8.00	8.00	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	8.50	8.50	9.00	9.00	9.00	-	0.0%



8.50

8.50

9.00

9.00

9.00

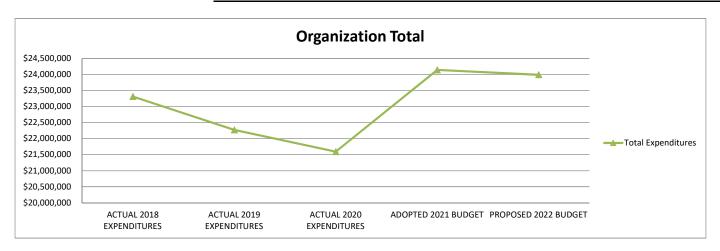
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## STATEMENT OF PROGRAM:

Total Staffing (FTE)

The Garage & Bus Maintenance Department is responsible for the maintenance of all school buses and Transportation Department support vehicles. Vehicle maintenance personnel repair district owned school buses and perform preventative maintenance, maintain vehicle maintenance records, purchase parts and supplies, maintain Transportation Department facility grounds, write specifications for all district vehicles and process accident reports.

STUDENT NUTRITION TOTAL	ACTUAL 2018					ACTUAL 2020	ACTUAL ADOPT 2020 2021			PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED			
	EXF		EXP		EX	PENDITURES		BUDGET		BUDGET	\$	%		
Personnel Expenditures														
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$	(200,000)	\$	(200,000)	\$ -	0.0%		
320 - Non-Certificated Salaries		6,349,685		6,410,241		6,312,380		6,617,004		6,635,886	18,882	0.3%		
360 - Employee Benefits		5,206,931		4,808,743		5,031,054		5,435,049		5,519,670	84,621	1.6%		
Total Personnel Expenditures		11,556,616		11,218,984		11,343,434		11,852,053		11,955,556	103,503	0.9%		
Non-personnel Expenditures														
410 - Professional And Technical	\$	107,581	\$	99,083	\$	104,498	\$	122,908	\$	175,159	\$ 52,251	42.5%		
420 - Staff Travel		18,032		14,658		15,340		32,559		14,257	(18,302)	-56.2%		
425 - Student Travel		-		-		-		-		-	· -	0.0%		
430 - Utility Services		26,249		28,095		36,293		35,411		37,596	2,185	6.2%		
435 - Energy		176,254		160,970		174,881		187,756		188,216	460	0.2%		
440 - Other Purchased Services		132,323		149,440		136,911		197,961		55,805	(142,156)	-71.8%		
445 - Insurance And Bond Premiums		-		-		-		-		-	-	0.0%		
450 - Supplies, Materials, And Media		10,571,281		9,950,020		8,858,226		10,937,066		10,451,279	(485,787)	-4.4%		
480 - Tuition And Stipends		-		-		_		-		-		0.0%		
490 - Other Expenses		85,960		78,749		103,898		137,950		313,714	175,764	127.4%		
495 - Indirect Costs		593,279		447,410		547,209		537,494		676,908	139,414	25.9%		
500 - Capital Outlay		-		-		-		-		-	-	0.0%		
510 - Equipment		-		35,825		167,245		-		-	-	0.0%		
540 - Capital Outlay Other Expenses		44,378		88,086		106,664		100,000		121,104	21,104	21.1%		
Total Non-personnel Expenditures		11,755,337		11,052,336		10,251,165		12,289,105		12,034,038	(255,067)	-2.1%		
Total Expenditures	\$	23,311,953	\$	22,271,320	\$	21,594,599	\$	24,141,158	\$	23,989,594	\$ (151,564)	-0.6%		

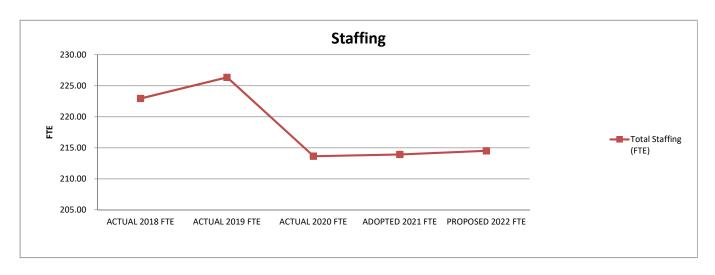


- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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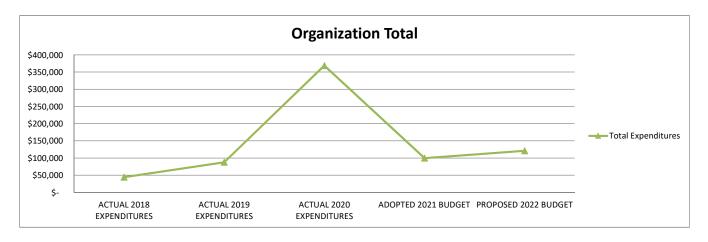
CTUDENT	NIITDITI	ON TOTAL
SIUDENI	NUINII	ONTOTAL

2018 2019 2020 2021 2022	PROPOSED	
	FROFUSED	
FTE FTE FTE FTE	FTE %	

AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	_	-	0.0%
Other Certificated	-	-	-	-	_	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	18.00	20.00	20.00	20.00	20.00	-	0.0%
Clerical	4.00	3.75	3.00	3.00	3.00	-	0.0%
Teachers Assistants	-	-	-	-	_	-	0.0%
Custodial	0.50	0.20	0.20	0.20	0.20	-	0.0%
Maintenance	13.00	13.00	14.00	13.00	14.00	1.00	7.7%
Other Classified	186.44	188.41	175.44	176.72	176.31	(0.41)	-0.2%
Total Classified	222.94	226.36	213.64	213.92	214.51	0.59	0.3%
Total Staffing (FTE)	222.94	226.36	213.64	213.92	214.51	0.59	0.3%



LOCATION: 6099 - Fixed Charges Food Service		CTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022		FY21 ADOPTE PROPO	SED
	<b>EXPE</b>	NDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET		\$	%
Personnel Expenditures												
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ _	\$	_	\$	_	0.0%
320 - Non-Certificated Salaries	•	-	•	-	•	172,657	-		-	•	-	0.0%
360 - Employee Benefits		-		_		49,236	-		-		-	0.0%
Total Personnel Expenditures		-		-		221,893	-		-		-	0.0%
Non-personnel Expenditures												
410 - Professional And Technical	\$	-	\$	-	\$	2,322	\$ -	\$	-	\$	-	0.0%
420 - Staff Travel		-		-		-	-		-		-	0.0%
425 - Student Travel		-		-		-	-		-		-	0.0%
430 - Utility Services		-		-		-	-		-		-	0.0%
435 - Energy		-		-		-	-		-		-	0.0%
440 - Other Purchased Services		-		-		-	-		-		-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-		-	0.0%
450 - Supplies, Materials, And Media		-		-		38,211	-		-		-	0.0%
480 - Tuition And Stipends		-		-		-	-		-		-	0.0%
490 - Other Expenses		-		-		-	-		-		-	0.0%
495 - Indirect Costs		-		-		-	-		-		-	0.0%
500 - Capital Outlay		-		-		-	-		-		-	0.0%
510 - Equipment		-		-		-	-		-		-	0.0%
540 - Capital Outlay Other Expenses		44,378		87,886		106,314	100,000		121,104		21,104	21.1%
Total Non-personnel Expenditures		44,378		87,886		146,847	100,000		121,104		21,104	21.1%
Total Expenditures	\$	44,378	\$	87,886	\$	368,740	\$ 100,000	\$	121,104	\$	21,104	21.1%



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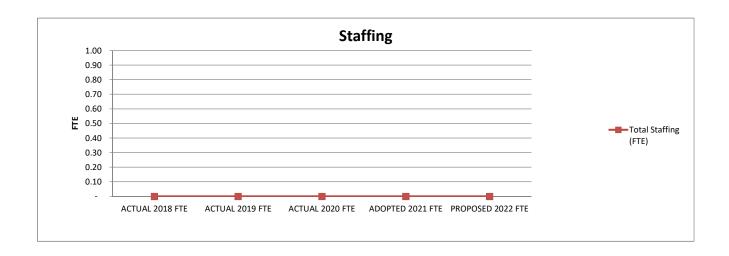
6099 - Fixed Charges Food Service	2018	2019	2020	2021	2022	PROPOSED		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	=	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	
Professional/Technical	=	-	-	-	-	-	0.0%	
Clerical	=	-	-	-	-	-	0.0%	
Teachers Assistants	-	-	-	-	-	-	0.0%	
Custodial	-	-	-	-	-	-	0.0%	

0.0%

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## STATEMENT OF PROGRAM:

LOCATION:

Maintenance

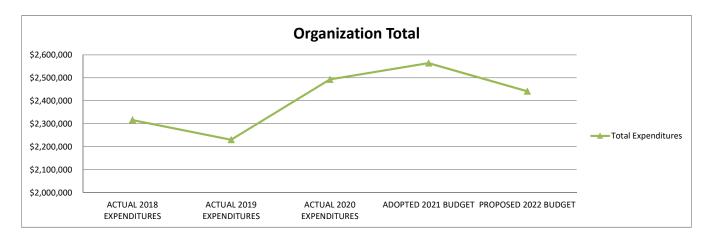
Other Classified

Total Classified

Total Staffing (FTE)

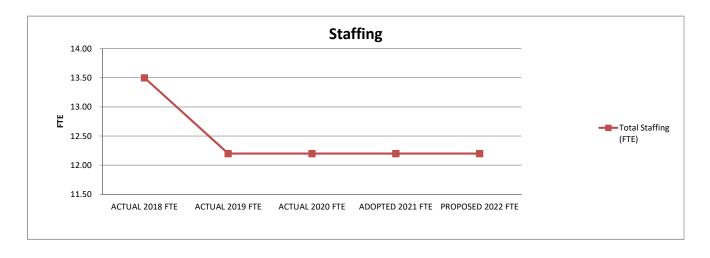
The Non Departmental cost center is used to account for Food Service charges and amounts not specifically provided for in any other cost center.

LOCATION: 6639 - Food Service Administration	1	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020		ADOPTED 2021		PROPOSED 2022		FY21 ADOPTED VS FY22 PROPOSED	
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
Personnel Expenditures													
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$	(200,000)	\$	(200,000)	\$	_	0.0%
320 - Non-Certificated Salaries	•	979,497	•	1,012,144	•	965,587	•	1,089,379		917,812		(171,567)	-15.7%
360 - Employee Benefits		561,699		515,161		511,368		198,523		172,697		(25,826)	-13.0%
Total Personnel Expenditures	-	1,541,196		1,527,305		1,476,955		1,087,902		890,509		(197,393)	-18.1%
Non-personnel Expenditures													
410 - Professional And Technical	\$	85,225	\$	80,694	\$	84,200	\$	95,050	\$	153,757	\$	58,707	61.8%
420 - Staff Travel		11,753		10,104		11,679		19,667		11,996		(7,671)	-39.0%
425 - Student Travel		-		-		-		-		-		-	0.0%
430 - Utility Services		2,990		2,522		36,199		35,048		37,445		2,397	6.8%
435 - Energy		-		-		174,881		187,756		188,216		460	0.2%
440 - Other Purchased Services		7,640		45,440		90,101		191,858		52,045		(139,813)	-72.9%
445 - Insurance And Bond Premiums		-		-		-		-		-		-	0.0%
450 - Supplies, Materials, And Media		72,385		115,184		69,680		377,212		221,000		(156,212)	-41.4%
480 - Tuition And Stipends		-		-		-		-		-		-	0.0%
490 - Other Expenses		1,630		1,060		1,845		32,050		209,564		177,514	553.9%
495 - Indirect Costs		593,279		447,410		547,209		537,494		676,908		139,414	25.9%
500 - Capital Outlay		-		-		-		-		-		-	0.0%
510 - Equipment		-		-		-		-		-		-	0.0%
540 - Capital Outlay Other Expenses		-		200		350		-		-		-	0.0%
Total Non-personnel Expenditures		774,902		702,614		1,016,144		1,476,135		1,550,931		74,796	5.1%
Total Expenditures	\$	2,316,098	\$	2,229,919	\$	2,493,099	\$	2,564,037	\$	2,441,440	\$	(122,597)	-4.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

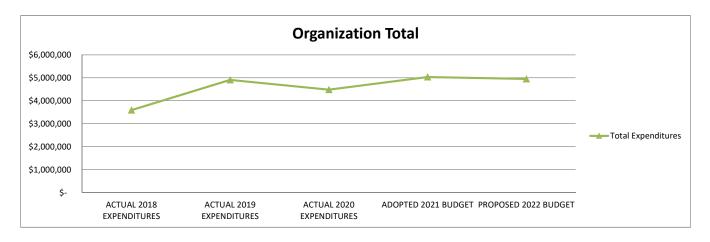
LOCATION: 6639 - Food Service Administration	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED VS FY22 PROPOSED	
	FTE	FTE	FTE	FTE	FTE	FTE	<u>%</u>
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	10.00	10.00	10.00	10.00	10.00	-	0.0%
Clerical	2.00	1.00	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.50	0.20	0.20	0.20	0.20	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	13.50	12.20	12.20	12.20	12.20	-	0.0%
Total Staffing (FTE)	13.50	12.20	12.20	12.20	12.20	-	0.0%



#### STATEMENT OF PROGRAM:

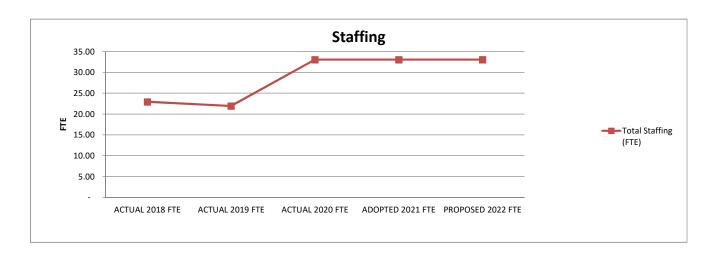
The Food Service Administration is responsible for the planning, organizing, coordination, accountability, regulating, control and evaluation of all Student Nutrition Program functions within the District, i.e., administration, unit operations and delivery. The administrative staff role is to assess the program needs; set measurable goals; maintain advisory groups as appropriate; meet and respond to inquiries from students, staff, parents and the community. The main department goal is to provide proper student nutrition to enhance their overall wellness, to increase their participation, and to provide resources for employees to be creative and to promote good practices.

LOCATION: 6640 - Food Service Center		ACTUAL 2018	A	CTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
ovi v rodu strvite celiter	EXP		EXPE		EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		553,101		1,142,863		1,180,626	1,226,205	1,194,809	(31,396)	-2.6%
360 - Employee Benefits		638,022		1,038,983		1,092,589	1,168,757	1,196,407	27,650	2.4%
Total Personnel Expenditures		1,191,123		2,181,846		2,273,215	2,394,962	2,391,216	(3,746)	-0.2%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,060	\$	513	\$	460	\$ 11,915	\$ 3,497	\$ (8,418)	-70.7%
420 - Staff Travel		60		2,141		2,518	373	313	(60)	-16.1%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		23,259		25,573		-	-	-	-	0.0%
435 - Energy		176,254		160,970		-	-	-	-	0.0%
440 - Other Purchased Services		497		2,293		1,321	1,176	1,285	109	9.3%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		2,197,638		2,531,614		2,203,517	2,621,928	2,549,836	(72,092)	-2.7%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		47		2,117		1,711	2,400	2,400	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		2,398,815		2,725,221		2,209,527	2,637,792	2,557,331	(80,461)	-3.1%
Total Expenditures	\$	3,589,938	\$	4,907,067	\$	4,482,742	\$ 5,032,754	\$ 4,948,547	\$ (84,207)	-1.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

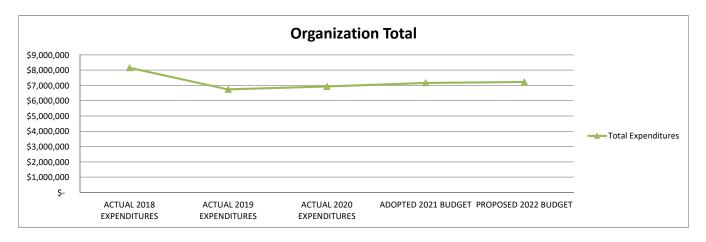
LOCATION: 6640 - Food Service Center	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.00
Tool Service center	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	_	-	-	-	-	0.0%
Principal	-	_	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		_	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	1.00	10.00	10.00	10.00	-	0.0%
Clerical	1.00	-	1.00	1.00	1.00	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	20.94	20.94	22.06	22.06	22.06	-	0.0%
Total Classified	22.94	21.94	33.06	33.06	33.06	-	0.0%
Total Staffing (FTE)	22.94	21.94	33.06	33.06	33.06	-	0.0%



#### STATEMENT OF PROGRAM:

The Food Service Center provides for the purchasing and preparation of raw ingredients and finished products used to serve meals according to Federal guidelines.

LOCATION: 6641 - Elementary Kitchens	A	ACTUAL 2018		ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTE PROPOS	
v	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	_	\$	-	\$ -	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		2,094,863		1,649,774		1,776,165	1,630,860	1,694,276	63,416	3.9%
360 - Employee Benefits		1,917,387		1,415,345		1,550,002	1,849,468	1,860,447	10,979	0.6%
Total Personnel Expenditures		4,012,250		3,065,119		3,326,167	3,480,328	3,554,723	74,395	2.1%
Non-personnel Expenditures										
410 - Professional And Technical	\$	10,080	\$	10,080	\$	9,600	\$ 7,068	\$ 9,344	\$ 2,276	32.2%
420 - Staff Travel		3,975		1,971		1,073	1,641	1,637	(4)	-0.2%
425 - Student Travel		-		_		-	-	-	-	0.0%
430 - Utility Services		-		-		-	58	20	(38)	-65.5%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		-		_		190	-	-	-	0.0%
445 - Insurance And Bond Premiums		-		_		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		4,076,235		3,635,689		3,553,126	3,644,752	3,624,636	(20,116)	-0.6%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		54,302		27,294		45,047	35,500	35,500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses	<u></u>	-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		4,144,592		3,675,034		3,609,036	3,689,019	3,671,137	(17,882)	-0.5%
Total Expenditures	\$	8,156,842	\$	6,740,153	\$	6,935,203	\$ 7,169,347	\$ 7,225,860	\$ 56,513	0.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

75.00

75.00

75.00

ADOPTED

73.41

73.41

73.41

PROPOSED

73.63

73.63

73.63

ACTUAL

ACTUAL

5.00

77.88

82.88

82.88

FY21 ADOPTED VS FY22

0.22

0.22

0.22

0.0%

0.0%

0.0%

 $0.0\% \\ 0.0\%$ 

0.3%

0.3%

0.3%

6641 - Elementary Kitchens	2018	2019	2020	2021	2022	PROPOSI		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%	
Staffing (FTE)								
Certificated								
Director	-	-	-	-	-	-	0.0%	
Principal	-	-	-	-	-	-	0.0%	
Classroom Teacher	-	-	-	-	-	-	0.0%	
Special Service Teacher	-	-	-	-	-	-	0.0%	
Professional/Technical	-	-	-	-	-	-	0.0%	
Other Certificated		-	-	-	-	-	0.0%	
Total Certificated		-	-	-	-	-	0.0%	
Classified								
Director	-	-	-	-	-	-	0.0%	

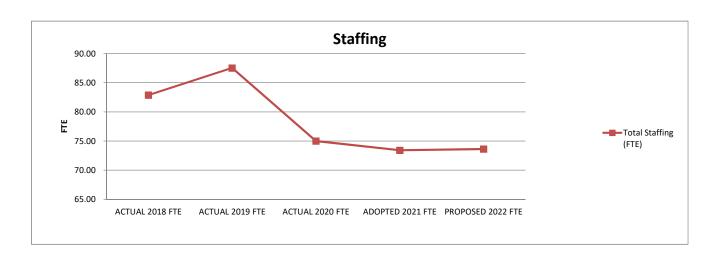
8.00

1.75

77.78

87.53

87.53



#### STATEMENT OF PROGRAM:

LOCATION:

Professional/Technical

Teachers Assistants

Total Classified

Total Staffing (FTE)

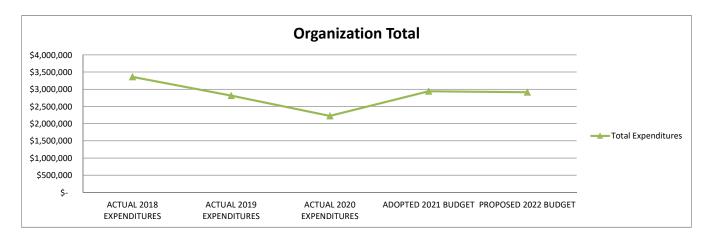
Clerical

Custodial

Maintenance Other Classified

The Elementary Kitchens provide for the proper nutrition for the elementary school children to enhance their overall wellness and ability to learn.

LOCATION: 6642 - Middle School Kitchen	4	ACTUAL 2018		ΓUAL 019	A	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	
	EXP	ENDITURES	EXPEN	DITURES	EXP	ENDITURES	BUDGET	BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ _	\$ -	\$ -	0.0%
320 - Non-Certificated Salaries		880,764		791,859		628,712	743,953	765,412	21,459	2.9%
360 - Employee Benefits		689,706		554,681		541,925	647,986	648,830	844	0.1%
Total Personnel Expenditures		1,570,470		1,346,540		1,170,637	1,391,939	1,414,242	22,303	1.6%
Non-personnel Expenditures										
410 - Professional And Technical	\$	1,600	\$	1,600	\$	1,440	\$ 1,122	\$ 1,454	\$ 332	29.6%
420 - Staff Travel		83		133		-	75	73	(2)	-2.7%
425 - Student Travel		-		-		-	-	-	-	0.0%
430 - Utility Services		-		-		-	-	-	-	0.0%
435 - Energy		-		-		-	-	-	-	0.0%
440 - Other Purchased Services		48,375		37,776		16,050	529	181	(348)	-65.8%
445 - Insurance And Bond Premiums		-		-		-	-	-	-	0.0%
450 - Supplies, Materials, And Media		1,727,433		1,421,082		1,015,582	1,524,996	1,473,377	(51,619)	-3.4%
480 - Tuition And Stipends		-		-		-	-	-	-	0.0%
490 - Other Expenses		10,251		9,399		20,754	25,500	25,500	-	0.0%
495 - Indirect Costs		-		-		-	-	-	-	0.0%
500 - Capital Outlay		-		-		-	-	-	-	0.0%
510 - Equipment		-		-		-	-	-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-	-	-	0.0%
Total Non-personnel Expenditures		1,787,742		1,469,990		1,053,826	1,552,222	1,500,585	(51,637)	-3.3%
Total Expenditures	\$	3,358,212	\$	2,816,530	\$	2,224,463	\$ 2,944,161	\$ 2,914,827	\$ (29,334)	-1.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

33.19

33.19

33.19

**ADOPTED** 

32.75

32.75

32.75

PROPOSED

32.81

32.81

32.81

ACTUAL

ACTUAL

1.00

39.06

40.06

40.06

FY21 ADOPTED VS FY22

0.06

0.06

0.06

0.0%

0.0%

0.0%

 $0.0\% \\ 0.0\%$ 

0.2%

0.2%

0.2%

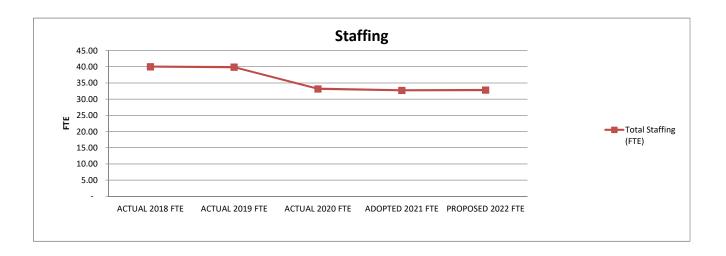
6642 - Middle School Kitchen	2018	2019	2020	2021	2022	PROPOS	ED
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%

1.00

38.88

39.88

39.88



#### STATEMENT OF PROGRAM:

LOCATION:

Professional/Technical

Clerical Teachers Assistants

Custodial

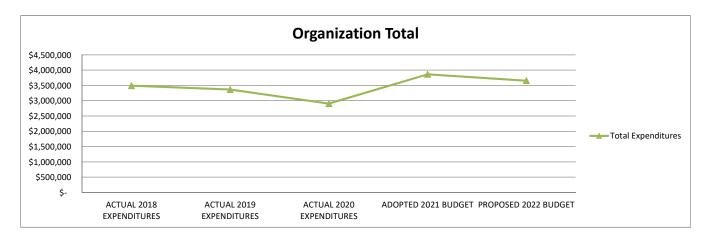
Maintenance Other Classified

Total Classified

Total Staffing (FTE)

The Middle School Kitchens provide for the proper nutrition for the middle school children to enhance their overall wellness and ability to learn.

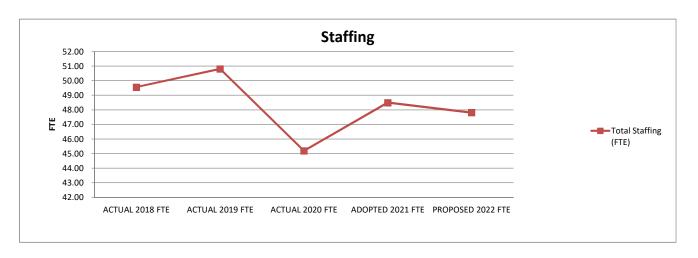
LOCATION: 6643 - High School Kitchen	4	ACTUAL 2018	ACTUA 2019	L	ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOSI	1.15
S	EXP	ENDITURES	EXPENDIT	JRES E	XPENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures										
310 - Certificated Salaries	\$	-	\$	- \$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		1,086,896	1,138	3,281	918,793	1,160,412		1,108,340	(52,072)	-4.5%
360 - Employee Benefits		792,294	750	5,866	742,569	925,422		909,156	(16,266)	-1.8%
Total Personnel Expenditures		1,879,190	1,89	5,147	1,661,362	2,085,834		2,017,496	(68,338)	-3.3%
Non-personnel Expenditures										
410 - Professional And Technical	\$	2,200	\$	,760 \$	1,760	\$ 1,391	\$	1,714	\$ 323	23.2%
420 - Staff Travel		552		309	70	303		238	(65)	-21.5%
425 - Student Travel		-		-	-	-		-	-	0.0%
430 - Utility Services		-		-	-	40		40	-	0.0%
435 - Energy		-		-	-	-		-	-	0.0%
440 - Other Purchased Services		73,233	62	2,065	28,889	114		39	(75)	-65.8%
445 - Insurance And Bond Premiums		-		-	-	-		-	-	0.0%
450 - Supplies, Materials, And Media		1,519,539	1,368	3,529	1,179,204	1,734,083		1,598,177	(135,906)	-7.8%
480 - Tuition And Stipends		-		-	-	-		-	-	0.0%
490 - Other Expenses		19,730	38	3,729	34,340	40,500		40,500	-	0.0%
495 - Indirect Costs		-		-	-	-		-	-	0.0%
500 - Capital Outlay		-		-	-	-		-	-	0.0%
510 - Equipment		-		-	-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-	-	-		-	-	0.0%
Total Non-personnel Expenditures		1,615,254	1,47	,392	1,244,263	1,776,431		1,640,708	(135,723)	-7.6%
Total Expenditures	\$	3,494,444	\$ 3,360	5,539 \$	2,905,625	\$ 3,862,265	\$	3,658,204	\$ (204,061)	-5.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PROPOSED	FY21 ADOPTI	ED VS FY22
6643 - High School Kitchen	2018	2019	2020	2021	2022	PROPO	OSED
	FTE	FTE	FTE	FTE	FTE	FTE	%

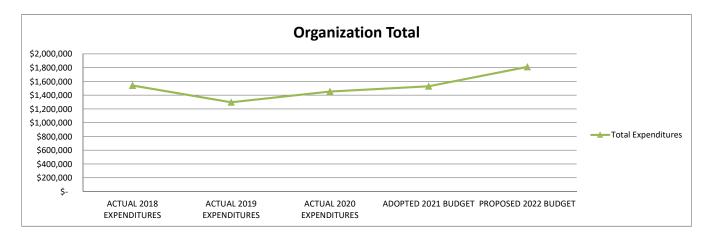
		<u> </u>	·		· ·		
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	-	-	-	_	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	1.00	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	_	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	48.56	50.81	45.19	48.50	47.81	(0.69)	-1.4%
Total Classified	49.56	50.81	45.19	48.50	47.81	(0.69)	-1.4%
Total Staffing (FTE)	49.56	50.81	45.19	48.50	47.81	(0.69)	-1.4%



#### STATEMENT OF PROGRAM:

The High School Kitchens provide for the proper nutrition for the high school children to enhance their overall wellness and ability to learn.

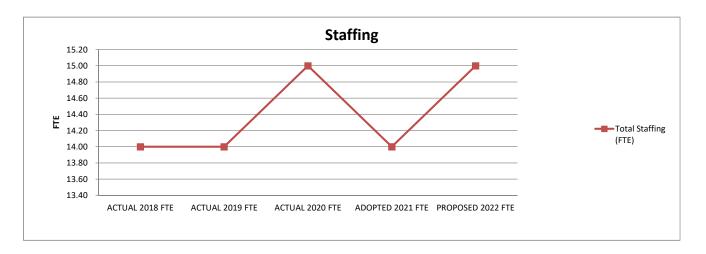
LOCATION: 6644 - Food Service Delivery	A	CTUAL 2018	,	ACTUAL 2019		ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTED PROPOS	
	EXP		EXP		EXI	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		726,024		643,432		645,356	766,195		955,237	189,042	24.7%
360 - Employee Benefits		607,823		526,683		542,038	644,893		732,133	87,240	13.5%
Total Personnel Expenditures		1,333,847		1,170,115		1,187,394	1,411,088		1,687,370	276,282	19.6%
Non-personnel Expenditures											
410 - Professional And Technical	\$	6,668	\$	4,436	\$	4,716	\$ 6,362	\$	5,393	\$ (969)	-15.2%
420 - Staff Travel		1,609		-		-	10,500		-	(10,500)	-100.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		94	265		91	(174)	-65.7%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		2,578		1,866		360	4,284		2,255	(2,029)	-47.4%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		196,003		120,989		107,875	94,342		114,500	20,158	21.4%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		150		201	2,000		250	(1,750)	-87.5%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		152,643	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		206,858		127,441		265,889	117,753		122,489	4,736	4.0%
Total Expenditures	\$	1,540,705	\$	1,297,556	\$	1,453,283	\$ 1,528,841	\$	1,809,859	\$ 281,018	18.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6644 - Food Service Delivery	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTI PROPO	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AMERICA DAM WATER DEPOSITE (ADAD	16.061.15	15.04 6.54	15.466.04	44.005.40	45.000.00	4 000 54	0.50/

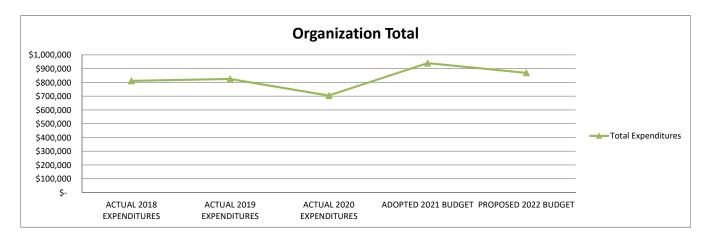
112	112	112	112	112	112	/ •
46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	1.00	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
13.00	13.00	14.00	13.00	14.00	1.00	7.7%
-	-	-	-	-	-	0.0%
14.00	14.00	15.00	14.00	15.00	1.00	7.1%
14.00	14.00	15.00	14.00	15.00	1.00	7.1%
	- - - - - - 1.00 - - 13.00 - 14.00					



#### STATEMENT OF PROGRAM:

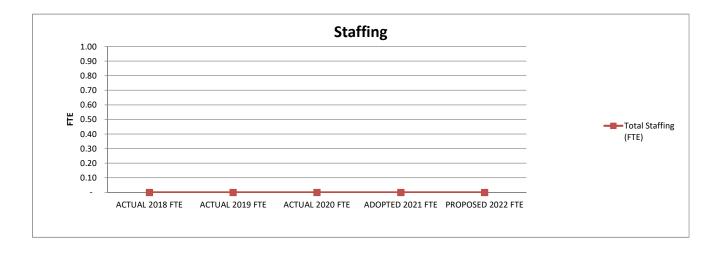
Food Service Delivery role is to receive and store all food (staples, expendables, frozen foods) and supply items purchased into general inventory, make deliveries of these items, plus those received and/or processed at the Food Center, to all District preparation and service units.

LOCATION: 6650 - SN Grants	A	CTUAL 2018		TUAL 019		ACTUAL 2020	ADOPTED 2021	F	PROPOSED 2022	FY21 ADOPTED PROPOSE	100
	EXPE	NDITURES	EXPEN	DITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	-	\$	-	\$	_	\$ _	\$	-	\$ -	0.0%
320 - Non-Certificated Salaries		28,540		31,888		24,484	-		-	-	0.0%
360 - Employee Benefits		-		1,024		1,327	-		-	-	0.0%
Total Personnel Expenditures		28,540		32,912		25,811	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	748	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		-		-		-	-		-	-	0.0%
425 - Student Travel		-		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		782,048		756,933		678,598	939,753		869,753	(70,000)	-7.4%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		35,825		-	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		782,796		792,758		678,598	939,753		869,753	(70,000)	-7.4%
Total Expenditures	\$	811,336	\$	825,670	\$	704,409	\$ 939,753	\$	869,753	\$ (70,000)	-7.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

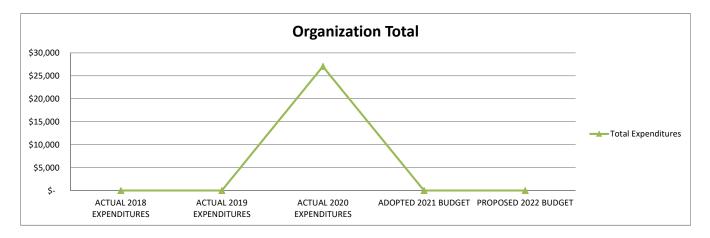
LOCATION: 6650 - SN Grants	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	<b>%</b>
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%
Total Staffing (FTE)		-	-	-	-	-	0.0%



#### STATEMENT OF PROGRAM:

The Student Nutrition grants purpose is to provide for the purchase of healthy and nutritious foods and encourage healthy eating habits. Proper nutrition supports student participation and learning while enhancing overall health and wellness.

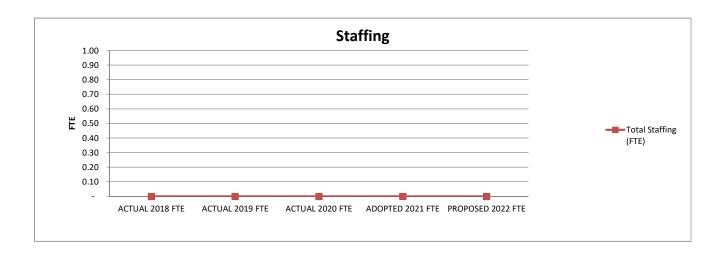
LOCATION: 6659 - Student Nutrition Donations		TUAL 018	A	CTUAL 2019	A	ACTUAL 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTEI PROPOS	ED
	EXPEN	DITURES	EXPE	NDITURES	EXP.	ENDITURES	BUDGET		BUDGET	\$	%
Personnel Expenditures											
310 - Certificated Salaries	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	0.0%
320 - Non-Certificated Salaries		_		-		-	-		-	-	0.0%
360 - Employee Benefits		_		-		-	-		-	-	0.0%
Total Personnel Expenditures		-		-		-	-		-	-	0.0%
Non-personnel Expenditures											
410 - Professional And Technical	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - Staff Travel		_		-		-	-		-	-	0.0%
425 - Student Travel		_		-		-	-		-	-	0.0%
430 - Utility Services		-		-		-	-		-	-	0.0%
435 - Energy		-		-		-	-		-	-	0.0%
440 - Other Purchased Services		-		-		-	-		-	-	0.0%
445 - Insurance And Bond Premiums		-		-		-	-		-	-	0.0%
450 - Supplies, Materials, And Media		-		-		12,433	-		-	-	0.0%
480 - Tuition And Stipends		-		-		-	-		-	-	0.0%
490 - Other Expenses		-		-		-	-		-	-	0.0%
495 - Indirect Costs		-		-		-	-		-	-	0.0%
500 - Capital Outlay		-		-		-	-		-	-	0.0%
510 - Equipment		-		-		14,602	-		-	-	0.0%
540 - Capital Outlay Other Expenses		-		-		-	-		-	-	0.0%
Total Non-personnel Expenditures		-		-		27,035	-		-	-	0.0%
Total Expenditures	\$	-	\$	-	\$	27,035	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6659 - Student Nutrition Donations	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTED PROPOSE	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated		-	-	-	-	-	0.0%
Total Certificated		-	-	-	-	-	0.0%
Classified							
Director	-	_	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Clerical	-	-	-	-	-	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	-	-	-	-	-	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified		-	-	-	-	-	0.0%
Total Classified	-	-	-	-	-	-	0.0%

0.0%



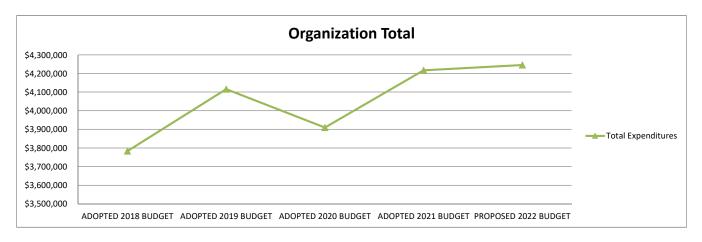
#### STATEMENT OF PROGRAM:

Total Staffing (FTE)

Student Nutrition Donations is used to account for donations from outside entities and payments from other funds for items that aren't reimbursable under the National School Lunch Program.

#### ANCHORAGE SCHOOL DISTRICT 2021-2022 PROPOSED BUDGET CAPITAL PROJECTS FUND

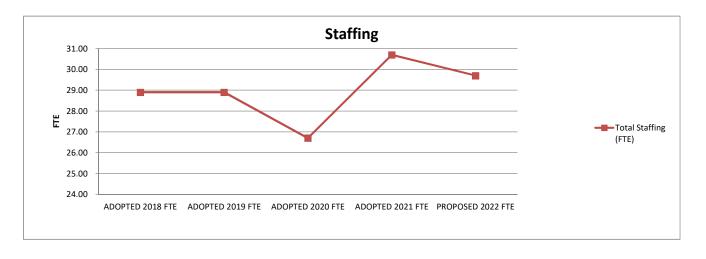
LOCATION: 3010 - Capital Planning & Construction	ADOPTED 2018	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021	]	PROPOSED 2022	FY21 ADOPTE PROPO	100
	BUDGET	BUDGET	BUDGET	BUDGET		BUDGET	\$	%
Personnel Expenditures								
310 - Certificated Salaries	\$ -	\$ -	\$ -	\$ -	\$	_	\$ -	0.0%
320 - Non-Certificated Salaries	2,191,668	2,563,510	2,322,807	2,541,638		2,542,872	1,234	0.0%
360 - Employee Benefits	1,360,827	1,276,634	1,287,321	1,444,075		1,455,716	11,641	0.8%
Total Personnel Expenditures	3,552,495	3,840,144	3,610,128	3,985,713		3,998,588	12,875	0.3%
Non-personnel Expenditures								
410 - Professional And Technical	\$ 35,000	\$ 110,000	\$ 65,000	\$ 65,000	\$	95,000	\$ 30,000	46.2%
420 - Staff Travel	48,000	38,000	38,000	38,000		38,000	-	0.0%
425 - Student Travel	-	-	-	-		-	-	0.0%
430 - Utility Services	12,000	12,000	75,405	12,000		12,300	300	2.5%
435 - Energy	41,500	41,500	46,000	41,700		41,700	-	0.0%
440 - Other Purchased Services	10,000	10,000	10,000	10,000		10,000	-	0.0%
445 - Insurance And Bond Premiums	-	-	-	-		-	-	0.0%
450 - Supplies, Materials, And Media	47,500	47,500	48,000	48,000		33,000	(15,000)	-31.3%
480 - Tuition And Stipends	-	-	-	-		-	-	0.0%
490 - Other Expenses	8,000	8,000	8,000	8,000		8,000	-	0.0%
495 - Indirect Costs	-	-	-	-		-	-	0.0%
500 - Capital Outlay	4,000	4,000	4,000	4,000		4,000	-	0.0%
510 - Equipment	-	-	-	-		-	-	0.0%
540 - Capital Outlay Other Expenses	25,000	5,000	5,000	5,000		5,000	-	0.0%
Total Non-personnel Expenditures	231,000	276,000	299,405	231,700		247,000	15,300	6.6%
Total Expenditures	\$ 3,783,495	\$ 4,116,144	\$ 3,909,533	\$ 4,217,413	\$	4,245,588	\$ 28,175	0.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

#### ANCHORAGE SCHOOL DISTRICT 2021-2022 PROPOSED BUDGET CAPITAL PROJECTS FUND

LOCATION: 3010 - Capital Planning & Construction	ADOPTED 2018	ADOPTED 2019	ADOPTED 2020	ADOPTED 2021	PROPOSED 2022	FY21 ADOPTEI PROPOS	1.15
Capital Flaming & Constitution	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	46,964.45	45,916.51	45,466.01	41,265.49	45,266.00	4,000.51	9.7%
Staffing (FTE)							
Certificated							
Director	-	-	-	-	-	-	0.0%
Principal	-	-	-	-	-	-	0.0%
Classroom Teacher	-	-	-	-	-	-	0.0%
Special Service Teacher	-	-	-	-	-	-	0.0%
Professional/Technical	-	-	-	-	-	-	0.0%
Other Certificated	<del>_</del>	-	-	-	-	-	0.0%
Total Certificated	-	-	-	-	-	-	0.0%
Classified							
Director	1.00	1.00	1.00	1.00	1.00	-	0.0%
Professional/Technical	26.20	26.20	24.00	28.00	27.00	(1.00)	-3.6%
Clerical	1.50	1.50	1.50	1.50	1.50	-	0.0%
Teachers Assistants	-	-	-	-	-	-	0.0%
Custodial	0.20	0.20	0.20	0.20	0.20	-	0.0%
Maintenance	-	-	-	-	-	-	0.0%
Other Classified	-	-	-	-	-	-	0.0%
Total Classified	28.90	28.90	26.70	30.70	29.70	(1.00)	-3.3%
Total Staffing (FTE)	28.90	28.90	26.70	30.70	29.70	(1.00)	-3.3%



#### STATEMENT OF PROGRAM:

The Capital Planning & Construction Department manages planning, design and construction of new and renewal of, existing facilities, according to Board policy and administrative action. The division works with design professionals during design and construction of capital projects and is responsible for assuring designs comply with ASD Educational Specifications and code requirements. The District primarily receives project funds from municipal bonds, grants, and some general funds.

GRANTS SUMMARY BY FUNDING SOURCE		Actual		Actual		Actual		Adopted		Proposed	FY	21 Adopted Propos	d vs. FY22 sed
	F	Y 2017-18	F	Y 2018-2019	FY	Y 2019-2020	F	Y 2020-2021	F	Y 2021-2022		\$	<b>%</b>
LOCAL GRANTS	\$	710,731	\$	581,629	\$	755,240	\$	1,622,255	\$	1,530,550	\$	(91,705)	-5.7%
STATE GRANTS		2,199,723		2,635,044		2,953,913		75,456,900		4,074,101	(71	,382,799)	-94.6%
FEDERAL GRANTS		44,984,412		46,153,514		42,365,661		53,820,845		107,014,740	53	,193,895	98.8%
TOTAL	\$	47,894,866	\$	49,370,187	\$	46,074,814	\$	130,900,000	\$	112,619,391	\$ (18	,280,609)	-14.0%

### Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from the total

#### LOCAL/STATE/FEDERAL GRANTS FUND

GRANT/PROJECT	C.A	LARIES		MPLOYEE ENEFITS		JRCHASED SERVICES		JPPLIES & ATERIALS	CAPITAL OUTLAY	OTHER	TOTAL
GRANI/PROJECT	SA	LAKIES	D	LINEFILS	1	SERVICES	IVI	ATERIALS	OUILAY	OTHER	TOTAL
LOCAL:											
ANCHORAGE SCHOOLS FOUNDATION	\$	-	\$	-	\$	15,000	\$	-	\$ -	\$ -	\$ 15,000
CARRS SAFEWAY ALASKA EDUCATION GRANT		1,900		290		11,110		38,700	3,000	-	55,000
DONORS CHOOSE		-		-		-		175,000	25,000	-	200,000
MIGRANT EDUCATION LITERACY		-		-		3,176		56,824	-	-	60,000
NEA COVID RESPONSE		-		-		-		3,900	1,100	-	5,000
NOVO FOUNDATION		12,500		1,427		130,531		5,542	-	-	150,000
OTHER LOCAL GRANTS		-		-		12,700		15,350	17,500	-	45,550
CONTINGENCY - LOCAL		-		-		1,000,000		-	-	-	1,000,000
TOTAL LOCAL	\$	14,400	\$	1,717	\$	1,172,517	\$	295,316	\$ 46,600	\$ -	\$ 1,530,550
STATE:											
ALASKA STATE COUNCIL FOR THE ARTS	\$	1,000	\$	89	\$	2,173	\$	-	\$ -	-	\$ 3,262
CHRONIC DISEASE PREVENTION PARTNERS		16,100		2,450		12,647		18,803	-	-	50,000
EDUCATIONAL INTERPRETERS GRANT ASDHH		21,188		8,690		34,982		140	-	-	65,000
ECHO PROJECT- ALASKA EDUCATION NETWORK		168,123		78,204		51,482		2,191	-	-	300,000
MIGRANT ED PARENT ADVISORY COUNCIL		-		-		5,000		-	-	-	5,000
PROVIDENCE HEIGHTS		92,727		39,033		7,676		4,114	1,450	-	145,000
SUICIDE PREVENTION		6,000		1,383		16,636		3,109	-	-	27,128
YOUTH IN DETENTION MYC		217,160		86,514		45,635		27,056	5,000	-	381,365
YOUTH IN DETENTION NEW PATH		44,500		6,775		21,154		20,917	4,000	-	97,346
CONTIGENCY - STATE		-		-		1,500,000		1,500,000	-	-	3,000,000
TOTAL STATE	\$	566,798	\$	223,138	\$	1,697,385	\$	1,576,330	\$ 10,450	\$ -	\$ 4,074,101
FEDERAL:											
ALASKA COMMUNITY CENTERS LEARNING	\$	759,319	\$	461,125	\$	228,483	\$	38,057	\$ -	\$ -	\$ 1,486,984
ALASKA FAMILY DIRECTORY		14,751		10,117		3,235		897	-	-	29,000
ALASKA SCHOOL DEAF & HARD OF HEARING (FED)		207,477		89,927		70,388		8,013	11,195	-	387,000
CARL PERKINS SECONDARY		148,500		22,609		9,565		-	-	-	180,674
CARL PERKINS SECONDARY		66,800		10,171		53,375		66,000	-	-	196,346
CARL PERKINS SECONDARY		215,012		71,507		81,781		-	-	-	368,300
CARL PERKINS SECONDARY		139,331		31,382		19,679			-	-	190,392
CARL PERKINS SECONDARY		90,798		34,163		95,624		92,152	20,167	-	332,904
MCKINNEY-VENTO		27,890		4,246		22,864		5,000	-	-	60,000
MCLAUGHLIN SIP		20,774		3,162		1,338		2.500	-	-	25,274
NATIONAL PARK SERVICE CENTENNIAL INIATIVE NEW PATH SIP		10 552		_		26,321 1,338		2,500	-	-	28,821
PRESCHOOL DISABLED		18,553 228,964		2,825		1,338		2,558	-	-	25,274 351,941
PROJECT YUGTAN UIVENGQEIRIAPUT		176,359		104,345 87,831		73,948		5,800	33,085	-	377,023
SERVICE HIGH SCHOOL LITERACY PROJECT		109,396		60,269		73,948 82,442		25,979	33,083	-	278,086
STAR TALK CHINESE SCENIC PARK		55,089		7,775		12,173		11,330	-	-	86,367
STAR TALK CHINESE SCENIC FARK STAR TALK SUMMER CHINESE LANGUAGE CAMP		47,094		7,773		22,835		9,773	_	-	86,926
TITLE 1 - 21ST CENTURY		442,085		188,709		-		-,,,,,	-		630,794
TITLE 1 - ADMINISTRATION		2,234,496		925,814		900,741		7,000	7,000	-	4,075,051

#### LOCAL/STATE/FEDERAL GRANTS FUND

		EMPLOYEE	PURCHASED	SUPPLIES &	CAPITAL		
GRANT/PROJECT	SALARIES	BENEFITS	SERVICES	MATERIALS	OUTLAY	OTHER	TOTAL
FEDERAL CONTINUED							-
TITLE 1 - ABBOTT LOOP	\$ 83,063	\$ 35,738	\$ 11,540	\$ 23,703	\$ 6,134	\$ -	\$ 160,178
TITLE 1 - AIRPORT HEIGHTS	157,716	49,776	-	10,868	-	_	218,360
TITLE 1 - ALASKA NATIVE	135,031	71,827	_	27,427	28,425	_	262,710
TITLE 1 - BARTLETT	261,765	125,997	65,500	54,072	69,119	_	576,453
TITLE 1 - BEGICH	255,195	188,166	5,200	12,441	11,725	_	472,727
TITLE 1 - BENNY BENSON	106,104	56,688	18,764	15,877	10,000	_	207,433
TITLE 1 - CENTRAL	141,839	17,701	10,000	4,438	52,055	_	226,033
TITLE 1 - CHESTER VALLEY	76,000	6,737	120	22,120	46,948	_	151,925
TITLE 1 - CHILD IN TRANSITION (CIT)	555,161	339,365	54,740	2,547	-	_	951,813
TITLE 1 - CLARK	227,363	89,897	98,928	98,804	70,000	_	584,992
TITLE 1 - CREEKSIDE	177,272	96,854	1,000	1,836	6,912	_	283,874
TITLE 1 - EAST	501,741	237,457	52,085	22,360	42,100	_	855,743
TITLE 1 - FAIRVIEW	154,757	66,447	11,500	21,036	30,000	_	283,740
TITLE 1 - KLATT	97,857	37,135	3,490	6,655	48,631	_	193,768
TITLE 1 - LAKE HOOD	87,170	35,963	1,125	5,465	21,000	_	150,723
TITLE 1 - LAKE OTIS	148,374	55,181	8,800	3,289	1,200	_	216,844
TITLE 1 - MT. VIEW	111,176	50,636	9,371	30,018	28,628	_	229,829
TITLE 1 - MULDOON	132,679	17,629	12,200	17,500	86,365	_	266,373
TITLE 1 - NORTH STAR	160,820	44,097	2,000	34,708	20,744	_	262,369
TITLE 1 - NORTHWOOD ABC	58,287	20,163	-	46,219	41,405	_	166,074
TITLE 1 - NUNAKA VALLEY	67,100	23,351	5,300	13,000	10,000	_	118,751
TITLE 1 - NCLB FAMILY ENGAGEMENT	62,633	12,079	41,187	58,668	2,404	_	176,971
TITLE 1 PROFESSIONAL DEVELOPMENT	710,576	364,036	86,112	336	1,500	_	1,162,559
TITLE 1 - PTARMIGAN	114,505	49,909	875	17,500	51,020	_	233,809
TITLE 1- RUSSIAN JACK	112,923	57,390	2,455	15,500	30,000	_	218,268
TITLE 1 - SPRING HILL	102,511	35,187	3,500	19,274	23,500	_	183,972
TITLE 1 - TAKU	129,550	53,662	200	2,500	5,000	_	190,912
TITLE 1 - WILLIAM TYSON	115,376	67,452	8,830	29,156	30,131	_	250,945
TITLE 1 - WILLIWAW	152,170	134,918	-	2,500	-	_	289,588
TITLE 1 - WILLOW CREST	130,212	74,313	11,200	20,000	12,000	_	247,725
TITLE 1 - WONDER PARK	113,535	65,524	1,285	63,312	22,294	_	265,950
TITLE 1 D - N & D - MYC	23,500	3,578	13,445	-	-	_	40,523
TITLE 1 D - N & D - NEW PATH	41,915	22,664	7,850	15,190	4,000	-	91,619
TITLE 1 D - N & D - MYC SUBPART 2	122,765	58,946	12,505	42,000	-	-	236,216
TITLE II A - CONSOLIDATED ADMIN POOL	2,522,340	1,610,797	939,899	577,000	300,000	-	5,950,036
TITLE II A - PROFESSIONAL LEARNING DEPARTMENT	2,051,903	864,657	231,762	30,000	-	-	3,178,322
TITLE III - ENGLISH LANGUAGE ACQUISITION	343,616	53,877	217,182	13,460	_	-	628,135
TITLE IV A CAPTURING KIDS HEARTS	430,000	63,557	257,714	150,000	_	-	901,271
TITLE VI-B, PART B, IDEA	6,787,089	4,956,938	850,531	98,995	9,950	_	12,703,503
TITLE VII - INDIAN EDUCATION	1,486,346	1,244,309	202,987	22,827	-	-	2,956,468
ESSER II	19,703,265	8,223,210	20,640,605	111,000	1,392,000	-	50,070,079
CONTIGENCY - FEDERAL	-	-	6,809,600	4,190,400	-	-	11,000,000
TOTAL FEDERAL	\$ 43,955,888	\$ 21,807,009			\$ 2,586,637	s -	\$ 107,014,740
TOTAL GRANTS	\$ 44,537,086	\$ 22,031,864	\$ 35,306,051	\$ 8,100,706	\$ 2,643,687	s -	\$ 112,619,391

# LOCAL / STATE / FEDERAL PROJECTS FTE BY OBJECT DESCRIPTION AND CODES

	Certificated											Class	ified			
	Program	Other				Elementary	Secondary	Special		Program	Other	Technical		Teacher	Safety-	Total FTE
	Director	Prof	Nurses	Coordinators			Teachers	Service	Counselors	Director	Prof	Classified		Assistant	Security	
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
DISCRETIONARY GRANTS																
ALASKA COMMUNITY CENTERS LEARNING	-	-	-	-	-	-	-	-	-	-	-	8.50	1.00	-	-	9.50
ALASKA FAMILY DIRECTORY	-	-	-	-	-	-	-	-	-	-	0.25	-	-	-	-	0.25
ECHO PROJECT - ALASKA EDUCATION NETWORK	-	-	-	-	-	-	-	-	-	-	1.00	1.00	-	-	-	2.00
EDUCATIONAL INTERPRETERS	-	-	-	-	-	-	-	-	-	-	0.20	-	-	-	-	0.20
PROJECT YUGTAN UIVENQEIRIAPUT		-	-	-	-	2.18	-	-	-		-	-	-	-	-	2.18
TOTAL FTE IN DISCRETIONARY GRANTS	-	-	-	-	-	2.18	-	-	-	-	1.45	9.50	1.00	-	-	14.13
ENTITLEMENT GRANTS																
ALASKA SCHOOL DEAF & HARD OF HEARING STATE	1.00	-	-	-	-	-	-	-	-	-	0.80	-	-	-	-	1.80
ESSER II	-	-	-	-	-	145.50	89.80	-	-	-	_	16.00	-	-	-	251.30
CARL PERKINS	-	2.00	-	-	-	-	0.50	-	-	-	-	-	-	-	-	2.50
PRESCHOOL DISABLED	0.50	_	_	_	_	_	-	1.00	_	_	_	_	1.00	_	_	2.50
PROVIDENCE HEIGHTS	-	_	_	_	_	_	_	1.00	_	_	_	_	_	0.50	_	1.50
TITLE 1 - 21ST CENTURY	_	_	_	_	_	_	_	_	_	_	_	10.00	_	_	_	10.00
TITLE 1 - ABBOTT LOOP	_	_	_	_	_	1.00	_	_	_	_	_	_	_	_	_	1.00
TITLE 1 - ADMINISTRATION	_	1.00	_	_	_	25.30	1.00	_	_	_	_	_	1.00	_	_	28.30
TITLE 1- AIRPORT HEIGHTS	_	_	_	_	_	1.30	_	_	1.00	_	_	1.00	_	_	_	3.30
TITLE 1 - AK NATIVE	_	_	_	_	_	_	_	_	1.00	_	_	1.00	_	1.25	_	3.25
TITLE 1 - BARTLETT	_	_	_	_	_	_	2.60	_	_	_	_	_	1.00	_	_	3.60
TITLE 1- BEGICH	_	_	_	_	_	_	1.00	_	_	_	_	_	_	_	5.00	6.00
TITLE 1 - BENNY BENSON	_	_	_	_	_	_	0.49	_	_	_	_	1.00	_	_	_	1.49
TITLE 1 - CENTRAL	_	_	_	_	_	_	0.25	_	_	_	_	-	_	_	_	0.25
TITLE 1 - CLARK	_	_	_	_	_	_	2.50	_	_	_	_	_	_	_	_	2.50
TITLE 1 - CREEKSIDE PARK	_	_	_	_	1.00	_	-	_	_	_	_	_	_	_	_	1.00
TITLE 1 - EAST	_	_	_	_	-	_	5.00	_	1.00	_	_	_	_	_	1.00	7.00
TITLE 1 - FAIRVIEW	_	_	_	_	1.00	1.00	-	_	-	_	_	_	_	_	-	2.00
TITLE 1 - KLATT	_	_	_	_	1.00	-	_	_	_	_	_	_	_	_	_	1.00
TITLE 1 - LAKE OTIS	_	_	_	_	-	1.00	_	_	0.50	_	_	_	_	_	_	1.50
TITLE 1 - LAKE HOOD	_	_	_	_	_	1.00	_	_	-	_	_	_	_	_	_	1.00
TITLE 1 - MT. VIEW	_		_	_		1.00			0.50	_			_			1.50
TITLE 1 - MULDOON	_		_	_		-			0.50	_			_			0.50
TITLE 1 - NORTH STAR	_		_	_		1.00			-	_			_			1.00
TITLE 1 - NORTHWOOD	_		_	_		-			0.50	_			_	_		0.50
TITLE 1 - NUNAKA VALLEY	_		_	_		_			0.50	_			_	0.69		1.19
TITLE 1 - PTARMIGAN	_		_	_		1.00		_	-	_			_	1.31		2.31
TITLE 1 - RUSSIAN JACK	_	_	_	_	_	-	_	0.30	0.17	_	_	1.00	_	1.51		1.47
TITLE 1 - SPRING HILL	_	_	_	_	1.00	_	_	- 0.50	-	_	_	-	_	_		1.00
TITLE 1 - TAKU	_		_	_	-	1.00			_	_		1.88	_	_	_	2.88
TITLE 1 - VILLIAM TYSON			_		_	1.00		_		_		1.00	-	0.63		2.63
TITLE 1 - WILLIWAW	-	-	-	-	-	1.30	-	-	-	-	-	1.00	-	3.63		4.93
TITLE 1 - WILLIWAW TITLE 1 - WILLOWCREST	-	_		-	-	0.49	-	-	-	-	_	1.75	-	-		2.24
TITLE 1 - WILLOWCREST TITLE 1 - WONDER PARK	-	-	-	-	-	1.00	-	-	-	-	-	0.88	-	-	-	1.88
TITLE 1 - WONDER PARK TITLE 1 A - CHILD IN TRANSITION	-	-	-	-	-	1.00	1.00	-	-	-	1.00	5.00	1.00	1.00	-	9.00
TITLE 1 C - MIGRANT EDUCATION	-	-	-	-	-	2.00	1.00	-	-	-	1.00	33.00	4.00	1.63	-	41.63
TITLE 1 C - MIGRANT EDUCATION TITLE 1 D - N & D - NEW PATH	-	-	-	-	-	2.00	1.00	-	-	-	0.50	33.00	4.00	1.03	-	0.50
IIILE I D - N & D - NEW PAIR	-	-	-	-	-	-	-	-	-	-	0.30	-	-	-	-	0.50

## LOCAL / STATE / FEDERAL PROJECTS FTE BY OBJECT DESCRIPTION AND CODES

					Certificate	d						Class	ified			
	Program Director	Other Prof	Nurses	Coordinators	Principals	Elementary Teachers	Secondary Teachers	Special Service		Program Director		Technical Classified		Teacher Assistant		Total FTE
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
ENTITLEMENT GRANTS CONT.	,															
Title I D - N & D, PART D-MCLAUGHLIN	-	-	-	-	-	-	1.00	-	-	-	0.50	-	-	-	-	1.50
TITLE II A - CONSOLIDATED ADMIN POOL	1.25	1.00	-	-	-	0	-	-	-	1.00	2.00	1.00	-	-	-	6.25
Title II A -NCLB SUPPORT	-	1.00	-	-	-	26.00	-	-	-	-	-	-	-	-	-	27.00
TITLE III - ENGLISH LANGUAGE ACQUISITION	-	-	-	-	-	-	-	-	-	-	-	-	-	1.00	-	1.00
TITLE VI-B, PART B, IDEA	-	4.00	-	3.00	-	-	-	30.99	-	-	5.06	16.00	18.13	59.25	-	136.43
TITLE VII - INDIDAN EDUCATION	0.25	-	-	-	-	-	1.00	-	-	-	1.00	13.00	1.75	16.63	-	33.63
YOUTH IN DENTENTION- MYC	-	-	-	-	-	-	1.20	-	-		0.80	-	-	-	-	2.00
TOTAL FTE POSITION IN ENTITLEMENT GRANTS	3.00	9.00	-	3.00	4.00	211.89	108.34	33.29	5.67	1.00	11.66	103.50	27.88	87.50	6.00	615.73
Grand Total FTE in Discretionary and Entitlement Grants	3.00	9.00	-	3.00	4.00	214.07	108.34	33.29	5.67	1.00	13.11	113.00	28.88	87.50	6.00	629.86

These are grant application FTE projections for FY 2021-2022

Discretionary Grants: Grants that are awarded on the basis of a competitive process. Entitlement Grants: Grants that are awarded on basis of legally defined formula.

	Program	Other				Elementary	Secondary	Special		Program	Other	Technical		Teacher	Safety-	Total FTE
	Director	Prof	Nurses	Coordinators	Principals	Teachers	Teachers	Service	Counselors	Director	Prof	Classified	Clerical	Assistant	Security	
Grand Total Budget FTE by Year	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	all codes
FISCAL YEAR 2017-2018	1.00	7.68	0.50	3.00	_	57.61	23.10	37.18	8.40	1.00	24.69	62.44	42.94	117.41	_	386.95
FISCAL YEAR 2018-2019	2.00	8.80	1.50		-	96.99	21.30	32.79	8.00	1.75	23.97	73.71	45.11	111.13	1.00	431.05
FISCAL YEAR 2019-2020	2.80	6.00	-	2.00	3.10	592.49	267.30	32.99	5.00	0.50	18.96	62.38	40.70	221.13	6.00	1,261.35
FISCAL YEAR 2020-2021	3.00	5.00	-	3.00	3.50	473.73	249.85	33.99	6.17	-	14.81	89.93	30.68	116.58	5.00	1,035.24
FISCAL YEAR 2021-2022	3.00	9.00	-	3.00	4.00	214.07	108.34	33.29	5.67	1.00	13.11	113.00	28.88	87.50	6.00	629.86

#### **Functions**

<u>FUNCTION</u> is used to group within a fund the different broad classifications of financial activities or services performed; for example, Instruction is function 100, a broad group of activities and services performed. Functions provide for the reporting of financial information in a manner, that is useful to school boards, superintendents, the Department of Education and Early Development, the Legislature and in some instances provides for the accumulation of expenditures in such a manner as to show compliance with law or regulation.

For school districts that wish to accumulate financial information in greater detail than the required function level many required functions are further subdivided into optional functions. Optional functions provide for the grouping of activities or services in further detail; for example, Instruction 100 is a required function but could be further broken out into the optional function Correspondence Instruction 120. The optional functions are components of the required functions and if optional functions are used, then they should be aggregated and reported at the required function level. When establishing coding for required functions the explanations and detail provided in the optional functions should be considered.

- 100 INSTRUCTION - Instruction includes the educational activities directly involving the interaction between teachers and students. Instruction may be provided in the school classroom, in another location such as a home or hospital, or in other learning situations such as student curricular field trips. It may also be provided through some other approved medium such as televisions, radio, computer, multimedia, telephone, or correspondence. Technology that is used by students in the classroom or that has a student instruction focus should be coded here. Included here are the certificated classroom teachers or other certificated personnel who are performing as classroom teacher and classroom aides or classroom assistants who directly assist in the instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools or other locations for instructional purposes. Inservice teacher training, conferences and workshops that are for the benefit of teachers for staff development are not included here but in Support Services - Instruction, function 350. (Required)
- BILINGUAL/BICULTURAL INSTRUCTION Bilingual and bicultural instruction includes the educational activities directly involving the interaction between teachers and students of limited English-speaking ability. Included here are the certificated bilingual and bicultural classroom teachers or other certificated personnel who are performing as the bilingual and bicultural classroom teacher and classroom aides or classroom assistants who directly assist in the bilingual and bicultural instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for bilingual and bicultural instructional purposes. Specific inservice teacher training, conferences and workshops for bilingual and bicultural staff development are also included here. (Optional)

- GIFTED/TALENTED INSTRUCTION Gifted and talented instruction includes the educational activities directly involving the interaction between teachers and students who exhibit outstanding intellect, ability, or creative talent. Included here are the certificated gifted and talented classroom teachers or other certificated personnel who are performing as the gifted and talented classroom teacher and classroom aides or classroom assistants who directly assist in the gifted and talented instructional process. Examples of the types of expenditures included are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for gifted and talented instructional purposes. (Optional)
- 140 <u>CORRESPONDENCE STUDY INSTRUCTION</u> Correspondence study instruction includes the educational activities directly involving the interaction between teachers and students when the primary medium of instruction is communication between the instructor at one physical location and the student at another physical location when the student does not attend a designated school on a regular basis. Included here are the certificated correspondence study teachers or other certificated personnel who are performing as the correspondence study teacher and classroom aides or classroom assistants who directly assist in the correspondence study instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, telephone, internet, courses and postage, and travel to visit correspondence students for instructional purposes. (Optional)
- VOCATIONAL EDUCATION INSTRUCTION Vocational education instruction includes the educational activities directly involving the interaction between teachers and students in state approved vocational education classes. Included here are the certificated vocational education teachers or other certificated personnel who are performing as the vocational educational teacher and classroom aides or classroom assistants who directly assist in the vocational education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the teaching process and travel between schools and other locations for vocational instructional purposes. (Optional)
- 200 SPECIAL EDUCATION INSTRUCTION Special education instruction includes the educational activities directly involving the interaction between teachers and special education students in the classroom or other facility. Included here are the costs of instruction for the student who deviates from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here are the certificated special education teachers or other certificated personnel who are performing as the special education teacher and classroom aides or classroom assistants who directly assist in the special education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the

teaching process, and travel between schools and other locations for special education instructional purposes. Included are specific inservice teacher training, conferences or workshops for the special education teacher's staff development. General instructional inservice attended by special education teachers is <u>not</u> included here but in Support Services - Instruction, function 350. (**Required**)

- SPECIAL EDUCATION SUPPORT SERVICES STUDENTS Special education support services students includes educational activities designed to assess and improve the well being of special education students. Special education students are those who deviate from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here is the special education director/coordinator/manager. Also included are the costs of such activities as special education guidance, health services, social work, psychological services, speech pathology services, audiology services, and physical therapy services provided to students as the result of an Individualized Education Program (IEP). Examples of the types of expenditures to include are salaries, employee benefits, instructional support supplies and equipment, equipment repair directly used in special education support services, and travel when assisting students through special education support services-students activities. (Required)
- 300 <u>SUPPORT SERVICES STUDENTS</u> Support services students includes activities designed to assess and improve the well being and health of students and to supplement the instruction process. Included here are guidance services, health services, attendance and social work services and boarding home costs. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services for specialists involved in support services students, supplies and equipment and equipment repair directly used in support services students, and travel when assisting students through support services-students activities. (**Required**)
- BOARDING HOMES Boarding homes includes the expenditures for providing food and shelter for students who must live on or near the school grounds. "Child care" programs not directly involved with the instructional programs are **not** included here but in Community Services, function 780. Boarding home costs related to special education and short-term vocational education are **not** included here but in their respective functions. (Optional)
- 310 <u>ATTENDANCE AND SOCIAL WORK</u> Attendance and social work activities includes those activities designed to improve student attendance and that attempt to prevent or solve student problems involving the home, the school, and the community.

Attendance services consist of such activities as early identification of patterns of absence, promotion of pupils' and parents' positive attitudes toward attendance, analysis of causes of absences, and enforcement of compulsory attendance laws. Included here are the

personnel with applicable training who are directly assigned to social work and attendance. The time spent on attendance recording and reporting on a district wide basis is charged to District Administration Support Services, function 550. Secretarial or other general duties should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)

- 320 <u>GUIDANCE SERVICES</u> Guidance services include those activities designed to help students assess and understand their abilities, aptitudes, interests, environmental factors and educational needs; assist students in increasing their understanding of educational and career opportunities; and aid students in the formulation of realistic goals. Included here are personnel with specialized training and who are directly assigned to guidance services. Secretarial or other general activities should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)
- 330 <u>HEALTH SERVICES</u> Health services include those activities that pertain to physical and mental health student services, that are not direct instruction or classified under a special education function. Health services includes psychological services; medical, dental and nursing services; speech and audiology services, and pupil testing and assessment costs when related to health services. Included here are personnel with specialized training and who are directly assigned to health services. Secretarial or other general activities should be recorded in their respective functions. (Optional)
- 350 <u>SUPPORT SERVICES INSTRUCTION</u> Support services instruction includes those activities that assist instructional staff with the content and process of providing learning experiences for students. Included are improvement of instructional services (curriculum development and techniques of instruction), library services, and inservice training. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs and librarians and library aides. Also included here are general teacher inservice expenditures whether provided for by the director/coordinator/manager of curriculum, by outside professional consultants or through conference attendance. Examples of the types of expenditures to include are salaries, employee benefits, supplies, inservice and curriculum development materials, travel, and conference fees. See function 360, Instructional-Related Technology, for all E-Rate eligible expenditures. (Required)
- 351 <u>IMPROVEMENT OF INSTRUCTIONAL SERVICES</u> Improvement of instructional services includes activities that assist instructional staff in planning, developing and evaluating the process of providing instruction to students. These activities include curriculum development performed by director/coordinator/managers of instructional programs, or other specifically related purchased professional services. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs. Activities of directing and managing a school should not be recorded here but in school administration or in other applicable function.

General overall management of district activities should <u>not</u> be recorded here but in district administration or in other applicable function. Examples of the types of expenditures to include are salaries, employee benefits, supplies, and travel when related to improvement of instructional services. (Inservice expenditures are recorded in function 354.) (Optional)

- LIBRARY SERVICES Library service includes activities of organizing and maintaining libraries. This includes selecting, acquiring, preparing, cataloging and circulating books and other materials. Also included here are the costs of librarians and library aides. Examples of the types of expenditures to include are salaries, employee benefits, supplies, travel when related to library service and purchase of library materials. Textbooks are <u>not</u> included here but in Instruction, function 100. (Optional)
- 354 <u>INSERVICE</u> Inservice includes activities that contribute to the professional growth and competence of members of the <u>instructional staff</u>. Included here are expenditures for teacher training, conferences, workshops, staff development, and membership in staff development networks. Examples of the types of expenditures to include are conference fees and related travel; expenditures for curriculum development materials when related to inservice training; and other inservice expenditures, whether the training is provided through a director/coordinator/manager of curriculum, a professional consultant, or through conference attendance. (Optional)
- INSTRUCTIONAL-RELATED TECHNOLOGY This function category encompasses all technology activities and services for the purpose of supporting instruction. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology personnel; systems planning and analysis; systems application development; systems operations; network support services; hardware and software maintenance and support services; and other technology-related costs that relate to the support of instructional activities. Technology that is used by students in the classroom or that has a student instruction focus should be coded to function 100. Technology that is used by students in the special education classroom or that has a special education student instruction focus should be coded to functions 200 or 220. See Appendix B for specific examples. (Optional)

It should be noted that although GASB has not issued applicable accounting and financial reporting guidance specific to E-Rate, districts should record all E-Rate eligible expenditures in this function.

400 <u>SCHOOL ADMINISTRATION</u> - School administration includes the activities of overall management, direction and leadership of a school. This includes general supervision of the school, evaluation of school staff members, assignment of duties to staff members, and coordination of school instructional activities. Included here are <u>certificated school</u> administration staff including principals and head teachers while not in the classroom

teaching. Also included here are other corresponding expenditures related to principals, and head teachers. Examples of the types of expenditures to include are certificated salaries, employee benefits, supplies, communication expenditures, travel, dues and fees. General office expense such as copy machines for school administration is recorded in School Administration Support Services, function 450. (**Required**)

- 450 <u>SCHOOL ADMINISTRATION SUPPORT SERVICES</u> School administration support services includes the activities that support School Administration, function 400 in the overall management of a school. Included here are the <u>non-certificated school</u> <u>administration staff</u> including secretaries and clerks. Also included here are other corresponding expenditures related to secretaries and clerks. Examples of the types of expenditures to include are non-certificated salaries, employee benefits, supplies, communication expenditures, equipment and equipment repair and travel. (**Required**)
- DISTRICT ADMINISTRATION District administration includes the activities of overall district-wide executive and general administration of the school district. This includes the office of the superintendent; activities of the elected school board and any expenditures for lobbyists; public relations and information services; and any district-wide planning, research, development and evaluation activities. Included are the superintendent, assistant superintendents and contracted chief administrators, specific directions for allocation are included in respective object codes. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services, supplies, communication expenditures, travel, dues and fees, board stipends and board travel, communication and travel. (Required)
- 511 <u>BOARD OF EDUCATION</u> Activities of the elected body which has been created according to state law and vested with responsibilities for educational activities in a given geographical area. Included are expenditures for lobbyists. (Optional)
- OFFICE OF THE SUPERINTENDENT Activities performed by the superintendent, deputy, associate and assistant superintendents, and a contracted chief administrator in the broad overall executive and general direction and management of all affairs of the school district. (Optional)
- 513 <u>PLANNING, RESEARCH, DEVELOPMENT, AND EVALUATION</u> Activities involving the managing and conducting instructional planning, research, development and evaluation functions for the school district as a whole. (Optional)
- 515 <u>PUBLIC RELATIONS/INFORMATION SERVICES</u> Activities involving internal information, public information and community relations. Included are planning and managing the publication of internal information (e.g., a periodic newsletter or newspaper for internal dissemination), providing or arranging for radio and television programs and otherwise informing the public concerning education in the school district, and directing and managing any other community relations service for the school district. (Optional)

- DISTRICT ADMINISTRATION SUPPORT SERVICES Activities of managing and conducting general administrative services of the school district including accounting, payroll and budgeting, purchasing, recruiting and placement, statistical manipulation and reporting, and data processing. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. Included are director/coordinator/manager of fiscal responsibilities, accountants, bookkeepers, and secretaries. Examples of the types of expenditures to include are salaries, employee benefits, supplies, materials, communication, travel, liability insurance (except property and vehicle insurance), interest on current loans, and indirect costs. (Required)
- 551 <u>FISCAL SERVICES</u> Activities of managing and conducting the fiscal operations including budgeting, receiving and disbursing, financial accounting, payroll and internal auditing of the school district. (Optional)
- 552 <u>INTERNAL SERVICES</u> Activities of buying, storing and distributing of supplies, furniture and equipment, and activities involving duplicating and printing for the school district. (Optional)
- 553 <u>STAFF SERVICES</u> Activities of administrative support involved with maintaining an efficient work force for the school district. Includes are recruiting and placement, staff transfers, staff health services and staff accounting. (Optional)
- 554 <u>STATISTICAL SERVICES</u> Activities of manipulating, relating, describing and reporting of statistical information for the school district. (Optional)
- DATA PROCESSING SERVICES Activities of managing and conducting district-wide data processing services for the school district. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. (Optional)
- 556 <u>OTHER DISTRICT ADMINISTRATION SUPPORT SERVICES</u> Activities of any support services or classification of services, general in nature, which cannot be classified in the preceding functions. (Optional)
- 557 <u>INDIRECT COST POOL</u> Expenditures aggregated for use in determining indirect costs. (Optional)
- ADMINISTRATIVE TECHNOLOGY SERVICES Activities concerned with supporting the school district's information technology systems, including supporting administrative networks, maintaining administrative information systems, and processing data for administrative and managerial purposes. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology

personnel, systems planning and analysis, systems application development, systems operations, network support services, hardware and software maintenance and support services, and other technology-related administrative costs. See Appendix C for specific examples. (Optional)

- OPERATIONS AND MAINTENANCE OF PLANT Activities of keeping buildings open and ready for use, equipment in an effective state of repair and grounds keeping. This includes the director/coordinator/manager of operations, janitors, and custodial staff. Examples of the types of expenditures to include are salaries, employee benefits, utilities, energy, building rental expenses, property and vehicle insurance and custodial and maintenance supplies. Costs related to the purchase of land or buildings, construction of buildings, or any capital improvements to sites are <u>not</u> included here but in Construction and Facilities Acquisition, function 880. (**Required**)
- 5TUDENT ACTIVITIES Used in the School Operating Fund and Student Activity
  Fund for activities that are non-instructional school sponsored and sanctioned student
  activities (clubs, interscholastic activities, etc.). The director or coordinator of activities,
  other staff salaries and related expenses are classified under this function. Travel for all
  extra-curricular activities and student activity extra duty compensation is included in this
  function. (Required)
- TUDENT TRANSPORTATION TO AND FROM SCHOOL Activities of transporting students to and from school only that meet the Minimum Standards for Alaska School Buses. Included here are the director/coordinator/manager of transportation, bus drivers, and support staff. Examples of the types of expenditures to include are salaries, employee benefits, other administrative costs for managing the student transportation system, and any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. Expenses related to Student Transportation School Activities should be included in function 761. (Fund 205 Only) (Required)
- STUDENT TRANSPORTATION SCHOOL ACTIVITIES Activities of transporting students on school buses for all extra-curricular activities, field trips, interscholastic activities, and other non-educational activities paid for with state transportation grant funding. Examples of the types of expenditures to include are salaries, employee benefits, and other administrative and direct costs for providing the transportation of pupils outside the normal to and from school transportation services, including any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. (Fund 205 Only) (Required)

- 5762 STUDENT TRANSPORTATION OTHER TRANSPORTATION SERVICES Expenditures for optional equipment beyond the Minimum Standards for Alaska School
  Buses that the district chooses to add to school buses paid for with state transportation
  grant funding. Also included here are other expenditures that are not to and from school
  transportation services or school activities and cannot be classified in function 760 or
  function 761. (Fund 205 Only) (Required)
- ADULT AND CONTINUING EDUCATION INSTRUCTION Activities of teaching adults and out-of-school youth in an educational program not based primarily on previous education attainment and which is generally characterized by less than full time attendance. Included here are the director/coordinator/manager of adult education, classroom teachers, teacher aides and other support staff. Included also are specific inservice teacher training, conferences or workshops for adult and continuing education teacher's staff development. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, classroom equipment and repair, and travel between schools and/or other locations for adult and continuing instructional purposes. (Required)
- 771 <u>ADULT BASIC EDUCATION</u> Instruction costs for providing fundamental education to adults whom have never attended school or who have interrupted formal schooling. (Optional)
- COMMUNITY SERVICES Activities provided by a school or school district for purposes of relating to the community as a whole or some segment of the community not directly related to providing education for students. Specifically, it is an additional responsibility delegated to the school district beyond its primary function of providing education. Included are community recreation programs, civic activities, public libraries, public radio programs, community welfare activities and care of children in residential day schools. Examples of the types of expenditures to include are salaries, employee benefits, travel, and supplies. (**Required**)
- FOOD SERVICES Activities of non-instructional management and operation of food service programs of the school or school district; the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities, and the delivery of food. Examples of the types of expenditures to include are salaries, employee benefits, milk, food, and equipment. (Fund 255 Only) (Required)
- DEBT SERVICE Included are payments for both principal and interest on, normally, long-term debt service (obligations exceeding one year). Interest on current loans (repayable within one year of receiving the obligation) is <u>not</u> included here but in District Administration Support Services, function 550. (**Required**)

- Solution Struction AND FACILITIES ACQUISITION Activities of acquiring land, buildings and equipment; remodeling of buildings; construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites, including environmental remediation. The following optional function codes are also provided to allow the accumulation of expenditure information for grant and non-grant reporting purposes. They define the minimum reporting requirements for Alaska construction grant accounting for purposes of periodic grant reporting and closeout. (Fund 500 Only) (Required)
- 881 <u>ADMINISTRATION</u> Costs associated with construction grant administration. Includes audits, legal fees, accounting services and related expenditures. (**Fund 500 Only**) (Optional)
- SITE ACQUISITION AND INVESTIGATION Services directly contracted to conduct percolation tests, soil temperature, moisture content of permafrost, depth of water table, and all other such soil tests. Costs of consultants to conduct boundary, topography, onsite easements or right-of-way surveys, including all other types of ground surveys, consultant(s) to inspect a site for suitability or acceptability as a facility or a construction site, special services negotiated with and performed by a consultant pertaining to site investigation; feasibility studies, water survey, special drawings, renderings, plans and specifications, etc. Charge the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with federal requirements when condemnation action is being pursued to obtain the land. (Fund 500 Only) (Optional)
- DESIGN Design costs for the performance of design development and services. Fees paid to consultants, such as engineers or architects for the design of the facility. Reimbursable expenses that have been incurred by consultants while performing services associated with the design. These costs include, but are not limited to: transportation costs, living expenses, long distance phone calls, telegrams, postage and freight, and blue line and photo reproductions. Services performed by consultants such as: programs and feasibility studies, special drawings and renderings, preparation of alternate bid documents, start-up assistance, warranty review service, including preparation of maintenance and operational manuals, and course of construction inspections. (Fund 500 Only) (Optional)
- 884 <u>CONSTRUCTION MANAGEMENT</u> Costs associated with the management of the construction project during the course of construction. (**Fund 500 Only**) (Optional)

- CONSTRUCTION Cost appraisal(s) of a facility being considered for purchase and the purchase cost of an existing facility. Costs of contracted construction for remodeling or repair of an existing facility. The cost of demolition of an existing facility. Costs for water and/or sewer installations, costs for work performed by construction laborers employed by the school district, construction material cost for materials used. The cost of work for constructing a facility performed by a contractor. All power installation costs incurred under vendor agreements or construction contracts. Costs of relocating a facility, including a building, relocatable structure, mobile trailer or home. (Fund 500 Only) (Optional)
- 886 <u>EQUIPMENT/FURNISHINGS</u> Costs associated with the equipping of a newly constructed building including: instructional furniture and equipment, and library books and equipment. (**Fund 500 Only**) (Optional)
- 888 <u>PERCENT FOR ART</u> Art includes the selection, design/fabrication, and installation works of art. (**Fund 500 Only**) (Optional)
- PROJECT CONTINGENCY Project contingency is a safety factor to allow for unforeseen changes. The use of contingency funds to address budget overruns should be coordinated with DEED. No costs shall be accounted for as Contingency Expenditures. (Fund 500 Only, Budget Account Only) (Optional)
- 900 OTHER FINANCING USES Transfers of cash between funds, either for the purpose of subsidizing programs or matching federal grants, such as transferring School Operating Fund cash to the Food Services Fund or Student Transportation Fund to subsidize such programs or to transfer School Operating Fund cash to Special Revenue Funds for matching federal funds or providing additional local support. (**Required**)
- 000 UNDESIGNATED (Required)

### **Object Codes - Expenditures**

EXPENDITURES are decreases in assets or increases in liabilities which decrease the amount of fund balance available. Object codes 300 through 599 have been reserved for expenditures. For school districts that wish to accumulate financial information in greater detail than the required object level, many required objects are further subdivided into optional objects. Optional objects provide for the grouping of expenditures or services in further detail; for example, Supplies, Materials, and Media, object 450 is a required object but could be further broken out into the optional Teaching Supplies, object 451. **The optional objects are components of the required objects** and if optional objects are used they should be aggregated and reported at the required object level. When establishing coding for required objects, the explanations and detail provided in the optional objects should be considered.

- EMPLOYEE SALARIES AND EMPLOYEE BENEFITS Expenditures to bona fide employees who are in positions of a permanent or temporary nature. This includes gross salary and employee benefits for personal services rendered while on the payroll of the school district. Object codes 310 through 349 have been reserved for salaries. Object codes 350 through 399 have been reserved for employee benefits. Salary and employee benefits are required to be prorated between functions as described when applicable.
- 210 <u>CERTIFICATED SALARIES</u> Expenditures to employees who are in positions of a permanent nature or hired temporarily that are required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. For all certificated positions, salary is required to be coded to Instruction, function 100 for any portion of time the employee is a classroom teacher. (**Required**)
- 311 <u>CERTIFICATED SUPERINTENDENT</u> Certificated chief administrator of a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. Salary is required to be prorated outside of function 510 by those districts whose superintendent performs as described in the following examples.

Examples of required allocations for superintendent's salary outside of function 510 are: (1) The superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The superintendent is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (Optional)

312 <u>CERTIFICATED ASSOCIATE/ASSISTANT SUPERINTENDENT</u> - Certificated administrator who assists superintendent in district-wide administrative duties. Salary is required to be prorated outside of function 510 by those districts whose associate/assistant superintendent performs as described in the following examples.

Examples of allocation for associate/assistant superintendent salary outside of function 510 are: (1) The associate/assistant superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The associate/assistant superintendent works in the business office, this portion of time is allocated to District Administration Support Services, function 550; (3) The associate/assistant superintendent evaluates teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; (4) The associate/assistant superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220; and (5) The associate/assistant superintendent is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314. (Optional)

2313 CERTIFICATED PRINCIPAL/ASSISTANT PRINCIPAL - Certificated chief or assistant chief who leads, manages and coordinates instructional, administrative, and support activities of a primary or secondary attendance center. This code includes that portion of time that a head/lead teacher is delegated principal duties. Salary is required to be prorated outside of function 400 by those districts whose principal/assistant principal performs as described in the following examples.

Examples for allocation for principal/assistant principal salary outside of function 400 are: (1) The principal/assistant principal is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The principal/assistant principal is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services, function 220; (3) The principal/assistant principal is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314; and (4) The principal/assistant principal is the only personnel in the school who has specific training and certification for counseling and has been assigned and performs these specific duties, this portion of time is allocated to Support Services - Student, function 300. (Optional)

314 CERTIFICATED DIRECTOR/COORDINATOR/MANAGER - Certificated individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in a program area (for example, Title I) or area of instruction (for example, correspondence education). This includes certificated director/coordinator/manager for: federal programs, bilingual & bicultural, correspondence, curriculum, student services, community education, special education, staff development and vocational education. This category is distinguished from the principal or other certificated staff who may perform coordination of overall activities and overall support, the director/coordinator/manager perform directly with specific program or instruction areas. (Optional)

- 315 <u>CERTIFICATED TEACHER</u> A certificated individual who works under a contract, is paid from the teacher salary schedule, and provides direct instruction to students. The portion of time a head/lead teacher is delegated school administration-principal duties should be coded to School Administration, function 400. (Optional)
- 316 <u>CERTIFICATED EXTRA DUTY PAY</u> A category used to account for additional salary or stipends of certificated personnel who perform extra-curricular duties, such as coaches, sponsors, and advisors. (Optional)
- 317 <u>CERTIFICATED SUBSTITUTES</u> Certificated individuals who provide direct instruction to students in the absence of regular employees. (Optional)
- CERTIFICATED SPECIALISTS Certificated individuals who are specifically trained, certificated, and hired to perform in a special service area. Examples in the area of Special Education Support Services Students, function 220 are: audiologist, physical or occupational therapist, psychologist. Examples in the area of Bilingual/Bicultural Instruction, function 120 are: recognized expert. Examples in the area of Student Support Students, function 300 are: social workers, counselors, and nurses. Examples in the area of Support Services Instruction, function 350 are: librarians. (Optional)
- NON-CERTIFICATED SALARIES Expenditures to employees who are in positions of a permanent nature or hired temporarily that are not required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. This does <u>not</u> include contractual agreements for services or volunteers. (**Required**)
- 321 <u>NON-CERTIFICATED DIRECTOR/COORDINATOR/MANAGER</u> Individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in designated areas. Examples include director/coordinator/manager for operations and maintenance, construction projects, the business office, public relations, and student transportation. (Optional)
- 322 <u>NON-CERTIFICATED SPECIALISTS</u> Individuals who are specifically trained and hired to perform in a special service area. Examples include engineers, architects, and other non-certificated professionals. (Optional)
- NON-CERTIFICATED AIDES Instructional personnel specifically hired to assist certificated staff members with instruction or duty assignments. These positions are different then secretaries or other administrative support because they are specifically instructional. (Optional)
- 324 <u>NON-CERTIFICATED SUPPORT STAFF</u> Individuals who are hired to perform administrative support services such as secretaries, bookkeepers, data processing clerks, attendance clerks, accounting clerks, and technicians. (Optional)

325	NON-CERTIFICATED MAINTENANCE/CUSTODIAL - Individuals hired to keep the grounds, buildings and equipment in repair or daily upkeep such as janitors, electricians, plumbers, and gardeners. (Optional)
326	NON-CERTIFICATED FOOD SERVICE STAFF - Individuals hired into the school food service program who are responsible for preparing or serving food to students or staff. (Optional)
327	<u>NON-CERTIFICATED BUS DRIVERS</u> - Individuals hired to drive buses for student transportation. (Optional)
328	NON-CERTIFICATED CONSTRUCTION LABOR - Individuals hired to work on a construction project. (Optional)
329	NON-CERTIFICATED SUBSTITUTE/TEMPORARIES - Individuals hired to perform duties in the absence of regular employees or of a short-term nature. Includes substitute teachers who do <b>not</b> need a teaching certificate as a condition of their employment. Includes substitute secretaries, aides, bookkeepers, and data processing clerks. Payments to school board members are included here, not in object code 485, Stipends. (Optional)
330	NON-CERTIFICATED SCHOOL BUS AIDES AND MONITORS - The salaries for school bus aides and monitors on to and from school transportation services for both regular and special education routes and other state-approved student transportation. Expenditures can occur while students are in transit and while they are being loaded and unloaded, and it includes directing traffic at the loading stations. (Optional)
350	<u>TOTAL EMPLOYEE BENEFITS</u> - Expenditures for all employee benefits. All employee benefits are required to be prorated to the functions with the corresponding salary. Object codes 360 through 399 have been reserved for employee benefits.
360	EMPLOYEE BENEFITS - Expenditures by the school district for the benefit of the employees including life, health and accident premiums, unemployment insurance, workers' compensation premiums, FICA, SBS, TRS, and PERS. These amounts are items not included in the gross salary nor considered compensation. ( <b>Required</b> )
361	<u>INSURANCE - LIFE AND HEALTH</u> - Expenditures by the school district for life, health and accident insurance for the benefit of the employees. (Optional)
362	<u>UNEMPLOYMENT INSURANCE</u> - Expenditures by the school district's to provide unemployment insurance for employees. (Optional)
363	<u>WORKERS' COMPENSATION</u> - Expenditures by the school district to provide workers' compensation insurance for employees. (Optional)

364 FICA CONTRIBUTION - Expenditures by the school district for the employer's share of taxes required by the Federal Insurance Contributions Act. (Optional) 365 RETIREMENT CONTRIBUTION - TRS - Expenditures by the school district for the employer's share of the required contribution to the Teachers' Retirement System. (Optional) RETIREMENT CONTRIBUTION - PERS - Expenditures by the school district for the 366 employer's share of the required contribution to the Public Employees' Retirement System. (Optional) 367 TRS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 056. The full amount of the TRS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 368 PERS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 057. The full amount of the PERS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 369 OTHER EMPLOYEE BENEFITS - Expenditures by the school district for other costs of employee benefits that cannot be accounted for elsewhere. Included are amounts for educational expenses that are either paid on behalf of or reimbursed to an employee. Other examples include SBS contributions, tuition, costs associated with maintaining professional certifications, and automobile and communication allowances. (Optional) 380 HOUSING ALLOWANCE/SUBSIDY - Expenditures by a school district to the housing lessor to cover part or all the cost of employee housing, and costs in excess of rental revenues on district owned teacher housing. (**Required**) 390 TRANSPORTATION ALLOWANCE - Expenditures by the school district to an employee or to a carrier for the cost of transportation to and/or from point of hire and duty station and for "R & R" travel for employees. (**Required**) 400 MATERIALS, SUPPLIES, SERVICES & OTHER

- 410 <u>PROFESSIONAL AND TECHNICAL SERVICES</u> Expenditures for services which can only be performed by persons or firms with specialized skills and knowledge. Included are the services of architects, engineers, dentists, medical doctors, consultants, and accountants. Also included are personnel who provide direct instruction for students or inservice training for instructional staff. These are services rendered by personnel <u>not</u> on the payroll of the school district. (**Required**)
- 411 <u>INSTRUCTIONAL SERVICES</u> Expenditures of non-employee services performed by qualified persons providing direct instruction for students or in-service training for instructional staff. (Optional)
- 412 <u>AUDITING AND ACCOUNTING SERVICES</u> Expenditures of non-employee accounting services, or fees for independent audit services. (Optional)
- 413 <u>MANAGEMENT SERVICES</u> Expenditures of non-employee management services including evaluations of systems and procedures, management audits, and construction management. (Optional)
- 414 <u>LEGAL SERVICES</u> Expenditures of non-employee legal services performed. (Optional)
- 415 <u>MEDICAL SERVICES</u> Expenditures of medical services provided by dentists and doctors. (Optional)
- 416 <u>ENGINEERING AND ARCHITECTURAL SERVICES</u> Expenditures of engineering and architectural professional services. (Optional)
- DATA PROCESSING AND CODING SERVICES Expenditures of contract payments for data entry, formatting, and processing services other than programming provided by a private company or a State agency. The rental of data processing equipment is **not** included here but in object code 441, Rentals. (Optional)
- 418 OTHER PROFESSIONAL SERVICES Expenditures for all other special services including, but not limited to: the Department of Natural Resources for inspecting and investigating a site for archaeological significance; a consultant hired for design reviews; a contracted "cost estimator;" making a material take-off from the plans and specifications; fees and costs for various state, federal, municipal or borough design/construction review, such as: State Fire Marshall for code compliance and municipality fees for plan review. (Optional)
- 419 <u>CHIEF ADMINISTRATOR CONTRACT SERVICES</u> Expenditures for the contracted services of a certificated chief administrator for a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. The contracted chief administrator expenditure is required to be

prorated outside of function 510 by those districts whose contracted chief administrator performs as described in the following examples.

Examples of required allocations for contracted expenditure outside of function 510 are: (1) The chief administrator is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The chief administrator is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The chief administrator is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (**Required**)

- 420 <u>STAFF TRAVEL</u> Expenditures for transportation, meals, hotel and other expenses associated with traveling on business for all school district personnel including public transportation fares or private vehicle reimbursement at the designated rate per mile. Staff accompanying students as chaperones are recorded under student travel. (**Required**)
- 421 <u>STAFF TRANSPORTATION</u> Expenditures for employee airfare, mileage reimbursements, car rental, aircraft charters, train fares, bus fares, and ferry fares. Conference fees are also recorded here. (Optional)
- 422 <u>STAFF PER DIEM</u> Expenditures for housing, meals, daily travel allowances and other expenditures for employees while away from home on business. (Optional)
- 425 <u>STUDENT TRAVEL</u> Expenditures for transportation and related costs of classroom related and extra-curricular travel for students and chaperones. Expenditures for contracted services for to and from school transportation services and other state-approved student transportation should not be included here, but rather under object 440, Other Purchased Services. (**Required**)
- 426 <u>STUDENT TRANSPORTATION</u> Expenditures for student airfare, mileage allowances, car rental, aircraft charters, train fares, and bus fares. (Optional)
- 427 <u>STUDENT PER DIEM</u> Expenditures for housing, meals, daily travel allowance, and other expenditures for students while away from home. (Optional)
- 430 <u>UTILITY SERVICES</u> Expenditures for utility services provided by public or private organization. Included are water/sewage and disposal services, telephone services, and postage machine rental and postage. Energy services are <u>not</u> included here but in Energy, object 435. (**Required**)
- 431 <u>WATER AND SEWAGE</u> Expenditures to third parties for water consumption and sewage facilities. (Optional)

- 432 <u>GARBAGE</u> Expenditures to third parties for garbage collection and related services. (Optional)
- 433 <u>COMMUNICATIONS</u> Services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and voice communication services; data communication services to establish or maintain computer-based communications, networking, and internet services; video communications services to establish or maintain one-way or two-way video communications via satellite, cable, or other devices; and postal communications services to establish or maintain postage machine rentals, postage, express delivery services, and couriers. Expenditures for software should be coded to object code 475, Supplies-Technology Related, if the software was not capitalized or object code 513, Technology Software, if the software is eligible for capitalization as determined by Appendix A. (Optional)
- 434 <u>OTHER UTILITY SERVICES</u> Expenditures to third parties for other utility services that cannot be accounted for elsewhere. (Optional)
- 435 <u>ENERGY</u> Expenditures for electricity, heating oil, natural or bottled gas, coal, gasoline, diesel and other energy. (**Required**)
- 436 <u>ELECTRICITY</u> Expenditures for electricity paid to a private or public utility company. (Optional)
- 437 <u>NATURAL OR BOTTLED GAS</u> Expenditures for natural or bottled gas paid to a private or public utility company. (Optional)
- 438 GASOLINE, DIESEL OR HEATING OIL Expenditures for gasoline, diesel or heating oil that is used to produce energy. Vehicle gasoline or diesel are <u>not</u> included here but in Supplies, Materials, and Media, object 450. (Optional)
- 439 <u>OTHER ENERGY</u> Expenditures for other energy that cannot be accounted for elsewhere. (Optional)
- 440 <u>OTHER PURCHASED SERVICES</u> Expenditures for purchased services which include building, equipment, or land rentals, repair and maintenance services, advertising and printing. Included are bus and other vehicle rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. School bus contracts related to contractor-operated services for to and from school transportation services and other state-approved student transportation should be included here. (**Required**)
- 441 <u>RENTALS</u> Expenditures for the lease or rental of land, buildings and equipment for the temporary or long-range use of the school district. Included are bus and other vehicle

rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. Also included here are rentals and operating leases of computers and related equipment for both temporary and long-range use. This only includes operating leases, not capital leases. Equipment acquired with capital leases (e.g., lease to own) that meet the capitalization criteria are recorded in object code 510, Equipment. Capital leases that do not meet the capitalization criteria are recorded in object code 475, Supplies-Technology Related. (Optional)

- 442 <u>SITE AND BUILDING REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted site and building repairs and maintenance services. (Optional)
- 443 <u>EQUIPMENT REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted equipment repairs and maintenance services. (Optional)
- TECHNOLOGY-RELATED REPAIRS AND MAINTENANCE Expenditures for repairs and maintenance services for technology equipment that are not directly provided by school district personnel. This includes ongoing service agreements for the maintenance and support of technology hardware (e.g., personal computers and servers) and software (located on a school district's computers or servers). Software costs are not recorded here but under object code 475, Supplies-Technology Related. (Optional)
- 445 <u>INSURANCE AND BOND PREMIUMS</u> Expenditures for all types of insurance coverage, including property, liability, fidelity and student accident. Insurance for group health is <u>not</u> included here but under Employee Benefits, object 360. (**Required**)
- 446 <u>PROPERTY INSURANCE</u> Expenditures for all forms of insurance covering the loss of or damage to property of the school district from fire, theft, storm or any other peril. Included are costs for appraisals of property for insurance purposes. (Optional)
- 447 <u>LIABILITY INSURANCE</u> Expenditures for insurance coverage of the school district or its officers against losses resulting from judgments awarded against the system. Included are expenditures (not judgments) made in lieu of liability insurance. (Optional)
- FIDELITY BOND PREMIUMS Expenditures for bonds guaranteeing the school district against losses resulting from actions of the treasurer, employees, or other persons of the district. Included are any expenditures (not judgments) made in lieu of fidelity bonds. (Optional)
- 449 <u>STUDENT ACCIDENT INSURANCE</u> Expenditures for accident insurance for part or all of the students of the school district. Insurance premiums collected by the district from students and paid to an insurance company on behalf of the students do <u>not</u> constitute an expenditure of the district. (See Agency Fund.) (Optional)

450 <u>SUPPLIES, MATERIALS AND MEDIA</u> - Expenditures for supplies, materials, and media items as listed in optional codes 451 through 479. A supply item is any article or material which meets one or more of the following conditions: (1) it is consumed in use; (2) it loses its original shape or appearance with use; (3) it is expendable, that is, if the article is damaged or some of its parts are lost or worn out it is usually more feasible to replace it with an entirely new unit rather than repair it; (4) it is an inexpensive item whose small unit cost makes it inadvisable to capitalize the item; or (5) it loses its identity through incorporation into a different or more complete unit or substance. (See Appendix A for additional guidance in supplies vs. equipment.)

Costs and delivery costs of teaching supplies, textbooks and bindings or repairs, library books, periodicals and newspapers, and audio-visual costs are recorded here. Costs associated with materials and supplies used by district maintenance employees in the repair and upkeep of buildings, apparatus, equipment and grounds, and custodial supplies. Also included are office supplies, shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, athletic equipment, gasoline and lubricants used for the district's vehicles or equipment, food and milk. (**Required**)

- TEACHING SUPPLIES Expenditures for instructional supplies for all grades and instructional departments including physical education. Included are delivery costs for such supplies. Textbooks, library books and audio-visual costs are <u>not</u> recorded here. (Optional)
- 452 <u>MAINTENANCE AND CONSTRUCTION SUPPLIES AND MATERIALS</u> Expenditures for all materials and supplies used by the district for the construction, repair and upkeep of buildings, apparatus, equipment and grounds. (Optional)
- 453 <u>JANITORIAL SUPPLIES</u> Expenditures for all custodial supplies consumed in use, such as brooms, mops, sweeping compound, soap, paper towels, and other such supplies. (Optional)
- OFFICE SUPPLIES Expenditures for all supply items necessary for the operation of an office, such as printed stationery and forms, duplicating supplies, pencils and pens, and minor office equipment not capitalized. (Optional)
- SCHOOL BUS MAINTENANCE, SUPPLIES, AND MATERIALS Expenditures relating to the maintenance, supplies, and materials of the student transportation vehicles. These include lubricants, tires and tubes, repairing and replacing parts for school buses and other transportation vehicles, repairing and replacing parts for equipment, fuel (gasoline and diesel) for buses and other equipment, and inspecting vehicles for safety. (Optional)
- 456 <u>WAREHOUSE INVENTORY ADJUSTMENT</u> Recorded here are inventory shrinkage determined by an audit or count of items held in a store or warehouse inventory.

Expenditures for the purpose of these items are generally debited to an Asset account, and are charged to the proper appropriation as they are requisitioned. Only a loss should be charged to this account. If the physical inventory reflects an overage in items, the excess is debited to the Asset account "Inventory." (Optional)

- 457 <u>SMALL TOOLS AND EQUIPMENT</u> Expenditures for articles not readily classified as supplies but as minor equipment. Items are inexpensive and are expendable, including but not limited to: shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, and athletic equipment. (Optional)
- 458 <u>VEHICLE GASOLINE, DIESEL, AND OIL</u> Expenditures of all gasoline, diesel and lubricants used for the district's vehicles or equipment. (Optional)
- FOOD Expenditures of all food to be served in the school food service program. Food purchased for instructional purposes are **not** included here but in Teaching Supplies, object 451. (Optional)
- 460 <u>MILK</u> Expenditures of all milk to be served in the school food service program. (Optional)
- 471 <u>TEXTBOOKS</u> Expenditures for prescribed books purchased for students or groups of students and resold or furnished free to them. Included are the costs of textbooks and binding or repairs. (Optional)
- 472 <u>LIBRARY BOOKS</u> Expenditures for regular or incidental purchases of library books available for general use by students, including any reference books, even though such reference books may be used solely in the classroom. Included are costs of binding or other repairs to school library books. (Optional)
- 473 <u>PERIODICALS</u> Expenditures for periodicals and newspapers for general use in the school library. A periodical is any publication appearing at regular intervals of less than a year and continuing for an indefinite period. (Optional)
- 475 <u>SUPPLIES-TECHNOLOGY RELATED</u> Technology-related supplies include supplies that are typically used in conjunction with technology related hardware or software. Some examples are CDs, flash or jump drives, cables, monitor stands, E-readers (including tablets and mobile devices), printers, copiers, software costs, and cloud-based applications that do not meet the capitalization criteria (See Appendix A) should be reported here. Any items that meet the capitalization criteria are not included here, but in object code 512, Technology-Related Hardware or object code 513, Technology Software. (Optional)
- 479 <u>OTHER SUPPLIES, MATERIALS, AND MEDIA</u> Expenditures for all other supplies, materials and media items that cannot be accounted for elsewhere. (Optional)

- 480 <u>TUITION-STUDENTS AND STIPENDS</u> See definitions below for tuition and stipends. (**Required**)
- 481 <u>TUITION-STUDENT</u> Expenditures to reimburse other school districts or other educational organizations for providing specialized instructional services to students residing within the boundaries of the paying school district. (Optional)
- STIPENDS Expenditures by the school district for the meals and lodging of students in a private home or other facility when such students are required to live away from home to attend school on a regular basis. Included are payments and allowances to boarding home and RSVP students and short-term vocational education lodging costs. Payments to school board members are **not** included here but in object code 329, Non-Certificated Substitute/Temporaries. Payments to permanent or temporary school personnel for salary or extra-duty are **not** included here but in Certificated Salaries, object 310 or Non-Certificated Salaries, object 320. (Optional)
- 487 <u>STUDENT TRANSPORTATION IN-LIEU-OF AGREEMENTS</u> Expenditures relating to the reimbursement of mileage for school transportation service expenditures paid to parents who transport their children to the nearest attendance center or bus pickup point. (Fund 205 Only) (Required)
- 490 <u>OTHER EXPENSES</u> Expenditures for goods and services that cannot be accounted for elsewhere, including items in optional codes 491 through 494. (**Required**)
- 491 <u>DUES AND FEES</u> Expenditures for dues and fees including dues in professional organizations as determined by school district policy and procedures. Fees paid to financial institutions and paying agents are also recorded here. (Optional)
- JUDGMENTS AGAINST THE SCHOOL DISTRICT Expenditures from current funds for all judgments (except as indicated) against the school district that are not covered by liability insurance, but are of a type that might have been covered by insurance. Only included are amounts paid as the result of court decisions. Judgments against the school district resulting from failure to pay bills or debt service are recorded under the appropriate expenditure accounts as though the bills or debt service had been paid when due. (Optional)
- 493 <u>INTEREST</u> Expenditures from current funds for interest on short-term debt. (Optional)
- 494 <u>LOSS ON INVESTMENTS</u> (Optional)
- 495 <u>INDIRECT COSTS</u> Expenditures related to indirect cost recovery on grants and the corresponding credit to the General Fund. (**Function 550 Only**) (**Required**)

- CAPITAL OUTLAY Expenditures of capital assets or additions to capital assets. To determine if an item should be capitalized, the following criteria should be met: (1) the life of the item purchased must be longer than one year; (2) the cost should exceed a minimum amount to be specified by the district; (3) the item purchased is not a repair part; and (4) an improvement must increase the value, or extend the life, of the item being improved. (**Required**)
- 510 <u>EQUIPMENT</u> Expenditures for furnishings, classroom or office equipment, software, vehicles, generators and other equipment. (See Appendix A for additional guidance on supplies vs. equipment.) (**Required**)
- 512 <u>TECHNOLOGY-RELATED HARDWARE</u> Expenditures for technology-related equipment and technology infrastructure that meet the capitalization criteria. These costs include those associated with the purchase of network equipment, servers, PCs, printers, other peripherals, and devices. Technology-related supplies should be coded to object code 475, Supplies Technology Related. (Optional)
- 513 <u>TECHNOLOGY SOFTWARE</u> Expenditures for purchased software, including related software implementation costs, used for educational or administrative purposes that meet the capitalization criteria. Expenditures for software that meet the standards for classification as a supply (e.g., an annual subscription) should be coded to object code 475, Supplies Technology Related. (Optional)
- 515 <u>STUDENT TRANSPORTATION VEHICLES AND EQUIPMENT</u> Expenditures related to the purchase of school buses and other transportation vehicles for to and from school transportation services and other state-approved student transportation. (**Fund 205 Only**) (**Required**)
- LAND Expenditures for the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with legal requirements when condemnation action is being pursued to obtain the land. (Fund 500 and Proprietary Fund Only) (Required)
- 523 <u>BUILDINGS AND IMPROVEMENTS PURCHASED</u> Expenditures associated with landscaping, drainage, playground equipment, and lighting not related to the building. (Fund 500 and Proprietary Fund Only) (Required)
- 525 <u>DEPRECIATION</u> (**Required**)
- 527 <u>CONTINGENCY</u> For estimated capital project costs dependent upon the occurrence of future events. (**Fund 500 Capital Projects Only**) (Optional)

528	OVERHEAD - Expenditures by the Department of Education and Early Development for department administration costs. (Fund 500 Capital Projects Only) (Optional)
532	<u>INTEREST ON LONG-TERM DEBT</u> - ( <b>Required</b> )
533	REDEMPTION OF PRINCIPAL ON LONG-TERM DEBT - (Required)
540	OTHER CAPITAL OUTLAY EXPENSES - Expenditures for other capital outlay expenses that cannot be accounted for elsewhere. ( <b>Required</b> )
550	TRANSFER TO OTHER FUNDS - Payments of cash or other assets from one fund to another. Transfers between funds generally are from the School Operating Fund to other funds. Designated codes are: ( <b>Required</b> )
551	TRANSFER TO GENERAL FUND - (Optional)
552	TRANSFER TO SPECIAL REVENUE FUND - (Optional)
553	TRANSFER TO DEBT SERVICE FUND - (Optional)
554	TRANSFER TO CAPITAL PROJECTS FUND - (Optional)
555	TRANSFER TO ENTERPRISE FUND - (Optional)
556	TRANSFER TO INTERNAL SERVICE FUND - (Optional)
557	TRANSFER TO TRUST FUND - (Optional)
560	OTHER NONCURRENT DEBITS - To account for prior period adjustments and/or other noncurrent unclassified debits. ( <b>Required</b> )
561	<u>AGENCY FUND OUTFLOW</u> - To account for cash disbursements from Agency funds. (Optional)
562	<u>TRANSFER TO OTHER GOVERNMENTAL UNITS</u> - To account for transfers to other governmental agencies. (Optional)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Instruction	2,491.91	2,441.18	2,354.67	2,303.02	2,047.08
Program Directors	-	-	-	-	1.00
Professional/Technical	25.00	25.00	25.00	25.00	28.00
Teacher Assistants	201.69	191.44	184.13	185.33	159.39
Elementary Teachers	1,262.86	1,242.07	1,191.16	1,161.60	1,021.80
Secondary Teachers	840.47	843.28	806.19	795.10	703.50
Special Service Teachers	98.89	88.19	91.99	90.99	90.99
CTE Teachers	63.00	50.20	56.20	45.00	42.40
Counselors	-	1.00	-	-	-
Special Education Instruction	920.26	951.14	993.34	1,041.20	1,045.60
Professional/Technical	23.00	26.00	27.00	31.00	31.00
Teacher Assistants	434.32	456.00	483.71	506.52	506.77
Elementary Teachers	7.00	1.00	2.00	2.00	2.00
Secondary Teachers	3.00	3.00	4.00	4.00	6.00
Special Service Teachers	446.44	458.64	471.13	492.68	494.83
CTE Teachers	6.50	6.50	5.50	5.00	5.00
Special Education Support Services	226.01	223.39	229.88	221.74	224.86
Program Directors	5.00	5.00	5.00	5.00	5.00
Professional/Technical	34.25	33.75	34.50	31.50	31.50
Clerical	13.88	7.88	8.63	8.63	8.25
Teacher Assistants	17.56	17.56	16.55	14.81	15.81
Nurses	1.00	1.00	1.00	1.00	1.50
Special Service Teachers	149.32	149.20	155.20	154.80	154.80
Counselors	5.00	9.00	9.00	6.00	8.00
Support Services - Students	317.37	307.01	308.21	313.21	323.51
Program Directors	1.00	1.00	1.00	1.00	1.00
Professional/Technical	7.00	7.00	9.00	12.00	13.00
Clerical	1.00	1.00	1.00	1.00	1.00
Teacher Assistants	0.75	0.75	-	-	5.25
Nurses	87.30	87.30	85.30	85.70	87.00
Elementary Teachers	-	-	-	-	4.00
Secondary Teachers	0.20	-	-	-	-
Special Service Teachers	1.00	1.00	3.00	3.00	3.00
Counselors	95.70	92.90	94.10	95.00	92.50
Safety/Security Specialists	47.50	46.00	46.00	47.00	47.00
Noon Duty Attendants	75.92	70.06	68.81	68.51	69.76
Support Services - Instruction	162.47	152.43	147.85	150.00	151.29
Program Directors	15.30	15.30	15.30	17.30	16.80
Professional/Technical	14.70	15.25	16.25	15.00	16.00
Clerical	16.29	15.82	16.80	16.20	17.30
Teacher Assistants	14.69	13.56	14.00	14.00	12.69
Sr. Curriculum Specialists	4.00	5.00	5.00	5.00	5.00
Principals	-	-	-	1.00	1.00
Librarians	78.50	78.50	75.50	76.50	77.50
Elementary Teachers	14.00	8.00	4.00	4.00	4.00
Secondary Teachers	5.00	1.00	1.00	1.00	1.00

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
School Administration	142.49	142.99	143.00	141.00	143.00
Principals	142.49	142.99	143.00	141.00	143.00
School Administration Support Services	246.26	243.55	246.00	243.00	248.90
Professional/Technical	4.20	4.00	4.00	4.00	4.00
Clerical	242.06	239.55	242.00	239.00	244.90
District Administration	27.92	23.25	27.50	27.00	26.75
School Board	7.00	7.00	7.00	7.00	7.00
Superintendent	1.00	2.00	2.00	2.00	2.00
Chief Academic Officer	1.00	1.00	1.00	-	-
Chief Operating Officer	1.00	1.00	1.00	1.00	1.00
Program Directors	3.25	3.25	3.50	4.00	3.75
Professional/Technical	9.00	6.00	10.00	10.50	10.50
Clerical	5.67	3.00	3.00	2.50	2.50
District Administration Support Services	184.00	186.69	186.89	191.39	193.39
Program Directors	13.70	13.70	14.70	13.70	13.70
Professional/Technical	120.80	124.49	126.69	130.69	133.69
Clerical	30.50	29.50	26.50	28.00	27.00
Maintenance	19.00	19.00	19.00	19.00	19.00
Operations and Maintenance of Plant	500.13	482.18	477.76	477.89	480.22
Program Directors	4.00	4.00	4.00	4.00	3.00
Professional/Technical	10.83	11.83	13.41	13.41	14.00
Clerical	6.50	6.50	5.50	5.50	5.00
Custodian Security Supervisor	10.00	5.00	5.00	5.00	4.00
Custodians	333.80	320.85	315.85	315.98	321.22
Maintenance	135.00	134.00	134.00	134.00	133.00
Comment Comment	1.00	1.00	1.00	1.00	1.00
Community Services	4.00	4.00	4.00	4.00	4.00
Program Directors	1.00	1.00	1.00	1.00	1.00
Clerical	3.00	3.00	3.00	3.00	3.00
C 1 T. (. 1	F 000 00	E 4 E E 04	F 440 40	F 440 45	4.000.00
Grand Total	5,222.82	5,157.81	5,119.10	5,113.45	4,888.60

Organization Code (ORGC)	Description	FTE	Total Cost (in millions)
	Changes to Donartment Oversight Allowment		
1028	Changes to Department Oversight Alignment Move Certificated Supervisor from ORGC 1030	1.00	\$ 0.142
1030	Move Certificated Supervisor from ORGC 1030  Move Certificated Supervisor to ORGC 1028	(1.00)	(0.142)
1031	Elementary Education Teachers Assistants from ORGC 1300	5.25	0.275
1031	Elementary Education Teachers Assistants from ORGC 1300	4.00	0.427
1300	Creating Successful Futures Teachers to ORGC 1031	(2.00)	(0.226)
1300	Creating Successful Futures Teachers Assistants to ORGC 1031	(4.38)	(0.241)
1300	Creating Successful Futures Counselors to ORGC 1031	(2.00)	(0.232)
1061	Move Director to ORGC 1063	(0.50)	(0.081)
1063	Move Director from ORGC 1061	0.50	0.081
	<b>Total Department Oversight Changes</b>	0.88	\$ 0.003
	New Administration Changes		
1011	Finance Technician	1.00	\$ 0.079
1016	Human Resources Clerical	(1.00)	(0.064)
1016	Human Resources Generalist	1.00	0.110
1028	Teaching and Learning Senior Director	(0.50)	(0.090)
1028	Teaching and Learning substitutes/addenda	-	(0.334)
1028	Teaching and learning supplies/services/equipment	-	0.998
1031	Elementary Education Clerical	0.10	-
1033	Secondary Activities supplies/services/equipment	-	0.218
1038	Assessment and Evaluation Director	(0.25)	(0.045)
1039	Information Technology Senior Operations Analyst	1.00	0.129
1039	Information Technology Information Systems Specialist	1.00	0.115
1039	Information Technology supplies/services/equipment	-	(1.514)
1043	Fine Arts Teachers	(0.40)	(0.042)
1044	CTE Clerical	1.00	0.060
1044	CTE supplies/services/equipment	-	0.075
1061	Operations Custodians	3.62	0.239
1061	Operations supplies/services/equipment	- (0.44)	(0.075)
1061	Operations Recycling coordinator	(0.41)	(0.038)
1061	Operations Custodian Supervisor	(1.00)	(0.119)
1063	Maintenace Director	(1.00)	(0.162)
1063	Maintenance Recycling Coordinator	1.00	0.095
1063	Maintenance Quality Control Supervisor	1.00	0.107
1063	Maintenance MCR Manager	(1.00)	(0.086)
1063	Maintenance supplies/services/equipment	-	(0.065)
1064 1084	Major Maintenance supplies/services/equipment Vehicle Maintenance Clerical	(0.50)	0.260
1084	Vehicle Maintenance M7	(0.50) $(1.00)$	(0.019) (0.113)
1084	Vehicle Maintenance supplies/services/equipment	(1.00)	(0.113)
1099	Districtwide attrition	-	0.631
1099	Districtwide attrition  Districtwide indirect cost	-	(2.000)
1099	Districtwide liability insurance	_	0.446
1099	Districtwide other supplies/services/equipment	_	0.212
1099	Contribution to Pupil Transportation Fund	_	1.836
20,5	Total New Administration Changes	3.66	\$ 0.727
	Special Service Changes		
1604	Blind/Visually Impaired Teachers Assistants	(1.75)	\$ (0.117)
1604	Blind/Visually Impaired Teachers	1.00	0.110
1625	Whaley Special Service Teachers	(2.00)	(0.224)
1625	Whaley General Education Teachers	2.00	0.224

#### Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2021-22

Description	Organization			Tot	tal Cost
1659   Special Education Preschool Teachers Assistant   5.25   0.294   1659   Special Education Preschool Teachers   4.65   0.521   1659   Special Education Preschool Clerical   0.50   0.030   1660   Special Education Elementary Teachers Assistants   (1.75)   (0.117)   1660   Special Education Elementary Teachers   2.00   0.224   1660   Special Education Elementary Teachers   2.00   0.230   1667   ACT Program Clerical   (0.88)   (0.051)   1667   ACT Program Nurse   0.50   0.052   1667   Supplies/services/equipment   - 0.091   1670   Special Schools Teachers Assistants   (0.88)   (0.049)   1680   English Language Learners Teachers Assistants   (0.88)   (0.049)   1680   English Language Learners Teachers Assistants   (0.88)   (0.049)   1680   Schools Metric-based Teachers (enrollment)   (48.40)   \$ (5.469)   1680   Metric-based Teachers (programmatic)   (48.40)   \$ (5.469)   1680   Metric-based Teachers (programmatic)   (48.40)   4.972   1680   Metric-based Teachers (programmatic)   (44.00   4.972   1680   Metric-based Teachers (programmatic)   (40.00   4.972   1680   Metric-based Librarians   (1.00   0.012   1680   Metric-based Librarians   (1.00   0.012   1680   Metric-based December (programmatic)   (40.00   0.000   1680   (40.000   0.000   1680   (40.000   0.000   1		Description	FTE		
1659   Special Education Preschool Teachers   1.65   0.521     1659   Special Education Preschool Clerical   0.50   0.030     1660   Special Education Elementary Teachers Assistants   (1.75   (0.117)     1660   Special Education Elementary Teachers   2.00   0.0230     1667   ACT Program Clerical   0.088   0.0511     1667   ACT Program Clerical   0.088   0.0511     1667   ACT Program Clerical   0.091     1667   ACT Program Clerical   0.091     1667   Supplies/services/equipment   - 0.091     1670   Special Schools Teachers Assistants   0.88   0.049     1680   English Language Learners Teachers Assistants   0.88   0.049     1680   English Language Learners Teachers Assistants   0.88   0.049     1680   Metric-based Teachers (enrollment)   (48.40   \$ (5.469)     Schools   Metric-based Teachers (frorgrammatic)   (48.40   \$ (5.469)     Schools   Metric-based Teachers (programmatic)   (44.00   4.972     Schools   Metric-based Universe   1.00   0.105     Schools   Metric-based Universe   1.00   0.105     Schools   Metric-based Counselors   (1.00   0.012     Schools   Metric-based Counselors   (1.00   0.012     Schools   Metric-based Principals   2.00   0.274     Schools   Metric-based Teacher's Assistants   (1.962   0.0746     Schools   Metric-based Clerical   (1.90   0.0130     Schools   Metric-based Drom Duty   (1.90   0.0130     Schools   Metric-based Clerical   (1.90   0.0130     Schools   Metric-based C	1625	Whaley Teachers Assistants	1.75	\$	0.117
1659   Special Education Preschool Clerical   0.50   0.030   1660   Special Education Elementary Teachers Assistants   (1.75)   (0.117)   1660   Special Education Elementary Teachers   (2.00)   0.224   1660   Special Education Elementary Teachers   (2.00)   0.230   1667   ACT Program Clerical   (0.88)   (0.051)   1667   ACT Program Nurse   0.50   0.052   1667   ACT Program Nurse   0.50   0.052   1667   Supplies/services/equipment   - 0.0091   1670   Special Education Elementary Services (equipment   - 0.0091   1670   Special Schools Teachers Assistants   0.88   0.049   1680   English Language Learners Teachers Assistants   0.88   0.049   1680   English Language Learners Teachers Assistants   0.88   0.049   1680   School Based Changes   School Based Changes   School Based Changes   School Metric-based Teachers (enrollment)   (48.40)   \$ (5.469)   Schools   Metric-based Teachers (programmatic)   (200	1659	Special Education Preschool Teachers Assistant	5.25		0.294
1660   Special Education Elementary Teachers Assistants   1.75   0.117     1660   Special Education Elementary Teachers   2.00   0.224     1660   Special Education Elementary Counselors   2.00   0.230     1667   ACT Program Clerical   0.88   0.051     1667   ACT Program Nurse   0.5   0.052     1667   Supplies/services/equipment   - 0.091     1670   Special Schools Teachers Assistants   0.88   0.049     1680   English Language Learners Teachers Assistants   0.88   0.049     Total Special Service Changes   9.27   \$ 0.936      Schools Metric-based Teachers (enrollment)   48.40   \$ (5.469)     Schools Metric-based Teachers (PTR) - moved to ESSER II Grant   (255.30)   (26.589)     Schools Metric-based Incompany	1659	Special Education Preschool Teachers	4.65		0.521
1660   Special Education Elementary Teachers   2.00   0.230   1667   ACT Program Clerical   0.081   0.051   1667   ACT Program Murse   0.50   0.052   1667   Supplies/ services/equipment   -   0.091   1670   Special Education Elementary Courselors   0.081   0.049   1670   Special Education Elementary Services   0.091   1670   Special Schools Teachers Assistants   0.88   0.049   1680   English Language Learners Teachers Assistants   0.88   0.049   1680   English Language Learners Teachers Assistants   0.88   0.049   1680   Schools Metric-based Teachers (enrollment)   (48.40)   \$ (5.469)   Schools   Metric-based Teachers (enrollment)   (48.40)   \$ (5.469)   Schools   Metric-based Teachers (PTR) - moved to ESSER II Grant   (235.30)   (26.589)   Schools   Metric-based Teachers (programmatic)   44.00   4.972   Schools   Metric-based Ourselors   1.00   0.105   1.005   1.	1659	Special Education Preschool Clerical	0.50		0.030
1660   Special Education Elementary Counselors   0.088   0.051     1667   ACT Program Clerical   0.088   0.051     1667   ACT Program Nurse   0.50   0.052     1667   Supplies/ services/equipment   - 0.091     1670   Special Schools Teachers Assistants   0.088   0.049     1680   English Language Learners Teachers Assistants   0.88   0.049     Total Special Service Changes   9.27   \$ 0.936     Schools Based Changes   Schools Metric-based Teachers (PriR) - moved to ESSER II Grant   (235.30)   (26.589)     Schools Metric-based Teachers (PriR) - moved to ESSER II Grant   (235.30)   (26.589)     Schools Metric-based Teachers (programmatic)   44.00   4.972     Schools Metric-based Universe   1.00   0.015     Schools Metric-based Librarians   1.00   0.015     Schools Metric-based Counselors   (0.10)   (0.012)     Schools Metric-based Counselors   (0.10)   (0.012)     Schools Metric-based Principals   2.00   0.274     Schools Metric-based Feacher's Assistants   (19.62)   (0.746)     Schools Metric-based Edibrary Assistants   (19.62)   (0.746)     Schools Metric-based Clicical   2.00   0.114     Schools Metric-based Clicical   3.00   0.031     1870 Alaska Middle College Dual Enrollment Coordinator   1.00   0.130     1892 ASD Virtual Program Specialists   3.00   0.278     1892 ASD Virtual Program Specialists   3.00   0.278     1892 ASD Virtual Program Specialists   3.00   0.278     Total School-based Reductions   249.86   \$ (26.889)     Total Charter Schools Teachers Assistants   (1.10)   0.157     Total School-based Reductions   (249.86)   (26.889)     Charter Charter schools Teachers Assistants   (4.19)   0.182     Charter Charter schools Teachers Assistants   (4.19)   0.182     Charter Charter schools Seachers Assistants   (4.19)   0.182     Charter Charter schools Seachers Assistants   (4.19)   0.182     Charter Charter schools Seachers Assistants   (4.19)   0.182     Cha	1660	Special Education Elementary Teachers Assistants	(1.75)		(0.117)
1667         ACT Program Nurse         0.50         0.052           1667         Supplies/services/equipment         -         0.091           1670         Special Schools Teachers Assistants         (0.88)         (0.049)           1680         English Language Learners Teachers Assistants         0.88         0.049           School Based Changes           School Based Changes           Schools Metric-based Teachers (errollment)         (48.40)         \$ (5.469)           Schools         Metric-based Teachers (errollment)         44.00         4.972           Schools         Metric-based Teachers (programmatic)         44.00         4.972           Schools         Metric-based Teachers (programmatic)         44.00         4.972           Schools         Metric-based Decompose         (0.10)         (0.010)           Schools         Metric-based Librarians         1.00         0.018           Schools         Metric-based Clusselors         (0.10)         (0.012)           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Bro         1.62         0.117	1660	Special Education Elementary Teachers	(2.00)		(0.224)
1667         ACT Program Nurse         0.50         0.052           1667         Supplies / Services / equipment         -         0.091           1670         Special Schools Teachers Assistants         (0.88)         0.049           1680         English Language Learners Teachers Assistants         0.88         0.049           Schools Jervice Changes         9.27         \$ 0.936           Schools Metric-based Teachers (enrollment)         (48.40)         \$ (5.469)           Schools Metric-based Teachers (programmatic)         44.00         4.972           Schools Metric-based Teachers (programmatic)         44.00         4.972           Schools Metric-based Teachers (programmatic)         44.00         4.972           Schools Metric-based Librarians         1.00         0.105           Schools Metric-based Counselors         (0.10)         (0.012)           Schools Metric-based Counselors         (0.10)         (0.012)           Schools Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools Metric-based DPO         1.62         0.117           Schools Metric-based Dromate Distriction         1.02         0.011           Schools Metric-based Dromate Distriction         1.03         0.041           Schools Metr	1660	Special Education Elementary Counselors	2.00		0.230
1667         Supplies/services/equipment         .0.091           1670         Special Schools Teachers Assistants         0.88         .0.049           1680         English Language Learners Teachers Assistants         0.88         .0.049           Schools Desed Changes         9.27         \$ 0.936           Schools Metric-based Teachers (enrollment)         (48.40)         \$ (5.469)           Schools Metric-based Teachers (PTR) - moved to ESSER II Grant         (295.30)         (26.589)           Schools Metric-based Teachers (programmatic)         44.00         4.972           Schools Metric-based Nurses         1.00         0.105           Schools Metric-based Librarians         1.00         0.012           Schools Metric-based Principals         2.00         0.274           Schools Metric-based Principals         2.00         0.274           Schools Metric-based BPO         1.62         0.117           Schools Metric-based Clerical         2.00         1.12           Schools Metric-based Desembers Assistants         (19.62)         0.0746           Schools Metric-based Library Assistants Elementary         (1.31)         0.041           Schools Metric-based Clerical         2.00         1.01           Schools Metric-based Noon Duty         1.2	1667	ACT Program Clerical	(0.88)		(0.051)
1670	1667	ACT Program Nurse	0.50		0.052
English Language Learners Teachers Assistants   0.88   0.049   Total Special Service Changes   9.27   \$ 0.936	1667	Supplies/services/equipment	-		0.091
School Based Changes   School Based Changes   Schools   Metric-based Teachers (PrIR) - moved to ESSER II Grant   (235,30)   (26,589)   (26,589)   (26,580)   (26,58	1670	Special Schools Teachers Assistants	(0.88)		(0.049)
Schools   Metric-based Teachers (enrollment)   (48.40) \$ (5.469)	1680	English Language Learners Teachers Assistants	0.88		0.049
Schools         Metric-based Teachers (enrollment)         (48.40)         \$ (5.469)           Schools         Metric-based Teachers (PTR) - moved to ESSER II Grant         (235.30)         (26.589)           Schools         Metric-based Teachers (programmatic)         44.00         4.972           Schools         Metric-based Nurses         1.00         0.1015           Schools         Metric-based Librarians         1.00         0.118           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Principals         2.00         0.127           Schools         Metric-based Principals         2.00         0.117           Schools         Metric-based Principals         2.00         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Non Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278 <t< td=""><td></td><td>Total Special Service Changes</td><td>9.27</td><td>\$</td><td>0.936</td></t<>		Total Special Service Changes	9.27	\$	0.936
Schools         Metric-based Teachers (enrollment)         (48.40)         \$ (5.469)           Schools         Metric-based Teachers (PTR) - moved to ESSER II Grant         (235.30)         (26.589)           Schools         Metric-based Teachers (programmatic)         44.00         4.972           Schools         Metric-based Nurses         1.00         0.1015           Schools         Metric-based Librarians         1.00         0.118           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Principals         2.00         0.127           Schools         Metric-based Principals         2.00         0.117           Schools         Metric-based Principals         2.00         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Non Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278 <t< td=""><td></td><td>School Recod Changes</td><td></td><td></td><td></td></t<>		School Recod Changes			
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Schools         Metric-based Teachers (programmatic)         44.00         4.972           Schools         Metric-based Nurses         1.00         0.105           Schools         Metric-based Librarians         1.00         0.118           Schools         Metric-based Counselors         (0.10)         (0.012)           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (25.236)		,	` ,	Ф	, ,
Schools         Metric-based Librarians         1.00         0.105           Schools         Metric-based Librarians         1.00         0.118           Schools         Metric-based Counselors         (0.10)         (0.012)           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Teacher's Assistants         (19,62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clirical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Reluctions         1.00         0.013           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (25.236)           Charter School FTE and Budget Changes           Charter schools Clerical         3.90         \$		, ,	, ,		` ,
Schools         Metric-based Librarians         1.00         0.118           Schools         Metric-based Counselors         (0.10)         (0.012)           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Library Assistants Elementary         (1.30)         0.130           1892         ASD Virtual Program Teachers         (3.00)         0.278           1892         ASD Virtual Program Teachers         (3.00)         0.0157           Total School-based Reductions         (					
Schools         Metric-based Counselors         (0.10)         (0.012)           Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Program Teachers         (20.00)         (0.00)           Total School-based Reductions         (249.86)         \$ (25.236)           Charter School FTE and Budget Changes           Charter School FTE and Budget Changes         (236.93)         \$ 0.272           Charter         Charter schools Teachers         11.60         1.319           Charter         Charter schools Nurses					
Schools         Metric-based Principals         2.00         0.274           Schools         Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         (26.899)           Total Non-charter Discretionary General Fund Changes           Charter School FTE and Budget Changes           Charter Charter schools Clerical         3.90         0.272           Charter         Charter schools Teachers         11.60         1.319           Charter         Charter schools Nurses         0.30         0.052 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Schools         Metric-based Teacher's Assistants         (19.62)         (0.746)           Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (26.899)           Charter School FTE and Budget Changes           Charter         Charter schools Clerical         3.90         \$ 0.272           Charter         Charter schools Nurses         0.30         0.052           Charter         Charter schools Teachers Assistants         (4.19)         (0.182)           Charter         Charter schools Counselors         (4.19)         (0.031)           Charter         Charter schools Servi			, ,		, ,
Schools         Metric-based BPO         1.62         0.117           Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (26.899)           Total Non-charter Discretionary General Fund Changes           Charter         Charter schools Teachers         1.00         0.157           Charter         Charter schools Teachers         1.00         0.272           Charter         Charter schools Teachers         11.60         1.319           Charter         Charter schools Teachers Assistants         (4.19)         (0.182)           Charter         Charter schools Counselors         (0.40)         (0.031)           Charter         Charter schools ser		*			
Schools         Metric-based Clerical         2.00         0.114           Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (26.899)           Total Non-charter Discretionary General Fund Changes           Charter School FTE and Budget Changes           Charter School FTE and Budget Changes           Charter Charter schools Clerical         3.90         \$ 0.272           Charter Charter schools Teachers         11.60         1.319           Charter Charter schools Nurses         0.30         0.052           Charter Charter schools Teachers Assistants         (4.19)         (0.182)           Charter Charter schools Counselors         (0.40)         (0.031)           Charter Charter schools service/supply/equipment         -			` /		, ,
Schools         Metric-based Library Assistants Elementary         (1.31)         (0.041)           Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (26.899)           Charter School FTE and Budget Changes           Charter School FTE and Budget Changes           Charter Charter schools Clerical         3.90         \$ 0.272           Charter Charter schools Teachers         11.60         1.319           Charter Charter schools Nurses         0.30         0.052           Charter Charter schools Teachers Assistants         (4.19)         (0.182)           Charter Charter schools Counselors         (0.40)         (0.031)           Charter School Changes         11.21         \$ 6.729					
Schools         Metric-based Noon Duty         1.25         0.031           1870         Alaska Middle College Dual Enrollment Coordinator         1.00         0.130           1892         ASD Virtual Program Specialists         3.00         0.278           1892         ASD Virtual Program Teachers         (3.00)         (0.339)           1892         ASD Virtual Director         1.00         0.157           Total School-based Reductions         (249.86)         \$ (26.899)           Charter School FTE and Budget Changes           Charter Schools Clerical         3.90         \$ 0.272           Charter         Charter schools Teachers         11.60         1.319           Charter         Charter schools Nurses         0.30         0.052           Charter         Charter schools Teachers Assistants         (4.19)         (0.182)           Charter         Charter schools Counselors         (0.40)         (0.031)           Charter         Charter schools service/supply/equipment         -         5.299           Total Charter School Changes         11.21         \$ 6.729					
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1892       ASD Virtual Program Specialists       3.00       0.278         1892       ASD Virtual Program Teachers       (3.00)       (0.339)         1892       ASD Virtual Director       1.00       0.157         Total School-based Reductions       (249.86)       \$ (26.899)         Charter School FTE and Budget Changes         Charter Charter schools Clerical       3.90       \$ 0.272         Charter Charter schools Teachers       11.60       1.319         Charter Charter schools Nurses       0.30       0.052         Charter Charter schools Teachers Assistants       (4.19)       (0.182)         Charter Charter schools Counselors       (0.40)       (0.031)         Charter Charter schools service/supply/equipment       -       5.299         Total Charter School Changes       11.21       \$ 6.729					
1892       ASD Virtual Program Teachers       (3.00)       (0.339)         1892       ASD Virtual Director       1.00       0.157         Total School-based Reductions       (249.86)       \$ (26.899)         Charter School FTE and Budget Changes         Charter       Charter schools Clerical       3.90       \$ 0.272         Charter       Charter schools Teachers       11.60       1.319         Charter       Charter schools Nurses       0.30       0.052         Charter       Charter schools Teachers Assistants       (4.19)       (0.182)         Charter       Charter schools Counselors       (0.40)       (0.031)         Charter       Charter schools service/supply/equipment       -       5.299         Total Charter School Changes       11.21       \$ 6.729					
ASD Virtual Director Total School-based Reductions  Charter School FTE and Budget Changes  Charter Charter schools Clerical Charter Charter schools Teachers Charter Charter schools Nurses Charter Charter schools Nurses Charter Charter schools Teachers Assistants Charter Charter schools Counselors Charter Charter schools Counselors Charter Charter schools Service/supply/equipment Total Charter School Changes  11.00 0.157 0.					
Total School-based Reductions  Total Non-charter Discretionary General Fund Changes  Charter School FTE and Budget Changes  Charter Charter schools Clerical 3.90 \$ 0.272 Charter Charter schools Teachers 11.60 1.319 Charter Charter schools Nurses 0.30 0.052 Charter Charter schools Teachers Assistants (4.19) (0.182) Charter Charter schools Counselors (0.40) (0.031) Charter Charter schools service/supply/equipment - 5.299 Total Charter School Changes 11.21 \$ 6.729		9	, ,		
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Charter         Charter schools Clerical         3.90 \$ 0.272           Charter         Charter schools Teachers         11.60 1.319           Charter         Charter schools Nurses         0.30 0.052           Charter         Charter schools Teachers Assistants         (4.19) (0.182)           Charter         Charter schools Counselors         (0.40) (0.031)           Charter         Charter schools service/supply/equipment         - 5.299           Total Charter School Changes         11.21 \$ 6.729		<b>Total Non-charter Discretionary General Fund Changes</b>	(236.93)	\$	(25.236)
Charter         Charter schools Clerical         3.90 \$ 0.272           Charter         Charter schools Teachers         11.60 1.319           Charter         Charter schools Nurses         0.30 0.052           Charter         Charter schools Teachers Assistants         (4.19) (0.182)           Charter         Charter schools Counselors         (0.40) (0.031)           Charter         Charter schools service/supply/equipment         - 5.299           Total Charter School Changes         11.21 \$ 6.729		Charter School FTE and Budget Changes			
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Total Charter School Changes 11.21 \$ 6.729			(0.10)		, ,
Total Discretionary Budget Changes (224.85) \$ (18.504)			11.21	\$	
Total Discretionary Budget Changes (224.85) \$ (18.504)		-			
		Total Discretionary Budget Changes	(224.85)	\$	(18.504)

#### Anchorage School District Fiscal Year 2021-2022

#### PROJECTED REVENUES AND EXPENDITURES SUMMARY

Revenues and Fund Balance							R	2021-2022 evenue/Source	2021-2022 Expenditure					
Fund	Local					State Federal			Projections			Projections		
		Taxes		Other										
General Fund	\$	214,943,663	\$	5,760,000	\$	327,446,087	\$	17,280,508	\$	565,430,258	\$	565,430,258		
Project Carryover				25,000,000						25,000,000		25,000,000		
Transportation Fund		2,676,667		2,335,785		20,796,954				25,809,406		25,809,406		
Local, State and														
Federal Grants Fund				1,530,550		4,074,101		107,014,740		112,619,391		112,619,391		
Debt Service Fund		37,786,086		353,492		32,430,294				70,569,872		70,569,872		
Capital Projects Fund				10,000,000						10,000,000		10,000,000		
Student Nutrition Fund				3,304,924		180,000		20,504,670		23,989,594		23,989,594		
Student Activities Fund				7,900,000						7,900,000		7,900,000		
ASD Managed Total		255,406,416		56,184,751		384,927,436		144,799,918		841,318,521		841,318,521		
SOA PERS/TRS On-behalf						55,000,000				55,000,000		55,000,000		
TOTAL	\$	255,406,416	\$	56,184,751	\$	439,927,436	\$	144,799,918	\$	896,318,521	\$	896,318,521		
Percentage of Revenue Sources														
to Total Revenue Projections		28.50%		6.27%		49.08%		16.15%		100.00%				

# Computation of Total Taxes for Calendar Year 2021

		General and Transportation Funds	Debt Service Fund
Amount required to fund second half of Adopted FY 2020-2021 Budget: January 1, 2021/June 30, 2021	\$ 127,940,303	\$ 107,439,420	\$ 20,500,883
Amount required to fund first half of Adopted FY 2021-2022 Budget: July 1, 2021/December 31, 2021	\$ 127,703,208	108,810,165	18,893,043
TOTAL Taxes for Calendar Year 2021		\$ 216,249,585	\$ 39,393,926
Total Taxes for Calendar Year 2021			
A) Total Taxes 2021		\$ 216,249,585 \$ 34,546,752,248	\$ 39,393,926 \$ 34,546,752,248
		6.26 mills	1.14 mills

## Appendix E

### Anchorage School District Fiscal Year 2021-2022

#### COMPUTATION OF MUNICIPAL PROPERTY TAX LIMITATION

	 Charter Limit
Taxes Projected – Anchorage School District FY 2020-2021	\$ 255,880,604
Less: Prior Year Taxes Required for Debt Service	 41,001,766
Net Taxes Approved for General and Transportation Funds	214,878,838
Allowable Growth Factors	
Population – 5 year Average -0.5%	
CPI – 5 average year Anchorage Urban 0.8%	(44.607
0.3%	 644,637
Basic Tax Limitation	215,523,475
<u>Plus Exclusions:</u>	
Judgments/Legal Settlements	521,366
Taxes for Operations and Maintenance on New Voter Approved Facilities	4 === 400
Taxes Requested on New Construction/Property Improvements (A)	 1,575,489
Tax Limitation – General Fund	217,620,330
Taxes Requested for Debt Service	 37,786,086
Tax Limitation FY 2021-2022	255,406,416
General and Transportation Funds 217,620,330	
Debt Service Fund 37,786,086	
Taxes Projected in Financial Plan – FY 2021-2022	255,406,416
Amount Over (Under) as allowed by the Property Tax Cap Limitation under the MOA Charter	\$ -

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# **MUNICIPALITY OF ANCHORAGE**

#### ASSEMBLY INFORMATION MEMORANDUM

No. AIM 42-2021

Meeting Date: March 9, 2021

From: MAYOR 1 2 **BUDGET ADVISORY COMMISSION ANCHORAGE SCHOOL DISTRICT** Subject: 3 4 **FY 21-22 BUDGET RESOLUTION** 5 6 7 Attached is a resolution from the Municipal Budget Advisory Commission recommending the Assembly continue to support public education and approve the FY 2021-22 Proposed Budget. 8 9 10 Lance Wilber, Director, Office of Management & Budget Prepared by: 11 Respectfully submitted: Austin Quinn-Davidson, Acting Mayor 12

# Budget Advisory Commission Anchorage School District FY 21-22 Budget Resolution Resolution 2021-1

#### Resolution recommending the Anchorage Assembly approve the school district budget

**Whereas;** The Budget Advisory Committee had received and reviewed the Anchorage School District Fiscal Year (FY 2021-2022) budget at the February 4<sup>th</sup> and March 4<sup>th</sup> meetings;

**Whereas**; The Anchorage School District explained the challenge and difficult choices they considered given the fiscal constraints they faced in development of the proposed budget;

**Whereas**; Anchorage School District has submitted its FY 2021-22 budget with a requested upper limit spending authority of \$841,318,521, of which \$255,406,416 would come from local property taxes:

**Whereas**; Recent property tax amounts contributed by the Municipality include \$245.6 million in FY19, \$248.9 million in FY20, and \$255.88 million in FY21;

Whereas; The total decrease in taxes is for the General Fund (+\$4.11 million, of which \$4.40 million is due to increased Required Local Contribution, partially offset by lower additional allowable contributions), Transportation (-\$1.37 million), and Debt Service (-\$3.21 million);

**Whereas**; of the FY22 amount being requested, \$2.68 million is being requested to fund Pupil Transportation to keep the same level of service currently being provided;

**Whereas**; the District has included \$37.79 million in AO 2021-23 to pay for the unfunded portion of the State Bond Debt Reimbursement Program;

Whereas; The District cannot levy taxes and is reliant upon the Municipality to collect on its behalf;

**Whereas;** The District is subject to a cap by the State on how much funding the Municipality can contribute. Anchorage has continued to provide the full amount of support, allowed by state law, for many years;

**Whereas**; The BAC encourages the Administration and Assembly to request that the legislature reexamine the Base Student Allocation (BSA) formula.

**Now Therefore Be it Resolved:** that the Municipal Budget Advisory Commission recommends the Anchorage Assembly continue to support public education and approve the FY 2021-22 Proposed Budget.

Passed and approved on this date: 04-Mar-2021	_
Alyssa Rodrigues	
Alyssa Jadrigues	
Budget Advisory Commission, Chair	